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**Collection:** Executive Secretariat, NSC:  
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**Folder Title:** Joint Chiefs of Staff  
(07/06/1982-08/02/1982)

**Box:** RAC Box 4

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*Last Updated: 07/25/2023*

# WITHDRAWAL SHEET

## Ronald Reagan Library

**Collection Name** EXECUTIVE SECRETARIAT, NSC: AGENCY FILE

**Withdrawer**

RBW 2/28/2013

**File Folder** JOINT CHIEFS OF STAFF (07/06/1982-08/02/1982)

**FOIA**

M453

**Box Number** 4

SHIFRINSON

5

ID	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
154900	MEMO	CLARK TO WEINBERGER RE. HEARINGS ON JCS REORGANIZATION <i>R 6/21/2017 M453/1</i>	1	8/16/1982	B1
154896	MEMO	WILLIAM CLARK TO RR RE. HEARINGS ON JCS REORGANIZATION <i>R 11/14/2016 M453/1</i>	1	8/7/1982	B1
154897	MEMO	CASPAR WEINBERGER TO RR RE. HEARINGS ON JCS REORGANIZATION <i>R 11/14/2016 M453/1</i>	3	7/19/1982	B1
154898	MEMO	ALLAN MYER THROUGH RICHARD BOVERIE TO CLARK RE. JCS REORGANIZATION <i>R 6/12/2015 M453/1</i>	1	7/27/1982	B1
154901	MEMO	CLARK TO WEINBERGER RE. CURRENT HEARINGS ON THE JCS SYSTEM <i>R 6/21/2017 M453/1</i>	1	6/28/1982	B1
154902	MEMO	FRANK CARLUCCI TO CLARK RE. HEARINGS ON JCS SYSTEM <i>R 6/27/2017 M453/1</i>	1	7/1/1982	B1
154903	MEMO	CLARK TO WEINBERGER RE. HEARINGS ON JCS REORGANIZATION [SAME TEXT AS DOC. 154900] <i>R 6/21/2017 M453/1</i>	1	ND	B1

Freedom of Information Act - [5 U.S.C. 552(b)]

- B-1 National security classified information [(b)(1) of the FOIA]
- B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA]
- B-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

# WITHDRAWAL SHEET

## Ronald Reagan Library

**Collection Name** EXECUTIVE SECRETARIAT, NSC: AGENCY FILE

**Withdrawer**

RBW 2/28/2013

**File Folder** JOINT CHIEFS OF STAFF (07/06/1982-08/02/1982)

**FOIA**

M453

**Box Number** 4

SHIFRINSON

5

ID	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
154899	MEMO	CASPAR WEINBERGER TO RR RE. UNIFIED COMMAND FOR SOUTHWEST ASIA <i>R 11/14/2016 M453/1</i>	2	6/23/1982	B1

Freedom of Information Act - [5 U.S.C. 552(b)]

- B-1 National security classified information [(b)(1) of the FOIA]
- B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA]
- B-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
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- B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
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- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.



CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
WASHINGTON

6 JUL 1982

July 2

WPC HAS SEEN

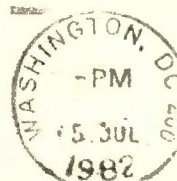
Dear Judge Clark -

Thanks for the  
copies of the photos  
taken when the JCS  
met with the President.

Great pictures from a  
good meeting. - Now  
we just need to get the  
meetings to occur regularly -  
I'd suggest at least every  
6 months.

Sincerely, Jack

OFFICE OF THE CHAIRMAN  
THE JOINT CHIEFS OF STAFF  
WASHINGTON, D. C. 20301



POSTAGE AND FEES PAID  
OFFICE SECRETARY OF DEFENSE  
DOD-303

Judge William P. Clark  
Assistant to the President  
for National Security Affairs  
The White House  
1600 Pennsylvania Avenue, NW  
Washington, D.C. 20500

National Security Council  
The White House

3

RECEIVED

Package # 5219

82 AUG 9 P 1: 41

	SEQUENCE TO	HAS SEEN	ACTION
John Poindexter	_____	_____	_____
Bud McFarlane	_____	_____	_____
Jacque Hill	_____	_____	_____
Judge Clark	_____	_____	_____
John Poindexter	<u>1</u>	<u>J</u>	<u>N</u>
Staff Secretary	_____	<u>MW</u>	_____
Sit Room	_____	_____	_____
_____	_____	_____	_____

I-Information A-Action R-Retain D-Dispatch N-No further  
Action

DISTRIBUTION

cc: VP Meese Baker Deaver Other \_\_\_\_\_

COMMENTS

*Pres noted*



~~CONFIDENTIAL~~

5219

4

THE WHITE HOUSE  
WASHINGTON

154900

~~CONFIDENTIAL~~

August 16, 1982

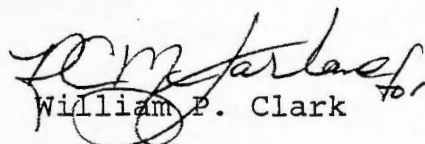
MEMORANDUM FOR THE HONORABLE CASPAR W. WEINBERGER  
The Secretary of Defense

SUBJECT: Hearings on JCS Reorganization (U)

The approach you outlined in your July 19, 1982 memorandum, which I have provided to the President, will give the JCS reorganization issue the careful attention it deserves. The review that has been initiated will serve us well. With sound criteria established and the right questions now before the Joint Chiefs, we will avoid hasty conclusions and unnecessary, premature tampering with the existing system. (C)

I look forward to the completion of the review and your recommended plan. At that time, we will be able to determine the next steps that may be required. (U)

FOR THE PRESIDENT:

  
William P. Clark

~~CONFIDENTIAL~~

Declassify on: OADR

~~CONFIDENTIAL~~

DECLASSIFIED

NLRR M453/1 #154900  
BY RW NARA DATE 6/21/17

MEMORANDUM

~~CONFIDENTIAL~~

5219

THE WHITE HOUSE

WASHINGTON

The President has seen

~~CONFIDENTIAL~~

August 7, 1982

INFORMATION

MEMORANDUM FOR THE PRESIDENT

FROM: WILLIAM P. CLARK *RCM/for*  
SUBJECT: Hearings on JCS Reorganization

Issue

Does the Joint Chiefs of Staff structure and organization need reform? If so, is legislation required?

Facts

In response to my request, Cap has forwarded a rather detailed memo outlining how the Defense Department is addressing the JCS reform issues raised by ongoing Congressional hearings.

Background

In February 1982, General Jones published a rather sweeping proposal for reorganization of the JCS. This was followed by a wide-ranging media debate. In April, a subcommittee of the House Armed Services Committee commenced hearings. Last week, a JCS reorganization bill was introduced. There is no chance that Congress will act on the bill during this session.

Discussion

The topic is not new. There have been 15 national-level studies and commissions charged with finding a better JCS system since the JCS organization was established in 1947. Though these studies have, in the main, called for major changes, the legislative provisions which establish and structure the JCS have remained unchanged since 1958. There is no doubt that this issue deserves analysis by DOD.

Cap has begun a comprehensive review. When his review is completed in November, we will be able to determine the next steps that may be required.

Attachment

Tab A Secretary Weinberger's July 19 memo.

~~CONFIDENTIAL~~

Review on July 27, 1988

~~CONFIDENTIAL~~

Prepared by:  
Allan A. Myer

DECLASSIFIED

NLR 114531 #154896  
BY *fw* NARA DATE *11/12/16*

154896

5

.85 1112-2 11:30





~~CONFIDENTIAL~~  
THE SECRETARY OF DEFENSE

154897  
5219

WASHINGTON, THE DISTRICT OF COLUMBIA

82 JUL 20 P 21 33

19 JUL 1982

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Hearings on JCS Reorganization

Bill Clark asked that you be apprised of how we are addressing the issues raised by the ongoing Congressional hearings and public discussions concerning the structure of the Joint Chiefs of Staff and the process by which they formulate and present advice.

The JCS and I agree that there are five paramount criteria against which any proposal for reform ought to be measured: would the change improve the nation's ability to wage war; would it assure that you and I and future Presidents and Defense Secretaries receive better and more timely advice; would it ensure that the requirements of the commanders of our combatant commands are better met; would the proposal improve our ability to allocate resources for national defense more wisely and use them more efficiently; would the proposal be consistent with civilian control of the military.

By applying these criteria to issues now under discussion, we have observed that some contributors to the present debate may be uninformed of those DoD management improvements which since 1981 have provided direct access to the Defense Resources Board for commanders of the unified and specified commands, have assigned budgetary priority to readiness, and have ought systematically to modernize our forces and improve our overall military potential to implement national strategy. The JCS agree that in these respects, the present "system" has been improved. Nonetheless, further improvements may be possible, and we are carefully evaluating, against the stated criteria, measures which I or the JCS could adopt within existing laws, and also measures which would require statutory revisions.

Among the actions we can take without Congressional action are these:

a. Combatant commands. I will emphasize to the commanders of unified and specified commands that I look to the Chairman, JCS to be their spokesman on both requirements and operations. Moreover, I have asked each JCS member to capitalize on travel on service business to visit the combatant commands and joint exercises so that the Chairman and I will have frequent first-hand insights into the needs and achievements of our field commanders. I have reemphasized the importance of coordinating the program of each service component of a unified command with the plans and programs of its unified commander. And finally, as I said, the commanders have direct access and input to the DRB meetings.

Classified by SecDef  
Review 18 July 1988

~~CONFIDENTIAL~~

Sec Def Cont Nr.

X20833

DECLASSIFIED

NLR 114531 #154897  
BY RW NARA DATE 11/14/16

~~CONFIDENTIAL~~

- 2 -

b. JCS continuity. The Chairman has established a scheme for rotating no more frequently than quarterly the duties of Acting Chairman among the Service members of the JCS so as to assure increased continuity in the Chairman's absence.

c. Qualification for joint duty. The Chairman has asked the JCS to develop plans to provide well-qualified joint staff officers and potential joint commanders through efficient use of formal schooling and repetitive assignments, and to increase service incentives and rewards for joint duty. The Chairman is planning a training program for the officers serving on the Joint Staff.

d. Responsiveness. The Chairman of the Joint Chiefs of Staff, with full support of the other members of the JCS, is committed to leading the JCS in providing us timely and useful advice. I have assured the JCS that you and I want and need good military advice that is timely, and that we recognize that unanimity on the complex national security issues addressed by the JCS is not expected. Concerning the responsiveness of the JCS in advising you, I believe that you found the May 18 luncheon meeting with the JCS useful. I believe that similar sessions, held regularly--perhaps every three to four months--would increase understanding between you and the JCS and would in fact help make their advice more responsive.

We are also examining other proposals which would require legislative changes as follows:

a. Whether to stipulate that command is exercised through the Chairman, JCS rather than through the corporate body of the JCS.

b. Whether to specify that the Chairman is your principal professional military advisor in lieu of the JCS corporately.

c. Whether to seek authorization for a full-time, four-star Vice Chairman.

d. Whether to seek relief from existing statutory limits on the number of officers assigned to the Joint Staff and the length of their tour thereon.

e. Whether to subordinate the Joint Staff specifically to the Chairman in lieu of the JCS corporately.

f. Whether the JCS should be supplanted by a Council of senior officers other than Chiefs of service.

Again, I have asked the Joint Chiefs of Staff to advise me of the merits of each compared to the criteria set forth above. Needless to say,

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

- 3 -

8

far-reaching changes, especially in Title 10 US Code, deserve most careful consideration by the new Joint Chiefs of Staff, our Administration, and the Congress. I have asked the new JCS to complete their review by October 1, 1982. I will then review their conclusions and present a coordinated plan to you and the NSC by November 1, 1982.

*Sup. Weinberger*

~~CONFIDENTIAL~~



~~CONFIDENTIAL~~

154898

MW

9

MEMORANDUM

5219

~~CONFIDENTIAL~~

NATIONAL SECURITY COUNCIL

ACTION

July 27, 1982

MEMORANDUM FOR WILLIAM P. CLARK

THROUGH: RICHARD T. BOVERIE *B*

FROM: ALLAN A. MYER *AAW*

SUBJECT: JCS Reorganization

SIGNED

Secretary Weinberger's response to your request for information regarding the Defense Department's addressal of the JCS reorganization issue is at Tab A to Tab I. The hard questions, precisely the issues which prompted the recent press discussions and Congressional hearings, have been referred to the JCS for review. Secretary Weinberger will review the JCS conclusions and present a coordinated plan to you and the NSC by November 1, 1982.

Secretary Weinberger's approach is just what was intended: the start of a deliberate, focused, and coordinated analysis of the JCS structure. This procedure should preempt premature discussion of the issue by Administration officials.

The HASC Subcommittee on Investigations introduced a bill on JCS Reorganization last week and is still holding hearings. The three new members of the JCS will testify on July 28. There is virtually no likelihood that the bill will get out of the House subcommittee during this session. Furthermore, there has not been any action on the Senate side. Finally, the bill's sponsor (Representative Richard White, D-Texas) is not up for reelection, a new sponsor will have to be found next year. We are not being pressed by congressional action.

In forwarding Secretary Weinberger's memo to the President, you should briefly note the background behind this issue.

*for* Bob Kimmitt concurs.

RECOMMENDATION

OK No

*[initials]* That you sign the information memo to the President at Tab I.  
*[initials]* That you sign memo to Secretary Weinberger at Tab II.

Attachments

Tab I Memo to President  
A SECDEF Memo (July 19, 1982)  
Tab II Memo to SECDEF  
Tab III Earlier correspondence

DECLASSIFIED

NLR 11453/1 #154898

BY *RW* NARA DATE *6/12/86*

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

Review on July 27, 1982

~~CONFIDENTIAL~~

4296

154901

10

THE WHITE HOUSE  
WASHINGTON

~~CONFIDENTIAL~~

- June 28, 1982

MEMORANDUM FOR THE HONORABLE CASPAR W. WEINBERGER  
The Secretary of Defense

SUBJECT: Current Hearings on the JCS System

In light of ongoing hearings by the House Armed Services Subcommittee on Investigations and the various public discussions regarding the JCS system and structure, it would be useful to apprise the President of this matter.

It would be most helpful to receive information by mid-July describing how this issue is being addressed by the Department of Defense.

FOR THE PRESIDENT:

*Bill*

William P. Clark

~~CONFIDENTIAL~~

Review June 28, 1988

~~CONFIDENTIAL~~

DECLASSIFIED

NLRR M4531 #154901

BY *RW* NARA DATE *6/21/17*





~~CONFIDENTIAL~~  
THE DEPUTY SECRETARY OF DEFENSE

154902

RECEIVED

WASHINGTON, D.C. 20301

82 JUL 2 P 2: 55

July 1, 1982

MEMORANDUM FOR THE HONORABLE WILLIAM P. CLARK  
ASSISTANT TO THE PRESIDENT FOR  
NATIONAL SECURITY AFFAIRS

SUBJECT: Hearings on JCS System

Reference your note of June 28 on this subject, I am having my staff and that of General Vessey review all the various proposals, recent studies and the current hearings. By mid-July, we will have a preliminary DoD position on JCS reorganization that we will share with the National Security Council and the President for discussion and decision.

  
Frank C. Carlucci

Classified by DepSecDef  
Declassify on 1 July 1988

DECLASSIFIED

NLRR M453/1 #154902  
BY LW NARA DATE 6/27/17

~~CONFIDENTIAL~~

Sec Def Cont Nr.

X20539

UNCLASSIFIED UPON REMOVAL  
OF CLASSIFIED ENCLOSURE(S)

RECEIVED 23 JUL 82 20

TO PRESIDENT

FROM WEINBERGER, C

DOCDATE 19 JUL 82

KEYWORDS: DEFENSE POLICY  
CM

CONGRESSIONAL

SUBJECT: HEARINGS ON JCS REORGANIZATION

ACTION: PREPARE MEMO FOR CLARK

DUE: 26 JUL 82 STATUS S

FILES *(PA)*

FOR ACTION

FOR CONCURRENCE

FOR INFO

MYER

BOVERIE

KRAEMER

KIMMITT

RUSSELL

WHEELER

COMMENTS

REF# LOG *8204296* NSCIFID ( R / )

ACTION OFFICER (S)	ASSIGNED	ACTION REQUIRED	DUE	COPIES TO
<i>Clark</i>	<i>X 7/27</i>	<i>For Signature</i>	<i>7/30</i>	
	<i>C 8/10</i>	<i>Noted by Pres</i>		<i>AM</i>
<i>Clark</i>	<i>X 8/11</i>	<i>Reopened / For sig</i>		
	<i>C 8/16</i>	<i>McFarlane rpl memo</i>		<i>index AM, RD, EIC</i>

DISPATCH *4/16 8/16*

W/ATTCH FILE *TA* (C) *ms*

13  
THE WHITE HOUSE  
WASHINGTON

August 12, 1982

RCM:

The memo to SecDef, next  
under, requires your  
signature.

The package has been noted  
by the President.

Kathy

Pls rec'd for  
attached  
Dow  
Hew  
&



~~CONFIDENTIAL~~

154903

5219

14

THE WHITE HOUSE

WASHINGTON

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE CASPAR W. WEINBERGER  
The Secretary of Defense

SUBJECT: Hearings on JCS Reorganization

*reorganization*  
The approach you outlined in your July 19, 1982 memorandum, which I have provided to the President, will give the JCS ~~reform~~ issue the careful attention it deserves. The review that has been initiated will serve us well. With sound criteria established and the right questions now before the Joint Chiefs, we will avoid hasty conclusions and unnecessary, premature tampering with the existing system.

I look forward to the completion of the review and your recommended plan. At that time, we will be able to determine the next steps that may be required.

FOR THE PRESIDENT:

William P. Clark

CONFIDENTIAL

Review on July 27, 1988

~~CONFIDENTIAL~~

DECLASSIFIED

NLRR M453/1 #154903

BY RW NARA DATE 6/21/17

5392 15  
THE WHITE HOUSE  
WASHINGTON

MEMORANDUM

8/20/82

TO: WILLIAM CLARK  
FROM: WILLIAM K *file* SADLEIR  
SUBJ: APPROVED PRESIDENTIAL ACTIVITY

PLEASE IMPLEMENT THE FOLLOWING AND NOTIFY AND CLEAR ALL PARTICIPANTS. THE BRIEFING PAPER AND REMARKS SHOULD BE SUBMITTED TO RICHARD DARMAN BY 3 P.M. OF THE PRECEDING DAY.

NOTE: AS PROJECT OFFICER FOR THIS ACTIVITY, YOU ARE RESPONSIBLE TO SUBMIT A COMPLETE, CONFIRMED LIST OF STAFF AND ATTENDEES, IDENTIFIED BY TITLE, TO THE OFFICE OF PRESIDENTIAL APPOINTMENTS AND SCHEDULING WITHIN 5 DAYS AFTER THE EVENT.

MEETING: The meeting with the Joint Chiefs of Staff, previously scheduled for September 7 at 11:00 am, is postponed to a future, as of now undetermined, date.

DATE:

TIME:

DURATION:

LOCATION:

REMARKS REQUIRED:

MEDIA COVERAGE:

FIRST LADY  
PARTICIPATION:

cc: A. Bakshian  
M. Brandon  
R. Darman  
R. DeProspero  
K. Duberstein  
D. Fischer  
C. Fuller  
R. Gubitosi  
E. Hickey  
M. McManus  
E. Rollins

C. Romero  
J. Rosebush  
B. Shaddix  
W. Sittmann  
L. Speakes  
S. Studdert  
WHCA Audio/Visual  
WHCA Operations  
R. Williamson  
A. Wroblewski

C. Tysoh  
M. Wheeler



16  
RECEIVED

THE WHITE HOUSE

WASHINGTON

MEMORANDUM P 4: 45

8/20/82

TO: WILLIAM CLARK  
FROM: WILLIAM K *Bill* SADLEIR  
SUBJ: APPROVED PRESIDENTIAL ACTIVITY

PLEASE IMPLEMENT THE FOLLOWING AND NOTIFY AND CLEAR ALL PARTICIPANTS. THE BRIEFING PAPER AND REMARKS SHOULD BE SUBMITTED TO RICHARD DARMAN BY 3 P.M. OF THE PRECEDING DAY.

NOTE: AS PROJECT OFFICER FOR THIS ACTIVITY, YOU ARE RESPONSIBLE TO SUBMIT A COMPLETE, CONFIRMED LIST OF STAFF AND ATTENDEES, IDENTIFIED BY TITLE, TO THE OFFICE OF PRESIDENTIAL APPOINTMENTS AND SCHEDULING WITHIN 5 DAYS AFTER THE EVENT.

MEETING: The meeting with the Joint Chiefs of Staff, previously scheduled for September 7 at 11:00 am, is postponed to a future, as of now undetermined, date.

DATE:

TIME:

DURATION:

LOCATION:

REMARKS REQUIRED:

MEDIA COVERAGE:

FIRST LADY  
PARTICIPATION:

cc:	A. Bakshian	C. Romero	C. Tyson
	M. Brandon	J. Rosebush	M. Wheeler
	R. Darman	B. Shaddix	
	R. DeProspero	W. Sittmann	
	K. Duberstein	L. Speakes	
	D. Fischer	S. Studdert	
	C. Fuller	WHCA Audio/Visual	
	R. Gubitosi	WHCA Operations	
	E. Hickey	R. Williamson	
	M. McManus	A. Wrobleski	
	E. Rollins		

National Security Council  
The White House

289  
17

RECEIVED

Package # 5392

82 AUG 3 P 8: 47

	SEQUENCE TO	HAS SEEN	ACTION
John Poindexter	_____	_____	_____
Bud McFarlane	_____	<u>m</u>	_____
Jacque Hill	_____	_____	_____
Judge Clark	_____	_____	_____
John Poindexter	_____	_____	_____
Staff Secretary	_____	_____	_____
Sit Room	_____	_____	_____
_____	_____	_____	_____
I-Information	<u>A</u> -Action	R-Retain	D-Dispatch N-No further Action

DISTRIBUTION

cc: VP Meese Baker Deaver Other \_\_\_\_\_

COMMENTS

Kay has copy

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THE WHITE HOUSE  
WASHINGTON

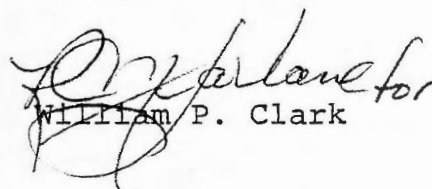
MEMORANDUM FOR THE HONORABLE CASPAR W. WEINBERGER  
The Secretary of Defense

SUBJECT: Meeting with Joint Chiefs of Staff

The second Presidential meeting with you and the Joint Chiefs of Staff will be held at 11:00 a.m., September 7, in the Cabinet Room. Frank Carlucci is also welcome to participate. As you pointed out in your July 27 memorandum, our defense efforts will be well served by a periodic exchange of views on key military matters and related resource and strategy issues.

I recommend that the agenda be limited to a discussion of the Unified Command Plan (UCP) arrangements for Southwest Asia and, as you have suggested, implications drawn from the Defense Resources Board deliberations. A discussion of the current proposals for modification of the UCP will enable the President to gain a full appreciation of this rather complex issue. Finally, I would appreciate an outline of the Defense Resources Board topics you might want to discuss with the President.

FOR THE PRESIDENT:

  
William P. Clark

~~CONFIDENTIAL~~

MW  
19

MEMORANDUM

5392

UNCLASSIFIED WITH ~~CONFIDENTIAL~~ ATTACHMENT NATIONAL SECURITY COUNCIL

ACTION

August 3, 1982

MEMORANDUM FOR WILLIAM P. CLARK

THROUGH: CHARLES P. TYSON *CPT*  
THROUGH: RICHARD T. BOVERIE *B*  
FROM: ALLAN A. MYER *QAM*  
SUBJECT: Secretary Weinberger Request for Meeting with  
the Joint Chiefs of Staff

Secretary Weinberger's July 27 memo to the President (Tab II) requests a working meeting with the Joint Chiefs of Staff. Prior to receipt of Secretary Weinberger's memo, you sent a memo to Mike Deaver requesting a one hour meeting. That request has been approved and the meeting is now scheduled for 11:00 a.m., Tuesday, September 7.

The agenda should include the pending DOD request for modification of the Unified Command Plan (SECDEF memo of June 23 -- Tab III) and the results of DOD's recent internal budget deliberations (recommended for agenda in SECDEF's July 27 memo).

List of participants is at Tab IV.

*SK* *9/2*  
Kraemer and Russell concur.

RECOMMENDATION

That you sign the memo to Secretary Weinberger at Tab I.

Approve *RCM* Disapprove \_\_\_\_\_

That you attend the meeting at 11:00 a.m. - 12:00 p.m., Tuesday, September 7.

Approve *WPC will attend* Disapprove \_\_\_\_\_  
*Kay pls note*

Attachments

Tab I Memo to SECDEF  
Tab II SECDEF July 27 Memo  
Tab III SECDEF June 23 Memo  
Tab IV List of Participants

UNCLASSIFIED WITH ~~CONFIDENTIAL~~ ATTACHMENT

~~CONFIDENTIAL~~

DECLASSIFIED  
Sec.34(b), E.O. 12958, as amended  
White House Guidelines, Sept. 11, 2006  
BY NARA *RW*, DATE *2/28/13*

**National Security Council  
The White House**

Package # \_\_\_\_\_

*20*

RECEIVED

*Staff?*

82 JUL 27 P 3: 37

	SEQUENCE TO	HAS SEEN	ACTION
John Poindexter	_____	_____	_____
Bud McFarlane	_____	_____	_____
Jacque Hill	_____	_____	_____
Judge Clark	_____	_____	_____
John Poindexter	<u>1</u>	<i>[Signature]</i>	_____
Staff Secretary	<u>2</u>	_____	<i>A</i>
Sit Room	_____	_____	_____
_____	_____	_____	_____
I-Information	<i>(A)</i> A-Action	R-Retain	D-Dispatch N-No further Action

**DISTRIBUTION**

cc: VP Meese Baker Deaver Other \_\_\_\_\_

**COMMENTS**

*Working on early Sept.*

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THE SECRETARY OF DEFENSE  
WASHINGTON, THE DISTRICT OF COLUMBIA

RECEIVED

82 JUL 27 P 3: 37 7 JUL 1982

MEMORANDUM TO THE PRESIDENT

You may recall that during the working luncheon you hosted for the Joint Chiefs of Staff in May you suggested that it would be valuable to hold these meetings on a more regular basis. All the Chiefs and I enthusiastically agree that this type of periodic exchange of views between you and your senior military advisors would be extremely helpful in guiding the rebuilding of our nation's defenses.

I think we are now at a time when another such working meeting would be opportune and productive. First, your new Chairman (General Vessey) and new Chiefs (Admiral Watkins and General Gabriel) have been on the job for a month or so. After working closely together with them I'm pleased to report that a harmonious, professional relationship has quickly developed. Secondly, with the active participation of the Chiefs (and the CINCs), we have just completed our "Defense Resources Board" deliberations, the process I discussed with you which translates your overall defense policy into budget priorities. These intense meetings have been extremely useful in the formulation of a coherent, balanced, and attainable defense program.

A working meeting with you in the next few weeks would be most beneficial in reinforcing the implementation of your defense goals with the Chiefs as we move into the fall budget process.

*[Handwritten signature]*

THE WHITE HOUSE  
WASHINGTON

Dick Boverie,

7/23  
22

The Judge says there is no great urgency from the President on this. I want to save it for the Sept. agenda for the President to discuss with Chips and Cope. I see problems. HQ's location, water area, country still split.

John

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ENTIRE TEXT

154899

23

THE SECRETARY OF DEFENSE

WASHINGTON, THE DISTRICT OF COLUMBIA



RECEIVED

02 JUN 24 AIO: 44

23 JUN 1982

## MEMORANDUM FOR THE PRESIDENT

SUBJECT: Unified Command for Southwest Asia

Subject to your approval, I propose to proceed as follows with the arrangements for the new unified command for Southwest Asia:

- The new command will be activated on January 1, 1983, and assume all the planning and normal peacetime functions, except the Security Assistance function which it will assume on October 1, 1983. This will give the new unified command time to become fully established in its planning and other peacetime functions before it has to handle Security Assistance.
- The region for which the new command will be responsible will include: Egypt, Sudan, Djibouti, Ethiopia, Kenya, Somalia, Jordan, Saudi Arabia, Kuwait, Oman, Qatar, United Arab Emirates, Yemen Arab Republic, Peoples Democratic Republic of Yemen, Bahrain, Iran, Iraq, Afghanistan, and Pakistan, plus the Persian Gulf and Red Sea. I recommend that Israel, Lebanon, and Syria remain in EUCOM's region of responsibility for the time being, because many feel that the already suspicious feeling in some Arab countries would be increased if they are linked, as they would see it, to Israel by being put in a command structure with Israel for a force they call "the intervention force." I do not entirely share this view but I think it would be useful to start out this way and we can always change it later if need be. In any event, this would, with the exception of Egypt, put all of the Mediterranean littoral states under EUCOM and thus recognize the importance of the role of the 6th Fleet for these countries. Egypt should be under the Southwest Asia Unified Command, since it may be the location of our most substantial support activities (and it also is the only Mediterranean littoral state with an extended coastline on the Red Sea).

The forces available to the new command for planning and training could also be deployed in support of Unified Commanders or the National Command Authority in other parts of the world. This could be accomplished by providing these forces either as separate reinforcing units for the other CINCs, who have plans which anticipate their receipt, or as part of a Joint Task Force.

DECLASSIFIED

NLRR 114531 #154899

NARA DATE 11/14/16

Classified by SecDef  
Declassify on 18 June 1988

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ENTIRE TEXT

x20307

LIST OF PARTICIPANTS  
Meeting with the President, 11:00 a.m., September 7

White House

The President  
James A. Baker III  
William P. Clark  
Michael K. Deaver  
Edwin Meese III

Department of Defense

Caspar Weinberger, Secretary of Defense  
Frank Carlucci, Deputy Secretary of Defense  
General John Vessey, Chairman, JCS  
General Edward Meyer, Chief of Staff, Army  
General Robert Barrow, Commandant, U.S. Marine Corps  
Admiral James Watkins, Chief of Naval Operations  
General Charles Gabriel, Chief of Staff, Air Force

**National Security Council  
The White House**

*sh*

Package # 5392

	SEQUENCE TO	HAS SEEN	ACTION
John Poindexter	<u>1</u>	<i>[Signature]</i>	
Bud McFarlane			
Jacque Hill	<u>2</u>	<i>[Checkmark]</i>	
Judge Clark	<u>3</u>	<i>[Checkmark]</i>	<u>ADVANCE</u>
John Poindexter			
Staff Secretary			
Sit Room			

I-Information   A-Action   R-Retain   D-Dispatch   N-No further Action

**DISTRIBUTION**

cc:   VP   Meese   Baker   Deaver   Other \_\_\_\_\_

**COMMENTS**

*I had already tasked staff  
to prepare a schedule request  
for Sept.*

*9/2/92*

*[Signature]*   *[Signature]*   *[Signature]*

**PRESERVATION COPY**



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rw  
8/28/13

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OF CLASSIFIED ENCLOSURE(S)

RECEIVED 28 JUL 82 20

TO PRESIDENT FROM CASEY, W

DOCDATE 27 JUL 82

26

38

KEYWORDS: DEFENSE POLICY AP  
CM

SUBJECT: REQUEST FOR PRES MTG W/ JCS

ACTION: PREPARE MEMO FOR CLARK DUE: 30 JUL 82 STATUS S FILES

FOR ACTION	FOR CONCURRENCE		FOR INFO
MYER	BOVERIE	KRAEMER	TYSON
	RUSSELL		WHEELER

COMMENTS

REF# LOG 8205219 8205119 NSCIFID ( J / )

ACTION OFFICER (S)	ASSIGNED	ACTION REQUIRED	DUE	COPIES TO
<i>Clark</i>	<i>8/13</i>	<i>for decision</i>	<i>8/13</i>	
<i>C</i>	<i>8/7</i>	<i>Clark spt man to Weinberger</i>		<i>Brenn/Myer/CT</i>
<i>Z</i>	<i>8/20</i>	<i>lead Soldieri Went</i>		<i>RB, CT, AM</i>
				<i>SK, HK</i>

DISPATCH *led 8/7 mn* W/ATTCH FILE *PA* *(CIV)*