WASHINGTON

July 14, 1981

Dear Mrs. Curtis:

Thank you for your letter inviting me to speak at the 20th reunion of the class of 1961 of Desert High School.

I'm afraid I simply can't schedule any additional time away from the White House. I do appreciate you inviting me and wish you success with the plans for the reunion.

Again, thank you for your kind invitation.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mrs. Gloria A. Curtis 44233 Hanstead Avenue Lancaster, CA 93535

Gloria A.Curtis 44233 Hanstead Avenue Lancaster, Ca 93535

25 June, 1981

Mr. Mike Deavers Washington, D. C. 20334

Dear Mr. Deavers,

The 20th reunion of the class of 1961 Desert High School, Edwards Air Force Base, California will be held August 1, 1981, at the Antelope Valley Inn, 7:30 p.m., in Lancaster, California.

President Reagan was the guest speaker at our graduation in 1961. We would really be honored if you and President Reagan would join us and share your thoughts with us on today's world.

I am helping the class in organizing this reunion and if it would be possible for you to speak, I can be contacted at my office; 805 277-3610 or at my home after 6 o'clock in the evening; 805 942-7367.

Thank you very much.

Very sincerely yours,

Enclosure: Cy of Ltr to the President

Gloria a. Curtis

THE WHITE HOUSE WASHINGTON

July 14, 1981

Dear Tim:

It was so nice to hear from you. It is really great to get a letter from friends who just want to wish us well and maybe get an autographed picture of President Reagan.

Hope the enclosed is satisfactory, and thanks for taking the time to write, Tim.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Timothy J. Gilmore Director of Development Saint Alphonsus Hospital 1055 North Curtis Road Boise, Idaho 83706

WILLIAM R. BURKE

PUBLIC RELATIONS
POST OFFICE BOX 95
2821 VIA SEGOVIA
PALOS VERDES ESTATES, CALIFORNIA 90274
TELEPHONE (213) 377-9988

July 14, 1981

Michael K. Deaver Assistant to the President Deputy Chief of Staff The White House 1600 Pennsylvania Avenue Washington, D.C.

Dear Mike:

Many many thanks for your thoughtful note of sympathy on my recent confinement in the hospital.

I was turned loose on July four and am now recuperating at home. The doctor assures me that I will be back to full strength in a matter of weeks.

Congratulations on your good work in Washington. The President looks great on all fronts. Once again good staff work makes a great difference.

I have been in the capital a few times since the Inaugural. I had a session with Ed Meese and a few meetings with Bill Clark. Sorry I did not touch base with you but would like to do so next time if it is convenient to your more than busy schedule. Washington looks more and more like Sacramento East. You have selected some very good people for the jobs to be done.

I note in the paper that you have been assigned the duties of liaison with the Olympic Committee. Will this mean you may get to the coast on occasion?

Once again, thanks for your letter. If there are any errands that I can run for you at this end of the country please inform me. Take care of yourself and save some time for the family.

With all good wishes, I remain

your's sincerely

William R. Burke

WASHINGTON

July 15, 1981

Dear Mr. Tirado:

Thank you for your recent message concerning immigration policy. Your knowledge and experience in this field are impressive. You can be sure that your comments and proposals will be given serious consideration as this Administration continues to develop policies and programs concerning the flow of immigrants from Mexico.

I am truly grateful for your kind comments concerning the work I have been doing here. I only hope that I will continue to uphold the faith you have placed in me.

With regard to your inquiry about a position in this Administration, you can be sure that the resume you submitted to Mr. James will be given serious consideration. However, as many of the available positions have been filled and as there are many candidates for those which remain, I cannot be too optimistic.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Arthur R. Tirado Apartment 113 1696 West Shaw Avenue Fresno, CA 93711

WASHINGTON

July 15, 1981

Dear Miss Warner:

Thank you for the kind remarks about President Reagan.

I am enclosing your autographed articles and hope you are pleased.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Miss Mabelle Warner 5922 Kensington Avenue Richmond, VA 23226 Ferguson, Hedrick & Smith

CERTIFIED PUBLIC ACCOUNTANTS
6210 NORTH CENTRAL EXPRESSWAY

(214) 368-1331 P.O. BOX BIO5 "" Dallas, Texas 75205

Mr. Michael K. Deaver, Assistant to the President Deputy Chief of Staff The White House Washington, D. C. 20025

Dear Mr. Deaver:

After reading your July 8th answer to my letter of June 19th, I can see the letter was too long since the high point was missed. In short, (1), I would like for the Government to stop subsidizing junk mail and, (2), I would like for the President to stop using Malcolm Forbes' yacht.

Malcolm Forbes drops two to three hundred tons of paper on the Postal Service each month for which the Postal Service is not adequately compensated in relationship to what I have to pay for a first-class letter.

I am enclosing a copy of my June 19th letter and the July 8th letter. If your assistant can't at least get the context of my complaint, I would be a lot less rankled to receive no reply at all.

Larry F. Ferguson

LFF/1 Enclosures

July 15, 1981

P.S. To keep it simple for your assistants, I have not singled out Mr. Forbes but used him as a perfect example of a major postal problem and I sent along evidence in my original packet to adequately support the complaint.

THE WHITE HOUSE WASHINGTON

July 8, 1981

Dear Mr. Ferguson:

I have received your message addressed to the President regarding press stories suggesting the White House is interested in securing a replacement for the Presidential yacht, the Sequoia, which had been used by seven Presidents and sold by the Carter Administration.

Actually, we have only been responding to both private and governmental sources that have urged our exploring that possibility.

At this time we have no plans to reinstate the use of a Presidential yacht.

Thank you sincerely for your comments.

Sincerely,

MICHAEL K. DEAVER Assistant to the President

Milliam

Deputy Chief of Staff

Mr. Larry F. Ferguson Ferguson, Hedrick & Smith Post Office Box 8105 Dallas, TX 75205 6210 NORTH CENTRAL EXPRESSWAY

(214) 368-[331 P 0 BOX BIO5 Dallas, Texas 75205

June 19, 1981

The President
The White House
Washington, D. C. 20025

My Dear Mr. President:

Your recent outing on the yacht of Malcolm Forbes recalled to my mind complaints to Congressmen and Senators in 1978 about postal rate increases.

How does your ride on Mr. Forbes' yacht tie in with postal expenditures? Well, the postal service subsidizes and encourages magazines, publications, and a world of other solicitors to use the postal service's cheap commercial rates in the solicitation of people. The postal service, as an example, permits Malcolm Forbes to dump tons of paper into the mail for which the postal service is not adequately compensated for delivering and, of course, Malcolm Forbes has a tax-deductible yacht not only because he is a successful business man but because he is to reap millions of dollars as a subsidy from the Federal Government's postal service.

You will note the enclosed two copies of my letters, one to the Editor of Forbes Magazine of October 9, 1978, asking to know his postal bill and his answer to me on October 12, 1978, which told me absolutely nothing but knew exactly what I was driving at.

One of the things that prompted this request from Forbes was not only what it costs for me to mail a simple letter, but the fact that what I remember as the September 1978 publication of FORBES weighed in excess of one pound per magazine and contained millions of dollars to FORBES in advertising revenue and with a paid circulation of 660,000 copies meant that we had over three thousand, three hundred tons of paper dumped in the postal service for delivery for which undoubtedly cost the postal service tens of thousands of dollars in excess of what they received.

As another complaint about the cheap postal service rates for junk mail at the expense of my having to pay 18¢ to mail a simple letter, I am enclosing a batch of junk mail received from answering one ad in BARRON'S magazine.

The President June 19, 1981 Page two.

I was curious to know why DOW THEORY FORECAST would sell a trial subscription to their investment advisory service for a mere \$3.00. As you will note I did not use my full name since I suspected I would be receiving substantial junk mail from the ad and it needed specific identification. By substantial I was thinking in terms of four or five pieces of advertisement. I am enclosing for your assistants' perusal about one-half the junk mail I have received from answering this one ad.

Having said this before, I say it again: If we stop subsidizing the junk mail people, the Postal Service rates for first class mail will not become so exorbitant.

Of course, I feel our President should have a yacht and I know you have disposed of the ones that presidents have had in the past and that it is much cheaper to use Forbes' yacht, so on that particular transaction the taxpayers are probably equal. The problem is all those other millions of freeloaders riding Malcolm Forbes' coat tail running our first-class postal rates out of sight. In the longrun it would be cheaper for you to keep the yacht and not use Chairman Malcolm's.

Incidentally, you will note the cost to me to send the enclosed junk mail to you is \$2.95, but I seriously doubt it cost the solicitors 25% of this amount. Since it is regarded that only 2% of junk mail is answered we are obviously unnecessarily burdening the Postal Service and the first-class letter writers.

My warmest regards and thanks for the splendid job I think you and Mrs. Reagan are doing in the White House.

LFF/1

cc: Mr. Malcolm Forbes Senator John Tower Congressman Jim Collins Larry F. Ferguson

THE WHITE HOUSE WASHINGTON

July 15, 1981

Dear Mr. Miller:

Thank you for your recent message concerning the President's speech to the members of the National Association for the Advancement of Colored People. I am deeply grateful for your support of the President and his policies as I am sure he will be when he hears of your kind words regarding his remarks.

I have taken the liberty of including a copy of the President's speech which I believe you may enjoy having.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. W. R. Miller
Vice President
The Goodyear Tire and Rubber Co.
1144 East Market Street
Akron, OH 44316

WASHINGTON

July 15, 1981

Dear Mr. Newman:

Thank you for your recent message. The President appreciates your concern for his health and wants you to know that he has fully recovered and is feeling much better.

Both the President and I were saddened to hear of the unfortunate incident you were involved in during the Inauguration. It is truly regrettable that you should be the victim of a case of mistaken identity. President Reagan and I both hope that you have not experienced any lasting detriment to your health. You are in our thoughts and prayers.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Julius Newman 918 East Clements Branch Road Runnemede, NJ 08078

WASHINGTON

July 15, 1981

Dear Mr. Culbert:

Thank you for your recent message concerning the National Cancer Institute. This Administration shares your concern that cancer research be carried out in a fair and thorough manner.

I understand from Mr. Ed Meese that the copy of your letter which you sent to him has been directed to the Department of Health and Human Services. I am confident that the officials there will give your message a thorough review.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Michael L. Culbert
Chairman of the Board
The Committee for Freedom of
Choice in Cancer Therapy, Inc.
Suite 408
146 Main Street
Los Altos, CA 94022

THE WHITE HOUSE WASHINGTON

July 15, 1981

Dear Mr. Kelly:

Thank you for your recent message concerning the President's speech to the members of the National Association for the Advancement of Colored People. I am deeply grateful for your support of the President and his policies as I am sure he will be when he hears of your kind words regarding his remarks.

I have taken the liberty of including a copy of the President's speech which I believe you may enjoy having.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Raymond S. Kelley, Sr. Chairman, Region I Citizens Council 15 River Street Montpelier, VT 05602

WASHINGTON

July 15, 1981

Dear Mr. Wilson:

Thank you for your letter concerning the Miller provision in the Gramm-Latta bi-partisan budget. I have taken the liberty of forwarding your observations and proposals to the Office of Policy Development for their information and review. I appreciate you taking the time to share your thoughts on the subject. It is encouraging to know that concerned citizens like yourself are deeply committed to improving the quality of life for all Americans.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Dale Wilson Post Office Box 4425 Topeka, KS 66604

WASHINGTON

July 15, 1981

Dear Mr. and Mrs. Priel:

It was good of you to take the time to share your views on Social Security with me.

President Reagan has recently submitted to the Congress a package of Social Security Reform proposals which are designed to restore the financial integrity of the program, protect the basic benefit structure and reduce the tax burden on American workers. The President believes that it is essential that the Social Security System continue to benefit future generations, as it has those of the past.

You can be sure that the President appreciates your support and concern. Your comments and proposals will be given thorough review as this Administration continues to work towards restoring the financial health of the Social Security System.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. and Mrs. Harmon E. Priel Route 1, Box 62 Waukee, IA 50263

THE WHITE HOUSE WASHINGTON

July 15, 1981

Dear Mr. Kilbourn:

It was good of you to take the time to share with me your views on the institution of a peacetime draft.

President Reagan has stated his opposition to reinstating the draft during peacetime. Recently, he asked Secretary of Defense Weinberger to form a Defense Manpower Task Force to review the entire military manpower question and make proposals which will increase the effectiveness of the active and reserve All-Volunteer Forces. You can be sure that as discussion of this question continues, your views will be given serious consideration.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Orrin P. Kilbourn 43 Apple Hill Road West Hartford, CT 06117

WASHINGTON

July 15, 1981

Dear Mrs. Rochenhaus:

It was good of you to take the time to share your views on Social Security with me.

President Reagan has recently submitted to the Congress a package of Social Security Reform proposals which are designed to restore the financial integrity of the program, protect the basic benefit structure and reduce the tax burden on American workers. The President believes that it is essential that the Social Security System continue to benefit future generations, as it has those of the past.

You can be sure that the President appreciates your support and concern. Your comments and proposals will be given thorough review as this Administration continues to work towards restoring the financial health of the Social Security System.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mrs. E. Rochenhaus 1630 West 6th Irving, TX 75060

THE WHITE HOUSE WASHINGTON

July 15, 1981

Dear Mr. Austin:

Thank you for your letter concerning welfare. I appreciate you taking the time to share your thoughts on the subject. It is encouraging to know that concerned citizens like yourself are deeply committed to improving the quality of life for all Americans. You can be sure that your comments and proposals will receive serious consideration.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Louis C. Austin Post Office Box 642 Mojave, CA .93501

WASHINGTON

July 15, 1981

Dear Mr. Yanev:

Thank you for your recent message. The President and I both appreciate your concern for his safety and security and for the preservation of his Santa Barbara estate in the event of an unforseeable act of God. Should there be a decision in favor of making the structural alterations you recommend, we will notify you.

In the meantime, the President and I are both grateful for the friendly spirit of cooperation in which your offer was made.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Peter I. Yanev President EQE Incorporated 466 Greenwich Street San Francisco, CA 94133

AN EARTHQUAKE ENGINEERING COMPANY

October 12, 1981

Mr. Michael K. Deaver Assistant to the President The White House Washington, D.C. 20500

References: Enclosed two letters dated 6/29/81 and 7/15/81

Dear Mr. Deaver:

Thank you for your response to my concern regarding the possible existing hazards from earthquakes to the President's estate in Santa Barbara.

I would like to stress my continuing concern regarding the safety of the building in the event of a strong nearby earthquake. From descriptions in the press, I surmise that the building would require some strengthening in order to make it safe and to bring it up to the current requirements of the California building codes for earthquakes. It is my understanding that at least a part of the building is a collapse hazard. A review of the building would require a one-day visit to quickly determine its structural characteristics and susceptibility to damage in an earthquake. After that, engineering calculations and design of possible strengthening features may be required. I have reviewed and strengthened hundreds of buildings in California and am very interested in helping you assure the safety of the buildings and its occupants.

Please note that earthquakes are <u>not</u> considered to be "unforeseeable acts of God" in California. They are well understood natural events. Whereas we do not yet know when they will occur, engineers, like myself have studied their effects in the past, and can predict their effects on all types of buildings. In other words, we cannot predict earthquakes yet, but we can predict their effects on buildings.

I travel frequently to Washington, D.C. on business and would be very interested in meeting with you, or an appropriate individual, in order to discuss what can and should be done. Please let me know if that can be arranged.

Very truly yours,

Peter L Yanev

President - EQE Incorporated

cnh

Enclosures

NAN) NEG TIN 181

HOOVER INSTITUTION ON WAR, REVOLUTION AND PEACE Stanford, California 94305



Juli

June 15, 1981

White

Mr. Michael Coonin President Bohemian Club 624 Taylor Street San Francisco, CA 94102

Dear Mike:

I very much appreciate your letter of May 8 advising me that my request for a President's Pass for my guest, Mr. Michael K. Deaver, has been approved for the upcoming Encampment. Mr. Deaver plans to attend the last weekend of the Grove, and expects to arrive on Thursday, July 23, and depart on Sunday, July 26. I have informed Mr. Deaver that the President's Pass will be at the gate when he arrives at the Grove, and I will either be arriving with him or meeting him at the gate.

With my appreciation and all good wishes.

Yours sincerely,

Dennis L. Bark Deputy Director

DLB:jrd

cc: The Honorable Michael K. Deaver

WASHINGTON

July 16, 1981

Dear Dick:

I am sorry I missed you in Colorado. I would have enjoyed seeing you again. As it turned out, we didn't have any time for any extracurricular activities.

If you are ever in Washington, I wish you would give me a call and we could have a chat.

I put your name in to the personnel department, but I wish I knew your interests. Please send me a resume.

I hope to see you soon.

Warm regards,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Richard O. Campbell
Montgomery Little Young Campbell:
& McGrew
6900 E. Belleview
Englewood, Colorado 80111

Mail: P.O. Box 22795 Denver, Colorado 80222

WASHINGTON

July 16, 1981

Dear Dick:

I am sorry I missed you in Colorado. I would have enjoyed seeing you again. As it turned out, we didn't have any time for any extracurricular activities.

If you are ever in Washington, I wish you would give me a call and we could have a chat.

I put your name in to the personnel department, but I wish I knew your interests. Please send me a resume.

I hope to see you soon.

Warm regards,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Richard O. Campbell Montgomery Little Young Campbell & McGrew 6900 E. Belleview Englewood, Colorado 80111

Mail: P.O. Box 22795 Denver, Colorado 80222

MONTGOMERY LITTLE YOUNG CAMPBELL & McGREW

ATTORNEYS AT LAW

ROY E. MONTGOMERY ROBERT R. MONTGOMERY DAVID C. LITTLE J. BAYARD YOUNG RICHARD O. CAMPBELL DAN MGGREW JAMES W. HILL H. WAYNE LEISER JAMES J. SORAN III RICHARD L. MURRAY, JR. MICHAEL D. KILLIN PATRICK F. GARTLAND 6900 E. BELLEVIEW
ENGLEWOOD, COLORADO 80111
MAILING ADDRESS:
P.O. BOX 22795
DENVER, COLORADO 80222

TELEPHONE 779-4344 AREA CODE

June 24, 1981

Mr. Michael K. Deaver Deputy Chief of Staff The White House Washington, D. C. 20520

Dear Mike:

I was in Europe with my family on that eventful day in March and, needless to say, like the rest of Americans, was shocked and dismayed. Thanks to the graces of the Lord, everything turned out alright.

I am following your career in the newspapers, and from where I sit, the country is in fine hands.

I have read where the President is coming to Denver at the end of this month and thought you might be coming with him. If you would have a few minutes out of your busy schedule, perhaps we could get together for a brief visit. I would like to see you and buy you a drink or a cup of coffee and fill you in on what's happening out here in God's country and you can tell me what's happening at the seat of government.

Best regards,

Richard O. Campbell

ROC: jkg

P.S. Ed Nielson's wife, Elsie, died a couple of weeks ago after a long bout with cancer.

Mike, I am jurially in a general position to do comesky else. If there is some place you think I might just in I would be happy to talk to you. But think

WASHINGTON

July 16, 1981

Dear Mr. Cude and Mr. Pickens:

I wish to thank you for sending along the cassette tape of your new songs. Thanks, too, for the sheet music. I'm looking forward to being able to play it, but I was unable to bring my piano to Washington, D.C.

I appreciate your thoughtfulness.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Messrs. Bobby Lee Cude and Watie Riley Pickens Maricao Records 519 N. Halifax Avenue Daytona Beach, FL 32018

WASHINGTON

July 16, 1981

Dear Senator Thurmond:

Thanks for your thoughtfulness in sending along the clipping from the Greenville News on the voting rights issue. I appreciate it.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

The Honorable Strom Thurmond President Pro Tempore
United States Senate Washington, D. C. 20510

WASHINGTON

July 16, 1981

Dear Bob:

Thanks for the kind note. Let me know when you're going to be in Washington and we'll get together.

Many thanks.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Robert E. Welk 114 Sansome Street, Suite 1407 San Francisco, CA 94104

ROBERT E. WELK

114 SANSOME STREET, SUITE 1407 SAN FRANCISCO, GA 94104

July 8, 1981

Thanks for the friend water.

The he have when forme going to be in Washington of well get

to be in Washington of wall get

The lie in the firme of the firme of the lie in the lie

I had the opportunity last week to see your Sittle interview on the morning CBS show. Great job.

Hope we can get together one of these days partic

Please give my best wishes to Carolyn.

Sincerely,

- Personal -

Mr. Michael K. Deaver
Deputy Chief of Staff and
Assistant to the President
The White House
1600 Pennsylvania Avenue NW
Washington DC 20050

WASHINGTON

July 16, 1981

Dear Mrs. Murphy:

Thank you for your nice letter of July 10th.

Thanks, too, for your support for Mrs. O'Connor's appointment to the Supreme Court, and believe me, we do appreciate "woman power".

I appreciate your good wishes.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mrs. James M. Murphy 50 Washington Street, #11 : Santa Clara, CA 95050

THE WHITE HOUSE WASHINGTON

July 16, 1981

Dear Roger:

Thank you for your letter of June 19th.

Please contact me again when you have a specific confirmed assignment to photograph Mrs. Reagan, at which time we will put your request into the scheduling system.

It was nice to hear from you, Roger.

Warm regards,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Roger Sandler 1601 N. Beverly Drive Beverly Hills, CA 90210

W

WASHINGTON

July 16, 1981

Dear Bernie:

It was good of you to take the time to let me know about the recent Republican party meeting in Carrington. I certainly appreciate your suggestions and those of your colleagues in North Dakota and I know that the President will be as grateful as I am to hear of your support of his appointment of Judge Sandra O'Connor to the United States Supreme Court and of his speech before the Convention of the National Association for the Advancement of Colored People.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Jusulun_

Mike: The President could help himself by scrapping the MX since it is a bad program and enforce our Defense posture by stressing a Launch under attack mode. Scrap the BI since the existing SR 71 could be missioned out to include strike capability and in both cases the savings would be great. I know what I am talking about here.

Mr. Bernie Webb President Chamber of Commerce Carrington, ND 58421 Spice Webt 8/21

WASHINGTON

July 16, 1981

Dear Bernie:

It was good of you to take the time to let me know about the recent Republican party meeting in Carrington. I certainly appreciate your suggestions and those of your colleagues in North Dakota and I know that the President will be as grateful as I am to hear of your support of his appointment of Judge Sandra O'Connor to the United States Supreme Court and of his speech before the Convention of the National Association for the Advancement of Colored People.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Bernie Webb President Chamber of Commerce Carrington, ND 58421

WASHINGTON

July 16, 1981

Dear Mr. Miller:

Thank you for your recent message concerning the President's speech to the members of the National Association for the Advancement of Colored People. I am deeply grateful for your support of the President and his policies as I am sure he will be when he hears of your kind words regarding his remarks.

I have taken the liberty of including a copy of the President's speech which I believe you may enjoy having.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. John N. Miller Vice President U.S. Brewers Association, Inc. 1750 K Street, N.W. Washington, D.C. 20006

WASHINGTON

July 16, 1981

Dear Mr. Taylor:

Thank you for your recent message concerning ways in which the costs of administering affirmative action and other government programs could be reduced. In our effort to ease the burden of government on the taxpayer, this Administration welcomes responsible comments from concerned citizens such as yourself. You can be sure that your message will be given serious consideration as we continue to develop new means to increase the efficiency of government and reduce its cost.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. A. Taylor 19 Harris Street Randolph, MA 02368