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F I R S T   D R A F T

This memorandum is intended to provide guidance regarding inaugural support activities by Department of Defense (DoD) civilian and military personnel. Traditionally the DoD has been requested to provide certain types of support which are addressed below.

TRANSPORTATION

Presidential Inaugural Committee cars driven by military personnel may be used only by members of the Armed Forces Inaugural Committee (AFIC), Presidential Inaugural Committee (PIC) members and designated Inaugural Participants for official purposes. The term "official purposes" means Inaugural Committee business. For example, transportation provided to and from Inaugural Balls will only be provided to those Inaugural Committee members who are working at the Balls. Designated Inaugural Participants are those individuals who actually have a role in the ceremony. Governors shall also be considered Designated Inaugural Participants. Transportation shall not be provided for personal purposes, including transportation from home or residence to the Committee.

MILITARY AIDS

12 DEC 1030-0

Military Aids will be provided to assist members of the First and Second Families and the Governors. Military Aids will not be provided to other individuals. Ceremonial units will be authorized to coordinate the arrival of the President and/or the Vice President. In addition, medical units may be stationed at official Inaugural events including the Inaugural Balls.

#### INAUGURAL PARADE

Military units will monitor the parade for safety purposes and will be used along the parade route. Security issues are to be directed to the Federal Bureau of Investigation.

#### USHERS

Military personnel may be used as ushers only at the actual swearing in ceremony.

THE WHITE HOUSE  
WASHINGTON

December 12, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS *JGR*

SUBJECT: Inaugural Guidelines

The attached working draft guidelines -- including the revisions -- have been approved by the Department of Defense. The guidelines are very rough, but I wanted to get some reaction before developing them further. Also, it would be helpful to know from the PIC people if there are any areas we are overlooking, or if any of the restrictions present difficulties.

The preamble is for Defense purposes only, and would be replaced by other language in what I anticipate will be a memorandum from you to PIC personnel.

## S E C O N D   D R A F T

This memorandum is intended to provide guidance regarding inaugural support activities by Department of Defense (DoD) civilian and military personnel. Traditionally, the DoD has been requested to provide certain types of support which are addressed below. No further support shall be provided without the approval of Headquarters, Department of the Army and the Assistant Secretary of Defense (Public Affairs).

### TRANSPORTATION

(PIC)

Presidential Inaugural Committee cars driven by military personnel may be used only by members of the Armed Forces Inaugural Committee (AFIC), <sup>PIC</sup> ~~Presidential Inaugural Committee~~ (PIC) members and Designated Inaugural Participants for official purposes. The term "official purposes" means Inaugural Committee business. For example, transportation provided to and from Inaugural balls will only be provided to qualified passengers ~~those Inaugural Committee members~~ who are working at the balls. Designated Inaugural Participants are those individuals who actually have a role in the ~~ceremony~~. Governors shall ~~also~~ be considered Designated Inaugural Participants. Transportation shall not be provided for personal purposes, including transportation from hotel or residence to the Committee.

inaugural events, and have been designated by the PIC chairman.

12 DEC HIGH NOON

Designated Inaugural Participants to meet their inaugural schedule and responsibilities.

2

#### MILITARY AIDES

Military Aides will be provided to assist members of the First and Second Families and ~~the Governors~~. Military Aides will not be provided to other individuals. [Ceremonial units will be authorized to coordinate the arrival of the President and/or the Vice President.]

↑  
SEPARATE  
CATEGORY

#### MEDICAL SUPPORT

Medical units may be provided to official Inaugural events and at the Inaugural balls.

#### INAUGURAL PARADE

Military units will monitor the parade for safety purposes and will be used along the parade route. Security issues are to be directed to the Federal Bureau of Investigation. Military marching units may be authorized to participate in the parade itself, and military drivers may be used for non-military floats.

#### USHERS

Military personnel may be used as ushers ~~only~~ at the actual swearing-in ceremony of the President, and at the Presidential reviewing stand.

Kathleen A. Buck  
AGC/Legal Counsel/72714

T H I R D   D R A F T

This memorandum is intended to provide guidance regarding inaugural support activities by Department of Defense (DoD) civilian and military personnel. Traditionally, the DoD has been requested to provide certain types of support which are addressed below. No further support shall be provided without the approval of Headquarters, Department of the Army and the Assistant Secretary of Defense (Public Affairs).

TRANSPORTATION

Presidential Inaugural Committee (PIC) cars driven by military personnel may be used for official purposes only by members of the Armed Forces Inaugural Committee (AFIC) members, PIC members and Designated Inaugural Participants for official purposes. The term "official purposes" means Inaugural Committee business. For example, transportation provided to and from Inaugural balls will be provided only to those qualified passengers who are working at the balls. Transportation shall not be provided for personal purposes, including transportation from hotel or residence to work. Designated Inaugural Participants are those individuals who actually have a role in the official Inaugural events and have been designated by the PIC Chairman. Governors shall be considered Designated Inaugural Participants.

## MILITARY AIDES

Military Aides will be provided to assist members of the First and Second Families and the Designated Inaugural Participants to meet their Inaugural schedules and responsibilities. Military Aides will not be provided to other individuals. Ceremonial units will be authorized to coordinate the arrival and departure of the President and/or the Vice President.

## MEDICAL SUPPORT

Medical units may be provided to official Inaugural events and at the Inaugural balls.



## INAUGURAL PARADE

Military units will monitor the parade for safety purposes and will be used along the parade route. Security issues are to be directed to the Secret Service and Federal Bureau of Investigation. Military marching units may be authorized to participate in the parade itself as well as military drivers for parade floats.

## USHERS

Military personnel may be used as ushers only at the actual swearing-in ceremony of the President and the Presidential Reviewing Stand.

## ADMINISTRATIVE


Military personnel may not be used by the PIC to perform routine administrative duties such as copying, parking cars, auditing, etc.

THE WHITE HOUSE

WASHINGTON

December 14, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS 

SUBJECT: Inaugural Guidelines

Here is the latest product from the Department of Defense. I am being pulled in opposite directions by civilians in the Defense Department, who want to restrict military aid to PIC as much as possible, and by the Armed Forces Inaugural Committee (AFIC), which wants to help PIC in any way it can. We need to discuss.

Kathleen A. Buck  
AGC/Legal Counsel/72714

F O U R T H D R A F T

1985 PRESIDENTIAL INAUGURATION  
SUPPORT BY THE DEPARTMENT OF DEFENSE

This memorandum provides guidance regarding inaugural support activities by Department of Defense (DoD) civilian and military personnel. Traditionally, the DoD has been requested to provide certain types of support which are addressed below. No further support shall be provided without the approval of Headquarters, Department of the Army and the Assistant Secretary of Defense (Public Affairs).

TRANSPORTATION

Presidential Inaugural Committee (PIC) cars driven by military personnel may be used for official purposes only and only by Armed Forces Inaugural Committee (AFIC) members, PIC members and Designated Inaugural Participants. The term "official purposes" means Inaugural Committee business. For example, transportation provided to and from Inaugural balls will be provided only to those qualified passengers who are working at the balls. Transportation shall not be provided for personal purposes, including transportation from hotel or residence to work. Designated Inaugural Participants are those individuals who actually have a role in the official Inaugural events and

13 DEC - Thurs - P.M.

have been designated by the PIC Chairman. Governors shall be considered Designated Inaugural Participants.

#### MILITARY AIDES

Military Aides will be provided to assist members of the First and Second Families and the Designated Inaugural Participants to meet their Inaugural schedules and responsibilities. Military Aides will not be provided to other individuals. Ceremonial units will be authorized to coordinate the arrival and departure of the President and/or the Vice President.

#### MEDICAL SUPPORT

Medical units may be provided to official Inaugural events and at the Inaugural balls.

## INAUGURAL PARADE

Military units will monitor the parade for safety purposes and will be used along the parade route. Security issues are to be directed to the Secret Service and Federal Bureau of Investigation. Military marching units may be authorized to participate in the parade itself as well as military drivers for parade floats.

## USHERS

Military personnel may be used as ushers only at the actual swearing-in ceremony of the President and the Presidential Reviewing Stand.

## ADMINISTRATIVE

Military personnel may not be used by the PIC to perform routine administrative duties such as copying, parking cars, auditing, etc.

THE WHITE HOUSE

WASHINGTON

December 20, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS *JGR*

SUBJECT: Inaugural Guidelines

I prepared the attached "fifth draft" of the inaugural guidelines, to incorporate the views expressed at this morning's meeting. I have also sent it to Cox and Buck for their reaction.

---

Attachment

F I F T H D R A F T

1985 PRESIDENTIAL INAUGURATION  
SUPPORT BY THE DEPARTMENT OF DEFENSE

This memorandum provides guidance regarding inaugural support activities by Department of Defense civilian and military personnel. The inauguration of the President is a non-partisan event that symbolizes the enduring values of our democratic system of government. It is planned by the Presidential Inaugural Committee (PIC) and the Joint Congressional Committee on Inaugural Ceremonies<sup>(JCCIC)</sup>, committees with no political function and no mission other than the planning and execution of the inaugural.

Traditionally, the Department has provided a wide range of support to the PIC and the <sup>JCCIC</sup> ~~Joint Congressional Committee on Inaugural Ceremonies~~ in connection with the various inaugural activities. <sup>a-a</sup> While it is impossible to codify every aspect of the support that may appropriately be rendered by the Department, given the complexity surrounding the planning and operation of the activities comprising the inaugural, the following guidelines attempt to deal with the most prominent areas in which military support may be rendered. Questions concerning military support that are not readily covered by these guidelines should be referred to PIC counsel or ~~Department counsel for mutual resolution.~~ *the Assistant Secretary of Defense (Public*

*Affairs)*  
*for resolution.*

#### TRANSPORTATION

~~PIC~~ cars driven by military personnel may be used for official purposes only and only by ~~Armed Forces Inaugural Committee (AFIC)~~ <sup>PIC, JCCIC, and AFIC</sup> members, ~~PIC members~~, and "Designated Inaugural Participants." The term "official purposes" means Inaugural Committee business. For example, transportation provided to and from Inaugural balls will be provided only to those qualified passengers who are working at the balls.

Transportation shall not be provided for purely personal purposes. Transportation from residence to work shall be provided only with the approval of the PIC Chairman, and only when such transportation is necessary to discharge inaugural responsibilities.

"Designated Inaugural Participants" are those individuals who actually have a role in the official Inaugural events and have been designated by the PIC Chairman. Governors shall be considered Designated Inaugural Participants.

#### MILITARY AIDES

Military Aides will be provided to assist members of the First and Second Families and the Designated Inaugural Participants to meet their Inaugural schedules and responsibilities.



ESCORTS  
MILITARY COORDINATORS

Members of the military may be assigned to coordinate the arrival and movement within the metropolitan area of the various groups participating in the inaugural events.

CEREMONIAL UNITS AND COORDINATORS

Members of the military will be assigned to coordinate the arrival, movement and departure of the President and/or the Vice President at the various inaugural events. These military coordinators will also provide assistance to ensure the orderly conduct of events at which the President and/or Vice President are scheduled to appear. b-b

MEDICAL SUPPORT (with appropriate personnel and supplies)

Medical units may be provided <sup>at</sup> ~~to~~ official Inaugural events and at the Inaugural balls. c-c

USHERS

public Military personnel may be used as ushers only at the actual swearing-in ceremony and at the Presidential Reviewing Stand.

INAUGURAL PARADE

Military units will monitor and coordinate the parade for safety purposes, and will be used along the parade route. Security issues are to be directed to the Secret Service and

Federal Bureau of Investigation. Military marching units may be authorized to participate in the parade, ~~itself as may military drivers for parade floats.~~ *d-d*

#### PUBLIC RELATIONS

The military may provide public relations support consistent with the recording of its own role in the inaugural activities and with the recording of the ceremonies surrounding the swearing in of the Commander-in-Chief.

#### EQUIPMENT

Military equipment, including communications equipment, may be used as needed by the AFIC in the discharge of the foregoing responsibilities. *e-e*

#### ✓ADMINISTRATIVE

Military personnel may not be used by the PIC to perform routine administrative duties of the PIC. *Audit, finance*

*new*

THE WHITE HOUSE

WASHINGTON

December 20, 1984

MEMORANDUM FOR FRED F. FIELDING

FROM: JOHN G. ROBERTS

SUBJECT: Inaugural Guidelines

I prepared the attached "fifth draft" of the inaugural guidelines, to incorporate the views expressed at this morning's meeting. I have also sent it to Cox and Buck for their reaction.

Attachment

F I F T H D R A F T

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SUPPORT BY THE DEPARTMENT OF DEFENSE

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Traditionally, the Department has provided a wide range of support to the PIC and the Joint Congressional Committee on Inaugural Ceremonies in connection with the various inaugural activities. While it is impossible to codify every aspect of the support that may appropriately be rendered by the Department, given the complexity surrounding the planning and operation of the activities comprising the inaugural, the following guidelines attempt to deal with the most prominent areas in which military support may be rendered. Questions concerning military support that are not readily covered by these guidelines should be referred to PIC counsel or Department counsel for mutual resolution.

#### TRANSPORTATION

PIC cars driven by military personnel may be used for official purposes only and only by Armed Forces Inaugural Committee (AFIC) members, PIC members, and "Designated Inaugural Participants." The term "official purposes" means Inaugural Committee business. For example, transportation provided to and from Inaugural balls will be provided only to those qualified passengers who are working at the balls.

Transportation shall not be provided for purely personal purposes. Transportation from residence to work shall be provided only with the approval of the PIC Chairman, and only when such transportation is necessary to discharge inaugural responsibilities.

"Designated Inaugural Participants" are those individuals who actually have a role in the official Inaugural events and have been designated by the PIC Chairman. Governors shall be considered Designated Inaugural Participants.

#### MILITARY AIDES

Military Aides will be provided to assist members of the First and Second Families and the Designated Inaugural Participants to meet their Inaugural schedules and responsibilities.

#### MILITARY COORDINATORS

Members of the military may be assigned to coordinate the arrival and movement within the metropolitan area of the various groups participating in the inaugural events.

#### CEREMONIAL UNITS

Members of the military will be assigned to coordinate the arrival, movement and departure of the President and/or the Vice President at the various inaugural events. These military coordinators will also provide assistance to ensure the orderly conduct of events at which the President and/or Vice President are scheduled to appear.

#### MEDICAL SUPPORT

Medical units may be provided to official Inaugural events and at the Inaugural balls.

#### USHERS

Military personnel may be used as ushers only at the actual swearing-in ceremony and at the Presidential Reviewing Stand.

#### INAUGURAL PARADE

Military units will monitor and coordinate the parade for safety purposes, and will be used along the parade route. Security issues are to be directed to the Secret Service and

Federal Bureau of Investigation. Military marching units may be authorized to participate in the parade itself as may military drivers for parade floats.

#### PUBLIC RELATIONS

The military may provide public relations support consistent with the recording of its own role in the inaugural activities and with the recording of the ceremonies surrounding the swearing in of the Commander-in-Chief.

#### EQUIPMENT

Military equipment, including communications equipment, may be used as needed by the AFIC in the discharge of the foregoing responsibilities.

#### ADMINISTRATIVE

Military personnel may not be used by the PIC to perform routine administrative duties of the PIC.



12/20 Col, Amb, FFF, JGR

- ✓ - coordination / liaison
- ✓ - comm, etc.
- ✓ - airdel/coordination movements
  - Delegation to Marsh
  - transp safety roles
- who in PIC to designate
- ✓ - dog for PIC Chain to have p.s-p
- ✓ - extending vics, expertise
- ✓ - detail: add coord when not Pz or very close.
- ✓ → command + coord airdel of groups (movements)

(WHCA: not political event)

Rubber relations

- don't say why support that can be provided.
- equipment : permit to fulfill mission
- catch-all broader



CEREMONIAL PARTICIPATION SUMMARIES  
FOR  
SWEARING-IN CEREMONY AND INAUGURAL PARADE

	<u>AR</u>	<u>NV</u>	<u>AF</u>	<u>MC</u>	<u>CG</u>	<u>MN</u>	<u>1985 TOTAL</u>	<u>1981 TOTAL</u>
SWEARING-IN*	62	23	20	26	18	0	149	150
CAPITOL CORDON**	800	0	0	0	0	0	800	800
PARADE	751	411	500	391	361	156	2570	3819
PARADE CORDON**	<u>337</u>	<u>334</u>	<u>333</u>	<u>338</u>	<u>80</u>	<u>0</u>	<u>1422</u>	<u>1568</u>
TOTALS	1950	768	853	755	459	156	<span style="border: 1px solid black; padding: 2px;">4941</span>	<span style="border: 1px solid black; padding: 2px;">6337</span>

△ - 1396

\* NUMBERS INCLUDE -- SALUTE BATTERY, WHITE HOUSE CORDON, COLORS, HERALD TRUMPETS, INTERIOR CAPITOL CORDON

\*\* ARMY INFANTRY BRIGADE (-) WITH ADDITIONAL ON-CALL CONTINGENCY MISSION

**ARMED FORCES SUPPORT SUMMARIES  
(OTHER THAN CEREMONIAL PARTICIPATION)**

	<u>1985</u>	<u>1981</u>
<b>A</b> PLANNING STAFF (AFIC)	(320)	(562)
<b>B</b> AIDES ESCORTS COORDINATORS	79 34 270 * (383)	167 0 324 (491)
<b>C</b> DRIVERS USHERS	565 225 (790)	699 338 (1037)
<b>D</b> MEDICAL TEAMS MILITARY POLICE ENGINEER & SNOW REMOVAL MILITARY PUBLIC AFFAIRS & PHOTO DOCUMENTATION PARADE CONTROL	153 630 733 (1978) 79 <u>383</u>	250 625 1051 (2362) 85 <u>351</u>
TOTALS	<u>3471</u>	<u>4452</u>

\*APPROXIMATELY 80% PERFORM  
CEREMONIAL DUTIES

△ = 981

DRAFT  
1985 PRESIDENTIAL INAUGURATION  
SUPPORT BY THE DEPARTMENT OF DEFENSE

This memorandum provides guidance regarding inaugural support activities by Department of Defense, hereafter referred to as the Department, civilian and military personnel. The inauguration of the President is a non-partisan event that represents the enduring system of our democratic government. It is planned by the Presidential Inaugural Committee (PIC) and the Joint Congressional Committee on Inaugural Ceremonies (JCCIC).

The inauguration of the President has a unique meaning to the Armed Forces since it represents a change or continuation of command for the Commander-in-Chief. Additionally, it is an event rich in protocol and ceremonies--areas in which the military has significant expertise. The Department therefore, has traditionally provided a wide range of support to the PIC and the JCCIC in connection with the various inaugural activities. This support is provided through an Armed Forces Inaugural Committee (AFIC) which plans, coordinates and provides appropriate military support requested by the PIC and JCCIC. The AFIC is formed prior to the election to begin initial inaugural planning in an apolitical mode to develop a staff well versed in the full scope of inaugural requirements. While it is difficult to codify every aspect of the support that may be appropriately provided by the Department, the following definitions and

guidelines address the areas in which military support may be rendered. Questions concerning military support that are not covered by these guidelines should be referred to PIC and Department counsels for mutual resolution.

Definitions:

Armed Forces - Includes Army, Navy, Marine Corps, Air Force and Coast Guard personnel and units.

Designated Inaugural Participant - those individuals who actually have a role in the official inaugural events and who have been designated by the PIC Chairman.

Official Inaugural Event - an activity sponsored, recognized or sanctioned by the PIC and/or JCCIC.

Guidelines:

Transportation - Cars driven by military personnel may be used only for official purposes by PIC, JCCIC, and AFIC members, and Designated Inaugural Participants. The term "official purposes" means inaugural committee business. For example, transportation provided to and from inaugural balls will be provided only to those qualified individuals who are Designated Inaugural Participants or whose presence is required in an official capacity. Transportation shall not be provided for personal purposes.

Military Aides - Military Aides will assist members of the First and Second Families and the Designated Inaugural Participants to meet their inaugural schedules and responsibilities.

Military Escorts - Military escorts will be assigned to groups to assist their movement within the greater Metropolitan Washington D.C. area. Groups may be assigned an escort if they are participants in an official inaugural activity or if their presence adds to the occasion (e.g. Congressional Medal of Honor Society).

Military Coordinators - Military coordinators will coordinate the arrival, movement and departure of the President and/or the Vice President at the various inaugural events. Military coordinators will also provide assistance to ensure the orderly conduct of military support for events at which the President and/or Vice President are scheduled to appear. Military coordinators will not be used for routine administrative duties such as ticket taking, parking cars, etc.

Inaugural Parade - Military personnel will monitor and coordinate the parade for safety purposes and will be used along the parade route to provide parade control. Security issues are to be directed to the appropriate civilian or federal law enforcement agency. Military marching units may be authorized to participate in the parade. Military drivers, vehicles and equipment may be approved for use in the parade as requested by the PIC.

Ushers - Military ushers may be used at the public swearing-in ceremony of the President and at the White House Presidential Reviewing Stand.

Medical - Medical units and/or personnel with the requisite medical supplies, may be provided to official inaugural events to provide treatment to military, PIC staff (to include volunteers) and the public in attendance. Additionally, an aid station will provide emergency treatment and supplies for job related injuries and illnesses of the PIC staff.

Liaison - DOD personnel may be provided to the PIC as full-time members of their staff. These personnel are on loan for less than 90 days and on a non-reimbursable basis. Their principal duty will be to advise, assist and inform on issues concerning military support of the inauguration. Additionally, the following personnel/expertise/service may be provided: administrative support to include typing, stenography and reproduction; computer systems and systems analysis; drivers and Aides-de-camp; transportation planning; budget analysis, parade and ceremonial coordinators; military police coordinator; protocol specialist; marketing coordinator and other staff support as required.

Equipment - Technical support and equipment, such as 2-way radios, cellular phones and beepers, may be provided to the PIC thru GSA if requested. DOD will be fully reimbursed for all support.

Offices of Mutual Support - Assignment of military personnel to office functions such as reproduction rooms and

motor pool operations is authorized in those cases where such assignment either provides a cost saving or a more efficient operation for the military.

Funding - Joint PIC/AFIC funding is authorized for items that provide a mutual benefit e.g. Porta Potties at assembly areas serving both military and civilian participants in the parade.

Food Service - Food Service may be provided on a reimbursable basis for civilian inaugural participants. Such service will be made consistent with all appropriate Departmental regulations.



THE COMMITTEE  
FOR THE  
50TH AMERICAN  
PRESIDENTIAL  
INAUGURAL

Washington, D.C.  
20599

202/433-7100

December 31, 1984

To: Fred F. Fielding, Esq.  
From: Robert W. Barker, Deputy General Counsel  
Re: Military Guidelines

At the Director's staff meeting today, General Will Roosma handed me the attached draft of military guidelines. He asked that I place them in your hands for appropriate review.

Will described this as a simple new draft which would permit DOD to give necessary support.

I pass these on to you without action. If you want us to do anything, please call.



DRAFT  
1985 PRESIDENTIAL INAUGURATION  
SUPPORT BY THE DEPARTMENT OF DEFENSE

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*fashion and*

guidelines address the areas in which military support may be rendered. Questions concerning military support that are not covered by these guidelines should be referred to PIC and Department counsels for mutual resolution.

**Definitions:**

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Official Inaugural Event - an activity sponsored, recognized or sanctioned by the PIC and/or JCCIC.

**Guidelines:**

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Inaugural Parade - Military personnel will monitor and coordinate the parade for safety purposes and will be used along the parade route to provide parade control. Security issues are to be directed to the appropriate civilian or federal law enforcement agency. Military marching units may be authorized to participate in the parade. Military drivers, vehicles and equipment may be approved for use in the parade, as requested by the PIC.

Ushers - Military ushers may be used at the public swearing-in ceremony of the President and at the White House Presidential Reviewing Stand.

Medical - Medical units and/or personnel with the requisite medical supplies, may be provided to official inaugural events to provide treatment to military, PIC staff (to include volunteers) and the public in attendance.

Additionally, an aid station will provide emergency minor treatment and supplies for job related injuries and illnesses of the PIC staff. C

Liaison - DOD personnel may be provided to the PIC as full-time members of their staff. These personnel are on loan for less than 90 days and on a non-reimbursable basis. Their principal duty will be to advise, assist and inform on issues concerning military support of the inauguration. Additional, the following personnel/expertise/service may be provided: administrative support to include typing, stenography and reproduction; computer systems and systems analysis; drivers and Aides-de-camp; transportation planning; budget analysis, parade and ceremonial coordinators; military police coordinator; protocol specialist; marketing coordinator and other staff support as required.

Equipment - Technical support and equipment, such as 2-way radios, cellular phones and beepers, may be provided to the PIC thru GSA if requested. DOD will be fully reimbursed for all support.

Offices of Mutual Support - Assignment of military personnel to office functions such as reproduction rooms and

motor pool operations is authorized in those cases where such assignment either provides a cost saving or a more efficient operation for the military.

Funding - Joint PIC/AFIC funding is authorized for items that provide a mutual benefit e.g. Porta Potties at assembly areas serving both military and civilian participants in the parade.

Food Service - Food Service may be provided on a reimbursable basis for civilian inaugural participants. Such service will be made consistent with all appropriate Departmental regulations.