

THE WHITE HOUSE

WASHINGTON

March 22, 1982

Dear Miss Pressberg:

Mr. Deaver has asked me to thank you for sending the paperback, A Compassionate Peace: A Future for the Middle East. He appreciates your thinking of him.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
MICHAEL K. DEEVER

Miss Gail Pressberg  
Director  
Middle East Programs  
American Friends Service Committee  
1501 Cherry Street  
Philadelphia, PA 19102



Stephen G. Cary  
Chairperson

Asia A. Bennett  
Executive Secretary

Colin W. Bell  
Executive Secretary Emeritus

## American Friends Service Committee

1501 Cherry Street, Philadelphia, Pennsylvania 19102 • Phone (215) 241-7000

March 16, 1982

Michael Deaver  
Assistant to the President  
Deputy Chief of Staff  
Old Executive Office Bldg. - West Wing  
White House  
Washington, D.C. 20500

Dear Michael Deaver,

With our compliments please find a  
copy of AFSC's new Middle East Study,  
A Compassionate Peace: A Future for the  
Middle East and a copy of "What they are  
saying about Compassionate Peace."

Sincerely yours,

Gail Pressberg  
Director  
Middle East Programs

GP:md  
encs.

THE WHITE HOUSE

WASHINGTON

March 22, 1982

Dear Jim:

Thank you for your letter of February 5, 1982. I apologize for the delay in responding, but the demands of my office have prevented me from handling my correspondence as timely as I would like. I have, however, asked E. Pendleton James, Assistant to the President for Presidential Personnel, to review Jim's resume and give him serious consideration for an appropriate position with the Administration.

I know Jim could make a real contribution, and we appreciate you providing us with his resume.

With my best regards,

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Jim Lindberg  
214 Dahlia Avenue  
Corona Del Mar, California 92625

*BCC: Mel Bradley  
Ben Jones*

THE WHITE HOUSE

WASHINGTON

March 11, 1982

NOTE TO MIKE DEEVER

FROM: MEL BRADLEY *m*

RE: Resume of Jim Flournoy

In response to your request, attached is a suggested, draft response to Jim Lindberg.

*Type  
OK*

*Mel  
what do  
you think?*

February 5, 1982

The Honorable Mike Deaver  
Deputy to Chief of Staff  
The White House  
Ground Floor, West Wing  
Washington, D.C. 20500

Dear Mike:

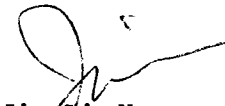
I'm enclosing a resume from Jim Flournoy with whom I believe you know and respect.

Mr. Dart and I have known Jim for several years and think a great deal of him - his abilities and potential. We had hoped we could find a suitable place for him to run for a Republican state office here in California, but were never able to locate something where circumstances seemed right.

Therefore, Jim has asked that we recommend him for something in Washington. It would appear from his background, experience, and qualifications that you could use him in the White House or elsewhere within the Administration. We think Jim is truly an outstanding man and deserves the opportunity to further serve his country.

If I can be of further service, please give me a call.

Sincerely,



Jim Lindberg  
214 Dahlia Ave.  
Corona Del Mar, CA 92625

Enc.

cc: Jim Flournoy



## BIOGRAPHICAL NOTES

JAMES LOWELL FLOURNOY, was born in Como, Texas on December 12, 1915, the last of four children born to Harriett and James W. Flournoy.

He was raised on the family farm in Como under the watchful care and guidance of his loving parents and he received his elementary education in Como.

At the age of fifteen, he moved to Texarkana, Arkansas to attend high school. Because he so excelled in sports, he was awarded an athletic scholarship to Bishop College in Dallas, Texas.

At Bishop, he met his wife-to-be, Lovelia P. Johnson. They were married in 1936.

In 1938, Mr. Flournoy received his Bachelor of Science degree in Chemistry from Bishop College. He then took teaching positions in the cities of DeKalb and Marietta in Texas.

In 1941, he went to work in the defense industry, working as a Rigger-Chipper in the Cal-Ship shipyards from 1942-45.

He joined the United States Army in 1945 and obtained the rank of corporal. He was honorably discharged in 1947.

After leaving the service, he enrolled in the graduate studies department of the University of California at Los Angeles.

Immediately following his departure from U.C.L.A., he enrolled at the Southwestern University School of Law, working as a postal employee in order to sustain his family. In 1953, he received his L.L.B. degree from that institution.

He passed the California State Bar examination in 1953 and entered into private practice in 1954.

Mr. Flournoy became politically active in 1958, when he joined in the effort to get Senator William Nolan elected to the office of Governor of the State of California.

Since that time, Mr. Flournoy, himself, has been the Republican candidate for the offices of Secretary of State and State Controller for the State of California. He also ran as the Republican nominee for a seat in the U.S. Congress in 1968.

Presently, he is engaged in the private practice of law.

He is looking forward to a future of continued service to the Republican Party, to his Community, and to the Country.

THE WHITE HOUSE  
WASHINGTON

March 22, 1982

Dear Mr. Fallin:

Thank you for your letter of March 9, 1982, to Michael Deaver, to which he has asked me to reply.

While your apparent support for the Administration's position on El Salvador is appreciated, we must respectfully decline your offer of the rights to the script you enclosed for a possible television message on this issue.

In connection with any efforts you may undertake to interest others in this script, you should not suggest (as I am sure you would not attempt to do) that this script reflects official Administration policy on this matter or that your project has been endorsed in any way by the President or anyone at the White House.

Sincerely,

Orig. signed by FFF

Fred F. Fielding  
Counsel to the President

Mr. Robert Fallin  
302 Easy Street, # 22  
Mountain View, California 94043

cc: →Michael K. Deaver



THE WHITE HOUSE

WASHINGTON

March 22, 1982

Dear Mr. Kline:

Thank you for your letter. I appreciate your kind and encouraging words.

I know that President Reagan will be as grateful for your support and interest as I am. However, I am sure you will understand that due to the heavy demands upon his time, it is not possible for President Reagan to respond to all of those who request his statement of opinion.

Again, I want to thank you for your letter.

With best wishes,

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Kenneth Kline  
1237 Waterloo Road  
Mogadore, OH 44260

Kenneth Kline  
1237 Waterloo Rd.  
Mogadore, Ohio 44260  
February 17, 1982

Mr. Michael Deaver  
Counselor to the President  
The White House  
Washington, D.C.

Dear Mr. Deaver:

I would like to take this opportunity to commend you on the fine job you are doing for President Reagan. You handle many of the day to day functions of the President quite well and thus the President appears to be functioning smoothly.

The reason I am writing to you is to ask a favor. I know that this is very forward of me and for that I apologize. However, since you see the President practically every day I was wondering if you could ask him to give his views on the President of Jimmy Carter for me. I have been an admirer of the former President for several years and am currently compiling a scrapbook on him. I have so far received over 60 replies from members of the House and Senate, members off the Carter Administration, Governors, Mayors, union and business leaders, along with members of the news media. I would be honored if I could add his comments. I will take any comment, pro or con, and he may rest assured his views will remain private.

I do not always agree with the policies of the President. However, I do respect him as a man and for doing what he thinks is right. I realize he is a very busy man and because of the nature of this request he may not be able to reply. However, I am sure he would like to take his mind off the battle of the budget, Poland, the Middle East and El Salvador, and think back and reflect a while.

I would also like to thank you for taking the time to read this letter. Any help you could be to me would be greatly appreciated and cherished for years to come. Thanks again and continued best wishes on your job.

Sincerely,  
*Kenneth Kline*  
Kenneth Kline

March 22, 1982

Dear Mr. Schwaegler:

I am writing again in reference to your invitation to the President to be the keynote speaker at the 57th annual luncheon meeting of the Central City Association of Los Angeles in April, May or June.

Although the President would like to have this opportunity, as his schedule has developed for the coming months, heavy demands on his time precluded adding this engagement to his calendar.

The President sends his best wishes for a successful meeting.

Sincerely,

Gregory J. Newell  
Special Assistant  
to the President

Mr. Bruce M. Schwaegler  
President  
Central City Association  
of Los Angeles  
Suite 200  
523 West Sixth Street  
Los Angeles, CA 90014

GJN/CV/las --

cc: Michael Deaver, Craig Fuller, FYI

March 19, 1982

Dear Senator Chafee:

Mike Deaver has forwarded to me your March 2 letter inquiring about the possibility of a Freedom Foundation awards ceremony being held at the White House.

We wrote Robert Miller March 1 advising him that unfortunately we cannot foresee when it would be possible to schedule such a ceremony in view of the demands on the President's schedule.

Best wishes.

Sincerely,

Gregory J. Newell  
Special Assistant  
to the President

The Honorable John H. Chafee  
United States Senate  
Washington, D.C. 20510

cc FYI: Michael Deaver

GJN:CV:ds--

March 22, 1982

Dear Mr. O'Neill:

After your conversation with Mike Deaver yesterday at the luncheon for the Prime Minister, we have reviewed again the request from the American Society of Newspaper Editors for the President to speak at the annual convention being held in Chicago May 5 to 7.

Unfortunately, the President is still unable to accept your invitation. He must be in Chicago a few days later and cannot make this trip as well. We are sorry we cannot give you a positive reply this year.

Best wishes.

Sincerely,

Gregory J. Newell  
Special Assistant  
to the President

Mr. Michael J. O'Neill  
American Society of Newspaper  
Editors  
Daily News  
220 East 42nd Street  
New York, NY 10017

cc FYI: Michael Deaver

GJN:CV:ds--

March 22, 1982

Dear Secretary Edwards:

This is with reference to your letter of March 2 to Mr. Deaver advising that on April 5 the 250 millionth barrel of crude oil will be placed in the Strategic Petroleum Reserve in Louisiana, and you invite the President to join you for this important event.

We are very sorry indeed we must advise you the President will not be able to attend this ceremony with you in Louisiana. He would like to be able to do so and certainly appreciates your thoughtfulness in inviting him but, most regrettably, his schedule commitments at this time in early April preclude his planning to go to Louisiana.

With our best wishes.

Sincerely,

Gregory J. Newell  
Special Assistant  
to the President

The Honorable James B. Edwards  
The Secretary of Energy  
Washington, D.C. 20585

Information copy: Mr. Deaver

GJN:MHR:ds--

March 19, 1982

Dear Dr. Young:

Thank you for your thoughtful letter of February 2 to the President, which was sent to the attention of Michael Deaver, requesting that the President meet with members of the Association of American Universities April 19. I have also received a letter about this from L. Keith Bulen, who wrote on behalf of John Ryan.

Although the President would very much enjoy meeting with this prestigious group, unfortunately, the heavy demands on his schedule during the week of April 19 preclude the addition of this meeting to his calendar. We regret not being able to give you a positive reply.

The President sends his best wishes to you and your associates, many of whom he knows personally.

Sincerely,

Gregory J. Newell  
Special Assistant  
to the President

Dr. Charles E. Young  
Chancellor  
University of California  
Los Angeles, CA 90024

Letterhead copy: The Honorable William French Smith  
L. Keith Bulen  
President John Ryan

copy FYI: Michael Deaver

GJN:CV:ds--



THE SECRETARY OF DEFENSE  
WASHINGTON, THE DISTRICT OF COLUMBIA

22 MAR 1982

Honorable John Sherman Cooper  
Covington & Burling  
1201 Pennsylvania Avenue, N.W.  
Washington, D.C. 20044

Dear Senator:

Mr. Deaver asked me to respond to your letter of February 23, 1982 in which you expressed your views on universal military training.

I appreciate your ideas concerning universal military service. While there is some support for the concept of conscription or some form of universal military training, President Reagan is opposed to mandatory service. Rather than strengthening the nation, we believe a compulsory peacetime program may result in a severe backlash against the government.

A program affecting approximately 2-4 million youths each year would be very expensive. Salaries alone, at the minimum wage, would cost additional billions of dollars annually, not to mention the cost of administration, food, housing, clothes, training equipment and supplies.

In my view, the All-Volunteer Force has been successful in meeting military manpower requirements. While the volunteer system is not an end in itself, it is, on balance, a legitimate means during peacetime of manning our forces. I believe that Defense manpower requirements can be met at this time without mandatory universal military training.

I appreciate your interest in national security matters; I assure you we will give your ideas strong consideration should the political situation dictate a move away from the All-Volunteer Force.

Sincerely,

A handwritten signature, likely of the Secretary of Defense, is written below the word "Sincerely,". The signature is stylized and appears to be "F. B. ...".



THE WHITE HOUSE

WASHINGTON

March 22, 1982

Dear Mr. Bridges:

Thank you for your recent message. I appreciate the concern which prompted you to write.

Administration officials have recently met with representatives of the construction industry regarding possible changes in the completed contract method of accounting. During that meeting industry representatives described what they believed to be the undesirable and unintended consequences of changing the existing law. Officials within the Treasury Department have since undertaken a review of the proposed changes.

I was grateful to have the benefit of your comments and suggestions concerning the completed contract method of reporting taxable income. You can be sure that your message will receive serious attention.

With best wishes,

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

Mr Marvin Bridges  
Vice President  
Commonwealth Electric Company  
Post Office Box 7036  
Orlando, Florida 32804



# Commonwealth Electric Company

3741 Bryn Mawr •

P. O. Box 7036 •

Orlando, Florida 32804

305/295-6283

Subsidiary:  
Midland Constructors, Inc.

March 11, 1982

Mr. Michael Deaver  
Counsellor to the President  
1600 Pennsylvania Avenue, N.W.  
Washington, D. C. 20500

Dear Sir:

Based upon the practical considerations of the construction industry, the present regulations of the Department of the Treasury allow a contractor the option to use the completed contract method for tax computation purposes. The present proposal to mandate the percentage of completion method and to eliminate the option of using the completed contract method would work grave hardships in the construction industry. Oftentimes, the completed contract method provides the only fair and equitable way to calculate tax computations. Because of the extreme difficulty in construction of determining the precise progress of a job, and forecasting the costs of completion, the percentage of completion method is often not realistic. The completed contract method provides the contractor and the government with an actual, rather than guess work, method of computing taxes due.

Accordingly, I strongly urge your support in opposition to the proposal to eliminate the contract completion method as an option. Your support in this regard would be greatly appreciated.

Respectfully yours,

COMMONWEALTH ELECTRIC COMPANY



Marvin Bridges  
Vice President

MB/bp

THE WHITE HOUSE

WASHINGTON

March 22, 1982

Dear Mr. Ebinger:

Thank you for your recent message. I appreciate the concern which prompted you to write.

Administration officials have recently met with representatives of the construction industry regarding possible changes in the completed contract method of accounting. During that meeting industry representatives described what they believed to be the undesirable and unintended consequences of changing the existing law. Officials within the Treasury Department have since undertaken a review of the proposed changes.

I was grateful to have the benefit of your comments and suggestions concerning the completed contract method of reporting taxable income. You can be sure that your message will receive serious attention.

With best wishes,

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. E. C. Ebinger  
Commonwealth Electric Company  
Post Office Box 1263  
Marietta, GA 30061

March 17, 1982

The Honorable Michael Deaver  
The White House  
Washington, DC 20500

Mr. Deaver:

Based upon the practical considerations of the construction industry, the present regulations of the Department of the Treasury allow a contractor the option to use the completed contract method for tax computation purposes. The present proposal to mandate the percentage of completion method and to eliminate the option of using the completed contract method would work grave hardships in the construction industry. Oftentimes, the completed contract method provides the only fair and equitable way to calculate tax computations. Because of the extreme difficulty in construction of determining the precise progress of a job, and forecasting the costs of completion, the percentage of completion method is often not realistic. The completed contract method provides the contractor and the government with an actual, rather than guess work, method of computing taxes due.

Accordingly, I strongly urge your support in opposition to the proposal to eliminate the contract completion method as an option. Your support in this regard would be greatly appreciated.

Respectfully yours,



E. C. Ebinger  
1982 Sustaining Member  
Republican National Committee  
Member Number 2973116

THE WHITE HOUSE

WASHINGTON

March 22, 1982

Dear Mr. Ohnoutka:

Thank you for your recent message. I appreciate the concern which prompted you to write.

Administration officials have recently met with representatives of the construction industry regarding possible changes in the completed contract method of accounting. During that meeting industry representatives described what they believed to be the undesirable and unintended consequences of changing the existing law. Officials within the Treasury Department have since undertaken a review of the proposed changes.

I was grateful to have the benefit of your comments and suggestions concerning the completed contract method of reporting taxable income. You can be sure that your message will receive serious attention.

With best wishes,

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Dave Ohnoutka  
Progress and Contracts Manager  
Commonwealth Companies, Inc.  
Post Office Box 82804  
Lincoln, Nebraska 68501



**COMMONWEALTH COMPANIES INCORPORATED**

March 16, 1982

Mr. Michael Deaver  
Counsellor to the President  
White House  
Washington, DC 20500

Dear Mr. Deaver:

Based upon the practical considerations of the construction industry, the present regulations of the Department of the Treasury allow a contractor the option to use the completed contract method for tax computation purposes. The present proposal to mandate the percentage of completion method and to eliminate the option of using the completed contract method would work grave hardships in the construction industry. Oftentimes, the completed contract method provides the only fair and equitable way to calculate tax computations. Because of the extreme difficulty in construction of determining the precise progress of a job, and forecasting the costs of completion, the percentage of completion method is often not realistic. The completed contract method provides the contractor and the government with an actual, rather than guess work, method of computing taxes due.

Accordingly, I strongly urge your support in opposition to the proposal to eliminate the contract completion method as an option. Your support in this regard would be greatly appreciated.

Respectfully yours,

COMMONWEALTH COMPANIES INCORPORATED

Dave Ohnoutka  
Progress & Contracts Manager

co

THE WHITE HOUSE

WASHINGTON

March 22, 1982

Dear Mr. Constance:

Thank you for your recent message. I appreciate the concern which prompted you to write.

Administration officials have recently met with representatives of the construction industry regarding possible changes in the completed contract method of accounting. During that meeting industry representatives described what they believed to be the undesirable and unintended consequences of changing the existing law. Officials within the Treasury Department have since undertaken a review of the proposed changes.

I was grateful to have the benefit of your comments and suggestions concerning the completed contract method of reporting taxable income. You can be sure that your message will receive serious attention.

With best wishes,

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

Mr. James C. Constance  
Senior Vice-President  
Administration  
Commonwealth Companies, Inc.  
Post Office Box 82804  
Lincoln, Nebraska 68501



**COMMONWEALTH COMPANIES INCORPORATED**

James C. Constance  
Senior Vice-President

March 16, 1982

Mr. Michael Deaver  
Counselor to the President  
White House  
Washington, DC 20500

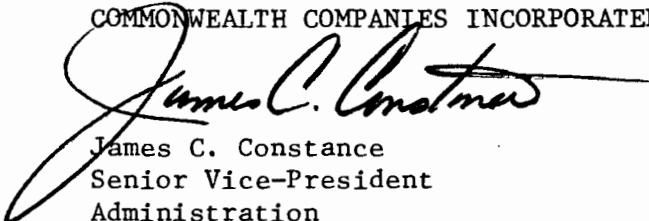
Dear Mr. Deaver:

Based upon the practical considerations of the construction industry, the present regulations of the Department of the Treasury allow a contractor the option to use the completed contract method for tax computation purposes. The present proposal to mandate the percentage of completion method and to eliminate the option of using the completed contract method would work grave hardships in the construction industry. Oftentimes, the completed contract method provides the only fair and equitable way to calculate tax computations. Because of the extreme difficulty in construction of determining the precise progress of a job, and forecasting the costs of completion, the percentage of completion method is often not realistic. The completed contract method provides the contractor and the government with an actual, rather than guess work, method of computing taxes due.

Accordingly, I strongly urge your support in opposition to the proposal to eliminate the contract completion method as an option. Your support in this regard would be greatly appreciated.

Sincerely yours,

COMMONWEALTH COMPANIES INCORPORATED

  
James C. Constance  
Senior Vice-President  
Administration

co



THE WHITE HOUSE

WASHINGTON

March 23, 1982

Dear Ed:

I discussed your request with Ed Meese and he suggested that at least as a first step to save the President's time on a salary matter, that he would arrange a meeting with you.

I'm sure you'll be hearing from him soon.

Many thanks.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Edward E. Noble  
Chairman of the Board  
United States Synthetic Fuels Corporation  
1900 L Street, N.W.  
Washington, D.C. 20586



# United States Synthetic Fuels Corporation

1900 L Street, N.W. Washington, District of Columbia 20586 Telephone: (202) 653-4400

March 18, 1982

The Honorable Michael K. Deaver  
Deputy Chief of Staff and Assistant  
to the President  
The White House  
Washington, D.C. 20500

cc: EM  
bee; e7  
JJ

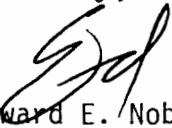
Dear Mike:

This is to forward the enclosed letter to the President, again requesting a meeting with him. While I fully understand why our previously scheduled appointment had to be cancelled, I do believe the timing on certain decisions here at the Corporation is becoming critical.

As indicated in my attached letters to the President, this meeting will require no more than fifteen minutes, and I guarantee the time will be well spent.

With appreciation and best wishes.

Sincerely,

  
Edward E. Noble  
Chairman of the Board

Attachments

Dear Ed -  
I discussed your request with E. Messer and he suggested that at least as a first step to save the President's time on a salary matter, that he would arrange a meeting with you.  
I'm sure you'll be hearing from him soon.  
Many thanks.



# United States Synthetic Fuels Corporation

1900 L Street, N.W. Washington, District of Columbia 20586 Telephone: (202) 653-4400

March 18, 1982

The President  
The White House  
Washington, D.C. 20500

Dear Mr. President:

Some weeks ago Mr. Deaver had scheduled a meeting with you, as we had discussed. Unfortunately, it was cancelled because of your trip to the West. I would like to request that it be rescheduled.

My reasons are the same as those outlined in my letter of February 18, except I think now the timing is much more critical. The Board is proceeding on a course which will soon have it making decisions based on input from a few crucial people. These must be the very best people available, so that the decisions we make will be wise and timely, reflecting well on your Administration and furthering the security of our country.

As I said in my earlier letter to you, I'll keep my comments concise and brief. Our meeting can certainly be held to fifteen minutes, and I would like to bring one of my directors with me.

With warmest personal regards and appreciation.

Sincerely,

Edward E. Noble  
Chairman of the Board



# United States Synthetic Fuels Corporation

1900 L Street, N.W. Washington, District of Columbia 20586 Telephone: (202) 653-4400

February 18, 1982

The President  
The White House  
Washington, D.C. 20500

Dear Mr. President:

A couple of weeks ago you were thoughtful enough to discuss with me the letter I had written regarding our friend Dick Allen.

As our conversation ended, I mentioned that I would like to discuss with you personally a matter pertaining to the Corporation. As you know, the Synthetic Fuels Corporation was one of the legacies you received from President Carter. I am pleased to be able to report that we have somewhat calmed the storm that was here when I arrived. Now we have to continue to set a steady direction for the Corporation.

My basic purpose in asking for a brief meeting is to discuss with you salaries which will go above Level I for a very few -- less than half a dozen -- extremely necessary people. I want to explain our thinking on these salaries, which must have your tacit approval. I also want to offer some thoughts on defusing possible political repercussions which may result from these salaries.

This is really more than just a question of salaries, however. It goes much deeper, to the very heart of how we will direct the future of this Corporation so as to comply with the intent of the Energy Security Act and the policies of this Administration. I want to discuss with you my thoughts, and I believe those of our directors, on how we can accomplish the mission of this Corporation and for the first time turn a large federal entity back to the private sector.

This is a tall order, but I will try to keep my comments concise and brief. If I could have just fifteen minutes to discuss these matters with you, I assure you your time will be well used. I would also very much like to bring one or two of my directors with me.

With appreciation and warmest personal regards.

Sincerely,

Edward E. Noble  
Chairman of the Board

THE WHITE HOUSE

WASHINGTON

March 23,

Dear Mr. Brumfield:

Thank you for your kind invitation to participate in the dinner program you are holding in honor of Joe Rodgers on May 27th.

Joe Rodgers is a personal friend of mine and I would be pleased to join with his many friends in honoring him, but I sincerely regret I will be unable to attend such a worthwhile function but unfortunately I cannot schedule any additional time away from the White House during that period.

Please extend my very best wishes to Joe.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Steven R. Brumfield  
2525 Hillsboro Road  
Nashville, TN 37212

**Brumfield-Gallagher, Inc.**

Advertising Marketing Public Relations

January 7, 1982

Mr. Mike Deaver  
Assistant to the President  
Deputy Chief of Staff  
The White House  
Washington, D.C. 20500

Dear Mr. Deaver:

I am writing to you on behalf of Joe Rodgers concerning a dinner to be held in his honor on Thursday, May 27, 1982, in Nashville, Tennessee.

Over the past ten years, Joe and I have been close friends and business associates and I am pleased that my firm has been asked to coordinate this special event honoring Joe and his many contributions to free enterprise.

Briefly, the event, chaired by Tennessee Governor Lamar Alexander, is a "roast" type dinner sponsored by the Tennessee Chapter of Associated Builders and Contractors of which Joe is past national and state president. The purpose of the event, in addition to honoring Joe, is to raise money for ABC's apprenticeship/scholarship program, "Wheels of Learning" which benefits young men and women entering the construction industry. As you know, Joe has always been an enthusiastic supporter of programs that give young people opportunities to grow and develop. So this event is especially close to his heart.

It is with this background that I am writing you to ask for your special participation in the dinner program as one of our distinguished "roasters" to make both light-hearted and serious comments about Joe.

If your schedule permits, I hope we will be able to count on your involvement in this worthwhile endeavor, as an honor both to Joe and his support of programs for young people.

I trust it will not be an inconvenience for me to contact you during the next few days; however, please feel free to get in touch with me in the meantime should you have any comments.

Sincerely,

*Steven R. Brumfield*  
Steven R. Brumfield

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

March 23, 1982

TO: MILITARY OFFICE  
FROM: MICHAEL K. DEAVER's OFFICE  
SUBJECT: Correspondence from Lt. Col. George R. Hutchinson

Attached is central file and copy of letter to Mr. Deaver dated March 12, 1982 from Lt. Col. George R. Hutchinson concerning BLOODLESS WARFARE idea.

You will note that on March 2, 1982, the Office of the Assistant Secretary of Defense wrote to him suggesting he "provide idea in detail sufficient for analysis" to Staff Assistant for Public Correspondence, Office of the Assistant Secretary of Defense.

Will you please advise our office of proper handling of this correspondence?

Thank you.

THE WHITE HOUSE

WASHINGTON

March 24, 1982

Dear Tom:

Thanks again for your thoughtfulness in sending the copies of the Washington Reports on Interest Rates and your position for 850,000 business leaders.

Your specific input really helps and I appreciate it.

Best wishes.

Sincerely,

MICHAEL K. DEEVER  
Assistant to the President  
Deputy Chief of Staff

Mr. Thomas J. Donohue  
Vice President, Development  
Chamber of Commerce of the USA  
1615 H Street, N.W.  
Washington, D.C. 20062



CHAMBER OF COMMERCE  
OF THE  
UNITED STATES OF AMERICA

THOMAS J. DONOHUE  
VICE PRESIDENT, DEVELOPMENT

March 22, 1982

1615 H STREET, N.W.  
WASHINGTON, D. C. 20062  
202/659-6242

Mr. Michael K. Deaver  
Deputy Chief of Staff and  
Assistant to the President  
The White House  
Washington, D. C. 20500

Dear Mike:

Attached is a copy of Dick Leshner's  
strong statement in support of the  
President's economic program.

You will also be interested in the  
attached copy of the Washington Report  
which highlights our position for 850,000  
business leaders.

Sincerely,

A handwritten signature in cursive script, appearing to read "Tom", followed by a horizontal line.

attachments

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CHAMBER OF COMMERCE  
OF THE  
UNITED STATES OF AMERICA

THOMAS J. DONOHUE  
VICE PRESIDENT, DEVELOPMENT

March 22, 1982

1615 H STREET, N.W.  
WASHINGTON, D. C. 20062  
202/659-6242

Mr. Michael K. Deaver  
Deputy Chief of Staff and  
Assistant to the President  
The White House  
Washington, D. C. 20500

Dear Mike:

Attached is the Chamber's most recent  
economic forecast. It reads in 3 minutes.  
I suggest you give special attention to  
the section on interest rates.

You will also find a short statement  
on freezing social security increases.

Sincerely,

A handwritten signature in cursive script that reads "Tom" followed by a horizontal line.

attachments

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THE WHITE HOUSE

WASHINGTON

March 24, 1982

Dear Marge:

What a pleasant surprise to get your letter. I was delighted to know that you are planning a trip to Washington, D.C. and look forward to seeing you.

Please call when you arrive so we can examine our schedules and see that you get a VIP tour of the White House.

Best wishes.

Sincerely,

MICHAEL K. DEAVER  
Assistant to the President  
Deputy Chief of Staff

Mrs. Marge Griebel  
6130 Monterey Road  
Space 56  
San Jose, CA 95138

6130 Monterey Road, Space 56  
San Jose, CA 95138  
March 8, 1982

Mr. Michael K. Deaver  
Assistant to the President  
Deputy Chief of Staff  
The White House  
Washington, D.C.



Dear Mike,

I told you in my first letter that I was planning to be in Washington sometime in the next year. Plans are firming up now, and it looks like I'll be arriving May 22 (Saturday) and will stay until Thursday morning before going on to Williamsburg and maybe a few days at the beach.

I would really love to see you. I saw Eunice Dieter over the weekend and tried to convince her to come with me, but no such luck. I asked her how I could write and tell you when I was coming and hope to see you but if you won't be there then tell me now so I can come some other time. She said just tell him. So, since I can come any time, like a week later or earlier, or whatever, let me know. You can't get out of this gracefully. (Besides, I have pictures, you know.)

Shirley and Earl were on a Caribbean cruise last week, celebrating their 25th wedding anniversary. Can it possibly be that long ago that you played for their wedding?? Their #2 daughter, Lee Anne, may be coming with me. We'll go to Michigan on the way home to visit relatives and friends.

This trip is a shortened version of one that I was going to take two years ago. I fell and broke my ankle very badly (had surgery four times on it) and had to cancel, so I've been looking forward to this for a long time. This time you are an added attraction!

Hope to see you.

Sincerely,



Marge Griebel

THE WHITE HOUSE

WASHINGTON

March 24, 1982

Dear Jack:

Thank you for your letter of March 5 bringing two items to my attention. I'm happy to be able to give you a positive reply on both.

The President met with Hugo Margain on March 18 and plans to participate in the Mexico-United States Inter-Parliamentary Conference on May 27.

With warm personal regards,

Sincerely,

Michael K. Deaver  
Assistant to the President

The Honorable John Gavin  
Ambassador to Mexico  
Department of State  
Washington, D.C. 20520

THE WHITE HOUSE  
WASHINGTON

March 22, 1982

*CV*  
*John handle*

MEMORANDUM FOR GREG NEWELL

FROM: BILL SITTMANN *al*  
SUBJECT: LETTER FROM AMBASSADOR GAVIN

Attached is a letter from Ambassador John Gavin. I would appreciate your office drafting a response for Mike Deaver's signature.

Thanks.



EMBASSY OF THE  
UNITED STATES OF AMERICA  
MEXICO

OFFICE OF THE AMBASSADOR

March 5, 1982

*Bill*  
*draft a note*

The Honorable  
Michael K. Deaver  
Assistant to the President  
The White House  
Washington, D.C. 20500

Dear Mike:

I have two items for your consideration:

1. Hugo Margain, as you know, will be leaving his post as Mexico's Ambassador to the United States. Could the President do something to honor him?

2. The Mexico-United States Inter-Parliamentary Conference meets this year in Santa Barbara. The dates are May 27-30.

*Pres. to partic. May 27.*

Chuck Percy asked me to find out if the President could, by any chance, be weekending at the ranch on those dates. If so, the possibility of a "brief encounter" would do wonders for the "bilateral relationship".

I hope everything is well with you and look forward to seeing you again soon.

In the meantime, warm regards.

Sincerely,

*Jack*  
John Gavin

THE WHITE HOUSE

WASHINGTON

March 24, 1982

Dear Mr. Haggard:

Mr. Deaver has asked me to forward these photographs to you and ask that you please autograph them. One is for him and the other for Judge Clark.

Please return them to me and I'll send them on to Miss Sills to sign also.

Many thanks.

Sincerely,

SHIRLEY MOORE  
Staff Assistant to  
Michael K. Deaver

Mr. Merle Haggard  
c/o Mr. B. H. "Tex" Whitson  
Vice President Hag, Inc.  
P.O. Box 500  
Bella Vista, CA 96008