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CORRESPONDENCE - NOVEMBER 1981 (6)

FOIA

F01-107/01

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DOC Doc Type NO	Document Description	No of Pages		Restrictions	
ォレ LETTER	RICHARD WHITE TO LETITIA BALDRIDGE	2	11/9/1981	В6	97
2 LETTER	EDGAR BENSON TO M. DEAVER (PARTIAL)	1	11/9/1981	В6	98

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

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WASHINGTON

November 9, 1981

Dear Mr. Carlo:

Thank you for your letter urging review of a proposed regulation providing for the graduation of companies from the SBA 8(a) program. The regulation to which you allude is currently under review and no final decision has been made.

As you know, SBA is required by law to fix a graduation date for each company entering the program. The theory is that the programs are designed to help such companies get on their feet initially and not to provide a permanent subsidy. The regulation as proposed would provide for individual determination of the graduation date of each company entering the program but would set a maximum limit. In the event that a maximum limit is set, it is contemplated that companies already in the 8(a) program for a time exceeding that maximum would not be terminated automatically. Rather, a satisfactory transition period would be determined.

Let me assure you that the review which you suggested in your letter is currently being conducted.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Nelson Carlo President ABBOTT GROUP, LTD. 1300 South 54th Avenue Cicero, Il 60650

WASHINGTON

November 5, 1981

AN Pl

MEMORANDUM FOR CRAIG FULLER

FROM:

Kenneth Cribb, Jr. TKCh

SUBJECT:

Nelson Carlo Letter to Michael Deaver

Nelson Carlo wrote Mike Deaver urging him to stop publication of a final rule providing that particular companies would be eligible for the SBA 8(a) program for a maximum of five years. Mr. Carlo fears that since 73% of the companies currently in the program have exceeded the 5-year period, they could be terminated immediately and financially ruined.

Robert Turnbull advises me that SBA is required by law to fix a "graduation date" for each company entering the 8(a) program. The theory is that the program is designed to help minority companies get on their feet initially and not provide a permanent subsidy. The regulation to which Mr. Carlo alludes would provide for individual determination of the graduation date of each company entering the program but would set a maximum limit of 5 years. This regulation is now at OMB for review and is slated for decision within two weeks. Turnbull understands that Ed Meese will hold a meeting on this provision in the near future.

Despite Mr. Carlo's fears, there is no intention to automatically terminate companies that have already participated in the program for more than five years. Turnbull assures me that such companies would be allowed a satisfactory transition time to wind down their participation.

I attach a suggested draft response, along with the incoming letter.



Charlin

ABBOTT GROUP, LTD. • 1300 SOUTH 54TH AVENUE • CICERO, IL 60650 • 312-656-1800

NELSON CARLO PRESIDENT

October 29, 1981

046263

The Honorable Michael Deaver Assistant to the President The White House 1600 Pennsylvania Avenue, N.W. Washington, D.C. 20500

My Dear Mr. Deaver:

FINAL REGULATION FOR GRADUATION OF 8(a) COMPANIES

This matter commands my attention as no other. The Small Business Administration's proposed final rule will effectively terminate the program.

Depending on the number of companies to which extensions would be granted, as much as 73% of the current program could be terminated. That would leave only 500 of the 500,000 U.S. minority firms in the one program which assures participation in direct government contracts. Surely there is a fair and reasonable approach to the graduation matter to replace this approach.

Abrupt or rapid withdrawal from the 8(a) program would be disastrous for firms whose viability depends on these sales. As the Congress intended, individual circumstances must dictate the plan for graduation, rather than rigid timetables. That is so, if the minority firms are to survive.

I URGE YOU, THEREFORE, TO STOP THE PUBLICATION OF THE FINAL RULE UNTIL THE MATTER HAS BEEN REVIEWED AND A MORE REASONABLE APPROACH HAS BEEN FOUND.

Sincerely yours,

Nelson Carlo. President

NC:vs

WASHINGTON

November 9, 1981

Dear Mr. Kutner:

Thank you for your recent letter. I appreciate having the opportunity to review your assessment of recent actions taken by the Secretary of the Interior.

The continued productivity of the energy industry is a primary concern of this Administration. While the volume of mail which I receive does not allow me to respond to your comments and proposals at length, you can be sure that they will be brought to the attention of the appropriate officials within the White House.

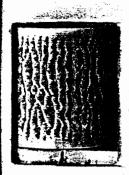
With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. Jonathan Kutner President Fairway Exploration Company, Inc. 1500 Dallas Federal Savings Tower 8333 Douglas Avenue Dallas, Texas 75225









and

FAIRWAY EXPLORATION CO., INC.

1500 DALLAS FEDERAL SAVINGS TOWER 8333 DOUGLAS AVENUE DALLAS, TEXAS 75225

November 3, 1981

Mr. Michael K. Deaver

Department of the Interior BLM

West Wing, First Floor

The White House

Washington, D.C. 20500

Re: Department of Interior proposed increase in simultaneous oil and gas lease application fees

Dear Mr. Deaver:

Starting this month a congressionally mandated increase in application fees under Interior's Simultaneous Oil and Gas Leasing Program (the lease "lottery") took effect, raising application fees from \$10 to \$25 per application. Before the effects of this increase could even be measured the Secretary of the Interior announced his intention to increase those same fees to \$75 per application, his intention obviously being to freeze out of the drawings all but the wealthiest of individuals and the oil companies. The effect, however, will also be to reduce access to federal lands by the smaller exploration companies, among them many who got their start in the industry through acquisition of leases from the simultaneous drawings. proposed increase to \$75 will also freeze out many of those four million individuals who now file applications and will, in effect, be disenfranchised from acquiring federal lands by the unnecessarily high application fees; this effect runs counter to Congress' intent in the 1960 amendments to the 1920 Mineral Leasing Act which were designed to make access to federal lands available to as broad a spectrum of people as possible, thereby dispersing the leases so that the smaller independents (who would be frozen out by a competitive bidding system) could acquire them in the after market. Secretary Watt's proposal will concentrate on those leases among the wealthier oil companies to the detriment of exploration and development for the benefit of all Americans.

I urge you you to let the Secretary know that his proposed increase in filing fees is unpopular both within the industry and, undoubtedly, within the broad population of four million citizens who file applications each year.

LEASE INFORMATION: (214) 691-6041, FOR SUBSCRIBERS: (214) 739-6351

November 3, 1981 Page 2

A second part of the Secretary's announcement dealt with increases in annual rentals to \$3 per acre (from \$1 per acre) for the second five years of the ten year lease term. This is designed to spur exploration and to discourage speculation. I believe this is a reasonable means to attain a worthwhile goal and I would not disagree with his decision on that regard.

Yours sincerely,

FAIRWAY EXPLORATION CO., INC.

our Kurter

Jonathan Kutner

President

/1m

WASHINGTON

November 9, 1981

Dear Mr. Klein:

Thank you for your recent letter. I appreciate having the opportunity to review your proposal for the institution of a National referendum.

It is always encouraging to hear from thoughtful citizens like you who have a deep desire to improve the quality of life for all Americans. However, since the necessary actions to institute a National referendum would have to be initiated by Congress, I can only suggest that you contact your representatives in the United States Senate and in the House of Representatives and make your views known to them.

With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. Mel Klein Apartment 110 3707 Garnet Street Torrance, CA 90503

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EDGAR BENSON TO M. DEAVER (PARTIAL)

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- C. Closed in accordance with restrictions contained in donor's deed of gift.

BERGER C. BENSON

P.O. BOX 5425 SAN MATEO, CALIFORNIA 94402

file here

November 9. 1981

Dear Mike.

Thanks for taking time to see us last Thursday. I realize that next to the budget, AWACS, the MX missle system, etc. that saving the wildlife in Kenya is not very high up on the list. Interestingly enough though, if we're able to put this thing together, I have a feeling you may look back on it as one of the most meaningful things you accomplished. Especially as we discuss it from the veranda of our ranch in Kenya just before we go bird shooting.

I am not particularly optimistic about the prospects of active support from the state department. The fellow we met with, Richard Roth, was very unreceptive to our remarks when we started the meeting. As we explained the situation in detail he eventually came over to our side, at least with lip service. He will be in Kenya in about one week and assured us he would present our views to officials there in a favorable light. You can get a better reading on this from Bill Clark. Bill was hot able to meet with us but was to be briefed by Roth after we left.

I feel the most positive step we can take now is to arrange for a meeting between John Sutton and the American ambassador upon John's return to Nairobi (11/26). John requests that the ambassador be made aware of his intention to telephone him sometime between November 26th and December 3rd. With the active support of the ambassador and John's knowledge of the situation, I feel we'll be on the right track.

I've enclosed a copy of the Mzuri magazine that will give you all the info on the conference. If you feel you can make it out and introduce Kissinger, Mzuri will take

		care of all of your expenses. Hope you can make it.	
		REDACTED	}
•		*	
	<u>.</u>		·
Q	١.		

November 9, 1981

Dear Mr. Cronin:

Thank you for your recent letter. I appreciate having the opportunity to review your comments on the decontrol of "stripper gas" well production.

The continued productivity of the energy industry and the elimination of burdensome Federal regulations is a top priority of this Administration. While it is not possible for me to reply at length to your comments, you can be sure that they will be brought to the attention of the appropriate officials within the Administration.

With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. William F. Cronin 3132 Brush Creek Road Oklahoma City, OK 73120

WASHINGTON

November 9, 1981

Dear Mr. Dama:

Thank you for your recent message. I appreciate the time you have taken to let me know your views on the MX missile.

In recent years we have witnessed a massive military buildup by the Soviet Union with a corresponding window of
vulnerability opening on the West. In order to properly
ensure the security of our liberties and those of our allies,
it is necessary for us to rebuild our military capability.
I know that President Reagan will be as pleased as I was to
hear of your support for his decision to build the MX missile.
The development of this missile forms an essential component
in the President's program to strengthen our defense systems.

The problems involved with the deployment of the MX missile are necessarily complex. While it is not possible for me to discuss all of the details in this letter, I am grateful for your suggestions and want you to know that they will be brought to the attention of the appropriate members of this Administration.

With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. Frank J. Dama 1301 Falcon Drive Orlando, FL 32803

November 9, 1981

Dear Mr. Bryant:

Thank you for your recent letter. I know that President Reagan will be as grateful for your support as I am.

Our Nation faces many challenges in the days ahead. Our problems both at home and abroad are the result of years of mistaken policies and their solution will not come overnight. But with the friendship and support of people like you, I know that we will be successful in implementing the President's policies and strengthening our country.

With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. T. C. Bryant Post Office Box 61654 Houston, TX 77208

WASHINGTON

November 9, 1981

Dear Mr. Taylor:

Thank you for your recent letter. I enjoyed having the opportunity to read your publications and correspondence. I know that President Reagan will be as pleased by your support as I am.

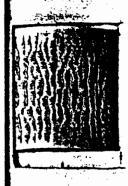
Our nation faces many challenges in the days ahead. Our problems both at home and abroad are the result of years of mistaken policies and their solution will not come overnight. But with the friendship and active support of people like you, I know that we will be successful in implementing the President's policies to make America great again.

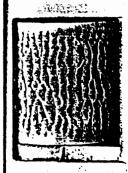
With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. Peter Y. Taylor, Sr. Apocalypse, Ltd. 2905 West Wisconsin Avenue Milwaukee, WI 53208





THE WHITE HOUSE WASHINGTON

November 9, 1981

Dear Mr. Ellerson:

Thank you for your recent letter. I appreciate having the opportunity to review your comments on recent regulations promulgated by the Small Business Administration.

Increasing the productivity of our economy and providing new incentives for the creation of new businesses remains a top priority of this Administration. The continuing vitality of small business is an essential element in the overall prosperity of our National economy. While it is not possible for me to respond to your comments at length, you can be sure that they will be brought to the attention of the appropriate members of this Administration.

With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. Leon E. Ellerson President Keystone Computer Associates, Inc. 1055 Virginia Drive Fort Washington, PA 19034

WASHINGTON

November 9, 1981

Dear Mrs. Leerskov:

Thank you for your recent letter. I know that President Reagan will be as pleased by your support as I am.

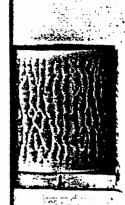
Our nation faces many challenges in the days ahead. Our problems both at home and abroad are the result of years of mistaken policies and their solution will not come overnight. But with the friendship and active support of people like you, I know that we will be successful in implementing the President's policies to make America great again.

With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mrs. Ruth Leerskov Apartment 8 5190 Mission Boulevard Riverside, CA 92509



WASHINGTON

November 9, 1981

Dear Mr. Clark:

Thank you for your recent letter. I appreciate having the opportunity to review your comments on recent regulations promulgated by the Small Business Administration.

Increasing the productivity of our economy and providing new incentives for the creation of new businesses remains a top priority of this Administration. The continuing vitality of small business is an essential element in the overall prosperity of our National economy. While it is not possible for me to respond to your comments at length, you can be sure that they will be brought to the attention of the appropriate members of this Administration.

With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. James E. Clark
President
Occupacia Corporation
119 East Little Creek Road
Norfolk, VA 23505

WASHINGTON

November 9, 1981

Dear Mr. Rockwell:

Thank you for your recent message. I appreciate the time you have taken to share your views on the causes and cure of inflation.

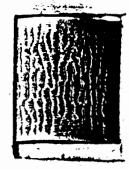
As you may know, this Administration has made the resolution of our Nation's economic ills its top priority. The President's Program for Economic Recovery seeks to reduce the rate of inflation and provide for real growth. I was grateful to have the opportunity to review your proposal for a price policy. You can be sure that your comments will be brought to the attention of the appropriate members of this Administration.

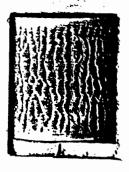
With best wishes,

Sincerely,

Michael K. Deaver Assistant to the President Deputy Chief of Staff

Mr. R. C. Rockwell President IMCO Services Post Office Box 22605 Houston, Texas 77027





WASHINGTON

November 9, 1981

Dear Miss Schuldt:

I'm sorry that Mr. Deaver's days are such that it is impossible for him to answer the 3 pages of questions you sent. Mr. Deaver's schedule starts at 6:45 a.m. and ends 13 or 14 hours later. I'm sure you'll understand his inability to help with your research paper.

Thank you for writing, however, and good luck on your project.

Sincerely,

SHIRLEY MOORE Staff Assistant to Michael K. Deaver

Miss Brenda Schuldt Box 1543 Augustana College Sioux Falls, SD 57197

Quationsil returned

November 6, 1981

Mr. Michael Deaver Deputy Chief of Staff The White House Washington, D.C. 20500

Dear Mr. Deaver:

I am a junior in college majoring in business administration. For one of my classes I am doing a research paper on President Reagan's style of leadership. As a high ranking member on President Reagan's staff, I feel that you would be able to give helpful opinions to the questions I have enclosed.

The 12 questions comprise the Leadership Effectiveness and Adaptability Description (LEAD) theory, developed at Ohio University. While some situations may not apply directly to the situation in the White House, please respond as to how you feel the President would act if thrust into that situation.

Thank you very much for your valuable time. I'll appreciate it greatly.

Sincerely,

Brenda Schuldt

Brenda Schuldt Box 1543 Augustana College Sioux Falls, SD 57197

Enclosure

WASHINGTON

November 9, 1981

Dear Shelia:

Thank you for sending the copy of Italy - a Country Shaped By Man.

We found it most interesting and enlightening. Thank you for loaning it to us.

Looking forward to seeing you soon.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Enclosure

Mrs. Richard B. Griffin, Jr. 2308 Wyoming Avenue Washington, D.C. 20008

THE GEORGE WASHINGTON UNIVERSITY MEDICAL CENTER



From the office of the VICE PRESIDENT FOR MEDICAL AFFAIRS

Shirley
Place return to Shelia
Sifen w/ note from
Mike saying
"I Shank you most interesting and
enlightening. Shank
eyou for learning it to
me - - hooking
forward to seeing you

Monday

Mrs. Richard B. Griffin, Jr. 2308 Wyoming Avenue Washington, D.C. 20008

Dear Carolino of enjoyed setting to Wide yerkerday. He

WASHINGTON

THE GEORGE WASHINGTON UNIVERSITY MEDICAL CENTER

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From the office of the VICE PRESIDENT FOR MEDICAL AFFAIRS

Skirley

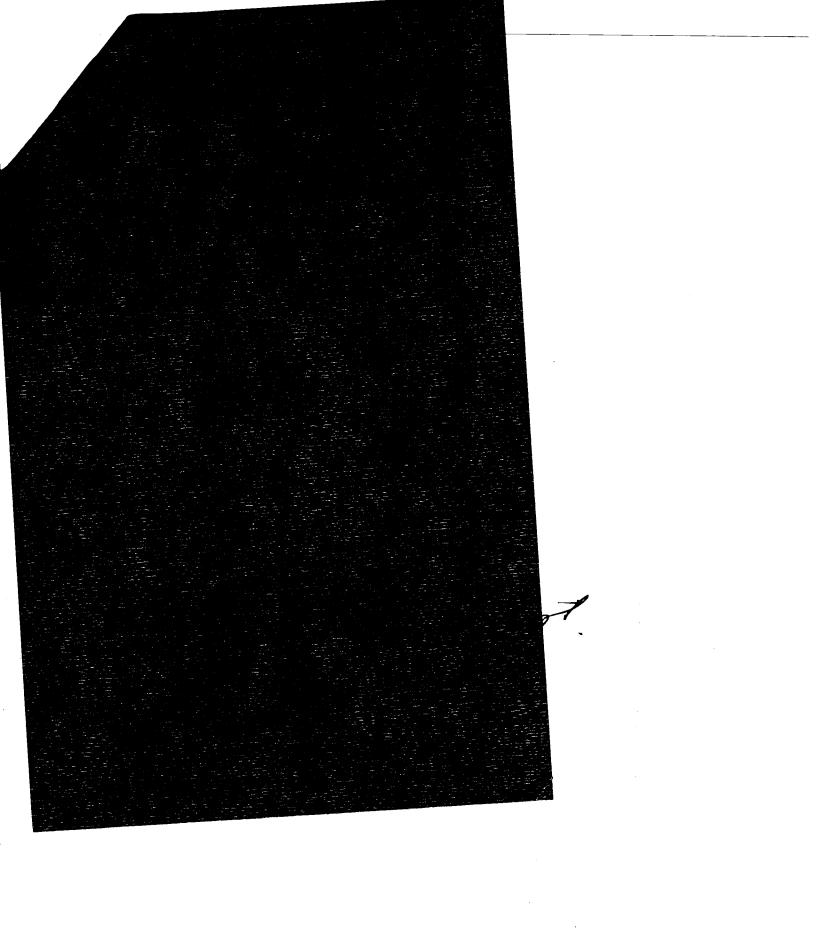
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Thank zone for your interest. Succeedly. Mike Dences.



THE WHITE HOUSE WASHINGTON

November 10, 1981

Dear Tish:

It was good seeing you last week.

We are delighted that you are going to be working with us and shall look forward to your frequent visits.

To outline our arrangement, you will be working as a consultant to the East Wing, approximately four days per month.

Enclosed is the necessary paperwork with respect to the above.

I look forward to seeing you soon.

My thanks and best wishes,

Singerely,

Michael K. Deaver Deputy Chief of Staff

Mrs. Letitia Baldrige 151 East 80th Street New York, New York 10021

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RICHARD WHITE TO LETITIA BALDRIDGE

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Donald Traynor President Alpha Recorded Tape

Jene White
Hairman
Amdahl Corporation

November 10, 1981

Mr. Michael Deaver THE WHITE HOUSE 1600 Pennsylvania Avenue Washington, D.C.

Dear Mike,

We deeply appreciated the telegram to J.P. Perrucci from the President. We had it framed and then presented it to J.P. along with our own award at the close of the dinner. When Vern Cristina read the President's name at the end of the message, gasps of awe properly went up from the 180 elegant diners. Many, many thanks, Mike, The telegram did much to make the occasion a smash.

The Pope's extreme action of appointing his own man to head the Jesuits probably will be the beginning of the end of philisophical relativism among the clergy and the beginning of a rapid turn to Christian orthodoxy. Reason enough for dancing in the streets.

May God be good to you always.

We're proud of you.

Sincerely,

Wm. Lester, S.J.

WASHINGTON

November 12, 1981

Dear Dr. Lameiro:

Thank you for your letter concerning your proposal for a Presidential Policy Information Network. I have taken the liberty of forwarding your correspondence to the Office of Policy Development for their information and review. I appreciate you taking the time to share your thoughts on the subject.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Gerard F. Lameiro, Ph.D. 1980 Member, Presidential Electoral College Management & Research Consultant 1112 Constitution Avenue Fort Collins, Colorado 80521

THE WHITE HOUSE WASHINGTON

November 12, 1981

Dear Friends:

Thank you for your recent letter. I appreciate having the opportunity to review your comments and proposals concerning the civilian space exploration program. You can be sure that your message will be brought to the attention of the appropriate members of this Administration.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Randall M. Schuler and Family Post Office Box 98 Sewell, NJ 08080



WASHINGTON

November 12, 1981

Dear Mr. Cohen:

Thank you for your recent letter. I appreciate the time you have taken to write.

Throughout his campaign for office, President Reagan emphasized the critical condition of the economy. During the transition period, it was discovered that the condition of our economy was even more serious than the President had charged during the campaign.

As a result of this finding, the President resolved to address our economic problems as swiftly and as directly as possible, and to give these matters priority over all other concerns. No dollar of Federal spending was left unexamined, and any other promises were reconsidered in light of the need to revive the economy.

Your concern is understood by this Administration. You can be sure that your comments and proposals will be kept in mind as future budgetary policies are formulated.

With best wishes,

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Barney Cohen 11820 Audubon Avenue Philadelphia, PA 19116

WASHINGTON

November 12, 1981

Dear Mr. Schiefelbein:

Thank you for taking the time to let me know of Bill's contribution on the United States delegation to the Pan American Railway Congress in Mexico City. It was an honor for him to go and he thoroughly enjoyed himself. I am pleased he took an active part and was helpful to you.

Again, thank you for writing.

Sincerely,

MICHAEL K. DEAVER Assistant to the President Deputy Chief of Staff

Mr. Richard J. Schiefelbein Deputy Administrator U.S. Department of Transportation 400 Seventh Street, S.W. Washington, D.C. 20590

Coast Medical Rentals



P.Ö. Drawer 1003 116 Hubbard Street Santa Cruz, California 95061 Telephone (408) 425-7755

fill

November 12, 1981

Mr. Michael K. Deaver Assistant to the President The White House Washington, DC

Dear Mike:

I've just finished talking with Jay Moorhead, and he advises me that I'm to be appointed to the Board of Directors of Federal Prison Industries, Inc., with the appointment to be made in early January.

Mike, I do appreciate this appointment, and the role that you played.

Jay also asked if I was still interested in a full time position in the Administration. I told him that if you had something you wanted me to do that I would consider it, but that I am not actively seeking a position.

I'm not certain what happens from this point, but Jay was going to ask someone to send me some material about the position and the Board itself.

When he called, I was on the phone to Jan McCoy, whom I understand is the nominee for High Commissioner of the Trust Territories of the Pacific Islands. I can just see her wading ashore...

Mike, thanks again. I do hope that we'll be able to get together soon.

Regards,

Paul Shirley

COMMITTEE ON APPROPRIATIONS OMMITTEE ON JUDICIARY

United States Senate

WASHINGTON, D.C. 20510

November 12, 1981

WASHINGTON OFFICE: 315 RUSSELL OFFICE BUILDING (202) 224-3542

CARSON CITY OFFICE! 705 NORTH PLAZA STREET (702) 883-1930

LAS VEGAS OFFICEI 300 LAS VEGAS BLVD., SOUTH (702) 385-6547

Dear Mr. President:

As we discussed, it's time we utilize

Ron Reagan in front of the "crisis curve."

I would hope that you make a presentation
to the people, perhaps around Thanksgiving,
bring them up to date and once again reinforce
them with your vision for the future.

Warren Brookes, who has been with us forever
and who is a clear thinker in economic matters,

and who is a clear thinker in economic matters, offers his suggestions in the letter I enclose. I think they make a lot of sense.

Honorable Ronald Reagan The White House Washington, D. C. 20500

Enclosures

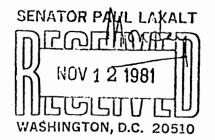
Copy to: Mr. Warren T. Brookes

The Boston Herald American

300 Harrison Avenue, Boston, Massachusetts 02106, (617) 426-3000

WARREN T. BROOKES 740 CONGRESS STREET DUXBURY, MA 02332

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Dear Senator Paul Laxalt:

At the risk of presumption, may I suggest a strategy for the President to defuse the current malaise over recession and unemployment?

The President, instead of waiting for more "shoes to drop", should get on TV with the following message:

- 1. First, its no time to panic, or shift gears radically.
- Tax cuts didn't cause a re cession, but they can get us out of it quicker.
- 3. Instead of delaying our tax cuts, I propose to ask Congress to move the July tax-cut up to January, to get us moving faster on the road to recovery.
- 4. I know this is going to make my immediate deficits worse, but, in the long run it will get us toward budget balance faster. (Some good Kennedy quotes here from 1963).
- 5. I have also decided that we will not pursue additional for budget cuts this year, particularly in human services, although as soon as recovery has started we will pursue them for future years. In other words a budget-cut moratorium.

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- 6. On the other hand I will not hesitate to veto any appropriations bill that busts the budget voted by Congress last May.
- 7. Finally, our first and foremost job, now, is to get the economy moving again, and our tax-cut program is perfectly suited to doing that, particularly since interest rates are now lower in almost every case then when we took office:

Prime	21.5 %	17 %
Fed Funds	18.9	13.8%
Discount	13.0	13.0
Treasury Bill	15.7%	11.5%
Prime Commercial paper	16.5%	13.6%

- 8. Lest you think this situation is unique to U.S., read the papers and you will find even worse challenges facing both socialist-liberal and conservative governments in other major industrial nations (Canada has 8.3 percent unemployment).
- 9. Finally I will not raise taxes or make deeper cuts in

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 social spending as a means of balancing the budget, during a recession. Non-inflationary economic growth is the

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President needs to communicate now, or the panic artists will overwhelm the economy's natural resilience to bounce back.

WIB



DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT WASHINGTON, D.C. 20410

November 6, 1981

White By & MAN

Associate General Deputy
ASSISTANT SECRETARY FOR HOUSING
FEDERAL HOUSING COMMISSIONER

Michael K. Deaver
Deputy Chief of Staff and
Assistant to the President
Office of the President of
the United States
West Wing
The White House
Washington, D. C. 20500

Dear Mike:

Just a note to say I missed seeing you Wednesday night at Trader Vic's. There were many bodies between the egg rolls and you, and by the time I'd edged to the front of the room you'd gone. I was sorry not to have said hello, however the egg roll was delicious.

I've been working with Phil Winn and Sandy Sanders at HUD since May. We're pulling and tugging a little harder every day to employ the President's policies in Housing programs and every so often we realize some progress.

Congratulations on all the victories. At times it seems you guys are performing magic; although I think there might be a little magic in the man, The President. But the success has set a new tone for executive performance throughout government and that demonstration of leadership is changing the country.

We're backing you daily.

Sincerely,

Timothy L. Coyle Executive Assistant