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Collection: EXECUTIVE SECRETARIAT, NSC:
COUNTRY FILE

Folder: IRAN-IRAQ WAR (5/25/84-5/29/84)

Box: 36

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WITHDRAWAL SHEET

Ronald Reagan Library

Collection Name EXECUTIVE SECRETARIAT, NSC: COUNTRY FILE

Withdrawer

LOJ 9/26/2006

File Folder IRAN-IRAQ WAR (5/25/84-5/29/84)

FOIA

F1718

Box Number 36

BATTLE

44

ID	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
27803	MEMO	RE OIL FACILITIES PAR 1/8/2008 NLRRF1718	1	5/25/1984	B1 B3
27804	MEMO	PHILIP DUR TO MCFARLANE, RE SPECIAL WARNING	1	5/29/1984	B1
28135	MEMO	FOR CHARLES HILL, RE SPECIAL WARNING TO MARINERS	1	ND	B1
28059	LIST	NSC DISTRIBUTION RECORD FOR 8490636 PAR 1/8/2008 NLRRF1718	1	6/6/1984	B3
28009	PAPER	NATIONAL PLAN OF ACTION: IRAN- IRAQ WAR	17	5/29/1984	B1

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]

B-3 Release would violate a Federal statute [(b)(3) of the FOIA]

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B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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PENDING REVIEW IN ACCORDANCE WITH E.O. 13233

Ronald Reagan Library

Collection Name EXECUTIVE SECRETARIAT, NSC: COUNTRY FILE

Withdrawer

LOJ 12/3/2007

File Folder IRAN-IRAQ WAR 05/25/1984-05/29/1984

FOIA

F1718

Box Number 36

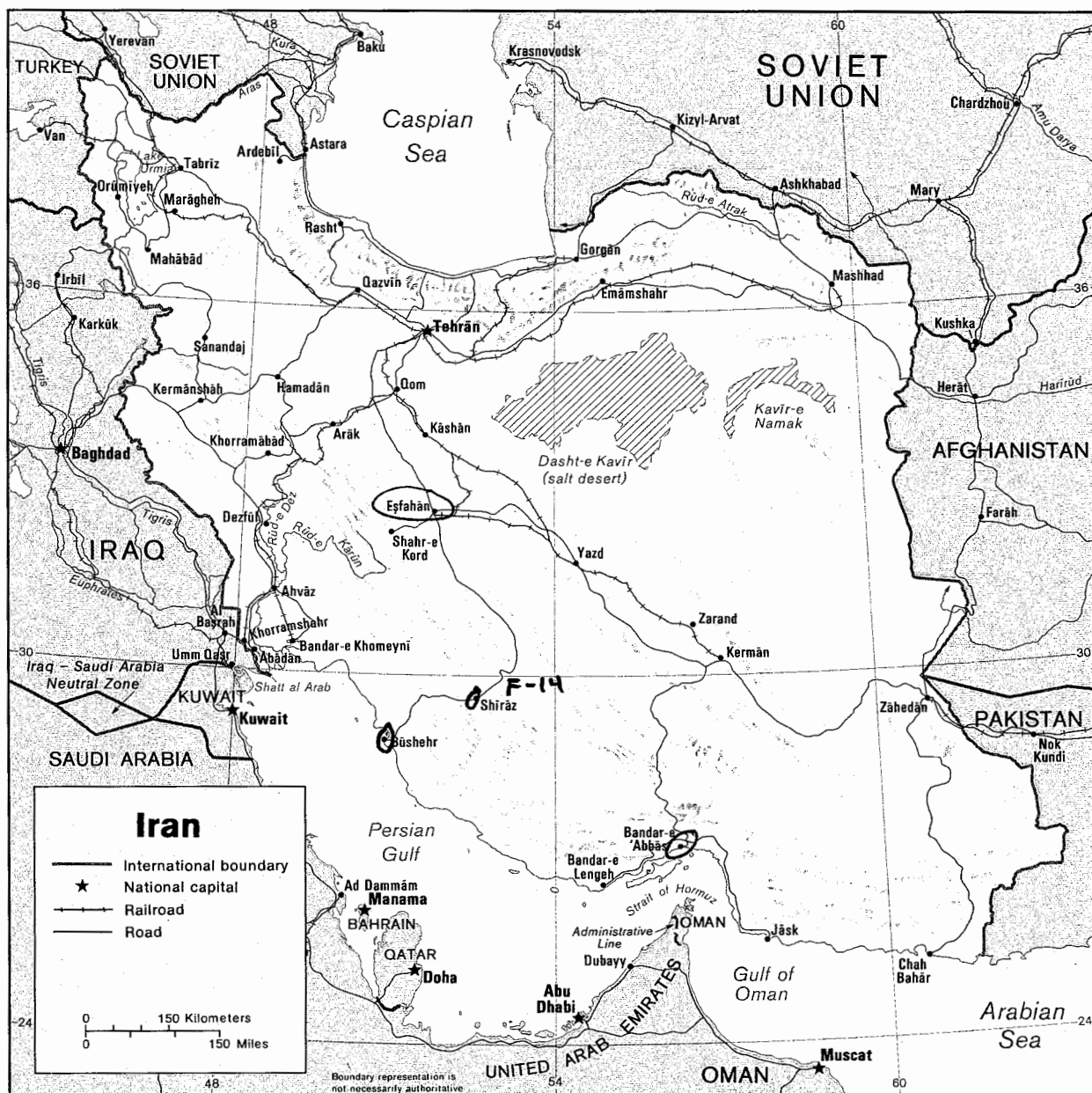
ID Doc Type	Document Description	No of Pages	Doc Date
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~~A ROUTING SLIP FOR PACKAGE 90636, WITH NOTES~~

~~2 6/9/1984~~

Handwritten:
Gaw
08/30/2003
J

f



Oil Facilities Damage Assessment:
Iran-Iraq: Shipping Attack Developments

(Based on information available as of
0800 EDT 25 May 1984.)

Attacks on Shipping

Iraq claimed this morning to have attacked and set ablaze six ships near the Iranian port of Khor Musa in the northeastern sector of the Gulf. Neither the identity or nationalities of the ships, which were apparently part of a convoy, are currently available.

Iraq routinely attacks convoys of merchant vessels entering Bandar Shahpur using helicopters and missile patrol boats. To this point, such attacks have not provoked Iranian retribution against other Arab Gulf states' merchant vessels the way Iraq's attacks on tankers caused Tehran to target Arab oil carriers. It is possible, however, now that Iran has begun responding to tanker strikes, it may also begin retaliating against Arab Gulf states' merchant shipping. Iraq's merchant shipping has already been shut down by the war.

Oil Market Reaction

Spot oil prices firmed yesterday in response to reports of renewed tanker attacks in the Gulf. North Sea Brent crude oil rose about 15 cents a barrel, Brent is still being traded at about the same price as two weeks ago. Traders appear to have discounted the almost weekly cycle of tanker attacks and fear being stuck with high-priced oil if conditions improve. Spot market fluctuations will probably continue to be small unless there is an escalation in the frequency or intensity of attacks, or unless Iran and Iraq begin attacking oil facilities. This morning's reported Iraqi attacks near Khor Musa are not expected to affect significantly crude trading today.

DECLASSIFIED IN PART

NLRR F1718 #27803

BY CW NARA DATE 1/8/08

UNCLASSIFIED UPON REMOVAL
OF CLASSIFIED ENCLOSURE(S)

RECEIVED 29 MAY 84 13

TO MCFARLANE FROM HILL, C

DOCDATE 26 MAY 84

KEYWORDS. PERSIAN GULF

IRAN

IRAQ

SUBJECT SPECIAL WARNING TO MARINERS IN OPERATING IN PERSIAN GULF

ACTION: PREPARE MEMO FOR MCFARLANE

DUE:

STATUS S

FILES SII

FOR ACTION

FOR CONCURRENCE

FOR INFO

DUR

COMMENTS

REF# 8415589

LOG 8490635

NSCIFID NSDD0141 (B/K)

ACTION OFFICER (S) ASSIGNED ACTION REQUIRED DUE COPIES TO

Mcfarlane	X MAY 29 1984	for decision		
Dur	S 6/1	for further action		
C 6/6		Action completed per Dur		PD

DISPATCH

W/ATTCH FILE (C)

4

NATIONAL SECURITY COUNCIL

June 6, 1984

TO: Brian/Kathleen

FM: Phil Dur

Original returned for your
file. Action completed.

National Security Council
The White House

gF

System #

II

Package #

90645

RECEIVED

84 MAY 29 P 3: 10

1188 5

Dep. Exec. Sec'y

SEQUENCE TO

HAS SEEN

DISPOSITION

Bob Kimmitt

John Poindexter

Tom Shull

Wilma Hall

Bud McFarlane

Bob Kimmitt

NSC Secretariat

Situation Room

DOR

1

✓

2

K

4

✓

1

✓

1

✓

3

M

4

✓

6

B

6

B

5

✓

5

✓

5

✓

I = Information

A = Action

R = Retain

D = Dispatch

N = No further Action

cc:

VP

Meese

Baker

Deaver

Other

Breakfast folder

COMMENTS

Should be seen by:

(Date/Time)

Bud: This may come up at 5/30 breakfast.
Recommend you hold till after breakfast.

RCM had cy in Bkfst folder.
Phil, Please follow-up. I told Ker
Dan this AM that Bud wanted this
done.

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Collection Name

EXECUTIVE SECRETARIAT, NSC: COUNTRY FILE

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LOJ 9/26/2006

File Folder

IRAN-IRAQ WAR (5/25/84-5/29/84)

FOIA

F1718

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Box Number

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44

<i>ID</i>	<i>Document Type</i>	<i>No of</i>	<i>Doc Date</i>	<i>Restric-</i>
	<i>Document Description</i>	<i>pages</i>		<i>tions</i>

27804 MEMO

1 5/29/1984 B1

PHILIP DUR TO MCFARLANE, RE SPECIAL
WARNING

Freedom of Information Act - [5 U.S.C. 552(b)]

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7

TAB

I



United States Department of State

Washington, D.C. 20520 8415589

~~SECRET~~

May 26, 1984

MEMORANDUM FOR MR. ROBERT C. MCFARLANE
THE WHITE HOUSE

Subject: Special Warning to Mariners

In conjunction with NSDD - 141, the Department has issued a second Special Warning to mariners to exercise extreme caution in operating in the Persian Gulf. The warning is being broadcast and published in the customary fashion and should be seen by all U.S. flag ships.

The warning stops short of advising U.S. flag ships against calling at ports of the Gulf Cooperation Council states. If the situation deteriorates further, additional warnings can be issued.

Bmaxmley
for Charles Hill
Executive Secretary

Attachment:

As stated.

~~SECRET~~

DECL: OADR

DECLASSIFIED

Department of State Guidelines, July 21, 1997
LoT NARA, Date 9/26/06

UNCLASSIFIED
Department of State

OUTGOING
TELEGRAM

9

PAGE 01
ORIGIN EB-08

STATE 155709

7306

INFO OCT-00 COPY-01 ADS-00 EUR-00 SS-00 NEA-07 ARA-00
COME-00 PM-10 EAP-00 DOTE-00 /026 R

DRAFTED BY EB/TT/MA: SAKELLER: CLJ
APPROVED BY EB/TT/MA: GSBROWN
NEA: JAPLACKE
PM/P: RACLARKE (INFO)
DOT/MARAD: WLOCKLAND (INFO)

-----001462 260209Z /60
P R 260042Z MAY 84 ZEX
FM SECSTATE WASHDC
TO DMAHTC WASHDC//NVS// PRIORITY
INFO GULF WAR COLLECTIVE
AMEMBASSY ATHENS
AMEMBASSY LONDON
AMCONSUL RIO DE JANEIRO
AMEMBASSY TOKYO

UNCLAS STATE 155709

DMAHTC FOR MITCHELL KALLOCH

E. O. 12356: N/A
TAGS: EWWT, XF
SUBJECT: SPECIAL WARNING TO MARINERS NO. 65 - PERSIAN GULF
REF: KELLER/KALLOCH TELCON 5/25/84

ATHENS, LONDON, RIO DE JANEIRO AND TOKYO FOR MARATT

CONFIRMING REFTELCON, PLEASE TRANSMIT THE FOLLOWING
SPECIAL WARNING TO MARINERS.

SPECIAL WARNING NO. 65 - PERSIAN GULF

1. MARINERS ARE ADVISED TO EXERCISE EXTREME CAUTION WHEN
TRANSITING THE WATERS ANYWHERE WITHIN THE PERSIAN GULF IN
VIEW OF THE NUMEROUS RECENT ATTACKS ON VESSELS OUTSIDE OF
THE MILITARY ZONES DECLARED BY IRAN AND IRAQ. SPECIAL
WARNINGS NOS. 53 AND 62, WHICH DESCRIBE THESE MILITARY
ZONES, REMAIN IN EFFECT.

2. CANCEL HYDROPAC 647/84 AND THIS PARAGRAPH UPON RECEIPT
OF THIS MESSAGE. SHULTZ

TA.

I.

WITHDRAWAL SHEET

Ronald Reagan Library

Collection Name

EXECUTIVE SECRETARIAT, NSC: COUNTRY FILE

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LOJ 9/26/2006

File Folder

IRAN-IRAQ WAR (5/25/84-5/29/84)

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<i>ID</i>	<i>Document Type</i> <i>Document Description</i>	<i>No of</i> <i>pages</i>	<i>Doc Date</i>	<i>Restric-</i> <i>tions</i>
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28135 MEMO

1

ND

B1

FOR CHARLES HILL, RE SPECIAL WARNING TO
MARINERS

Freedom of Information Act - [5 U.S.C. 552(b)]

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White House Guidelines, August 28, 1997
By LOT NARA, Date 9/26/06
SYSTEM II PROFILE

UNCLASSIFIED UPON REMOVAL
OF CLASSIFIED ENCLOSURE(S)

~~TOP SECRET~~

11
ID 8490636

RECEIVED 31 MAY 84 15

TO POINDEXTER FROM BEAL

DOC DATE 29 MAY 84

KEYWORDS. IRAN

IRAQ

CRISIS MANAGEMENT

PERSIAN GULF

SUBJECT: IRAN / IRAQ WAR NATL PLAN OF ACTION

ACTION. FOR DECISION

DUE:

STATUS C

FILES SII

FOR ACTION

FOR CONCURRENCE

FOR INFO

POINDEXTER

COMMENTS SEE SY2 LOG 90690 FOR AGENCY COMMENTS/RESPONSES

REF#

LOG 8490690

NSCIFID

(B / B)

ACTION OFFICER (S)	ASSIGNED	ACTION REQUIRED	DUE	COPIES TO
Beal	S 5/31	further action		
Pomdexter	X 6/04	for decision		
DOR	S 6/06	further action		
Pomdexter	X 6/06	signature & decision		
	C 6/06	Pomdexter sig		BE OF PDG
DISPATCHED 1 sheet 6/06				
W/ATTCH FILE (C)				

12

THE WHITE HOUSE
WASHINGTON

June 8

Brian/Kathleen

Bob Kimmitt would like a copy of
System II 90636 - "Plan of Action".
Covey has to discuss it with him
this evening. Originally it went
to Covey under a wrong number-#90548.

Please Dacom 90636 to Kimmitt ASAP.

thanks, dona

84 JUN 8 3:21

84 JUN 8

dona

BM

~~TOP SECRET "EYES ONLY"~~

CLASSIFICATION

CIRCLE ONE BELOW

MODE

PAGES 21

IMMEDIATE

84 JUN 8

P 4:16 SECURE FAX # 152

RELEASER LB

PRIORITY

NON-SECURE FAX #

DTG 081927Z Jun 84

ROUTINE

WHITE HOUSE
SITUATION ROOM

TTY #

FROM/LOCATION/

1. White House Situation Room

TO/LOCATION/TIME OF RECEIPT

1. Robert Kimmitt for Mr. Mcfarlane / London / TOR: 082041Z JUN 84

2. Robert Kimmitt / London / SITTO #209/

3.

4.

INFORMATION ADDEES/LOCATION/TIME OF RECEIPT

2.

SPECIAL INSTRUCTIONS/REMARKS: LOG # SYS II 90636

ATTACHED: IRAN-IRAQ NATIONAL PLAN OF ACTION (TS)

* LONDON COMMEN: DELIVER IMMEDIATELY TO ROSIE ANDREATA, DO NOT RETAIN A FILE COPY.

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White House Guidelines, August 28, 1997

By LOI NARA, Date 9/26/06

NATIONAL SECURITY COUNCIL

DISTRIBUTION RECORD

Log Number 90548 90636

Date JUN 06 1984 14

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OF CLASSIFIED ENCLOSURES

Subject: IRAN / IRAQ

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_____ Adm. Poindexter	<u>#A</u> _____ Mr. Fortier	_____ Mr. Manfredi	_____ Mr. Robinson	_____ Mr. Weiss
_____ Room	_____ Mr. Helm	_____ Mr. Martin	_____ Gen. Russell	_____ Mr. Wattering
<u>#B</u> _____ Mr. Bailey	<u>#D</u> _____ Mr. Kemp	_____ Mr. Matlock	_____ Col. Rye	_____ Exec. Secretary
_____ Mr. Brazil	_____ Mr. Kraemer	_____ Mr. McMinn	_____ Mr. Sapia-Bosch	_____ NSC Secretariat
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	# CYS	Date	Time	Received/Signed For By:
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THE SECRETARY OF THE TREASURY Main Bldg/Room 3422				
THE SECRETARY OF DEFENSE The Pentagon	<u>#3</u>	<u>6 JUN 84</u>	<u>1916</u>	<u>Robert Friedman</u>
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NLRR F1718 728059

BY Cd NARA DATE 1/8/08

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Log Number 90548

Date JUN 06 1984 90636

UNCLASSIFIED UPON REMOVAL
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Subject: IRAN / IRAQ

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_____ Adm. Poindexter	_____ Mr. Fortier	_____ Mr. Manfredi	_____ Mr. Robinson	_____ Mr. Weiss
_____ Sit. Room	_____ Mr. Helm	_____ Mr. Martin	_____ Gen. Russell	_____ Mr. Wattering
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_____ Mr. Beal	_____ Mr. Laux	_____ Mr. Morris	_____ Mr. Sigur	_____ NSC Registry
_____ Ltc. Childress	_____ Mr. C. Lehman	_____ Col. Myer	_____ Capt. Sims	_____ NSC Admin.
_____ Ltc. Cobb	_____ Mr. R. Lehman	_____ Mr. North	_____ Mr. Shull	_____ NSC MSG Center
_____ Mr. De Graffenreid	_____ Mr. Levine	_____ Mr. Pollock	_____ Mr. Sommer	
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NATIONAL SECURITY COUNCIL DISTRIBUTION RECORD

Log Number 90548

Date JUN 06 1984 90636

Subject: IRAN / IRAQ

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_____ Mr. Bailey	_____ Mr. Kemp	_____ Mr. Matlock	_____ Col. Rye	_____ Exec. Secretary
_____ Mr. Brazil	_____ Mr. Kraemer	_____ Mr. McMinn	_____ Mr. Sapia-Bosch	_____ NSC Secretariat
_____ Mr. Beal	_____ Mr. Laux	_____ Mr. Morris	_____ Mr. Sigur	_____ NSC Registry
_____ Ltc. Childress	_____ Mr. C. Lehman	_____ Col. Myer	_____ Capt. Sims	_____ NSC Admin.
_____ Ltc. Cobb	_____ Mr. R. Lehman	_____ Mr. North	_____ Mr. Shull	_____ NSC MSG Center
_____ Mr. De Graffenreid	_____ Mr. Levine	_____ Mr. Pollock	_____ Mr. Sommer	
_____ Ms. Dobriansky	_____ Col. Lilac	_____ Mr. Poe	_____ Mr. Teicher	

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6 June 1984

for Wash

NATIONAL SECURITY COUNCIL DISTRIBUTION RECORD

Log Number ~~90548~~
Date **JUN 06 1984** 9063

Subject: IRAN / IRAQ

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_____ Adm. Poindexter	_____ Mr. Fortier	_____ Mr. Manfredi	_____ Mr. Robinson	_____ Mr. Weiss
_____ Sit. Room	_____ Mr. Helm	_____ Mr. Martin	_____ Gen. Russell	_____ Mr. Wettering
_____ Mr. Bailey	_____ Mr. Kemp	_____ Mr. Matlock	_____ Col. Rye	_____ Exec. Secretary
_____ Mr. Brazil	_____ Mr. Kraemer	_____ Mr. McMinn	_____ Mr. Sapia-Bosch	_____ NSC Secretariat
_____ Mr. Beal	_____ Mr. Laux	_____ Mr. Morris	_____ Mr. Sigur	_____ NSC Registry
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THE SECRETARY OF THE TREASURY
Main Bldg/Room 3422

THE SECRETARY OF DEFENSE
The Pentagon

DIRECTOR, ACDA
Room 5933/Dept. of State

CHAIRMAN US START DELEGATION
C/o ACDA, 5933 State

CHAIRMAN US INF DELEGATION
C/o ACDA, 5933 State

DIRECTOR, CIA
Langley, Va/or Pickup

CHAIRMAN, JCS
The Pentagon

DIRECTOR, OMB
Room 252 OEOB

U.S. REPRESENTATIVE TO UNITED NATIONS
Room 6333, State Dept.

THE SECRETARY OF COMMERCE
14th & Const. Ave. NW, Room 5851

THE SECRETARY OF ENERGY
GA257, Forrestal Bldg

DIRECTOR, AID
Room 5942, Dept. of State

THE ATTORNEY GENERAL
Dept. of Justice, Room 5119

DIRECTOR, OSTP
Room 360, OEOB

DIRECTOR, USIA
400 C Street, S.W.

THE SECRETARY OF INTERIOR
18th & E. Street NW

THE SECRETARY OF AGRICULTURE
Independence & 14th SW

UNITED STATES TRADE REPRESENTATIVE
Room 209 Winder Bldg 17 & F St NW

THE DIRECTOR, FEMA
500 C Street

DIRECTOR, DMSPA
Room 3E813, Pentagon

#6

6/7/84

10:00 AM

D. Beaulieu

WASHFAX RECEIPT

THE WHITE HOUSE

0

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84 JUN 6 P7:59

URGENT

URGENT

18

MESSAGE NO. 149 CLASSIFICATION TOP SECRET PAGES 1

FROM John Poindexter (NAME) (EXTENSION) (ROOM NUMBER)

MESSAGE DESCRIPTION IRAN-IRAQ WAR NATIONAL PLAN OF ACTION (TS)

TO (AGENCY)	DELIVER TO:	DEPT/ROOM NO.	EXTENSION
STATE	MICHAEL H. ARMACOST		
DOD	FRED C. IKLE		
	VICE ADMIRAL ARTHUR S. MOREAU, JR.		
CIA	ROBERT S. GATES		
ENERGY	DONALD H. PEARLMAN		

REMARKS SYSTEM II NR. 90548

DECLASSIFIED

White House Guidelines, August 28, 1997

By LSJ NARA, Date 9/26/06

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SYSTEM II
90548

19

THE WHITE HOUSE

WASHINGTON

June 6, 1984

DECLASSIFIED

White House Guidelines, August 28, 1997

By LOT NARA, Date 9/26/06

MEMORANDUM FOR THE HONORABLE MICHAEL H. ARMACOST
Under Secretary for Political Affairs--Designate
Department of State

THE HONORABLE FRED C. IKLE
Under Secretary for Policy
Department of Defense

THE HONORABLE ROBERT S. GATES
Deputy Director for Intelligence
Central Intelligence Agency

VICE ADMIRAL ARTHUR S. MOREAU, JR.
Assistant to the Chairman
Joint Chiefs of Staff

THE HONORABLE DONALD H. PEARLMAN
Executive Assistant to the Secretary
Department of Energy

SUBJECT: Iran-Iraq War National Plan of Action (TS)

VIA LDX

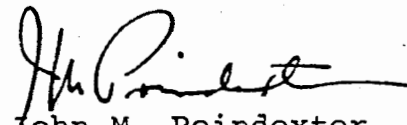
6 June 1984

TO ADDRESSEE AGENCIES:

You have or will receive this package tonight. The System II number as shown (90548) is incorrect. Please change on your copy the number to (90636).

Thank You.

BT Merchant
WH Situation Room
456-2585


John M. Poindexter
Deputy Assistant to the President
for National Security Affairs

Attachments

- Tab A - Draft Iran-Iraq National Plan of Action (NPA)
- Tab B - Proposed National Security Decision Directive (NSDD)

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COPY 6 OF 6 COPIES

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20
9/20/06

No. 90636

COPY #1 (NSC)

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Persons handling this document acknowledge he or she knows and understands the security law relating thereto and will cooperate fully with any lawful investigation by the United States Government into any unauthorized disclosure of classified information contained herein.

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SYSTEM II
90636

21

THE WHITE HOUSE

WASHINGTON

June 6, 1984

MEMORANDUM FOR THE HONORABLE MICHAEL H. ARMACOST
Under Secretary for Political Affairs--Designate
Department of State

THE HONORABLE FRED C. IKLE
Under Secretary for Policy
Department of Defense

THE HONORABLE ROBERT S. GATES
Deputy Director for Intelligence
Central Intelligence Agency

VICE ADMIRAL ARTHUR S. MOREAU, JR.
Assistant to the Chairman
Joint Chiefs of Staff

THE HONORABLE DONALD H. PEARLMAN
Executive Assistant to the Secretary
Department of Energy

SUBJECT: Iran-Iraq War National Plan of Action (TS)

The following documents are attached for your review:

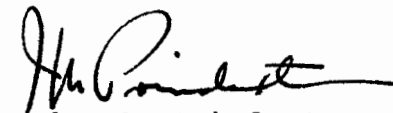
- o At Tab A is a draft (Iran-Iraq) National Plan of Action (NPA) for Persian Gulf contingencies, which has been based on departmental proposals and policy decisions related to the current Iran-Iraq War.
- o At Tab B is a proposed National Security Decision Directive (NSDD), which would provide Presidential approval of the NPA, direct its implementation, establish the CPPG as the interagency coordinating body for NPA implementation, and require periodic progress reporting. (TS)

The CPPG is requested to review these documents with principals and provide comments by c.o.b. June 12, 1984. Following this review, I plan to forward the NSDD and the NPA to Mr. McFarlane recommending Presidential approval. (S)

DECLASSIFIED

White House Guidelines, August 28, 1997

By 101 NARA, Date 9/28/06



John M. Poindexter
Deputy Assistant to the President
for National Security Affairs

Attachments

- Tab A - Draft Iran-Iraq National Plan of Action (NPA)
- Tab B - Proposed National Security Decision Directive (NSDD)

~~TOP SECRET~~

Declassify: OADR

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COPY 1 OF 6 COPIES

Following are excerpts from a confidential cable sent Aug. 13, 1979, to Cyrus R. Vance, then the Secretary of State, and signed by L. Bruce Laingen, chargé d'affaires at the United States Embassy in Teheran, which was seized by militants on Nov. 4, 1979. Mr. Laingen, the top American diplomat in Teheran after the exile of Shah Mohammed Riza Pahlavi, was at the Foreign Ministry when the embassy was overrun, and remained there until after last Christmas. The cable was made available to The New York Times on Jan. 26, 1980, by Dale Van Atta, a reporter with the syndicated columnist Jack Anderson, and was held by The Times for publication until the 52 hostages were freed.

Subject: Negotiations

Recent negotiations in which the embassy has been involved here, ranging from compound security to visa operations... highlight several special features of conducting business in the Persian environment. In some instances the difficulties we have encountered are a partial reflection of the effects of the Iranian revolution, but we believe the underlying cultural and psychological qualities that account for the nature of these difficulties are and will remain relatively constant. Therefore, we suggest that the following analysis be used to brief both USG [United States Government] personnel and private sector representatives who are required to do business with and in this country.

Perhaps the single dominant aspect of the Persian psyche is an overriding egoism. Its antecedents lie in the long Iranian history of instability and insecurity which put a premium on self-preservation. The practical effect of it is an almost total Persian preoccupation with self and leaves little room for understanding points of view other than one's own. Thus, for example, it is incomprehensible to an Iranian that U.S. immigration law may prohibit issuing him a tourist visa when he has determined that he wants to live in California. Similarly, the Iranian central bank sees no inconsistency in claiming force majeure to avoid penalties for late payment of interest due on outstanding

Message From Iran: Aug. 13, '79

loans while the Government of which it is a part is denying the validity of the very grounds upon which the claim is made when confronted by similar claims from foreign firms forced to cease operations during the Iranian revolution.

The reverse of this particular psychological coin, and having the same historical roots as Persian egoism, is a pervasive unease about the nature of the world in which one lives. The Persian experience has been that nothing is permanent and it is commonly perceived that hostile forces abound. In such an environment each individual must be constantly alert for opportunities to protect himself against the malevolent forces that would otherwise be his undoing. He is obviously justified in using almost any means available to exploit such opportunities. This approach underlies the so-called "bazaar mentality" so common among Persians, a mindset that often ignores longer term interests in favor of immediately obtainable advantages and countenances practices that are regarded as unethical by other norms.

Coupled with these psychological limitations is a general incomprehension of causality. Islam, with its emphasis on the omnipotence of God, appears to account at least in major part for this phenomenon. Somewhat surprisingly, even those Iranians educated in the Western style and perhaps with long experience outside Iran itself frequently have difficulty grasping the inter-relationship of events. Witness a Yazdi [Ibrahim Yazdi, who was Foreign Minister when the embassy was seized] resisting the idea that Iranian behavior has consequences on the perception of Iran in the U.S. or that this perception is somehow related to American policies regarding Iran. This same quality also helps explain Persian aversion to accepting responsibility for one's own actions. The *deus ex machina* is always at work.

The Persian proclivity for assuming that to say something is to do it further complicates matters. Again, Yazdi can express surprise when informed that the irregular security forces as-

signed to the embassy remain in place. "But the central committee told me they would go by Monday," he says. There is no recognition that instructions must be followed up, that commitments must be accompanied by action and results.

Finally, there are the Persian concepts of influence and obligation. Everyone pays obeisance to the former and the latter is usually honored in the breach. Persians are consumed with developing *parti bazi* — the influence that will help get things done — while favors are only grudgingly bestowed and then just to the extent that a tangible *quid pro quo* is immediately perceptible. Forget about assistance proffered last year or even last week; what can be offered today?

There are several lessons for those who would negotiate with Persians in all this:

First, one should never assume that his side of the issue will be recognized, let alone that it will be conceded to have merits. Persian preoccupation with self precludes this. A negotiator must force recognition of his position upon his Persian opposite number.

Second, one should not expect an Iranian readily to perceive the advantages of a long-term relationship based on trust. He will assume that his opposite number is essentially an adversary. In dealing with him he will attempt to maximize the benefits to himself that are immediately obtainable. He will be prepared to go to great lengths to achieve this goal, including running the risk of so alienating whoever he is dealing with that future business would be unthinkable, at least to the latter.

Third, interlocking relationships of all aspects of an issue must be painstakingly, forcefully and repeatedly developed. Linkages will be neither readily comprehended nor accepted by Persian negotiators.

Fourth, one should insist on performance as the *sine qua non* at each stage of negotiations. Statements of intention count for almost nothing.

Fifth, cultivation of good will for good will's sake is a waste of effort. The overriding objective at all times should be impressing upon the Persian across the table the mutuality of the proposed undertakings. He must be made to know that a *quid pro quo* is involved on both sides.

Finally, one should be prepared for the threat of breakdown in negotiations at any given moment and not be cowed by the possibility. Given the Persian negotiator's cultural and psychological limitations, he is going to resist the very concept of a rational (from the Western point of view) negotiating process.

CORRECTION

Because of an editing error, the meaning of a sentence was changed in Mirra Komarovsky's article "College Women and Careers," on Friday's Op-Ed page. The sentence should have read: "It is quite true that building bridges, writing books, and splitting the atom are no more essential to society than child-rearing."

A

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EXECUTIVE SECRETARIAT, NSC: COUNTRY FILE

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LOJ 9/26/2006

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IRAN-IRAQ WAR (5/25/84-5/29/84)

FOIA

F1718

BATTLE

Box Number

36

44

<i>ID</i>	<i>Document Type</i> <i>Document Description</i>	<i>No of</i> <i>pages</i>	<i>Doc Date</i>	<i>Restric-</i> <i>tions</i>
28009	PAPER NATIONAL PLAN OF ACTION: IRAN-IRAQ WAR	17	5/29/1984	B1

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]

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B

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DRAFT

41

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SYSTEM II

MEMORANDUM FOR THE SECRETARY OF STATE
THE SECRETARY OF THE TREASURY
THE SECRETARY OF DEFENSE
THE SECRETARY OF ENERGY
THE DIRECTOR OF CENTRAL INTELLIGENCE
THE CHAIRMAN, JOINT CHIEFS OF STAFF
DIRECTOR, UNITED STATES INFORMATION AGENCY

SUBJECT: National Security Decision Directive on the
Iran-Iraq War (NSDD-) (S)

The President has approved the attached National Plan of Action on the Iran-Iraq War. This Plan establishes United States policies, objectives, and priorities for the specific actions which have been separately directed and provides for coordination of our actions by the Crisis Pre-Planning Group (CPPG). I have asked the CPPG Chairman to have the CPPG coordinate US actions on a regular basis and report to me any need to modify the Plan or for the President to issue additional operational directives, as provided for in Section VIII of the Plan. (S)

You are requested to report regularly, for CPPG review, on progress in implementing those actions assigned to your department or agency and any issues that may require Presidential decision in accordance with the reporting requirements stated in Section VII of the Plan. (S)

Knowledge of this plan and access to this document must be restricted in accordance with the security guidance in Section V-A of the Plan. (S)

FOR THE PRESIDENT:

Attachment: National Plan of Action

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Authority F96-118/3#92 4/17/06 (S)

BY LOI NARA DATE 9/28/06

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National Security Council
The White House

41A

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II

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84 JUN 13 P 6: 18

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Dep. Exec. Sec'y			
Bob Kimmitt	1	K	
John Poindexter			
Tom Shull			
Wilma Hall			
Bud McFarlane	2	M	I
Bob Kimmitt	3	K	
NSC Secretariat	4	Bo	N
Situation Room			

Bud's note on

was passed
to JMP 6/9/84

I = Information

A = Action

R = Retain

D = Dispatch

N = No further Action

cc: VP Meese Baker Deaver Other

COMMENTS

Should be seen by:

(Date/Time)

State (Jock Covey) called me to say that the department views this paper with considerable concern: leaks, especially, are expected by State. I think I cooled Jock off, but you may be approached by Shultz.

Robert R. Johnson
 President
 of the
 American
 Society
 of
 Engineers
 and
 Architects
 Inc.

NATIONAL SECURITY COUNCIL

6/8

42

Bob,

Please call Jock

Corey on open line

Via Signal (O) 632-8448
(H) 544-8268

He needs to speak
w/ you tonight if
possible. Needs your
candid advise re;
the attached. Rosie

CLASSIFICATION

CIRCLE ONE BELOW

MODE

P/ S

21

42

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152

RELEASER

LB

PRIORITY

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DTG

081927Z Jun 84

ROUTINE

TTY #

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1. White House Situation Room

TO/LOCATION/TIME OF RECEIPT

1. Robert Kimmitt for Mr. McFarlane / London / TOR: 08/2041Z

2. Robert Kimmitt / London / SITTO #209/

3.

4.

INFORMATION ADDRESSEES/LOCATION/TIME OF RECEIPT

2.

SPECIAL INSTRUCTIONS/REMARKS:

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ATTACHED:

IRAN-IRAQ NATIONAL
PLAN OF ACTION (X)

LONDON COMACEN: DELIVER IMMEDIATELY TO
ROSIE ANDREATTA, DO NOT
RETAIN A FILE COPY.

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WHCA FORM 8, 15 DEC 83

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White House Guidelines, August 28, 1997

By

LOT

NARA, Date

9/28/06

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SYSTEM II
90636

43

THE WHITE HOUSE

WASHINGTON

June 6, 1984

MEMORANDUM FOR THE HONORABLE MICHAEL H. ARMACOST
Under Secretary for Political Affairs--Designate
Department of State

THE HONORABLE FRED C. IKLE
Under Secretary for Policy
Department of Defense

THE HONORABLE ROBERT S. GATES
Deputy Director for Intelligence
Central Intelligence Agency

VICE ADMIRAL ARTHUR S. MOREAU, JR.
Assistant to the Chairman
Joint Chiefs of Staff

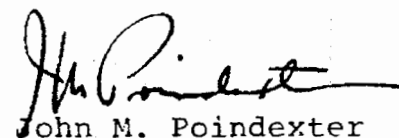
THE HONORABLE DONALD H. PEARLMAN
Executive Assistant to the Secretary
Department of Energy

SUBJECT: Iran-Iraq War National Plan of Action (TS)

The following documents are attached for your review:

- o At Tab A is a draft (Iran-Iraq) National Plan of Action (NPA) for Persian Gulf contingencies, which has been based on departmental proposals and policy decisions related to the current Iran-Iraq War.
- o At Tab B is a proposed National Security Decision Directive (NSDD), which would provide Presidential approval of the NPA, direct its implementation, establish the CPPG as the interagency coordinating body for NPA implementation, and require periodic progress reporting. (TS)

The CPPG is requested to review these documents with principals and provide comments by c.o.b. June 12, 1984. Following this review, I plan to forward the NSDD and the NPA to Mr. McFarlane recommending Presidential approval. (TS)



John M. Poindexter
Deputy Assistant to the President
for National Security Affairs

Attachments

- Tab A - Draft Iran-Iraq National Plan of Action (NPA)
- Tab B - Proposed National Security Decision Directive (NSDD)

~~TOP SECRET~~

Declassify: OADR

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White House Guidelines, August 28, 1997
By LOI NARA, Date 9/28/06

1 6

43-A

National Security Council
The White House

1196

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Package # 90636

84 JUN 6 P 6: 21

	SEQUENCE TO	HAS SEEN	DISPOSITION
Dep. Exec. Sec'y			
Bob Kimmitt			
John Poindexter	1		
DON FORTIER	2		
Tom Shull			
Wilma Hall			
Bud McFarlane			
Bob Kimmitt			
NSC Secretariat	4		D
Situation Room			
JP	3		

JUN 16 1984

I = Information A = Action R = Retain D = Dispatch N = No further Action

cc: VP Meese Baker Deaver Other FORTIER

BEAL

COMMENTS

Should be seen by:

DJR (Date/Time)

KEMP

~~TOP SECRET~~

MEMORANDUM

~~TOP SECRET~~

44

NATIONAL SECURITY COUNCIL

SYSTEM II
90636

ACTION

29 May 1984

MEMORANDUM FOR JOHN M. POINDEXTER

FROM: RICHARD S. BEAL *RSB*

SUBJECT: Iran-Iraq War National Plan of Action

At your direction, the Crisis Management Center has been developing and maintaining a draft of an integrated National Plan of Action (NPA) on US policies, objectives, priorities, and actions in connection with the ongoing Persian Gulf situation. A copy of the draft NPA is at Tab 1. We have incorporated into the NPA all of the major actions that have been proposed or decided on in the various planning groups as of 29 May. Some of these actions have been implemented and completed, some are underway, and some have not yet been decided on. Quite frankly, we are unable to track these and subsequent actions any further without your approval and support. We continue to believe that the recommendation outlined below is still valid. We await your guidance as to our role in monitoring the Persian Gulf situation through the use of the NPA.

RECOMMENDATION:

1. Circulate the memorandum at Tab I, which transmits the draft NPA and a draft NSDD which would implement the NPA, to the CPPG members. This memorandum would request that the CPPG concur in the NPA and the implementing NSDD which would provide Presidential approval of the NPA as a general plan directing specific actions, and establishing the CPPG as the formal national-level coordinating body. The NSDD would charge the CPPG with coordinating its implementation and recommending changes to the NPA to you.

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Authority F96-118/3 #91 2/12/06 *LS*

BY LS NARA DATE 9/28/06

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~~TOP SECRET~~

~~TOP SECRET~~

2

45

2. Taking this action will provide for regular, systematic reporting on NPA implementation and identify issues that require Presidential decisions. The CMC would be prepared to track NPA implementation on your behalf and provide summary reports to you, as required.

APPROVE _____

DISAPPROVE _____

Attachments: Tab I - Memorandum to CPPG

~~TOP SECRET~~

~~TOP SECRET~~

THE WHITE HOUSE
WASHINGTON

46

6/6

Phil Don,

Don has made some
comments on this with
which I agree. Please
discuss with Rick and
get a smooth version
back to me today.

J

National Security Council
The White House

1176

System #

II 45

Package #

90636

	SEQUENCE TO	HAS SEEN	DISPOSITION
Dep. Exec. Sec'y			
Bob Kimmitt			
John Poindexter	1		
DON FORTIER	2		
Tom Shull			
Wilma Hall			
Bud McFarlane			
Bob Kimmitt			
NSC Secretariat			
Situation Room			
JP	3		

I = Information A = Action R = Retain D = Dispatch N = No further Action

cc: VP Meese Baker Deaver Other _____

COMMENTS

Should be seen by: _____
(Date/Time)

~~TOP SECRET~~

~~TOP SECRET~~

48

MEMORANDUM

NATIONAL SECURITY COUNCIL

SYSTEM II
90636

ACTION

29 May 1984

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Authority F96-118/3 #91 2/17/04

BY LOT NARA DATE 9/28/06

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Declassify on: OADR

~~TOP SECRET~~

~~TOP SECRET~~

~~TOP SECRET~~

2

49

2. Taking this action will provide for regular, systematic reporting on NPA implementation and identify issues that require Presidential decisions. The CMC would be prepared to track NPA implementation on your behalf and provide summary reports to you, as required.

APPROVE _____

DISAPPROVE _____

Attachments: Tab I - Memorandum to CPPG

~~TOP SECRET~~

~~TOP SECRET~~