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J. R. FLUOR Chairman and Chief Executive Officer

#### **FLUOR CORPORATION**

3333 MICHELSON DRIVE IRVINE, CALIFORNIA 92730 U.S.A. TELEPHONE: (714) 975-2000

July 19, 1983

Mr. Joe M. Rodgers P. O. Box 121086 Nashville, Tennessee 37212

Dear Joe:

This letter is in response to your thoughtful letter of June 30 inviting our participation in the Responsible Government for America Foundation.

I appreciate not only the invitation to serve as a member of the Board of Directors but your understanding of what is already a vastly overextended schedule and range of commitments. However, given the nature of your letter, please know I will be happy to accept your invitation with one proviso. Although I will make every attempt possible to participate in board meetings, I must respectfully request the right to appoint an appropriate "proxy" to represent me at meetings I cannot attend. Should it be necessary for me to appoint such a "proxy," it will be a corporate officer in whom I have total confidence to represent me and cast my vote as I would cast it.

If this is satisfactory, please drop me a note and I will have a check processed and sent to you immediately.

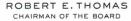
Thank you, Joe.

Sincerely,

J. R. Fluor

JRF: js

cc: M. K. Deaver, Washington





July 14, 1983

Mr. Michael K. Deaver Assistant to the President Deputy Chief of Staff The White House 1600 Pennsylvania Ave., N.W. Washington, D.C. 20500

Dear Mike:

Responding to your letter of June 27, I thought you would like to know that I have today written Joe Rodgers accepting a seat on the Board of Directors of Responsible Government for America Foundation.

Sincerely

RET: vlb

MORGAN STANLEY & CO. INCORPORATED 1251 AVENUE OF THE AMERICAS NEW YORK, NEW YORK 10020

July 14, 1983

Mr. Joe M. Rodgers Chairman Responsible Government for America Foundation P. O. Box 121086 Nashville, Tennessee 37212

Dear Joe,

I do appreciate your thoughtfulness in inviting me to join the Board of Directors of the Responsible Government for America Foundation. I have given much thought to the purpose of the Foundation and my desire to be helpful to the President and the Republican party in any circumstance I can.

However, as you said in your letter, I do have many calls on my time — not the least of which is taking on the chairmanship of a drive to raise \$235 million over the next five years for the Columbia-Presbyterian Medical Center. Thus, I am regretfully going to have to turn down the invitation, but I want to assure you that I will be in there working as hard as possible for the President's relection in 1984, if he does decide to run, (and I hope he does). Good luck to you in your fine effort!

Sincerely,

Robert H. B. Baldwin

RHBB:kg

cc: Michael K. Deaver

## Goettsche

Thurk

July 12, 1983

Mr. Michael K. Deaver Assistant to the President Deputy Chief of Staff THE WHITE HOUSE Washington, D.C. 20500

Dear Michael:

This is to let you know that I have accepted Joe Rodgers' invitation to join the Board of Directors of RGAF.

I am still hoping that your busy schedule will allow you to enjoy the seclusion and fishing of our private island in the Bahamas. Possibly, next spring, you and your wife can get away for a weekend.

Yours very truly,

Wayne K. Goettsche

WKG:je

## THE WHITE HOUSE WASHINGTON

Mr. Deaver:

FYI

July .



#### L.M. BERRY AND COMPANY

3170 KETTERING BOULEVARD • POST OFFICE BOX 6000 • DAYTON, OHIO 45401 • AREA CODE 513 296-2121

July 6, 1983



Mr. Joe M. Rodgers P.O. Box 121086 Nashville, Tennessee 37212

Dear Joe:

It was good talking with you today and I accept your request of June 30 to become a member of the Board of Directors of the Responsible Government for America Foundation. I know that under your leadership this group will be successful and will be a responsible representative for the conservative organizations in this country.

I realize that I am committing to give or raise \$10,000 during the next six months and will certainly be glad to raise this amount or more if possible. I also look forward to the periodic meetings you plan to hold.

With all good wishes and kindest personal regards, I am

Sincerely,

John W. Berry

JWB:bl

cc: Michael K. Deaver

# THE WHITE HOUSE WASHINGTON

June 27, 1983

# PERSONAL AND CONFIDENTIAL

Dear Mr. Debutts:

You will be receiving a letter from Joe Rodgers regarding the Responsible Government for America Foundation (RGAF) Board of Directors.

This Foundation is important to the President and this Administration, and we are fully committed to the realization of its objectives. The success of RGAF will add greatly to the positive outcome throughout the 80's of the many conservative causes in which we all believe.

I hope you will give Joe the help he needs -- it can be instrumental in the success of our continued struggle to make this government and our country better.

Sincerely,

MICHAEL K. DEAVER
Assistant to the President

Deputy Chief of Staff

Mr. John Debutts
AT&T
Room 1115
195 Broadway
New York, New York 10007

wheel are well on this, MILLIAM 111242481111

#### RESPONSIBLE GOVERNMENT

Joe M. Rodgers Chairman

May 21, 1982

Mr. Mike Deaver Assistant to the President Deputy Chief of Staff The White House Washington, DC 20500

Dear Mike:

Enjoyed having the opportunity to visit with you. I think our meeting was productive, and your input will allow me to proceed in several different areas. For clarity sake, I would like to briefly summarize my understanding of our conversation.

Concerning the James S. Brady Presidential Foundation, you agreed with my recommendations in the letter I presented to you during our meeting. You did stress, again, that you wanted to be very low key with the entire fundraising effort. You had rather have fact sheets than fancy brochures, and we want everybody to feel that we are going about our business in a very quiet way to fulfill a need which arose because of Jim's circumstance. It would be good if you attend our first board meeting so you can again, express your desires to our Board so we will be sure everyone understands. Your preference for the initial five board members will be Joe Rodgers, Jimmy Lynn, Bob Strauss, Lloyd Cuttler and Don MacNaughton. I have asked Jack Faris to contact Shirley to give us two additional Republicans and one additional Democrat, to be used if we decide to go to seven board members or if one of the five decline. We are proceeding with the task of putting the Foundation into operation.

You were to give me your approval with corrections of the letter which will be used to raise funds for the Responsible Government for America Foundation, and for the letter that will be written to our present board members. I cannot stress how important this is to the future of RGA, and to me personally.

our Eel Acklin

Mr. Mike Deaver May 21, 1982 Page Two

At the request of Craig Fuller, I am in the process of developing an outline for my ideas concerning the Land and Water Conservation Fund and the establishment of investment trust, which would be funded by severance tax and funds received from the sale of surplus property. When I have completed the outline, I will meet with Craig and other members of his staff to see if we can develop something that would be good for the Country and would also make sense politically for the upcoming elections. I strongly feel "the people" would like this plan.

You were to read the letter from Marc Nuttle concerning a visit by Margaret Thatcher to the United States sometime during the coming year. I, of course, understand the situation in South America makes it impossible to even consider a visit, but when and if it does happen I would appreciate your consideration of our request included in Marc Nuttle's letter.

My concern with the present labor policy is the way it is conceived by the many conservative contractors and business leaders that call me and write me on a regular basis. Their view is summed up by saying that the Administration views even limited involvement in the labor policy area as an unwarranted intrusion on the status quo. It appears to them that the Administration will either remain neutral or tactically oppose such things as any effort to remove the exemption from federal anti-trust laws, enjoyed by unions; any effort to repeal or amend the Davis-Bacon and Walsh-Healy Acts; or to exempt specific federal construction projects from Davis-Bacon Act requirements; amendments to the Hobbs Anti-Extortion Act which would outlaw acts of violence and extortion by labor unions in interstate commerce; any attempts to establish a presidential task force to study the conflict which exists between federal labor and Anti-Trust Statutes and policy; a uniform federal product liability statute; not to mention a serious overhaul of the National Labor Relations Board and the Department of Labor. These comments come from the Associated Builders and Contractors (over 16,000 member firms) and members of the United States Industrial Council (over 5,000 members) on a regular basis. am convinced if the Administration would consider lending its support to amendments to the Hobbs Act, and to supporting some administrative changes to Davis-Bacon that we would be tremendously helped in the 1984 elections. We could start this effort after the elections in November.

Mr. Mike Deaver May 21, 1982 Page Three

Thanks for agreeing to have the President host the "First Family" of robots, which will tour the United States in behalf of the 1982 World's Fair. I agree with you, it should be a fun event. I would love to see the faces on the Secret Service when you tell them they have to "clear" a bunch of robots to visit the President.

Again, thanks for the beltbuckle. I will wear it with pride.

Look forward to seeing you. Let me know if I can be of help.

Sincerely,

Joe M. Rodgers

JMR/bf

P.S. I hope that my input along with Jack Faris' was able to help in some way the fundraising event at Howard University. The people at Howard were really appreciative of our involvement. Sorry the press was not good for the event, but I guess we have to learn to live with a press that's usually negative.