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(Podhoretz)(Hayes) 09/21/1988

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robinson3 —

int

(PODHORETZ)

9/20/88

PRESIDENT'S COUNCIL ON INTEGRITY
AND EFFICIENCY

WEDNESDAY, SEPTEMBER 21, 1988

THANK YOU, JOE. I'D LIKE TO THANK YOU
AND YOUR VICE CHAIRMAN DICK KUSSEROW FOR
YOUR OUTSTANDING WORK ON THE COUNCIL ON
INTEGRITY AND EFFICIENCY. AND I'M DELIGHTED
TO WELCOME THE MEMBERS OF THE COUNCIL ON
INTEGRITY AND EFFICIENCY -- OR, AS I LIKE TO
THINK OF YOU, THE WASTE-AND-FRAUDBUSTERS.
SADLY, AS WE ALL KNOW, THE ABUSES YOU COMBAT
AREN'T JUST A PROBLEM FOR OUR GOVERNMENT.
I REMEMBER A STORY ABOUT TWO MEN WHO WERE
PARTNERS IN A BUSINESS. ONE OF THEM WAS IN
THE HOSPITAL, AND THE DOCTORS DIDN'T GIVE
HIM VERY MUCH LONGER TO LIVE. AND HIS
PARTNER CAME TO VISIT HIM IN THE HOSPITAL.

AND THE SICK FELLOW SAT UP IN BED AND SAID, "I HAVE TO TELL YOU SOMETHING BEFORE I GO AND MEET MY MAKER. I WAS THE ONE WHO TOOK THE PETTY CASH MONEY FROM THE SAFE. AND I WAS THE ONE WHO EMBEZZLED THE PENSION FUND MONEY. AND I WAS THE ONE WHO BURNED OUR FACTORY DOWN AND COLLECTED ON THE INSURANCE." AND THE PARTNER SAID, "YES, I KNOW ALL THAT." AND THE FIRST FELLOW SAID, "YOU DO?" AND THE PARTNER SAID, "SURE. WHO DO YOU THINK POISONED YOU?"

ALL KIDDING ASIDE, THE STERLING WORK THAT YOU -- AND PRIVATE ORGANIZATIONS LIKE PETER GRACE'S CITIZENS AGAINST GOVERNMENT WASTE -- HAVE DONE JUST PROVES THAT WE CAN USE THE LAWS WE HAVE AND THE PEOPLE WE HAVE TO MAKE A REAL DIFFERENCE IN THE WAY THE FEDERAL GOVERNMENT DOES ITS BUSINESS.

YOU KNOW, ONE OF THE BEST WAYS TO REDUCE OUR DEFICITS -- AND YOU KNOW THOSE DEFICITS ARE SHRINKING AS FAST AS WALTER HUDSON, THAT FELLOW IN NEW YORK WHO USED TO WEIGH 1,200 POUNDS AND NOW WEIGHS SOME 500 POUNDS -- IS TO BATTLE THE SCOURGE OF GOVERNMENT WASTE AND FRAUD.

YOU'VE ALL DONE THAT BRILLIANTLY, AND IT'S MY HONOR TO RECOGNIZE THE WINNER OF THE PAUL (BOO-SHAY) AWARD, LARRY MOREY OF THE DEPARTMENT OF HEALTH AND HUMAN SERVICES. UNDER HIS OUTSTANDING LEADERSHIP, THE OFFICE OF INVESTIGATIONS AT THE DEPARTMENT OF HEALTH AND HUMAN SERVICES HAS SEEN ITS CONVICTION RATE LEAP OVER 400 PERCENT TO ITS CURRENT LEVEL OF 1,225 CONVICTIONS IN 1988. DOC, KEEP THIS GUY, HE'S GOOD.

THE RUNNER-UP FOR THIS YEAR'S AWARD IS CHRIS GREER, DEPUTY ASSISTANT INSPECTOR GENERAL FOR AUDIT AT THE DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT. BECAUSE OF HIS EFFORTS OVER THE PAST 3 YEARS, THE GOVERNMENT RECOVERED \$25 MILLION OF MISSPENT MONEY. SAM, WHAT I JUST TOLD DOC GOES FOR YOU, TOO.

IN 1981 I CHARGED THIS COUNCIL WITH GOING AFTER ILLEGAL ACTS AND MISMANAGEMENT SO THAT WE COULD RESTORE PUBLIC CONFIDENCE IN OUR GOVERNMENT. I TOLD YOU TO BE "MEAN AS JUNKYARD DOGS" IN PURSUING FRAUD AND WASTE. AND THROUGHOUT THIS ADMINISTRATION, LARRY, CHRIS, AND ALL OF YOU HAVE DONE JUST THAT. AND YOU'VE DONE A GREAT JOB. I HAVE TO ASK YOU ONE QUESTION: ISN'T IT A GREAT PLEASURE TO KNOW THAT YOU'VE SUCCEEDED WITH HONOR?

THAT'S THE KIND OF WORK THAT OUR INSPECTORS GENERAL AND THEIR EXCELLENT STAFFS DO -- THE DILIGENT SPADEWORK THAT FERRETS OUT WASTE AND FRAUD AND NAILS THE CROOKS. FOR EXAMPLE, I WAS TOLD ABOUT ONE CASE -- INVESTIGATED BY LARRY -- WHERE A CARDIOLOGIST RAN A GENUINELY HORRIFYING MEDICARE SCAM. HE TOLD MANY OF HIS PATIENTS THAT THEY HAD HEART TROUBLE AND INSTALLED PACEMAKERS, EVEN THOUGH IT WASN'T TRUE. HE EVEN BRAGGED OPENLY ABOUT HOW HE PERFORMED 100 OF THESE SURGICAL IMPLANTS EVERY YEAR, NO MATTER WHETHER HIS PATIENTS NEEDED THEM OR NOT.

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LARRY AND CHRIS JOIN A PRESTIGIOUS GROUP OF PAST AWARD WINNERS, INCLUDING JOHN MELCHNER. JOHN WAS RECOGNIZED IN 1985 FOR HIS OUTSTANDING WORK IN THE INSPECTORS GENERAL OFFICE OF THE DEFENSE DEPARTMENT.

- 7 -

THE RECENT DEFENSE PROCUREMENT REVELATIONS
HIGHLIGHT THE NEED FOR US TO STAY VIGILANT.
AND THAT'S WHAT YOU'RE FOR -- THE GREAT
CORPS OF INSPECTORS GENERAL.

THIS IS SOME OF THE MOST IMPORTANT WORK
DONE IN GOVERNMENT, BECAUSE IT UPHOLDS THE
LAW OF THE LAND AND SIMULTANEOUSLY RESTORES
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(PODHORETZ)

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Counsel's change
per K. Ladd

- 7 -

REVEALED
THE RECENT DEFENSE PROCUREMENT ~~SCANDALS~~
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~~IN THE BATTLE AGAINST THOSE WHO WOULD BETRAY~~
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INSERT

Paragraph to be inserted before: This is the Lord's work

~~I cannot conclude without comments about how these two individuals joined a prestigious group of past awardees, including John Melchner, who is here today. John was recognized in 1985 for his outstanding work in the DOD Inspectors General office, and I subsequently nominated him to be Inspector General of the Department of Transportation. The recent Defense procurement scandals highlight the need for the Inspectors General to stay vigilant in the fight against those who would betray our trust. Special thanks should go to June Brown and her staff who, working with the FBI, are continuing to root out fraud, waste, and abuse in DOD.~~

Final sentence to go before the second to last paragraph

~~Thanks to all of you for carrying out my mandate.~~

Vigilant

battle

Larry + Chris

of the Defense Department,

and that's
what you're for -
the great Inspector's
General.

corps of

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#

WHITE HOUSE STAFFING MEMORANDUM

09/19/88

DATE: _____ ACTION/CONCURRENCE/COMMENT DUE BY: _____

SUBJECT: _____ PRESIDENTIAL REMARKS: PRESIDENT'S COUNCIL ON INTEGRITY AND

EFFICIENCY

(09/19 6:30 p.m. draft)

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HOOLEY	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DUBERSTEIN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	KRANOWITZ	<input type="checkbox"/>	<input checked="" type="checkbox"/>
POWELL	<input type="checkbox"/>	<input type="checkbox"/>	MASENG	<input type="checkbox"/>	<input checked="" type="checkbox"/>
MILLER - OMB	<input type="checkbox"/>	<input checked="" type="checkbox"/>	RANGE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
OGLESBY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	RISQUE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BAUER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	RYAN	<input type="checkbox"/>	<input type="checkbox"/>
CRIPPEN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	SPRINKEL	<input type="checkbox"/>	<input type="checkbox"/>
CULVAHOUSE	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TUCK	<input type="checkbox"/>	<input type="checkbox"/>
DAWSON	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TUTTLE	<input type="checkbox"/>	<input type="checkbox"/>
DONATELLI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	DOLAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HOBBS	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

The attached has been forwarded to the President.

RESPONSE:

Re - none

(Podhoretz)
September 19, 1988
6:30 p.m.

PRESIDENTIAL REMARKS: PRESIDENT'S COUNCIL ON INTEGRITY
AND EFFICIENCY
WEDNESDAY, SEPTEMBER 21, 1988

Thank you, Joe. I'd like to thank you and your Vice Chairman Dick Kusserow for your outstanding work on the Council on Integrity and Efficiency. And I'm delighted to welcome the members of the Council on Integrity and Efficiency -- or, as I like to think of you, the waste-and-fraudbusters. Sadly, as we all know, the abuses you combat aren't just a problem for our Government. I remember a story about two men who were partners in a business. One of them was in the hospital, and the doctors didn't give him very much longer to live. And his partner came to visit him in the hospital. And the sick fellow sat up in bed and said, "I have to tell you something before I go and meet my maker. I was the one who took the petty cash money from the safe. And I was the one who embezzled the pension fund money. And I was the one who burned our factory down and collected on the insurance." And the partner said, "Yes, I know all that." And the first fellow said, "You do?" And the partner said, "Sure. Who do you think poisoned you?"

All kidding aside, the sterling work you -- and private organizations like Peter Grace's Citizens Against Government Waste -- have done just proves that we can use the laws we have and the people we have to make a real difference in the way the Federal Government does its business. You know, one of the best ways to reduce our deficits -- and you know those deficits are shrinking as fast as Walter Hudson, that fellow in New York who

used to weigh 1,200 pounds and now weighs some 500 pounds -- is to battle the scourge of Government waste and fraud.

You've all done that brilliantly, and it's my honor to recognize the winner of the Paul Boucher [boo-shay] award, Larry Morey of the Department of Health and Human Services. Under his outstanding leadership, the Office of Investigations at the Department of Health and Human Services has seen its conviction rate leap over 400 percent to its current level of 1,225 convictions in 1988. Doc, keep this guy, he's good.

The runner-up for this year's award is Chris Greer, Deputy Assistant Inspector General for Audit at the Department of Housing and Urban Development. Because of his efforts over the past 3 years, the Government recovered \$25 million of misspent money. Sam, what I just told Doc goes for you, too.

In 1981 I charged this council with going after illegal acts and mismanagement so that we could restore public confidence in our Government. I told you to be "... mean as junkyard dogs" in pursuing fraud and waste. And throughout this Administration Larry, Chris, and all of you have done just that. And you've done a great job. I have to ask you one question: Isn't it a great pleasure to know that you've succeeded with honor?

That's the kind of work that our Inspectors General and their excellent staffs do -- the diligent spadework that ferrets out waste and fraud and nails the crooks. For example, I was told about one case -- investigated by Larry -- where a cardiologist ran a genuinely horrifying Medicare scam. He told many of his patients that they had heart trouble and installed

pacemakers, even though it wasn't true. He even bragged openly about how he performed 100 of these surgical implants every year, no matter whether his patients needed them or not.

Well, the Inspector General brought him to justice. The cardiologist had to pay back the \$100,000 he had bilked from the Government. And when that heart doctor heard the judge pronounce a sentence of 10 years, you can bet his heart skipped a beat or two.

In another case, an ambulance company owner paid kickbacks to doctors. When Larry's people discovered this crime, the owner of the company was so intent on avoiding prosecution that arrangements were made to have the car of a witness blown up. But the I.G. prevailed, and the owner was convicted of both the kickbacks and the bombing.

This is some of the most important work done in Government, because it upholds the law of the land and simultaneously restores the faith of the people in the ability of the Executive Branch to police itself. You've earned the respect and gratitude of your countrymen, and you've set an example for future administrations to follow.

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(Podhoretz)
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(Podhoretz)
September 16, 1988
7:30 p.m. 8

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GOVERNMENT WASTE - 1

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WHITE HOUSE STAFFING MEMORANDUMDATE: 09/16/88ACTION/CONCURRENCE/COMMENT DUE BY: 2:00 p.m. Monday 09/19

SUBJECT: PRESIDENTIAL REMARKS: PRESIDENT'S COUNCIL ON INTEGRITY AND
EFFICIENCY
(09/16 7:30 p.m. draft)

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HOOLEY	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DUBERSTEIN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	KRANOWITZ <i>NONE 9:30am</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
POWELL	<input type="checkbox"/>	<input type="checkbox"/>	MASENG <i>NONE 6:15pm</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
MILLER - OMB <i>att'd 2-15</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	RANGE <i>NONE</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
OGLESBY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	RISQUE <i>Carol has 4:30</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BAUER <i>NONE 10:40</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	RYAN	<input type="checkbox"/>	<input type="checkbox"/>
CRIPPEN <i>NONE 4:15</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SPRINKEL	<input type="checkbox"/>	<input type="checkbox"/>
CULVAHOUSE <i>att'd 3:45</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	TUCK	<input type="checkbox"/>	<input type="checkbox"/>
DAWSON	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TUTTLE	<input type="checkbox"/>	<input type="checkbox"/>
DONATELLI <i>att'd 2:50</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	DOLAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
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REMARKS:

Please provide any comments/recommendations directly to Tony Dolan by 2:00 p.m. on Monday, 09/19, with an info copy to my office. Thanks.

RESPONSE:

(Podhoretz)
September 16, 1988
7:30 p.m.

PRESIDENTIAL REMARKS: PRESIDENT'S COUNCIL ON INTEGRITY
AND EFFICIENCY
WEDNESDAY, SEPTEMBER 21, 1988

1988 SEP 16 PM 7:43

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10
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^{another case}
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doctors, ~~for referring Medicaid patients.~~ ^{When Larry's people discovered} ~~The Inspector General~~ ^{this}
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WHITE HOUSE STAFFING MEMORANDUM

DATE: 09/16/88 ACTION/CONCURRENCE/COMMENT DUE BY: 2:00 p.m. Monday 09/19SUBJECT: PRESIDENTIAL REMARKS: PRESIDENT'S COUNCIL ON INTEGRITY AND
EFFICIENCY
(09/16 7:30 p.m. draft)

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HOOLEY	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DUBERSTEIN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	KRANOWITZ	<input checked="" type="checkbox"/>	<input type="checkbox"/>
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MILLER - OMB	<input checked="" type="checkbox"/>	<input type="checkbox"/>	RANGE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
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DONATELLI	<input checked="" type="checkbox"/>	<input type="checkbox"/>	DOLAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOBBS	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

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Thanks.

RESPONSE: *The West Wing has asked that there be some reference to the work of Peter Grace, Grace Commission, and the Citizens Against Government Waste. Suggestion on how to craft such a response is included (5060) @ Post*

And numerous studies conducted, such as the one by the Grace Commission, have shown that the fight against Government waste is the best way to reduce the deficit and improve the way we do business. I created the President's Council on Integrity and Efficiency in March, 1981. I charged this Council to ferret out illegal acts and mismanagement and restore public confidence in its Government.

(Podhoretz)
September 16, 1988
7:30 p.m.

PRESIDENTIAL REMARKS: PRESIDENT'S COUNCIL ON INTEGRITY
AND EFFICIENCY
WEDNESDAY, SEPTEMBER 21, 1988

1988 SEP 16 PM 7:43

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organization like Peter
Grass]</sup> proves that we can use the laws we have and the people we have to make a real difference in the way the Federal Government does its business. You know, one of the best ways to reduce our deficits -- and you know those deficits are shrinking as fast as Walter Hudson, that fellow in New York who used to weigh

[N.B. Please see note on Peter Grass]

Citizens Against Government Waste

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VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HOOLEY	<input type="checkbox"/>	<input checked="" type="checkbox"/>
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see comments
epa + g5

RESPONSE:

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THE WHITE HOUSE
WASHINGTON

September 19, 1988

MEMORANDUM FOR ANTHONY R. DOLAN
DEPUTY ASSISTANT TO THE PRESIDENT
AND DIRECTOR OF SPEECHWRITING

FROM: PHILLIP D. BRADY
DEPUTY COUNSEL TO THE PRESIDENT

SUBJECT: Presidential Remarks: President's Council on
Integrity and Efficiency

Counsel's Office has reviewed the above-referenced remarks, and we have a number of concerns about them in their current form. In general, we believe that they overemphasize the satisfactions of retributive justice and make the President appear vindictive. Moreover, although we are confident that you have ensured that the anecdotes accurately reflect the facts of the particular cases, for several reasons (including the possibility of retrials) we would be more comfortable with the remarks if some of the identifying information were a little less specific.

Our specific suggestions include the following:

page 2, paragraph 2 -- replace "sent some of the bad guys to the slammer" with "succeed with honor."

page 2, paragraph 4 -- 1) in the third line, replace "the crimes" with "fraud and waste."

2) delete "in Rhode Island."

page 3, paragraph 1 -- replace "got him" with "brought him to justice."

page 3, paragraph 2 -- 1) replace "New York" and "another case."

2) delete "for referring Medicaid patients."

3) combine the second and third sentences, and begin with "When the Inspector General discovered this crime, the owner ..."

- 2 -

page 3, paragraph 3 -- we would begin the first sentence
"This is some of the most important
work done in government, because it
upholds the law of the land and ..."

Thank you for providing us with the opportunity to review these
remarks.

cc: Rhett B. Dawson

(Podhoretz)
September 16, 1988
7:30 p.m.

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