



MICHAEL K. DEEVER

Ben

This is one card you don't
have to worry about. I passed
the White House security check.

Cheers! Mike

FROM
THE WHITE HOUSE
WASHINGTON, D.C.

Mr. Benjamin Bradlee
1712 21st Street, N.W.
Washington, DC 20009

12-21-82

THE WHITE HOUSE

WASHINGTON

December 21, 1982

Dear Dr. Levy:

I hope you will excuse this very tardy letter of thanks for all your advice and assistance which you gave my wife and me last month when our son was bitten by a dog.

As you probably know, we made the very painful decision to have him go through the shots which he had now completed. Your advice and guidance were invaluable, and we feel confident that we made the right decision. We are happy to report that Blair, age 7, did not suffer in the slightest; in fact, he managed to acquire several new toys in the process!

Again, our deep felt thanks, and I hope you will enjoy the enclosed token of our gratitude.

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

Dr. Martin E. Levy
Administrator
Preventative Health Services Administration
1875 Connecticut Avenue, N.W.
Room 818
Washington, D.C. 20009

Illy been jic sent



MICHAEL K. DEEVER

Rae

Thank you sincerely for the beautiful ornament. It has a place of honor on the Deever Christmas tree. Again, thank you and a merry Christmas. Mike

THE WHITE HOUSE
WASHINGTON

Ms. Rae F. Evans
Hallmark Cards
1201 Pennsylvania Ave., N.W. Suite 210
Washington, D.C. 20004

12-21-87

THE WHITE HOUSE

WASHINGTON

December 21, 1982

Dear David:

Thank you for your letter. It is always a pleasure to hear from young people like you who are devoted to their country and have a desire to better understand its rich heritage.

Abraham Lincoln once called America the last best hope for all freedom-loving peoples. Since the time when the pilgrims set foot on Plymouth Rock, people from all parts of the globe have come to the United States with nothing more than the desire for personal liberty and the opportunity to create a better life for themselves and their children. Each new generation of Americans faces the challenge of strengthening our nation's devotion to individual freedom and the rule of law under God and making it a part of our daily lives.

It is today's young people who will determine America's future. It is to you, your classmates, and the thousands of young people throughout our nation, that the torch of liberty will be passed. I would urge you and your classmates to become involved in your school, at your places of worship, and in your community. You are never too young to make a commitment to help others.

With best wishes to you and your classmates,

Sincerely,

MICHAEL K. DEEVER
Assistant to the President
Deputy Chief of Staff

David Bruton
c/o Mr. Iscowitz
Plantation Middle School
6600 West Sunrise Boulevard
Plantation, Florida 33313

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA



PLANTATION MIDDLE SCHOOL
Joyce E. Holmes, Principal
6600 West Sunrise Boulevard
Fort Lauderdale, Florida 33313
305/587-6484

December 14, 1988

Michael K. Deaver
c/o the White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Michael K. Deaver

I am a sixth grader in Mr. Iscovitz social studies ~~class~~
class at plantation middle school in Plantation, Florida and
we would like your help in a project that we
are doing this year. We are writing to prominent
Americans like yourself who are contributing significantly
in their field to the greatness of America. We would be
honored if you would send two autographed photos to
display in class one in which I would like for myself. In
addition any words of advice that you may have for
the class would be most welcomed. Your kindness to
this matter is greatly appreciated.

Sincerely yours,
David Bluton
David Bluton



MICHAEL K. DEEVER

Uenus

Thank you for the invite for
next summer. I accept! Also
thanks for the offer of Hoover for
the Queens visit. I'll be back to
you on that after a meeting with
the British. Merry Christmas
Mike

THE WHITE HOUSE
WASHINGTON

Mr. Dennis L. Bark
692 Mirada Avenue
Stanford, CA 94305

12-21-82

DENNIS LAISTNER BARK

29 November 1982

done

Dear Mike:

I am delighted that the meeting on November 18 went so well, and I only regret that I could not be there too. You were very kind to think of me and I deeply appreciate it -- you may be sure that the items that Martin brought back for me will be kept with a great deal of pride and pleasure.

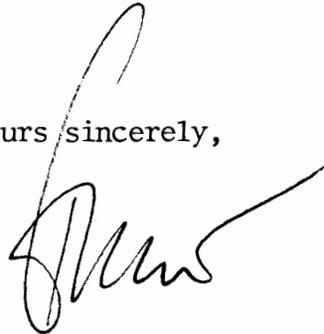
On another matter, would you like to come to the Grove this coming July? I would certainly enjoy having you as my guest at Silverado Squatters in exactly the same way as this past summer.

If you are able to come, I would suggest the middle weekend -- from Thursday, July 21 until Sunday, July 24. The middle weekend is much more crowded than the last weekend (which you attended last summer), but it is also fascinating in a different way.

The Hoover Institution board meeting will be in the morning of Thursday, July 21 and following lunch we all go to the Grove -- but I also could come down and pick you up anywhere on Friday as well.

With very good wishes.

Yours sincerely,



The Honorable Michael K. Deaver
Assistant to the President
Deputy Chief of Staff
The White House
Washington, DC 20500

692 Mirada Avenue
Stanford, California
94305

THE WHITE HOUSE

WASHINGTON

December 21, 1982

Dear Mr. Knappen:

This is in reply to your recent letter expressing your interest in serving as a Member of the Motor Carrier Ratemaking Study Commission.

The appointments to this Commission does not fall under my jurisdiction, therefore I have forwarded your letter and resume to Helene von Damm, Assistant to the President and Director of Presidential Personnel for careful consideration.

The President greatly appreciates your expression of interest to serving in his Administration.

Sincerely,

MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

Mr. T. C. Knappen
Senior Vice President
Trailways
1200 Eye Street
Washington, D.C. 20005

Draft - For your approval.

THE WHITE HOUSE
WASHINGTON

December 20, 1982

MEMORANDUM FOR MICHAEL K. DEEVER

FROM: HELENE VON DAMM *Helene*

SUBJECT: Motor Carrier Ratemaking Study Commission

This is in response to the letter you received from T.C. Knappen, Senior Vice President of Trailways concerning the Presidential Appointments to the above Commission.

The above Commission was established by Public Law 96-296 on July 1, 1980 and amended on September 30, 1982 increasing the number of Presidential Appointees from four to eight.

Mr. Knappen is interested in serving on this Commission as a representative of the bus industry.

I have prepared a draft reply to Mr. Knappen's letter.

OK

Attachment

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

D R A F T

For MKD Signature

Dear Mr. Knappen:

This is in reply to your recent letter expressing your interest in serving as a Member of the Motor Carrier Ratemaking Study Commission.

The appointments to this Commission does not fall under my jurisdiction, therefore I have forwarded your letter and resume to Helene von Damm, Assistant to the President and Director of Presidential Personnel for careful consideration.

The President greatly appreciates your expression of interest to serving in his Administration.

Sincerely,

MKD

T. C. KNAPPEN
SENIOR VICE PRESIDENT

Heave
to be in this

November 23, 1982

Mr. Michael K. Deaver
Assistant to the President
The White House
1600 Pennsylvania Avenue, N. W.
Washington, D. C. 20500

Dear Mr. Deaver:

The purpose of this letter is to request ~~an appointment~~
~~to the Study Commission on the Rate-Bureaucracy Commission~~
It is my understanding that these appointments may well be made within the next two to six weeks.

As I am sure you know, these new appointments stem from Section 10 of the Bus Regulatory Reform Act, which was signed by President Reagan on September 20, 1982. Trailways, Inc. strongly supported enactment of that legislation. Under Section 10 of the Act, the Study Commission will determine whether the public interest is served by the continuation of the limited antitrust immunity granted to intercity bus companies under the new Act. That determination will be made by four new presidential appointees - two from outside the bus industry, one from a bus company with revenues of more than three million dollars and one from a bus company with revenues of less than three million dollars.

We at Trailways, Inc. are most concerned that the large carrier member of that panel be one who is truly representative of the industry.

The large bus company representative logically comes down to a choice between Greyhound and Trailways, the two nationwide systems. We believe that Trailways is the most appropriate choice because it is more representative of the positions of the vast majority of bus carriers and because it will help insure a balanced and objective approach to a resolution of the basic issue. This view is shared by those representing the bus industry. The leaders of both of the two bus industry associations - the American Bus Association and the United Bus Owners of America - have written President Reagan expressing their support for Trailways, Inc. as the large carrier representative on the Study Commission.

Mr. Michael K. Deaver

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November 23, 1982

The bus industry deserves and expects that the Study Commission inquiry will be fair and that its membership not be such that the issue of continued antitrust immunity is prejudged. We believe that this essential fairness and impartiality can best be achieved if Trailways, rather than Greyhound, is the large carrier member. Although Greyhound and Trailways are both nationwide bus systems, their operations and their positions in the industry are wholly dissimilar. The National Trailways Bus System, with 25 percent of the regular route market, is made up of 50 independent companies with its largest member being Trailways, Inc. Because of the integrated nature of the system's operations, Trailways, Inc. must rely on its interline relationships with these companies in its efforts to compete for the regular route passenger. This interdependence means that Trailways, Inc. can be expected to express the concerns of these carriers and is better positioned to represent the industry in a fair and considered judgment of the framework that allows for the continuation of interline relationships. This is undoubtedly the reason that both of the industry associations are supporting the selection of Trailways, Inc. for membership on the Study Commission.

By comparison, with 65 percent of the regular route intercity bus passenger market, Greyhound is in a unique monopolistic position, analogous to AT&T's position in the telecommunications field. Unlike any other bus carriers, Greyhound, because of its extensive regular route structure and vast internal staff, is in no way dependent on its relationship with other carriers. This inevitably affects its perception of the need for continued antitrust immunity for the collective consideration of rates. Indeed, elimination of antitrust immunity would probably give Greyhound a distinct competitive advantage, thus enabling it to increase its monopoly market share.

The deliberations of the Study Commission are likely to have a major impact on the future of our industry, and thus we would appreciate your careful consideration of our request that the Trailways, Inc. representative be the

Mr. Michael K. Deaver

Page -3-

November 23, 1982

large carrier member of the Commission. Since we anticipate that I would be the Trailways representative on the Study Commission, I am enclosing a copy of my resume for your information.

Sincerely yours,



T. C. Knappen

TCK/eg
Enclosure

THEODORE COMPTON KNAPPEN

Mr. Knappen is Senior Vice President of Trailways, Inc., the Nation's second largest motor carrier of passengers and package express. He is responsible for all industry matters including the development of the National Trailways Bus System and liaison with industry trade groups such as the American Bus Association and the United Bus Owners of America. He also has responsibility for Trailways' government affairs program at the Federal and State levels.

Prior to assuming his present position in September, 1979, Mr. Knappen was Senior Vice President-Eastern Division for Trailways, Inc. In this position, he was in charge of all Trailways' operations in the eastern half of the United States. Mr. Knappen joined Trailways in October, 1976, as Vice President-General Counsel and performed that function until becoming Division Senior Vice President in October, 1977.

Originally from New York, Mr. Knappen graduated from the University of Virginia with a B.A. in history in 1965, and from the University of Virginia Law School in 1968. He served for three years as a lieutenant in the Navy Judge Advocate General Corp., both as a trial attorney in the general court martial section of the Third Naval District located in New York, and as the base legal officer at the Naval Air Station at Quonset Point, Rhode Island.

Following his Navy service, Mr. Knappen spent 5 years with the Interstate Commerce Commission. For 3 years, he served as a trial attorney in the office of the General Counsel at the ICC, briefing and arguing cases before federal appellate courts in proceedings involving appeals from Commission orders. For the next 2 years, he served as Associate General Counsel for Legislation for the ICC, in which capacity he was responsible for all substantive aspects of the Commission's legislative program.

Mr. Knappen serves on the Executive Committee and Board of Directors of the National Trailways Bus System and is a member of the Executive Committee and Board of Directors of the American Bus Association. He is the recipient of two letters of commendation from the Chairman of the Interstate Commerce Commission and accompanying civil service awards, and of an American Bar Association award for professional merit. He is a member of the Virginia Bar Association.

Mr. Knappen is married to the former Maribel Chandek of Panama City, Panama, and resides with his wife and daughters, Carmen and Lisa, in Vienna, Virginia.

THE WHITE HOUSE

WASHINGTON

December 21, 1982

Dear Bill:

Again, thanks so much for the cassette of one of my favorite groups, The Statler Brothers, singing Christmas songs. Nothing will get a bigger play over the holidays.

My very best to you for the New Year.

Sincerely,

MICHAEL K. DEAVER
Assistant to the President
Deputy Chief of Staff

Mr. Bill Utz
1320 Nineteenth Street, N.W.
Washington, D.C. 20036

STEELE & UTZ

December 21, 1982

Mr. Michael K. Deaver
Deputy Chief of Staff &
Assistant to the President
The White House
Washington, D.C. 20500

Dear Mike,

Merry Christmas to you and your family.

Best wishes in the New Year.

A handwritten signature in black ink, appearing to read "Bill Utz". The signature is written in a cursive style with a large, sweeping initial "B" and a stylized "U".



MICHAEL K. DEEVER

John

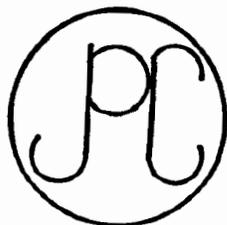
I agree with your comments
about the President's riding clothes.

- Unfortunately he prefers riding
English - not Western. We'll keep
trying. Hope you all have a wonderful
Holidays. Cheers. Mike

THE WHITE HOUSE
WASHINGTON

Mr. John P. Costello
J. P. Costello Cattle Co.
2860 Florin Road, Suite A
Sacramento, CA 95822

12-22-82



J. P. COSTELLO CATTLE CO.

2860 FLORIN ROAD, SUITE A
SACRAMENTO, CALIFORNIA 95822

Dec. 14, 1982

Mike

Dear Mike,

I know you are a PR expert but something bothers me when they show the President getting aboard the helicopter going to Camp David to ride horses. Not too many people wear riding boots and jodphurs except on the East coast and no one west of the Mississippi. By his very attire he seems to convey that he is appealing to a small segment of the population and we wish to avoid this.

One of the biggest issues around here in this recession is the number of immigrants flooding this country. In my own practice I see Mexicans who can't speak english, Vietnamese with the same problem. I really wonder if the country needs these people, so few of them seem to make it off welfare.

Nice having Blair and Amanda over to swim last summer, sorry Amanda was sick the night we planned to stay at the ranch. Look forward to seeing them both next summer. I may come East this summer with the little girls to show them Washington and the East coast.

Keep up the good work and best wishes to all for the Holidays and the New Year.

John

P.S. Enjoyed receiving a card for Xmas from the Reagans.

It's great having Californians running the country.



MICHAEL K. DEEVER

Ed

I'm excited about your
concept and hope we can get
something definitive for the State
of the Union in January. In the
meantime - Merry Christmas.

Nike.

THE WHITE HOUSE
WASHINGTON

Mr. Edward N. Ney
Chairman
Young & Rubicam, Inc.
285 Madison Avenue
New York, N.Y. 10017

12-22-82

YOUNG & RUBICAM INC.
285 MADISON AVENUE
NEW YORK, NEW YORK 10017

EDWARD N. NEY
Chairman

December 17, 1982

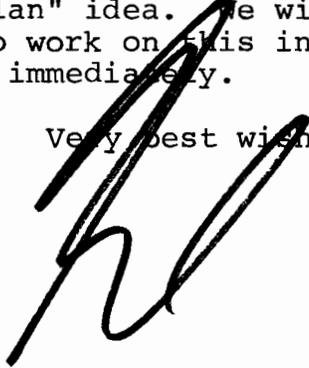
Mr. Michael Deaver
The White House
1600 Pennsylvania Avenue
Washington, D. C. 20500

Dear Mike:

Was good to meet you yesterday.

I certainly relished your
response to the "electronic
Marshall Plan" idea. We will
be going to work on this in
some depth immediately.

Very best wishes,



ENN/vw

Note



MICHAEL K. DEAVER

Bob

Thank you for your kind
note and the recent visit. I hope
you and your family have a very
wonderful Holiday and I look
forward to seeing you again soon.
Mike

THE WHITE HOUSE
WASHINGTON

Mr. Robert L. Dilenschneider
Hill and Knowlton, Inc.
111 East Wacker Drive
Chicago, IL 60601

12-22-82

HILL AND KNOWLTON, INC.

Public Relations/Public Affairs Counsel

111 EAST WACKER DRIVE

CHICAGO, IL 60601

312-565-1200

Note

ROBERT L. DILENSCHNEIDER
Executive Vice President
National Division

December 17, 1982

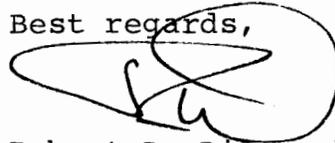
Mr. Michael K. Deaver
Deputy Chief of Staff and
Assistant to the President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mike:

It was pleasant seeing you today and I will look forward to hearing from you in mid-January.

In the meantime, have a great Christmas and here's all the best for 1983.

Best regards,



Robert L. Dilenschneider

RLD/mk



MICHAEL K. DEEVER

Bob

Many Thanks for your thoughtful
remembrance and the beautiful
book on Washington. We are all
fortunate and grateful for all the
blessings we have and hope you too
have a very merry Christmas. Mike

THE WHITE HOUSE
WASHINGTON

Mr. Robert Gray
Gray and Company
The Powerhouse
3255 Grace Street, N.W.
Washington, DC 20007

12-22-82



MICHAEL K. DEEVER

Betty and Bob

Many thanks for your thoughtful
remembrance. Getting sea candy
is a real treat for those of us
transplanted Easterners. Merry
Christmas and our sincere gratitude.
Mike & Louise

THE WHITE HOUSE
WASHINGTON

Mr. and Mrs. Robert Adams
Box 468
Valley Center, CA 92082

12-22-82