

THE WHITE HOUSE

WASHINGTON

January 25, 1982

Dear Mike:

Thank you for the invitation to your wedding on February 14th. I sincerely regret that I'll be unable to attend, because I know it is a memorable occasion for you.

I am delighted to send congratulations, best wishes and every blessing.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Michael Newell  
2343 Millennium Lane  
Reston, VA

THE WHITE HOUSE  
WASHINGTON

25, 1982

*Mr. and Mrs. Leo George Blatz  
request the honour of your presence  
at the marriage of their daughter  
Jane Elizabeth*

*to*

*Mr. Michael Brent Newell  
and your participation in the offering  
of the Nuptial Mass  
on Sunday, the fourteenth of February  
at three o'clock in the afternoon  
Dahlgren Chapel  
Georgetown University  
Washington, D.C.*

*your  
sincerely  
attend,  
occasion*

*ations,*

*IER  
ie President  
Staff*



# REPUBLICAN NATIONAL FINANCE COMMITTEE

*File*

Buckley M. Byers

*Deputy Finance Committee*

January 25, 1982

The Honorable Michael K. Deaver  
Deputy Chief of Staff  
The White House  
Washington, D.C. 20500

Dear Mike:

I am enclosing herewith some pictures taken of one of our Eagles with the President and would really appreciate it if these could be signed to Mr. Courtelis.

As always, Mike, we really appreciate your cooperation in connection with this manner.

Sincerely,

*Buckley M. Byers*  
Buckley M. Byers

BMB/kmb

Enclosures

*Sent  
2-3-82  
Red tag*

310 First Street S.E.  
Washington, D.C. 20003  
(202) 484-6730

THE WHITE HOUSE

WASHINGTON

January 25, 1982

Dear Francis:

Thank you for your letter to Michael Deaver.  
He appreciated your supportive remarks.

I regret having to inform you that we have  
no information or credentials for admission  
to places in Washington. Before your January  
30th trip you should check with a travel agency  
for places here that may be of interest to you,  
or tours that will fit in with your schedule.

Hope you have a nice stay in Washington.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mr. Francis A. Keating  
Treasurer, Epsilon Theta  
Delta Sigma Phi Fraternity  
241 Princeton Road  
Rockville Centre, N.Y. 11570



## St. John's University

GRAND CENTRAL AND UTOPIA PARKWAYS  
JAMAICA, NEW YORK 11439

### President

Ralph A. Nardo

### Vice-President

William Tonn

### Treasurer

Francis A. Keating

### Secretary

Peter Difiglia

Mr. Michael K. Deaver  
1600 Pennsylvania Avenue  
Washington, D.C. 20242

Brother Michael:

I am proud to be able to call you my BROTHER IN THE BOND. By rising to the top of your profession, you are an example for all DELTA SIGS to admire. Even some Democrats think highly of you.

Mike, I will be touring Washington, D.C. on Saturday, January 30. My reason for being in the area is Sunday's St. John's - Georgetown game at the Capital Centre.

I would appreciate it if you could send me some Washington information and/or credentials for admission to the finer points of the City.

By the way, I saw President Reagan from my office window on the corner of 48th Street and Fifth Avenue, Thursday, January 14. At 40 m.p.h. he looked fine. If you were in the limousine I saw you, too.

Thank you for your valuable time.

Brother Mike, I remain.

Y.I.T.B.O.S.,

Francis A. Keating  
Francis A. Keating  
Treasurer  
Epsilon Theta

1-22-82  
Called Pt -  
when he called  
plea to get  
his #.

212  
990-6161

THE WHITE HOUSE

WASHINGTON

January 25, 1982

Dear Mr. Linowes:

Mr. Deaver has asked me to thank you for sending the final report of the Commission on Fiscal Accountability of the Nation's Energy Resources. He appreciates your forwarding this information.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mr. David F. Linowes  
Chairman  
Commission on Fiscal Accountability  
of the Nation's Energy Resources  
Suite 403  
1111 18th St. N.W.  
Washington, D.C. 20036

*filed in  
file drawer*



Commission on Fiscal Accountability  
of the Nation's Energy Resources

Suite 403  
1111 18th St. N.W.  
Washington, D.C. 20036  
(202) 653-9051

David F. Linowes  
Chairman

Michel T. Halbouty  
Mary Gardiner Jones  
Charles J. Mankin  
Elmer B. Staats

January 21, 1982

The Honorable Michael K. Deaver  
Assistant to the President  
The White House  
Washington, D.C. 20500

Dear Mr. Deaver:

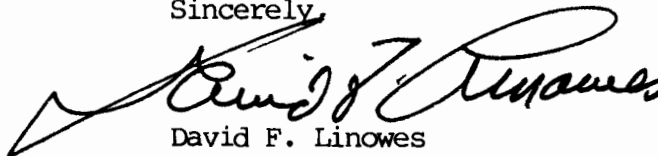
I am pleased to enclose the final report of the Commission on Fiscal Accountability of the Nation's Energy Resources.

As is detailed in the report, we found that royalty management of the Nation's energy resources has been a failure for more than 20 years. It needs a thorough overhaul. The U.S. Treasury, the States, and Indian tribes are losing hundreds of millions of dollars each year in uncollected oil and gas royalties.

The Commission's 60 recommendations (summarized in Chapter Nine) provide a blueprint for creating an effective royalty management system.

I hope you find our report a useful contribution to solving this important national problem.

Sincerely,



David F. Linowes  
Chairman

Enclosure

THE WHITE HOUSE

WASHINGTON

January 26, 1982

Dear Mr. Vanwagenen:

Mr. Deaver has asked me to thank you for sending the newspaper clipping and the booklet by Dr. Robert Schuller, I AM THE AMERICAN FLAG. He appreciates your thoughtfulness.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mr. Charles Vanwagenen  
44 Van Duyne Avenue  
Auburn, N.Y. 13021



THE WHITE HOUSE  
WASHINGTON

*done  
mail*

February 1, 1982

Dear Mr. Doig:

In response to your January 26th letter, all of what you say may be true about the so-called "professional" qualifications necessary to handle the position of Director of Fish and Wildlife Service. My point to Mr. Arnett was that once the President indicated his choice to Mr. Arnett, it was Mr. Arnett's duty to support that decision or, not being able to do that, quit.

Thank you for your letter of concern.

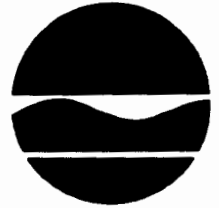
Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Herbert E. Doig  
New York State Department of  
Environmental Conservation  
50 Wolf Road  
Albany, N.Y. 12233

---

New York State Department of Environmental Conservation  
50 Wolf Road, Albany, New York 12233



Robert F. Flacke  
Commissioner

January 26, 1982

Hon. Michael K. Deaver  
Deputy Chief of Staff and  
Assistant to the President  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, D.C. 20500

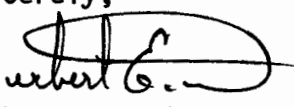
Dear Mr. Deaver:

In the January 14, 1982 New York Times there appeared a brief reference to your memo to Ray Arnett regarding the Norman Roberts appointment issue.

It is clear that you, and sources close to the President, have totally misinterpreted the sophistication of the fish and wildlife profession and the constituencies that are dedicated to the conservation of these valuable resources. It is doubtful that Mr. Arnett, even if he had been so disposed, could have brought down the wrath of the conservation community upon Mr. Roberts if there was not clear evidence that the President's candidate was totally unqualified to lead or even understand the complex fish and wildlife programs of the federal government. Indeed, it was Mr. Roberts himself that gave evidence to his lack of qualification or even serious interest in the position of Director of the Fish and Wildlife Service.

I am confident that time will show that the President and his administration will be served far better and have much greater public acceptance of conservation programs as a result of the final disposition of this matter.

Sincerely,

  
Herbert E. Deig  
Assistant Commissioner  
for Natural Resources

*my point to Mr. Arnett was that once the Pres indicated to Mr. Arnett his choice, it was Mr. Arnett's duty to support that decision or state other reasons for not being able to do that.*

*He was responsible for it.*

THE WHITE HOUSE  
WASHINGTON

January 26, 1982

Dear Denny:

Thank you for your letter of January 4th regarding the timber industry and surplus federal facilities. Acting on the background information that you provided, I have instructed the proper policy analysts to explore both matters.

The Administration has recently initiated several programs addressing the timber industry's problems. Extensions of existing timber contracts and short-term Forest Service sales should ease immediate pressures. Ambassador Brock is arranging talks between Canadian and U.S. industry officials on the question of Unfair Trade Practices. Consideration of a Presidential Statement of Policy on Timber and Related Goals has been on the agenda of the Cabinet Council for Natural Resources and Environment; and this reflects our concern for a long-term timber policy.

The question of surplus federal facilities is also undergoing exhaustive review. Two Cabinet Council working groups have been studying the Administration's options.

I appreciate your suggestion to consider these items for the State of the Union Address. I welcome your input on these questions.

Many thanks.

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

The Honorable Denny Smith  
House of Representatives  
Washington, D.C. 20515

DRAFTED BY C. FULLER  
056062



DEPARTMENT OF AGRICULTURE  
OFFICE OF THE SECRETARY  
WASHINGTON, D. C. 20250

January 22, 1982

SUBJECT: Material for response to Congressman Denny Smith's,  
of Oregon, letter of December 17, 1981

TO: Christopher Andrews  
The White House

Congressman Smith's letter makes three points:

- (1) A recommendation that the President's State of the Union Message address the need for a long-term timber policy statement;
- (2) An unspecified short-term effort to put Oregonians back to work; and
- (3) An up-date on the foreign trade situation that is contributing to the poor state of the forest products industry and its unemployment.

If the President is going to say anything in the State of the Union Message, then this could be referenced in the response. I had furnished suggested material for that very purpose, dated December 1; a copy of it is enclosed.

The suggestion for a long-term policy statement is a bit more complicated than it appears. The Forest and Rangeland Renewable Resources Planning Act (RPA) of 1974, as amended by the National Forest Management Act of 1976, called for the Forest Service to make an Assessment in 1975 and 1980 and every ten years thereafter; the Assessment was of the wood needs and of the wood availability nationwide. Every five years the Program is to be prepared and every five years updated by which the needs identified in the Assessment are to be met. The Program is primarily directed at management of the national forests. The recommended program is required to be transmitted by a Presidential Statement of Policy to the Congress. Either House can modify the policy.

Christopher Andrews  
Page Two

The Carter Administration's 1980 Program offered a range of goals for timber production for the national forests in which even the high goal was low in terms of needs identified by the 1980 Assessment and by the capabilities of the national forests to produce much more timber. The Congress subsequently adopted a joint resolution which affirms the high bound goal for timber as a minimum and further declared that the Program should strive for self sufficiency in domestic timber demands and for net exports by 2030. It has been my view that the Congressional direction gives sufficient room for this Administration to move timber harvests levels on upward. However, the Congress did not address the excessively high wilderness set-aside goals of the Carter 1980 RPA Program.

The Cabinet Council for Natural Resources and Environment has on its agenda the need to examine the desirability of a Presidential Statement of Policy on Timber and Related Goals; at my recommendation, however, the issue has not been a priority one because the poor markets for wood products provide no current urgency for dealing with the matter.

The Forest Service is doing what it can to help alleviate the crunch in the forest products industry. Extensions for two years were made available for contracts entered into prior to April 1, 1981, and which expire prior to April 1, 1985. The Forest Service is also endeavoring to offer small volume short-term sales requiring little or no road construction, concentrating those sales in the first six months of 1982 in Western Oregon, Western Washington, and Northern California where the unemployment crunch has been most severe. ← Note

I would appreciate being provided a copy of the response going to Congressman Smith.

*for Richard O. Siegel*  
JOHN B. CROWELL, JR.  
Assistant Secretary for Natural  
Resources and Environment

Enclosure

DENNY SMITH  
2d DISTRICT, OREGON

WASHINGTON ADDRESS:  
1207 LONGWORTH HOUSE OFFICE BUILDING  
(202) 225-5711

SALEM ADDRESS:  
4035 12TH S.E. #20  
P.O. Box 13089  
SALEM, OREGON 97309  
(503) 399-5756

COMMITTEES:  
INTERIOR AND INSULAR AFFAIRS  
VETERANS' AFFAIRS

**Congress of the United States**  
**House of Representatives**  
**Washington, D.C. 20515**

January 4, 1982

Michael K. Deaver  
Assistant to the President/Deputy Chief of Staff  
The White House  
Washington, D.C. 20500

*CF*  
*for response*  
056062

Dear Mike:

I recommended earlier that the President's State of the Union message address the need for establishing a national policy on timber supply. Secretaries Watt and Block are aware of my strong desire to have the Cabinet Council on Natural Resources act immediately on a planning statement.

As you gather information for the President for his January 26th address, I hope you will keep this in mind as a strong reassurance to the timber and housing industry that the Administration intends to correct past policies and provide long term solutions to our problems.

Another topic that you may wish to include concerns the disposal of surplus federal facilities, particularly defense facilities. Disposal of surplus property would be one way of helping to reduce the federal deficit while maintaining our commitment to strengthen our national defense. Such a statement would give a strong signal that the President intends to look closely at defense spending as well as domestic programs in seeking to reduce the federal deficit.

For your further information on these two issues, I have enclosed copies of my letters.

Best regards,

*Denny*  
Denny Smith  
Member of Congress

DS:j  
Encl.

DENNY SMITH  
2D DISTRICT, OREGON

WASHINGTON ADDRESS:  
LONGWORTH HOUSE OFFICE BUILDING  
(202) 225-5711

SALEM ADDRESS:  
4035 12TH S.E. #20  
P.O. BOX 13089  
SALEM, OREGON 97309  
(503) 399-5756

COMMITTEES  
INTERIOR AND BUDGETARY AFFAIRS  
VETERANS AFFAIRS

# Congress of the United States

## House of Representatives

Washington, D.C. 20515

December 17, 1981

The President  
The White House  
Washington, D. C.

Mr. President:

Earlier this year we discussed the economic crisis that the timber industry is facing and the need for the Administration to develop a long-term policy statement on timber supply and reforestation goals for our public lands. Not since World War II has product demand been depressed to such low levels. Many businesses in my home State of Oregon face immediate demise, which will further exacerbate the high unemployment.

The cooperation I have received from your Administration has been gratifying as we seek solutions to the economic crisis. I appreciate all you and your staff have done.

The purposes of this letter are three fold: first, to recommend that the State of the Union message address the need for a long-term timber policy statement; second, to recommend a short-term effort to put Oregonians back to work and third, to update you on the foreign trade situation that is exacerbating the joblessness.

The short-term steps that your Administration has taken, along with declining interest rates, have alleviated some of the pressure. However, additional and continuing efforts will be necessary; particularly, the need for the Administration to issue a long-term timber policy statement. Accordingly, I have requested that Secretary Watt bring this issue before the Cabinet Council on Natural Resources and the Environment for immediate action and would appreciate your support. We need to move rapidly on that action. I think that policy statement is of such significance that it should be addressed in the the State of the Union message to emphasize that this Administration recognizes the problems of the past and intends to provide solutions for the future.

① It has been considered on agenda of a President

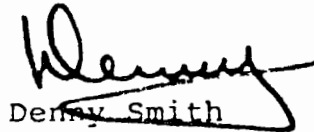
The President  
December 17, 1981  
Page 2

As a means to help alleviate some of the joblessness in the short term, I am requesting that Secretary Watt and Secretary Block explore the feasibility of having BLM and the U. S. Forest Service offer short-term timber sales. I am convinced this, while not an answer to everyone's problem, would help a portion of the industry without penalizing others. I suggest these sales be made within 90 days and set harvest before September 30, 1982. Timber sales could be offered in areas that would not require expensive road construction and could include areas of downed or infested timber.

My last point is to advise you that several members of the Cabinet have been helpful with the Canadian lumber import problem that has added to Oregon's unemployment. It is a complex issue that involves many offices, and I have appreciated the attention each has given me. While the situation is not easily solved, Bob Packwood in the Senate, and I in the House, have called for a 332 study through the ITC and have been offered the help of U. S. Trade Representative Bill Brock in working out a meeting with British Columbia officials and industry representatives. The timber industry is not the only segment of American business affected by the Canadian-U.S. trade relations and the Administration has knotty problems to be worked out, if we are to back up our commitment to fair trade.

Again, thank you for your past and your present assistance. You may be assured of my continued support to solve our problem and achieve a balanced budget.

Best personal regards,



Denny Smith  
Member of Congress

DS/ps



THE WHITE HOUSE

WASHINGTON

January 26, 1982

Dear Ms. Martindale:

Thank you for your recent letter concerning the National Productivity Advisory Committee. I am grateful for your generous offer to share the results of your recent research with the President's Advisory Committee.

I have brought your letter to the attention of the Executive Director of the Committee, Roger Porter. I would suggest that you contact Roger to coordinate your potential involvement with the Committee. His address is:

Roger Porter  
Special Assistant to the President  
and Executive Director  
National Productivity Advisory Committee  
Department of Treasury  
Room 3424  
Washington, D.C. 20220

Thanks again for your time and consideration.

Sincerely,



Michael K. Deaver  
Assistant to the President  
Deputy Chief of Staff

Ms. Joan McCourt Martindale  
Managing Director  
Government Operations  
Kepner-Tregoe, Inc.  
Suite 910  
5201 Leesburg Pike  
Falls Church, VA 22041

*see: Mr. Porter*

22 January 1982

**KEPNER  
TREGOE**

*Tom Shull  
Suggested  
reply pls.  
mtb*

Joan McCourt Martindale  
Director, Government Operations

Mr. Michael Deaver  
Assistant to the President and  
Deputy Chief of Staff  
The White House  
1600 Pennsylvania Avenue, N. W.  
Washington, D. C. 20500

Dear Mr. Deaver:

As a member of the National Productivity Advisory Committee and a leader in your own field, you know first-hand the compelling need to raise productivity in both the public and private sectors. It is a simple but harsh fact that only the productive, efficient enterprise will triumph. Competition is too keen, resources are too scarce to tolerate waste and inefficiency.

Our study of "winners," both foreign and American, points to one overwhelming conclusion: those organizations which successfully compete make better use of the people than those who cannot. Concerns of the organization are not solved exclusively at the executive level. Instead, all of the people feel some concern and responsibility for removing barriers to productivity.

Kepner-Tregoe, Inc., is an international organization with headquarters in Princeton, New Jersey. For almost twenty-five years we have worked in major organizations to improve human productivity at every level, from the boardroom to the plant floor, in government settings and in private industry.

Dr. Charles H. Kepner, co-founder of Kepner-Tregoe, Inc., and I have great interest and considerable experience in productivity improvement efforts. In the beginning of February, Dr. Kepner's study of productivity improvement, based on his twenty-three years of experience in the field, will be completed. We would be pleased to share this research with you personally.

Mr. Michael Deaver  
22 January 1982  
Page 2

I will be calling your office during the week of February 1 to arrange a convenient time to meet.

Sincerely,

*Joan McCourt Martindale*

Joan McCourt Martindale  
Managing Director  
Government Operations

Enclosure

P.S. I am enclosing a copy of the Kepner-Tregoe corporate brochure to give you an indication of the scope and extent of our efforts.

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THE WHITE HOUSE

WASHINGTON

January 26, 1981

Dear Herman:

My secretary told me of your phone call, and I'm sorry I was not in the office at that time. It was good to get a message from you.

We do not plan to be in Sacramento in the foreseeable future, but appreciate you wishing to give a pound of butter to the President and me.

Thanks for taking the time to write.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Herman Grabow  
6620 Barkley Way  
Sacramento, CA 95828

Mr. Michael Deaver  
The White House, Washington D.C.

Dear Michael- I phoned Washington D.C. on my Birthday  
January 11, 1982, (noon Pacific time) and the switch  
board operator connected me with your Personal (?)  
Secretary who informed me that you were unavailable.

So, I said, "Tell Micheal that I will present the President  
and Micheal with a "Pound of Butter" when they come  
to Sacramento".

So far, I have heard nothing. Perhaps they do not know you  
"toured" the Govern's Office one Holiday with Chester Deaver,  
Master of the California State Grange and myself, the  
Legislative Representative.

I still have the Butter for both of you and something better,  
a "Milk Pooling Plan" that can give Dairymen, "ECONOMIC  
EQUALITY" thru earing a share of the Fluid Milk Market, that  
is THEIRS.

The best part is that it will REDUCE THE SURPLUS!  
It works in California and will Nationaly.

The Butter is Here,  
The Plan is here,  
I am here,  
What are You waiting for?

I received a "Congrats" from the White House.  
I presented a total of 750 lbs of Butter to - among others  
Gov. Brown, Legislators, Sectaries and Friends.



Cow Commentator

THE WHITE HOUSE  
WASHINGTON

January 26, 1982

Dear Mr. Williams:

Thank you for writing Mr. Deaver regarding an interview in March. Mr. Deaver's schedule is based on President Reagan's daily schedule. It is impossible for me to schedule events more than a day or two into the future. It will be necessary for you to contact the office when you are in Washington, D.C., and we'll determine at that time whether or not there is a possibility of an interview. Hopefully, we can find time.

Thanks again for your inquiry.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mr. David M. Williams  
54 Old Carey Gully Road  
Stirling, 5152  
South Australia

Mr Michael Deaver,  
Deputy Chief of Staff,  
The White House,  
Washington D.C.

David M. Williams  
54 Old Carey Gully Road,  
Stirling, 5152  
South Australia  
January 20th, 1982

Dear Mr Deaver,

I am writing to ask if it would be possible to arrange an interview with you in March.

I am chief television news producer in Adelaide for the Australian Broadcasting Commission, but also a radio broadcaster for our network on American presidential matters. It is a radio interview with you that I would like to arrange.

I am also working on a research paper covering Mr Reagan's campaign leading to his election, and on key developments in his Presidency as perceived in Australia.

In that project, and in my regular radio broadcasts, I am trying to explain events to a general Australian audience increasingly interested in the Presidency.

I shall be in Washington from Tuesday March 9th to Friday March 12th inclusive. In the course of that week I hope to be doing a series of interviews with relevant people in the city.

I have met Mr Ed Hind of the USICA office in Melbourne, Aust., and I'm sure he would be able to arrange supply of any information that may be required to substantiate my position.

I realise that there are many duties foreseen and unforeseen that may prohibit you giving a few minutes of your time for an informal interview. However I would certainly appreciate hearing from you on this request.

Yours faithfully,  
*David M. Williams*

THE WHITE HOUSE

WASHINGTON

January 26, 1982

Dear Mr. Gunther:

Thank you for your thoughtfulness in sending me a copy of the speech delivered by Mayor Charles Royer before a Washington meeting sponsored by the Conference Board.

I have taken the liberty of passing it along to our speechwriters office.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. John J. Gunther  
Executive Director  
United States Conference of Mayors  
1620 Eye Street, N.W.  
Washington, D.C. 20006





1932 - 1982

January 22, 1982

**President:**

HELEN G. BOOSALIS  
Mayor of Lincoln

**Vice President:**

COLEMAN A. YOUNG  
Mayor of Detroit

**Past Presidents:**

LEE ALEXANDER  
Mayor of Syracuse  
RICHARD E. CARVER  
Mayor of Peoria  
KENNETH A. GIBSON  
Mayor of Newark  
RICHARD G. HATCHER  
Mayor of Gary  
HENRY W. MAIER  
Mayor of Milwaukee  
WILLIAM H. McNICHOLS, JR.  
Mayor of Denver

**Trustees:**

MARGARET T. HANCE  
Mayor of Phoenix  
JANET GRAY HAYES  
Mayor of San Jose  
JAMES INHOFE  
Mayor of Tulsa  
PATIENCE S. LATTING  
Mayor of Oklahoma City  
LEWIS C. MURPHY  
Mayor of Tucson  
HERNAN PADILLA  
Mayor of San Juan  
LOUIS J. TULLIO  
Mayor of Erie  
KEVIN H. WHITE  
Mayor of Boston  
TED L. WILSON  
Mayor of Salt Lake City

**Advisory Board:**

RICHARD H. FULTON, *Chairman*  
Mayor of Nashville  
RICHARD ARRINGTON  
Mayor of Birmingham  
RICHARD L. BERKLEY  
Mayor of Kansas City, Mo.  
TOM BRADLEY  
Mayor of Los Angeles  
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Mayor of Memphis  
STANLEY A. CMICH  
Mayor of Canton  
DOUG DE GOOD  
Mayor of Toledo  
JAMES E. FERGUSON  
Mayor of Provo  
WILLIAM E. HANNA  
Mayor of Rockville  
ARTHUR J. HOLLAND  
Mayor of Trenton  
CAROLE K. MCLELLAN  
Mayor of Austin  
TOM MOODY  
Mayor of Columbus, Ohio  
ERNEST N. MORIAL  
Mayor of New Orleans  
JOSEPH P. RILEY, JR.  
Mayor of Charleston, S.C.  
JOHN P. ROUSAKIS  
Mayor of Savannah  
CHARLES ROYER  
Mayor of Seattle  
WILLIAM DONALD SCHAEFER  
Mayor of Baltimore  
GEORGE V. VOINOVICH  
Mayor of Cleveland  
DANIEL K. WHITEHURST  
Mayor of Fresno  
PETE WILSON  
Mayor of San Diego

**Executive Director:**

JOHN J. GUNTHER

Mr. Michael K. Deaver  
Deputy Chief of Staff and  
Assistant to the President  
The White House  
Washington, D.C. 20500

Dear Mr. Deaver:

It's my pleasure to share with you a copy of a speech delivered recently by Mayor Charles Royer of Seattle before a Washington meeting sponsored by the Conference Board. Mayor Royer, who is a member of the Conference of Mayors Advisory Board, received considerable praise for the presentation from participants at the conference, who included major corporate executives from such firms as RCA, Honeywell, First Boston Corporation, and Xerox.

I hope you find the speech of interest. I believe it is one of the clearest expressions of the city perspective on private sector initiatives and responsibilities that I have seen. Mayor Royer has expressed a point of view which speaks eloquently for the Conference of Mayors and its members. I commend it to your attention.

Sincerely,

John J. Gunther  
Executive Director

JJG:eh  
Enclosure

THE WHITE HOUSE

WASHINGTON

January 27, 1982

Dear Leslie Ann:

I wish my schedule would allow me to attend your wedding. Valentines Day will forever have a special meaning for you.

Congratulations and my very best wishes for this memorable occasion to you and Jeffrey.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Miss Leslie Ann Witter  
642 Alvarado Street, Apt. 106  
San Francisco, CA 94114

71101  
071

Mr. and Mrs. Phelps Dean Witter  
request the honour of your presence  
at the marriage of their daughter  
Leslie Ann

to

Mr. Jeffrey Layne Bruton  
on Sunday, the fourteenth of February  
Nineteen hundred and eighty-two  
at four o'clock  
Swedenborgian Church  
2107 Lyon Street  
San Francisco

1-26-82  
Sent request card