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HOOVER INSTITUTION

ON WAR, REVOLUTION AND PEACE

Stanford, California 94305-2323



August 1984

At the dinner in honor of Glenn Campbell's twenty-fifth anniversary as Director of the Hoover Institution, held at the Stanford Faculty Club on July 18, 1984, the Master of Ceremonies for the evening was Emil Mosbacher, Jr., Chairman of the Board of Overseers of the Hoover Institution.

At Mr. Mosbacher's request it is a pleasure to enclose a copy of the remarks on Dr. Campbell's career, as well as a selection of the many letters and telegrams sent to Dr. Campbell on that occasion. This autumn we look forward to sending to you the published remarks of the speakers who honored Dr. Campbell on July 18.

Dennis L. Bark
Senior Fellow

REMARKS
BY EMIL MOSBACHER, JR.
ON THE OCCASION OF DINNER IN HONOR OF
GLENN CAMPBELL
July 18, 1984

For the past twenty five years GLENN CAMPBELL has served as Director of the Hoover Institution, since he was appointed Director at the age of 35. At that time he was given responsibility for a relatively small and uninfluential public policy research institute. Since then he has turned it into the leading institution in its field in the country, a development which has paralleled Stanford University's evolution as one of the three leading universities.

Glenn's achievement has earned the admiration and respect of his colleagues at this university and at institutions of higher learning throughout the United States and abroad. Most significantly, its hallmark in many ways consists of the opportunities he has created and developed for contributions to research and to writing on matters of critical importance to our country in both domestic and foreign affairs. For all of this, Glenn, we thank you.

Now, for a minute, I want to turn to Glenn and to his family. Glenn was born on a farm near Komoka, Ontario, graduated from the University of Western Ontario and following his M.A. from Harvard in 1946, received his Ph.D. degree summa cum laude in economics from Harvard University in 1948. He also held the then top fellowship in the Economics Department, "The Henry Lee Fellowship in Political Economy." He began his professional career at the early age of 21 when he became an instructor in economics at Harvard where he taught from 1946 to 1951. During that time also, in 1946, he had the good fortune to marry Rita Ricardo, an American, who was not only an economist, but descended from the famous British 19th century economist of the same name. Today they have three lovely daughters, two of whom are here this evening: Barbara, who graduated from UCLA, is a Senior Analyst at the

Federal Home Loan Bank in San Francisco. Her husband, Richard Bizewski, is also here tonight. Their youngest daughter, Nancy, has just graduated from the University of Utah in Mathematics and Computer Science — and also skiing. Unfortunately, their middle daughter, Diane Rita, could not leave her post-doctoral work at the National Biological Laboratory in Crested Butte, Colorado. Diane and her husband, Ted Porter, are both teaching at the University of Virginia. Glenn and Rita also have one grandchild, the son of Barbara and Richard, whose name, most appropriately, is "Glenn".

From 1951 to 1954 Glenn was a research economist for the U.S. Chamber of Commerce and in 1954 became the research director of the American Enterprise Institute for Public Policy Research in Washington, D.C. where he remained until 1960. Glenn's work at the American Enterprise Institute earned him a national reputation; and he spent six of the busiest and most fulfilling years of his life at AEI working on all phases of the Institute's program, and in particular, on rebuilding its academic program and enlisting the services of such distinguished scholars as Milton Friedman, Paul W. McCracken, Gottfried Haberler, and the late Roscoe Pound.

In 1959, Raymond Moley, who coined the phrase the "new deal" and was the chief member of former President Roosevelt's brain trust, was asked by former President Hoover to recommend an individual for the position of director of the Hoover Institution. The eventual result was Glenn's appointment in November 1959 as Director of the Hoover Institution by the Board of Trustees of Stanford University on the recommendation of then President of Stanford J. E. Wallace Sterling.

What has transpired since then is history at its best — and I would like to present a brief picture of it to you.

In the Hoover Institution Glenn was able to combine in an ideal fashion, at one of the nation's great universities, the world of scholarship with the American tradition of public policy research conducted by the most able scholars available. One of the consequences is the eminence the Hoover Institution enjoys today.

The beginning was not easy. The 1959-60 academic year saw the Institution with a budget of approximately \$390,000 and an endowment of less than \$2 million. Today, twenty five years later, that annual budget approximates \$10 million, with endowment funds of \$65 million.

One could argue that quantity is not necessarily a mark of quality. In this case, however, I do not have to argue that point; for the facts speak for themselves. And they are a tribute not only to Glenn, but also to the Institution's distinguished staff members. Allow me to give you several examples: Associated with the Institution are five Nobel Laureates, including Alexander Solzhenitsyn and Friedrich A. Hayek, one Congressional Medal of Honor winner, two Presidential Medal of Freedom winners, and one winner of the Presidential Medal of Science. The Institution's scholars have been elected to the nation's foremost honorary societies and jointly hold forty-one memberships in the National Academy of Sciences, the American Academy of Arts and Sciences, the American Association for the Advancement of Science, the American Philosophical Society, and the National Academy of Education.

While assembling this peerless scholarly staff and building the financial base necessary for the stability of the program, Glenn has also overseen the creation of a physical facility for research that is unmatched in research institutions of this country. As I am sure you know, he is also responsible for the continuing development of the world-renowned documentary collections of the library and archives, the collections which constituted the founding in 1919 of the Institution by former President Hoover.

Glenn has developed a research organization with scholarly staff of the very finest quality, provided them with intellectual and physical facilities that are the envy of the scholarly world, developed one of the world's great libraries, and provided the financial base to secure the continuation of the programs on a firm foundation.

If this record has an equal in the United States I am unaware of it. Therefore, I hope you will permit me, in conclusion, to turn to Glenn himself and to his own contributions.

I believe that without question one of his major achievements, of enduring value, is the caliber of scholar and the quality of scholarship assembled at the Hoover Institution. I could, for example, cite the contributions that Hoover Institution scholars have made to our government in many different administrations over several decades — and that includes the current administration, lest any of you are unaware of it. Another achievement, of equal merit, is a personal record of service which provides eloquent testimony to the recognition and respect accorded his abilities.

Glenn has held seven appointments under five U.S. Presidents. He currently serves as chairman of the President's Intelligence Oversight Board, as a member of the President's Foreign Intelligence Advisory Board, and as chairman of the Japan-United States Friendship Commission.

On March 1, 1968 Glenn was then Governor Reagan's first appointment to the University of California Board of Regents, for a sixteen year term, and Glenn has recently been reappointed to a twelve-year term by Governor Deukmejian. Glenn was a member of the board of the National Science Foundation from 1972-78; the President's Commission on White House Fellows from 1969-1974; the President's Committee on Science and Technology in 1976; and the Personnel Advisory Committee to President Reagan. In addition, he is a member of the Board of Directors of the Committee on the Present Danger and the Advisory Board of the Center for Strategic and International Studies at Georgetown University; and he has recently been appointed by the Secretary of State to the newly-formed UNESCO Monitoring Committee.

When you consider that all of this has been accomplished in what I believe to be a comparatively short period of time, it is truly extraordinary! If modesty is the better part of virtue it is appropriate to conclude my tribute to Glenn with my own thoughts and with the thanks of the Board of Overseers of the Hoover Institution. The Institution's program stands as his creation, one without parallel in America, and one dedicated to the highest ideals of scholarship and service. Tonight, celebrating a quarter century of dedication to the Institution, Glenn can feel enormous and justifiable pride — and we can share some of that pride through association with him and this great Institution.

Selected Letters and Cables

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July 6, 1984

Dr. W. Glenn Campbell
c/o John H. Moore
Acting Deputy Director
Hoover Institution
Stanford, California 94305

Dear Glenn:

Congratulations on your 25th productive year at Hoover Institution. Illie and I are pleased to be able to participate in the special celebration dinner at Stanford to celebrate this anniversary.

Hoover Institution contributions to our country have been most substantial. Your stewardship of the Institution over the years has in large measure been responsible for such accomplishments.

Sincerely,



Martin Anderson

MA:jk

7/6/84



Dear Glenn,

All best wishes on this
splendid recognition of your remark-
able accomplishments. They shimmer
+ glow, just the way silver does -
appropriate on your "silver anniversary".
Orchids to Rita, too!

Warmly, Linda Clever

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July 13, 1984

Dear Glenn -

Let me add my voice to the chorus of congratulations and express my appreciation for your quarter century of service to Stanford and to the nation through the Hoover Institution.

What a special feeling it must be to have the satisfaction of overseeing the birth and growth of an institution which is unique and respected throughout the world!

The Hoover is, indeed, a great treasure and as the 16th c Frenchman Jean Bodin observed so correctly, "the study of history is the beginning of political wisdom ..."; few institutions perform this service more fully than The Hoover.

With my best regards and regrets
that I cannot be there on your special night,
Katharine Heard Hanson

FRANK J. LODATO
185 EAST DANA STREET
MOUNTAIN VIEW, CALIFORNIA 94041
(415) 969-1310

July 12, 1984

Dr. W. Glenn Campbell, Director
Hoover Institution
Stanford, CA 94305

Dear Glenn:

Congratulations on your silver anniversary! Stanford is fortunate to have had you and Rita for such an extended period of time. When I think back to what the Hoover Institution was twenty-five years ago and compare that vision to the Hoover Institution of today, I am certainly impressed with your accomplishments. You should be very proud of that which you have wrought.

Dot and I are grateful to you for the many interesting and stimulating hours you have provided for the Stanford community. From a more pragmatic perspective, as a trustee, I appreciate your foresight for providing the only decent meeting facilities on the Stanford campus.

Best wishes for many more productive years.

Sincerely,



FJL:n

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FREDERICK W. MIELKE, JR.
CHAIRMAN OF THE BOARD

NEW TELEPHONE NUMBER:
(415) 972-2583

July 3, 1984

Dr. Glenn Campbell
Director
Hoover Institution
Stanford, California 94305

Dear Glenn:

Regrettably, I will be out of town on the evening of July 18 and will not be able to join you at the commemoration of your twenty-fifth year with the Hoover Institution. Nonetheless, I did not want to let the occasion pass without offering you my congratulations on reaching this milestone and my appreciation for having met its challenge so ably.

The Institution's reputation as a depository for used and useful knowledge has grown markedly during your tenure. The attraction that it has for scholars from every part of the world is due in no small part to your leadership. All of us connected with the Institution are grateful that you have steered its course so well, and I hope that we may have you at the helm for many years to come.

Sincerely,

FWM:mmm



NANCY BARRY MUNGER
351 North June Street
Los Angeles, California 90004

July 12, 1984

Dr. Glenn W. Campbell, Director
Hoover Institution
Stanford, California 94305

Dear Glenn:

This is a letter to add my voice to a chorus of congratulations to you on the twenty-fifth anniversary of the beginning of your tenure as Director of the Hoover Institution.

Your story is a remarkable one, and includes your unflagging dedication to the welfare of the Institution. Your story also includes the development and enormous growth of the Hoover Institution in size, scope, and stature during the last twenty-five years. President Hoover would be gratified by the world-wide reputation of the Institution for the quality of its collections, for the intellectual vigor of its atmosphere, and for its stimulating research programs, both international and domestic.

I hope that the evening of July 18 will be a happy one for you and Rita. Again, congratulations and best wishes.

Sincerely,

A handwritten signature in cursive script, appearing to read "Nancy", with a long horizontal flourish extending to the right.

TIMKEN

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W. R. Timken, Jr.
Chairman - Board of Directors

July 18, 1984

Dr. W. Glenn Campbell
Director
Hoover Institution
on War, Revolution and Peace
Stanford, California 94305-2323

Dear Glenn:

Congratulations on your 25 years at the helm of the Hoover Institution. I am a bit of an expert on what 25 years means because September 1 of this year is Susie's and my 25th wedding anniversary. A lot of water goes over the dam in that period of time.

I hope the many great things accomplished at the Hoover have given you more than enough pleasure to offset the frequent frustrations.

I for one hope that, like my own marriage, the marriage between Stanford and the Hoover Institution will last for at least another 25 years. I shall do my best to see that it does. I appreciate your efforts in the process.

Best wishes!

Sincerely,



W. R. Timken, Jr.

STANFORD UNIVERSITY

STANFORD, CALIFORNIA 94305

DEPARTMENT OF SOCIOLOGY

July 18, 1984

Dear Glenn:

Congratulations on the twenty-fifth anniversary as Director of the Hoover Institution. It is widely appreciated that during those 25 years the Institution has grown in size, endowment, and national reputation. It is probably less widely appreciated, but nevertheless true, that also during those years the Institution has grown to become a vital resource for the University and for the Stanford community.

Best wishes for the future.



Joseph Berger

THE WILSON CENTER



JAMES H. BILLINGTON, *Director*

July 6, 1984

Dr. W. Glenn Campbell
Director
Hoover Institution on
War, Revolution and Peace
Stanford, California 94305

Dear Glenn:

This is just a personal note to say how much Marjorie and I regret our inability to take part in the festivities honoring your silver anniversary at Hoover.

I would like also to pay special tribute to you, not just as the senior head among all heads of major think tanks in America, but as a very special example to us all. You have built and made exciting a presidential memorial in ways that perhaps only those of us charged with other presidential memorials can fully appreciate. You have always been, at the same time, a wonderfully original individual at a time of creeping uniformity. As I have watched the swelling amount of intellectual production at think tanks producing too often a soporific rather than a stimulating effect, I have increasingly looked forward to my all-too-infrequent contacts and meetings with you. You are always a source of stimulation; you remain untiring and original--and far more ecumenically sensitive to the human species' capacity for mischief and misrepresentation than you are usually given credit for. Most importantly, you are a delight to know as the years go by--and I hope there will be many more of them.

With warmest good wishes for the future and sincere admiration,

James H. Billington

STANFORD UNIVERSITY
STANFORD, CALIFORNIA 94305

DEPARTMENT OF ECONOMICS

MICHAEL J. BOSKIN
PROFESSOR OF ECONOMICS

Mailing Address: NBER, 204 Junipero Serra Blvd.
Stanford, CA 94305

July 16, 1984

Dr. W. Glenn Campbell
c/o John H. Moore, Acting Deputy Director
Hoover Institution
Stanford, CA 94305

Dear Glenn:

Congratulations on the 25th anniversary of your assuming the office of Director of the Hoover Institution. The growth in the Hoover Institution's resources, research, and influence are truly remarkable. Since I first came to Stanford in 1971, the economics group at Hoover has grown from a small group of good economists into one of the leading applied economics groups in the country. Add to that the outstanding quality of the economists coming through the National Fellows program, and at any point in time, Hoover's economics group is exceptional.

The enlargement and enhancement of this economics group has been of substantial benefit to the entire Stanford economics community. I personally have benefitted from my interactions with Hoover scholars on virtually every topic of my research interests: Social Security, taxation, and government budgetting.

Let me therefore express my own personal appreciation for the outstanding job that you have done in leading Hoover in its development into such an important institution.

May the next 25 years be as productive, rewarding, and enjoyable as the first 25.

With best personal wishes,

Cordially,



Michael J. Boskin
Professor of Economics

MJB:rr

HOOVER INSTITUTION

ON WAR, REVOLUTION AND PEACE

Stanford, California 94305



July 18, 1984

Dr. W. Glenn Campbell, Director
Hoover Institution
Stanford, California 94305

Dear Glenn:

I have only one regret on this occasion: that you will be able to continue for only another 25 years or so to guide the Hoover Institution toward still greater glories as a research institution and a haven for scholars of all varieties of opinion--sharing only two things, a desire to add to the stock of socially useful knowledge and the ability to do so.

Cordially yours,

Milton Friedman
Senior Research Fellow

F:v

Tel. (802) 896-6434

SIDNEY HOOK
SOUTH WARDSBORO ROAD
WARDSBORO, VERMONT 05355

June 11, 1984

Dear Dennis -

Only the state of my health and the more than 3600 miles distance between this rural hamlet and Stanford prevents me from being present in person to celebrate with you, my colleagues and friends, the 25th anniversary of Glenn Campbell's stewardship of the Hoover Institution.

Glenn Campbell's achievements represents one of the highest peaks of educational statesmanship in modern times. He has transformed a modest research and archival institution into an internationally famous center for the incubation of seminal ideas in the area of social thought.

Glenn will probably be surprised to

hear me say, and there are others on the Stanford faculty will be even more surprised, that his accomplishments are a consequence of his faithfulness to the highest liberal traditions of the past. Never concealing his own conservative allegiance, he has nevertheless taken as his primary criterion of eligibility for membership in the Hoover Institution family intellectual excellence. Glenn has been far more faithful to the philosophy of Justice Holmes and his stress on the importance of a free market in ideas than ^{have} his detractors.

I first got to know Glenn when I was a Fellow at the Center for Advanced Study in the Behavioral Sciences ^{in 1959-60}. I soon discovered that his enemies then were my enemies, too. They were ^{his} liberal enemies of the liberal spirit.

I conclude with a toast and a cheer for Glenn Campbell whose stature will grow with the years. Sidney Hook

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ROBERT A. HUTTENBACK
Chancellor at Santa Barbara

July 12, 1984

Dr. W. Glenn Campbell
c/o John H. Moore
Acting Deputy Director
Hoover Institution
Stanford, CA 94305

Dear Glenn,

Were it at all possible, I would surely be with you and your other admirers to celebrate your silver anniversary as the Director and spirit of the Hoover Institution. Since it is not, I hope you will accept my enthusiastic congratulations on this important occasion.

Grand as the dinner undoubtedly has been, I am confident that it pales in comparison to your brilliant leadership of this distinguished institution and your remarkable lifetime of public service. I am deeply grateful that the University of California and the Robert Maynard Hutchins Center for the Study of Democratic Institutions are beneficiaries of your commitment to civic duty and of your selflessness. Your commitment makes mine all that much easier.

My very best wishes to you.

Cordially,

A handwritten signature in dark ink, appearing to be "R. A. Huttenback", written in a cursive style.

Robert A. Huttenback
Chancellor

ALPHONSE JUILLAND
607 MAYFIELD AVE
STANFORD CA 94305 06AM

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DOCTOR GLENN CAMPBELL
CARE JOHN H. MOORE ACTING DEPUTY DIRECTOR
HOOVER INSTITUTION
STANFORD CA 94305

DEAR GLENN,

ON MY OWN BEHALF AND AT LEAST 145 STANFORD FACULTY, I WISH TO EXPRESS
OUR GRATITUDE FOR ALL YOU HAVE DONE TO ENHANCE THE NATIONAL PRESTIGE
AND INTERNATIONAL RENOWN OF OUR UNIVERSITY. ICA AND I ARE LOOKING
FORWARD TO SEEING YOU AND RITA AGAIN ON YOUR FIFTIETH, IN ANNO DOMINI
2009.

ALPHONSE JUILLAND
WILLIAM BONSALE, PROFESSOR OF FRENCH, STANFORD UNIVERSITY

18:04 EST

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18 July 1984

Dr. W. Glenn Campbell, Director
HOOVER INSTITUTION on War,
Revolution and Peace
Stanford, California 94305-2323

Dear Glenn:

Upon the occasion of your twenty-fifth anniversary as Director of the Hoover Institution, you should be justly proud of your splendid achievements. As you inherited a fine institution some twenty-five years ago, so you have -- through diligent and inspired leadership -- built from that base one of the finest intellectual units in the Land. From archival source material to research scholars, the Hoover Institution has no equal.

I salute you and your accomplishments and offer my congratulations on your twenty-fifth anniversary.

Cordially,

A handwritten signature in dark ink, appearing to read "JCL", is written over the typed name.

J. Clayburn La Force
Dean

JCL:aa

THE UNIVERSITY OF MICHIGAN
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ANN ARBOR, MICHIGAN 48109

Paul W. McCracken
Edmund Ezra Day University Professor
of Business Administration

July 10, 1984

Dr. W. Glenn Campbell, Director
Hoover Institution
Stanford, California 94305

Dear Glenn:

While it will not be possible to attend that gala occasion on Wednesday, July 18, I would certainly not want the day to pass without extending to you congratulations and warm good wishes.

Yours has been a career of entrepreneurial creativity in the intellectual domain, and the results have been awesome. A quarter of a century ago the spectrum of thinking in the intellectual community about public policy had narrowed dangerously, and the narrowing process seemed to be continuing at an accelerating rate. Those who were not members in good standing of the One True Faith were in the almost literal sense considered to be heretics. Their fate was not disagreement but academic excommunication. That competition of ideas so essential if in a free society solid progress is to be made was in danger of being thwarted and stultified not by some overt political totalitarianism, but by a general assumption that those who did not Think Right were not only wrong but unworthy.

Your leadership, re-invigorating the Hoover Institution on War, Revolution and Peace, made a massive contribution toward widening the spectrum for intellectual discussion, and public policy is the better for it. The nation, and particularly the intellectual community internationally, will be forever indebted to you for this exercise in intellectual leadership.

I join with your innumerable other friends and admirers in extending to you my gratitude and my good wishes as your effective endeavors continue.

Regards,



Paul W. McCracken

PWM:dj

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BERKELEY, CALIFORNIA 94720

460 Stephens Hall

(415) 642-2809

July 18, 1984

Dr. Glenn Campbell, Director
The Hoover Institution
Stanford University
Stanford, California 94305

Dear Glenn:

A quarter of a century! Twenty-five years characterized by a remarkable growth in the scope of the Hoover Institution's intellectual activities. Under your leadership, the Institution has steadily broadened its interests to encompass the major issues in both domestic and foreign policy. It has ranged over the fields of economics, political science, sociology, and history. Added to its traditional strength in Russian studies, the Institution has encouraged inquiry into every continent. Meanwhile, building up solid foundations, Hoover's magnificent library has been greatly advanced, constituting today a Mecca for serious research in many fields.

For these accomplishments, you deserve great credit, and it is thus fitting that your friends gather to pay tribute to your leadership. The splendid new building added to the Institution's plant is a symbol of the extraordinary developments marking the Campbell era in research and training. Particularly impressive is the large number of young scholars who have benefited from the opportunity to spend time at the Hoover Institution advancing their studies. The influence of this program upon the future of our nation will be substantial.

You covet the label "conservative," and you are conservative in the sense of wishing to preserve the traditions of the American free enterprise system, and the values associated with it. But you are "progressive" in the sense of being eager to support a wide variety of scholars--young and old--who are probing the frontiers of knowledge in fields critical to our country and, indeed, the world. And under your leadership, the facilities for their work have been steadily improved.

To you--and to Rita, a valued intellectual partner--my warm personal regards and best wishes for continued service to all of us.

Sincerely,

A handwritten signature in dark ink, appearing to read "Bob", is written over the typed name.

Robert A. Scalapino

RAS/sms



Julius R. Krevans, M.D.
Chancellor

Francis A. Sooy, M.D.
Chancellor Emeritus
San Francisco, California 94143
(415) 666-2057

University of California, San Francisco . . . A Health Sciences Campus

July 9, 1984

Dr. W. Glenn Campbell
c/o John H. Moore
Acting Deputy Director
Hoover Institution
Stanford, CA 94305

Dear Glenn:

Please accept my warmest congratulations on the twenty-fifth anniversary of your Directorship of the Hoover Institution.

Your insistence on academic excellence in the conduct of the Institute's mission in concert with complete objectivity, both your own; as well as that of the scholars which surround you has been a source of personal admiration for many years.

I do not know anyone who has accomplished so much both for the restoration of common sense in the country as well as for Stanford University.

I had the privilege and pleasure of knowing Herbert Hoover in his later years in the Grove, and I am sure he would be pleased with your stewardship.

Your friendship and support has meant a great deal to me and thank you for your interest and help on behalf of our campus.

Please keep up the good work.

With warmest personal best wishes, I remain

Very truly yours,

A handwritten signature in cursive script, reading "Frank", which is a common nickname for Francis A. Sooy.

Francis A. Sooy, M.D.
Chancellor Emeritus

FAS:yw

STANFORD UNIVERSITY, STANFORD, CALIFORNIA 94305

LEWIS W. SPITZ
WILLIAM R. KENAN, JR., PROFESSOR

July 9, 1984

Dr. W. Glenn Campbell
c/o John H. Moore
Acting Deputy Director
Hoover Institution
Stanford, CA 94305

Dear Dr. Campbell:

Given the briefness of the history of our republic, a shade more than two hundred years compared with let us say the five hundred years of the Venetian republic, twenty-five years looks almost as an epoch. "You done right good!"

As a Renaissance and Reformation historian, real history well beyond the 20th century concerns of the Institution, I have benefited consistently from the collections of the Institution which have often swept up materials from early modern Europe, which Stanford teetering on the brink of the Pacific would otherwise never have in its possession, available for senior scholars and our students. By focussing on historical materials you have made Stanford the place to which many a European, Russian, and Far Eastern scholar can come for access to sources elsewhere long since gone. This is the function of the Hoover that will last forever, however long that will be.

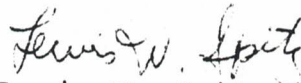
Glen, I have a personal memory most poignant to recall at this moment regarding your cool at a time of local panic, crisis is too big a word for a tempest in a teapot, with broken teacups and shattered glass. At one point in the '69-'71 disturbance a certain Maoist-Venceremos leader with tenure led the attack on the tower as an onerous part of this reprehensible university. You were completely unperturbed and had indeed well in advance co-opted this heroically hysterical fellow. My feeling is that the ACLU should now pay this Maoist's way to China to join the Gang of Four, if he is to be found somewhere. Your cool was reassuring at that time.

Public policy will come and go, but the historical archives of the Hoover Institution will remain, many centuries, it is to be hoped. Your role in the arduous and sometimes demeaning task of fund raising for a cause such as the acquisition of historical material with its long delayed rewards has been important not only for Stanford but for our country and for history, which is

the collective memory of mankind.

There is a line in Pilgrim's Progress which reads something like this — "he was a good man a long season." Carry on bravely, impartially, and for a long season.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Lewis W. Spitz".

Lewis W. Spitz
William R. Kenan Professor
of History

LWS:dd