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THE WHITE HOUSE

WASHINGTON

July 24, 1984

MEMORANDUM FOR MIKE MCMANUS

July July

FROM:

PAM BAILEY

SUBJECT:

THOUGHTS ON WOMEN'S HALL OF FAME

Interesting idea that might have credibility after the election but not before.

- 1. Would invite comments by critics that RR enshrines women while Mondale puts them to work.
- 2. What criteria would be used? Would be hard to strike an acceptable balance between all the traditional women who are just as much heroes as the "firsts".
- 3. Could be read as a panic response to a special interest. How would we defend not doing a Hall of Fame for Hispanics? Blacks? Men?

Recommendation: The concept of doing something bold is intriguing. Would the acceptance speech have room for a dramatic initiative that would cause women to say "RR is acting in our interests while Mondale is dealing in symbols?"

Maybe announce the personal exemption increase -- promising a tax cut would certainly be a dramatic contrast to Mondale's tax increase.

Another key issue for women is child care but there probably isn't much of a role we can legitimately play these.

THE WHITE HOUSE WASHINGTON

Pam B

Someone hos suggested RR propore a Womens Held Fame - Federally Junded any Thought?

THE WHITE HOUSE

WASHINGTON

December 6, 1983

MEMORANDUM FOR SENIOR WHITE HOUSE STAFF

FROM:

MICHAEL K. DEAVER W

SUBJECT:

Coordination of Women's Events

In order to coordinate Administration participation in women oriented events, I have asked Fred Ryan, Director of Presidential Appointments and Scheduling, to maintain an ongoing log of potential events.

From this point forward, I ask your assistance in the project by informing Fred Ryan of all events both within and outside the White House that relate to women's issues.

Thank you.

Donna:

Here is the list of names and copies of correspondence sent in by women who want to help:

Carol A. Sragg 18 Stuyvesant Oval New York, New York 10009

Ms. Patricia L. Geadelmann 1109 W. 20th Street Cedar Falls, Iowa 50613

Ms. Graciela Beecher Chairman National Federation of Cuban American Republican Women P. O. Box 10538 130 East Lewis Street Fort Wayne, Indiana 46802

Ms. Mary Rita Miller Assistant Chairman Erie County Republican Committee Vienna, Virginia 22180 29 Keats Avenue Tonawanda, New York 14150

The Honorable Donna Pope Director of the Mint Department of the Treasury Washington, D.C. 20220

Christopher Heinbaugh representing Aurora, the Women's Political Institute P. O. Box 6155 Alhambra, California 91802

Ms. Marie V. Richardson Minority Leader and Ms. Mary Lou Rath County Legislator Erie County 25 Delaware Avenue Buffalo, New York 14202

Ms. Bernice R. Sandler Executive Director Project on the Status and Education of Women Association of American Colleges 1818 R Street, N.W. Washington, D.C. 20009

Ms. Gayle Powers 3411 Margate Drive Richmond, Virginia 23235

Lisa Small 302 West Carpenter Springfield, Illinois 62702

Patricia Wilson 373 Moselle Street Buffalo, New York

Beverly M. Selby 301 G Street, S.W. Washington, D.C. 20024

Lora J. Villarreal 2843 Sutton Oaks Lane

Ellen Levy, Bernard Engelhard and Assoc.

Norma J. Niehoff, Drefus Service Corp.

tary
Denise McLaughlin J. Henry Schroder Bank and Transport of the Service Corp. Members of the Board of the Financial Women's Association

(472 members)

Pres.

V P

Secretary

Treas.

Committees:

Career

Patrice Garrison, New York City Partnership Assn. Carleen Stone Kizer, CBS, Inc.

Civic Affairs

Suzanne D. Jaffe, Depty Comptroller New York State

College Intern Program

Leah S. Pfeffer, Dean Witter Reynold Inc.

Communication

Juanita Y. Matijasic, Chemical Bank

Resource

Doris Travis, Bankers Trust Company

Education

Llene J. Leff, Revelon, Inc.

Fundraising

Susan Farber, Everstadt Asset Management

Government

Catherine Hannah Behrend, Office of the Mayor Communities Assistance Unit Francine J. Sommer, Research & Science Investors, Inc.

Membership

Margaret Newborg, Henchey & Co., Inc.

Program

Freda S. Ackerman, Moody's Investers Service Myrna Z. Weiss, Metropolitan Insurance Companies Working Mothers Nan Foster-Rubin, Citycorp, Venture Capital Limited

Past President Pamela Jane Newman, Marsh & McLennan

THE WHITE HOUSE WASHINGTON

November 1, 1983

MEMORANDUM FOR:

MIKE DEAVER

FROM:

NAMCY RISQUE

SUBJECT:

Women who have contacted White House regarding women's issues

Susan Auld
Catherine Bedell
Marjorie Bell Chambers
Elaine Donnelly
Phyllis Schlafly
Muriel Siebert (problems here)
Sandy Smoley

Members of Congress

Bobbie Fiedler
Marge Roukema
Olympia Snowe
Nancy Johnson
Lynn Martin
Claudine Schneider
Marjorie Holt
Virginia Smith
Barbara Vucanovich
Paula Hawkins
Nancy Kassebaum

Staff

Anne Graham Mari Maseng Becky Norton Dunlop

THE WHITE HOUSE

WASHINGTON

October 26, 1983

WOMEN'S INITIATIVES

- 1. Reagan meeting with Rollins re: women's program.
- 2. Heitman materials -- to Baroody.
- 3. Maureen re: fund raisers and video tape.
- 4. Pat Goldman National Safety Transport Board.

Women's Program

- a. Svahn hires a woman policy person.
- b. Kevin Hopkins.
- c. Small group.
- d. Jack Svahn.
- e. 50 States to Verstandig.
- f. Legal stays at Justice.
- g. Legal Equity Task Force looks for projects within each Department and let us know so President can take credit.
- h. Pick out 5 Presidential projects.
- i. Chairman for Legal Equity Task Force.
- j. Fuller and Svahn re: Agent Orange.
- k. Surrogates Heckler, Dole, Reagan, Hills, Fiedler, Lyn Martin, Ann Armstrong.
- 1. Press opportunity for women speakers.
- m. Women for Surrogates Program for Campaign.
- n. Betty Ford at Convention.
- o. What will be the major platform issue for women pay equity.
- p. How far we've come on legislative issues, perhaps "agent orange".
- q. Lost children and latch key children.
- r. Private sector coop day care.
- s. Documentary for Mrs. Reagan.

some de Jacop

THE WHITE HOUSE

WASHINGTON

October 19, 1983

MEMORANDUM FOR:

MIKE DEAVER DAVE GERGEN MIKE McMANUS PAM BAILEY

FROM:

NANCY RISQUE

This article, I believe, underscores the need for us to focus on "real people" in any discussions we have on women appointees or in any materials we send out for public distribution.

We just ain't gonna win playing the numbers, guys.



Fewer Women Named by Reagan Than Carter

In his first two and one-half years in office, President Reagan successfully appointed 19 percent fewer women to jobs requiring Senate approval than did President Carter dur-

ing the comparable period.

Between the time he took office in 1977 and the congressional recess in August 1979, the Senate confirmed 166 women nominated by Carter to posts ranging from Cabinet jobs to ambassadorships to advisory commissions.

Between the time Reagan moved into the White House in 1981 and this year's August congressional recess, the Senate had confirmed 134 women nominated by Reagan.

The names, positions and confirmation dates of all of these women appear on the following five pages.

Congressional Quarterly assembled the names by cross-checking a variety of official documents that list confirmations by the Senate. No attempt was made to differentiate between the relative importance of the jobs the women filled. For example, Carter's appointment of Joan Mondale to the National Museum Services Board is probably not as important as Reagan's nomination of Sandra Day O'Connor to the Supreme Court. Nor is Reagan's naming of Margaret Truman Daniel to the Harry S Truman Scholarship Foundation Board of Trustees as important as Carter's naming Deanne C. Siemer to be general counsel of the Defense Depart-

The Reagan White House, like the Carter administration before it, is defensive about the number of women it has named to high places. It is particularly sensitive on the issue of women because polls show a "gender gap" - fewer women than men supporting Reagan.

At a news conference in July, Reagan claimed his record of appointing women was better than Carter's. "... If anyone wants to really dig into the facts, I will match our record against any other administration that

-Research by Joan Levit, James Reilly and Michael L. Koempel has ever been here with regard to what we have accomplished for women," Reagan said, pointing particularly to his economic policies. (Weekly Report

According to Anson Franklin, a Reagan spokesman, "We have done as well, in most cases better, than previous administrations in naming women to positions of authority." Franklin said White House figures showed that after two years in office Reagan had named 151 women to positions requiring Senate approval as compared to 150 for Carter in his first two years.

However, those numbers include nominations that were announced but never made, those that were withdrawn and those that were not confirmed by the Senate. Congressional Quarterly's list includes just those women actually confirmed by the Senate. The Congressional Quarterly figures for Reagan and Carter also include two and one-half years, not just

'Political Football'

"The issue has become a political football," Franklin said. "This president has done quite a bit to include women in the decision-making process. He's gone a long way. That can't be taken away from him.'

But Reagan's record on female appointments was called "pitiful" by Marilyn Nejelski, coordinator for the Coalition for Women's Appointments, an organization of women's groups formed in 1976 out of unhappiness with the number of women initially appointed by Carter. Nejelski said the disparity between Carter and Reagan is even greater than it appears because Reagan has appointed far more men than did Carter.

Congressional Quarterly's research showed that through this year's August recess, Reagan had sent the names of approximately 1,410 nominees to the Senate for confirmation. During the comparable period, Carter sent the names of approximately 1,160 nominees to the Senate. These figures include people whose names were later withdrawn or who failed confirmation.

The 134 women confirmed by the

Senate for Reagan represent approximately 9.5 percent of all the nominations Reagan sent to the Senate during the period. The 166 women confirmed during the comparable period under Carter is approximately 14.3 percent of Carter's total.

Nejelski also said that Reagan has failed to name women to top posts in the more prestigious departments, such as Defense. The biggest failure, according to Nejelski, is Reagan's appointment of very few women to the federal judiciary, although she praised the naming of O'Connor to the Supreme Court. Congressional Quarterly's list shows Reagan appointed 11 female judges while Carter appointed 22 during the comparable period.

Judy Goldsmith, president of the National Organization for Women, criticized the Reagan record on appointing women but also criticized Carter's. She said the number named by both men should have been much higher. "We're looking backwards instead of forwards," she complained.

While Reagan claimed credit for helping women through his economic policies, Goldsmith criticized Reagan's budgets that cut programs affecting women.

Rep. Patricia Schroeder, D-Colo., who regularly criticized Carter for not appointing more women, held a press conference in late September to fault Reagan's record on appointments of women. Schroeder, chairman of the Post Office and Civil Service Subcommittee on Civil Service, had her staff examine White House computer printouts of presidential appointments. According to Schroeder:

"The White House data shows two things: First, that President Reagan has made vastly more political appointments than President Carter. Second, President Carter appointed vastly more women, particularly to policy-making positions, than President Reagan has.

"I hold no special brief for Jimmy Carter. I was quite critical of his record in appointing women to his administration. Nevertheless, the record of the Reagan administration is much worse."

Women Appointed by Carter and Reagan

Following are the names, positions and confirmation dates of women appointed by President Carter and by President Reagan during the first two and one-half years of their administrations. The totals show 166 women appointed by Carter; 134 by Reagan. The list includes only women confirmed by the Senate and not those whose names were withdrawn or who were not confirmed. The

period of comparison is January 1977 until August 1979 for Carter and January 1981 until August 1983 for Reagan.

The research staff of Congressional Quarterly compiled the list from the Congressional Record, the Senate Journal of Executive Proceedings, the Senate Register of Civilian Nominations, the Public Papers of the Presidents and Presidential Documents.

Carter

Name	Position	Date Confirmed
Anderson, Bette Beasley	Under Secretary, Treasury	
Babcock, Barbara A.	Assistant Attorney General. Civil Division, Justice	3/29/77
Bailey, Elizabeth E.	Member, Civil Aeronautics Board	3/4/77
Bass, Mary P.	Inspector General, Commerce	7/28/77
Benson, Lucy Wilson	Under Secretary for Coordinating Secretary	6/27/79
Benton, Marjorie Craig	Under Secretary for Coordinating Security Assistance Programs, State	3/23/77
,	Representative to the 32nd Session of the U.N. General Assembly Alternate Representative to the 10th Session of the U.N. General Assembly on Disarmament	9/27/77
Berry, Mary	Assistant Secretary for Education, HEW	5/26/78
Bingham, Eula	Assistant Secretary for Doubleting Assistant Secretary for Occupation Assistant Secret	4/1/77
Black. Susan H.	Assistant Secretary for Occupational Safety and Health, Labor U.S. District Judge, Middle District of Fla.	3/8/77
Blum, Barbara	Deputy Administrator, EPA	7/23/79
Boyle, Patricia J. E.	LIS District Index France Division Control	3/3/77
Bowers, Shellie Fountain	U.S. District Judge, Eastern District of Michigan	9/22/78
Brown, June Gibbs	Associate Judge, Superior Court, D.C.	6/27/79
Burg, Mary Lou	Inspector General, Interior	5/10/79
Burns, Ellen B.	Commissioner, Copyright Royalty Tribunal	10/26/77
Butcher, Goler Teal	U.S. District Judge, District of Conn.	5/17/78
Cardenas, Blandina	Assistant Administrator for Africa, AID	6/15/77
Carney, Eliza Macaulay	Chief, Children's Bureau, HEW	8/2/77
Chambers, Anne Cox	Member, National Advisory Council on Women's Educational Programs	8/7/78
Chayes, Antonia Handler	Ambassador to Beigium	4/29/77
Chayes. Antonia riandier	Assistant Secretary for Manpower, Reserve Affairs and Installations, Air Force	7/21/77
Clark, Joan Margaret	onder Secretary, Air Force	7/23/79
Clark, Mamie P.	Ambassabor to Republic of Malta	3/21/79
Clauss, Carin Ann	Member, National Museum Services Board	12/6/77
Claybrook, Joan Buckler	Solicitor of Labor	3/9/77
Clusen, Ruth C.	Administrator, National Highway Traffic Safety Administration	4/6/77
Conlin. Roxanne Barton	Assistant Secretary for Environment, Energy	8/25/78
Craig. Lois A.	U.S. Attorney, Southern District of Iowa	10/7/77
	Member, Board of Directors, National Institute of Building Sciences	4/10/79
Danner, Patsy Ann	rederal Co-chairman, Ozarks Regional Commission	7/1/77
Davenport, Joan Mariarenee	Assistant Secretary for Energy and Minerals, Interior	4/20/77
Davidson, Evelyn T.	Superintendent of the Mint, Denver	
Dees. Maureen	Member. National Council on the Arts	3/15/78 4/3/78
Derian, Patricia M.	Coordinator for Human Rights and Humanitarian Affairs, State	
Dobelle, Edith Huntington Jones	Ambassador and Chief of Protocol	6/7/77
Dorsey, Fannie B.	Member, Federal Council on the Aging	9/13/78
Esquer, Cecilia Denogean	Member, Board of Directors, Legal Services Corporation	6/28/78
Evans, Orinda D.	U.S. District Judge, Northern District of Ga.	3/20/78
Falco, K. Mathea	Assistant Secretary for International Narcotics Matters State	7/23/79
Ferre, Sister M. Isolina	Member, National Advisory Council on Women's Educational Programs	2/5/79
Ferst, Charlotte	Member, National Museum Services Board	5/16/79
Foreman, Carol Tucker	Member, Board of Directors, Commodity Credit Corporation	12/6/77
F	Assistant Secretary for Food and Consumer Affairs, Agriculture	3/24/77
Fraser, Leila	Alternate Representative to the 20th Session of the General Conference on UNESCO	3/24/77
Friedl, Ernestine	Member, National Science Board, National Science Foundation	16/11/78
Garcia, Frances	Commissioner, Copyright Royalty Tribunal	5/14/79
Goldman, Patricia A.	Member, National Transportation Safety Board	10/26/77
Graham, Patricia	Director, National Institute of Education, HEW	6/5/79
Green, Joyce Hens	U.S. District Judge, District of D.C.	8/3/77
		5/10/79

Name	Position	Date Confirmed
Gross, Joan Helene	Member, National Commission on Libraries and Information Science	8/7/78
Gunn. Gladys	Member, National Advisory Council on Women's Educational Programs	8/7/78
Hackel, Stella B.	Director of the Mint	11/4/77
Harris, Patricia Roberts	Secretary of HUD	1/20/77
7	Secretary of HEW	7/27/79
Hauser, Rita E.	Member, Board for International Broadcasting	3/1/78
Herman, Alexis M.	Director, Women's Bureau, Labor	3/18/77
Hoffman, Ellen Sherry	Member, National Advisory Council on Women's Educational Programs	8/7/78
Howe, Kay	Member, National Council on the Humanities	5/16/79
Humphrey, Kathleen Elaine	Member, National Advisory Council on Women's Educational Programs	8/7/78
Ilchman, Alice Stone	Assistant Secretary for Educational and Cultural Affairs, State	3/17/78
Languilla Mari Lauri	Associate Director, International Communication Agency	3/17/78
Jaramillo, Mari-Luci	Ambassador to Honduras	9/15/77
Jimenez, Gloria Cusumano	Administrator, Federal Insurance Administration, HUD	3/9/78
Johnson, Marilyn Priscilla Jones, Anne P.	Ambassador to Republic of Togo	9/22/78
Jones, Clara Stanton	Commissioner, Federal Communications Commission	3/21/79
Joseph, Geri M.	Member, National Commission of Libraries and Information Science Ambassador to The Netherlands	8/7/78
Kamm. Linda	General Counsel, DOT	7/14/78
Kanuk, Leslie Lazar	Commissioner, Federal Maritime Commission	2/11/77
Karmel, Roberta S.	Commissioner, Securities and Exchange Commission	4/19/78 9/22/77
Kaslow, Audrey A.	San Francisco Regional Commissioner, Parole Commission	11/15/77
Kearse, Amalya L.	Judge, U.S. Court of Appeals for the 2nd Circuit	6/19/79
Kenney, Sandra R.	Member, U.S. Metric Board	3/21/78
Kessler, Gladys	Associate Judge, Superior Court, D.C.	5/5/77
Kessler, Joan F.	U.S. Attorney, Eastern District of Wis.	4/6/78
Kimche, Leila I.	Director, Institute of Museum Services	12/15/77
King, Coretta Scott	Representative to the 32nd Session of the U.N. General Assembly	9/21/77
King, Mary Elizabeth	Deputy Director, ACTION	3/2/77
King, Susan Bennett	Commissioner, Consumer Product Safety Commission	2/28/78
Knowles, Marjorie Fine	Inspector General, Labor	5/10/79
Kravitch, Phyllis A.	Judge, U.S. Court of Appeals for the 5th Circuit	3/21/79
Kreps, Juanita M.	Secretary of Commerce	1/20/77
Krim, Mathilde	Alternate Representative to the 20th Session of the General Conference on UNESCO	10/11/78
Levesque, Anna Doyle	Member, National Advisory Council on Women's Educational Programs	5/16/79
Levin. Betsy	Member, National Council on Education Research	8/7/78
Lewis, Jean Price	Assistant Administrator for Legislative Affairs, AID	6/7/77
Leyland, Mary Frances Cahill	Assistant Director for Administration and Finance, ACTION	9/15/77
Lowe, Mary Johnson	U.S. District Judge, Southern District of N.Y.	6/23/78
Marshall, Mary A.	Member, Federal Council on the Aging	6/28/78
Martindell, Anne Clark	Ambassador to New Zealand and Western Samoa	6/27/79
Martinez, Arabella	Assistant Secretary for Human Development Services, HEW	3/23/77
McCarty, Virginia Dill	U.S. Attorney, Southern District of Indiana	6/16/77
McDonald, Gabrielle Anne Kirk	U.S. District Judge, Southern District of Texas	5/10/79
McKee, Jean	Member, U.S. Advisory Commission on International Communications, Culture, and Education Affairs	C /05 /50
Merritt, Doris H.	Member, Board of Regents, National Library of Medicine	6/27/79
Miller, Anita	Member, Federal Home Loan Bank Board	3/20/78 4/25/78
Miller, Anita M.	Member, Board of Trustees, Harry S Truman Scholarship Foundation	6/23/78
Miller, Joyce D.	Member, U.S. Metric Board	3/21/78
Mink, Patsy T.	Assistant Secretary for Oceans and International Environmental and Scientific Affairs, State	i i
Mondale, Joan	Member, National Museum Services Board	3/23/77 12/6/77
Moore, Bessie Boehm	Member, National Commission on Libraries and Information Science	5/9/79
Morton, Azie Taylor	Treasurer of the United States	8/2/77
Naftalin, Frances Healy	Member, National Commission on Libraries and Information Science	8/7/78
Nease, Marian Pearlman	Member, Federal Mine Safety and Health Review Commission	8/25/78
Negley, Nancy	Member, National Museum Services Board	12/6/77
Neugarten, Bernice L.	Member, Federal Council on the Aging	6/28/78
Nolan, Kathleen	Member, Board of Directors, Corporation for Public Broadcasting	7/13/79
Norton, Eleanor Holmes	Chairman, Equal Employment Opportunity Commission	5/27/77
Norton, Mary Beth	Member, National Council on the Humanities	5/16/79
Norwood, Janet L.	Commissioner of Labor Statistics, Labor	5/16/79
Olivarez, Graciela Olmsted, Mary S.	Director, Community Services Administration	4/28/77
Ordin, Andrea M. Sheridan	Ambassabor to the Solomon Islands	8/25/78
Ostrander, Nancy	U.S. Attorney, Central District of Calif. Ambassador to Republic of Surinam	10/10/77 5/24/78

	Name	Position	Date Confirmed
	Payton, Carolyn R.	Associate Director, ACTION	
		Director of Peace Corps	10/7/77
		Member, Board of Directors, Inter-American Foundation	10/12/77
	Pfaelzer, Mariana R.	U.S. District Judge, Central District of Calif.	5/24/78
, 	Pfeiffer, Jane Cahill	Member, General Advisory Committee of U.S. Arms Control and Disarmament	9/22/78
	Poster Flor All	rigoney	10/11/20
	Porter, Elsa Allgood	Assistant Secretary for Administration, Commerce	10/11/78
	Poston, Ersa H.	Commissioner, Civil Service Commission	4/27/77
	Power, Sarah G.	Representative to the 20th Session of the General Conference on LINESCO	6/15/77
	Prokop, Ruth T.	General Counsel, AUD	10/11/78
	Rambo, Sylvia H.	Chairman, Merit Systems Protection Board	4/29/77
	Randall, Carolyn D.	U.S. District Judge, Middle District of Pa	6/27/79 7/23/79
	Read, Sister Joel	Judge, U.S. Court of Appeals for the 5th Circuit	7/12/79
	Ridgway, Rozanne L.	Member, National Council on the Humanities	5/16/79
	Ritter, Patricia K.	Ambassador to Finland	5/25/77
	1.	Member, Board of Directors, National Corporation for Housing Partnerships	0/20/11
	Robinson, Mary Lou	U.S. District Judge, Northern District of Texas	10/14/78
	Rockefeller, Sharon P.	Member Board of Directors Comment of Texas	5/24/79
	Rodham, Hillary Diane	Member, Board of Directors, Corporation for Public Broadcasting	10/19/77
	Rollins, Hazel R.	Member, Board of Directors, Legal Services Gerporation Assistant Administrator, Foonemic Personal Services Gerporation	3/20/78
	Roy. Elsijane Trimble	Assistant Administrator, Economic Regulatory Administration, Energy U.S. District Judge, Eastern and Western Districts of Ark.	8/4/77
	Sandler, Bernice	Member, National Advisory Council on Women's Educational Programs	11/1/77
	Schaffer, Gloria	Member, Civil Aeronautics Board	8/7/78
	Shalala, Donna Edna	Assistant Secretary for Policy Development and Research, HUD	9/13/78
	Shanahan, Eileen	Assistant Secretary for Public Affairs, HEW	4/7/77
	Shapiro, Norma Levy	U.S. District Judge, Eastern District of Pa	3/29/77
	Sheldon, Georgiana H.	Commissioner, Federal Power Commission	8/10/78
	Sholton Sally Assal	Commissioner, Federal Energy Regulatory Commission	8/4/77
	Shelton, Sally Angela Shump, Ramona Toledo	Ambassador to Barbados, Grenada, Dominica and Saint Lucia	10/20/77 5/16/79
	Siemer, Deanne C.	Member, Board of Directors, Legal Services Corporation	5/2/79
	Sloan. Edith Barksdale	General Counsel, Defense Dept.	4/25/77
	Sloviter, Dolores Korman	Commissioner, Consumer Product Safety Commission	2/28/78
	Smythe, Mabel Murphy	Judge, U.S. Court of Appeals for the 3rd Circuit	6/19/79
	Sorenson, Gillian	Ambassador to the United Republic of Cameroon	5/9/77
	St. Marie, Satenig S.	Member, Board of Directors, Corp. for Public Broadcasting Member, U.S. Metric Board	10/20/77
	Stahl, Angelique O.	Alternate Representative to the 22-d Coming of the 123-d	3/21/78
	tern. Paula	Alternate Representative to the 33rd Session of the U.N. General Assembly Commissioner, International Trade Commission	9/22/78
:	Stimpson, Catharine C.	Member, National Council on Education Research	9/27/78
	l'alley. Mae Sue	Member, U.S. Advisory Commission on International Communication, Culture	8/7/78
,		and Education Affairs	
	Taylor, Harriet Rosen	Associate Judge, Superior Court. D.C.	6/27/79
,	Teeters, Nancy Hays	Member, Board of Governors, Federal Reserve System	6/27/79
,	Tinker, Irene	Assistant Director, Office of Policy and Planning ACTION	9/15/78
,	Tobin, Joan Fleischmann	Member, Board of Directors, Communications Satellite Corporation	9/15/77
,	Sance, Susan Margaret	Member, National Advisory Council on Women's Educational Programs	3/21/79
1	Vagner, Annice McBryde Vald, Patricia M.	Associate Judge, Superior Court, D.C.	5/16/79 5/5/77
	and. Fatricia ivi.	Assistant Attorney General, Justice	3/4/77
1	Valden, Omi Gail	Judge, U.S. Court of Appeals for the D.C. Circuit	7/24/79
	Vatson, Barbara M.	Assistant Secretary for Conservation and Solar Applications, Energy	7/26/78
1	Veddington, Sarah	Administrator, Bureau of Security and Consular Affairs, State General Counsel, Agriculture	4/6/77
1	Vells, Melissa F.	Ambassador and Representative on Fermania 10 110	8/3/77
		Ambassador and Representative on Economic and Social Council of the U.N.	6/7/77
		Alternate Representative to the 32nd Session of the U.N. General Assembly Alternate Representative to the 33rd Session of the U.N. General Assembly	9/21/77
1	Vilkowski, Jean M.	Ambassador and Coordinator of U.S. Preparations for U.N. Conference on Science	9/22/78
		and recimology for Development	
γ.	Vills Joan Lawson	Member, National Commission on Employment and Unemployment Statistics	7/28/77
1.	Vilson, Margaret Bush	Member, General Advisory Committee of U.S. Arms Control and Disarmament	3/20/78
7.7	icada Plaina	· rigericy	0 /2 /==
11	oods, Eloise A.	Chairman, National Credit Union Board	3/1/78
11	oods, Jessie A.	Member, National Council on the Arts	9/22/77
H	orthy, Josephine Marie unnicke, Esther Crane	Member, Board of Directors, Legal Services Corporation	5/9/79
N	yman, Rosalind W.	Member, Joint Federal-State Land Use Planning Commission for Alaska	3/20/78
1	arn. Jane Hurt	member, reational Council on the Arts	6/30/77
7:	mmerman, Harriet Morse	Member, Council on Environmental Quality Member, National Council on the Humanities	5/9/79 8/18/78
4		Welliver, Ivational Council on the Humanities	0/10/10
Z	bel. Rya W.	U.S. District Judge, District of Mass.	5/16/79

Reagan

Name	Position	Date Confirmed
Adams, Elizabeth Helms	Member, National Museum Services Board	10/1/00
Ahmad, Sharon Erdkamp	Ambassador to The Gambia	10/1/82 9/29/82
Aikens, Joan D.	Commissioner, Federal Elections Commission	7/1/82
Algood, Alice Wright	Commissioner, Federal Elections Commission Member, National Museum Services Board	7/29/83
Annenberg, Leonore	Ambassador and Chief of Protocol	10/1/82
Arndt, Mary Jo	Member, National Advisory Council on Women's Educational Programs	5/5/81 7/13/82
Arnold, Margaret Long	Member, Federal Council on the Aging	3/31/82
Attard, Adelaide Badham, Anne Carroll	Member, Federal Council on the Aging	3/31/82
Bailey, Pamela Needham	Member, National Museum Services Board Assistant Secretary for Public Affairs, HHS	10/1/82
Barker, Sarah Evans	U.S. Attorney, Southern District of Ind.	6/1/81
Barton, Nelda Ann Lambert	Member, Federal Council on the Aging	7/15/81 3/31/82
Bennett, Kathleen M.	Assistant Administrator for Air, Noise and Radiation, EPA	7/31/81
Bloch, Julia Chang	Assistant Administrator for Food for Peace and Voluntary Assistance, AID	7/29/81
Bodwell, Marge Bogosian, Edna	Member, National Advisory Council on Women's Educational Programs	7/13/82
Brake. Betty H.	Member, Federal Council on the Aging Deputy Director, ACTION	3/31/82
Brown, June Gibbs	Inspector General, NASA	12/21/82
Buchanan, Angela M.	Treasurer of the United States	7/17/81 3/17/81
Burkhart, Elizabeth Flores	Member, National Credit Union Administration	7/20/82
Clark, Joan M. Cohen, Mary Ann	Director General, Foreign Service, State	7/24/81
Cole-Alexander, Lenora	Judge, U.S. Tax Court	8/16/82
Collyer, Rosemary M.	Director, Women's Bureau, Labor Member, Federal Mine Safety and Health Review Commission	10/26/81
Conable, Charlotte W.	Member, Federal Council on the Aging	10/26/81
Connor, Judith T.	Assistant Secretary for Policy and International Affairs, Transportation	3/31/82
Coon, Jane Abel	Ambassador to Bangladesh	3/10/81 6/25/81
Cordoba, Betty Ann Gault	Member, National Advisory Council on Women's Educational Programs	7/13/82
Cornelius, Loretta Daniel, Margaret Truman	Deputy Director, Office of Personnel Management	9/29/81
Dawson, Mary Ann Weyforth	Member, Board of Trustees, Harry S Truman Scholarship Foundation Commissioner, Federal Communications Commission	12/21/82
Dennis, Patricia Diaz	Member, National Labor Relations Board	6/4/81
Dinkins, Carol E.	Assistant Attorney General, Justice	4/15/83 4/2/81
	Member, Board of Directors, National Consumer Cooperative Bank	7/13/81
Dole, Elizabeth Hanford	Secretary of Transportation	2/1/83
Dollinger, Lilli K. Douglas, Rosslee Green	Member. National Advisory Council on Women's Educational Programs	7/13/82
du Pont, Elise R. W.	Director. Office of Minority Economic Impact, Energy Assistant Administrator, Bureau for Private Enterprise, AID	5/14/81
Dusenberry, Katie	Member, Federal Council on the Aging	7/29/81
Elliott, Eleanor Thomas	Member, National Advisory Council on Women's Educational Programs	3/31/82 7/1/82
Elliott. Lee Ann	Commissioner, Federal Elections Commission	7/12/82
Evans, Diana Powers Evans, Faith P.	Member, National Advisory Council on Women's Educational Programs	4/13/83
Ford, W. Antoinette	U.S. Marshal, District of Hawaii Assistant Administrator for the Near East, AID	8/5/82
Gerard, Jean Broward Shevlin	Ambassador and Permanent Representative to UNESCO	7/29/81
Gibbons, Julia Smith	U.S. District Judge, Western District of Tenn.	11/6/81
Gjurich. Gilda Bojorquez	Member, National Advisory Council on Women's Educational Programs	6/6/83 7/13/82
Gorsuch, Ann McGill	Administrator, EPA	5/5/81
Gradison, Heather J. Graham, Anne	Commissioner, Interstate Commerce Commission	6/16/82
Haffner, Ann Duncan	Assistant Secretary for Legislative and Public Affairs, Education Member, National Museum Services Board	7/28/81
Haggart, Veronica A.	Member, International Trade Commission	10/1/82
Hall, Cynthia Holcomb	U.S. District Judge, Central District of Calif.	3/8/82
Hardy, Dorcas R.	Assistant Secretary for Human Development Services, HHS	11/18/81 5/4/81
Hashim, Elinor M.	Member, National Commission on Libraries and Information Science	10/1/82
Hay, Gloria Ann Hearne, Donna Helene	Member, Board of Trustees, Harry S Truman Scholarship Foundation	12/21/82
Heckler, Margaret M.	Member, National Council on Education Research Secretary of HHS	12/21/82
Herrington, Lois H.	Assistant Attorney General, Office of Justice Assistance, Research and Response, Justice	3/3/83
Hesse, Martha O.	Assistant Secretary for Management and Administration, Energy	6/22/83 12/8/82
Himmelfarb, Gertrude	Member, National Council on the Humanities	7/28/82
Holm, Celeste Hume, Caroline H.	Member, National Council on the Arts	12/21/82
Hussey, Nora Walsh	Member, National Museum Services Board Superintendent of the Mint, Denver	12/10/82
Jarratt, Mary Claiborne	Assistant Secretary for Food and Consumer Services, Agriculture	7/24/81
	Member, Board of Directors, Commodity Credit Corporation	5/19/81
Johnson, Maria Lucia	Member, Merit Systems Protection Board	6/10/81 5/6/83
Jones, Elizabeth	Engraver of the Mint, Philadelphia	9/29/81

Name	Position	Date Confirmed
Kirkpatrick, Jeane J.	Ambassador and Representative to the U.N.	20 4000 400
	Representative to the 36th Session of the U.N. General Assembly	1/29/81
	regresentative to 12th Spec. Sess. of the U.N. General Assembly on Discourse	11/16/81
Koonce, Marian North	representative to the ofth Session of the U.N. General Assembly	6/16/82 9/22/82
Kovachevich, Elizabeth A.	Member, National Council on the Handicapped	10/1/82
Kram, Shirley Wohl	U.S. District Judge, Middle District of Fla. U.S. District Judge, Southern District of N.Y.	3/4/82
Lamont, Frances	Member, Federal Council on the Aging	3/2/83
Landau, Sonia	Member, Board of Directors, Corporation for Public Broadcasting	3/31/82
Lavelle, Rita M.	Assistant Administrator for Solid Waste and Emergency Response EDA	11/3/81
Leier, Marcilyn D.	Member, Ivational Advisory Council on Women's Educational Deventional	3/31/82
MacDougall, Nanette Fabray Mahone, Barbara Jean	Member, National Council on the Handicanned	7/13/82
Maloley, Nancy A.	Member, Federal Labor Relations Authority	12/21/82 3/7/83
Mansmann, Carol Los	Member, Council on Environmental Quality	7/26/82
McCoy, Janet J.	U.S District Judge, Western District of Pa.	3/18/82
McGraw, Onalee	High Commissioner, Trust Territories of the Pacific Islands Member, National Council on Education Research	12/3/81
McLaughlin, Ann Dore	Assistant Secretary for Public Affairs, Treasury	12/21/82
Morales, Diane Kay	Member. Civil Aeronautics Board	6/19/81
Moss, Judith D.	Member, National Advisory Council on Women's Educational Programme	12/16/82
Muhler, Marie Sheehan	Wiember, National Advisory Council on Women's Educational Programs	7/13/82
Munsell, Elsie L.	C.S. Attorney, Eastern District of Va	7/13/82
Nettesheim, Christine Cook Norwood, Janet L.	Judge, U.S. Claims Court	11/10/81
Oblinger, Josephine K.	Commissioner of Labor Statistics, Labor	12/10/82 6/10/83
O'Connor, Sandra Day	Member, Federal Council on the Aging	3/31/82
Ortega, Katherine D.	Associate Justice, U.S. Supreme Court	9/21/81
Parrino, Sandra Swift	Commissioner, Copyright Royalty Tribunal	12/10/82
Pavilack, Carol McGrew	Member, National Council on the Handicapped Commissioner, Parole Commission	10/1/82
Pettis. Shirley N.	Member, General Advisory Committee of U.S. Arms Control and Disarmament Agency	2/23/83
Phillips, Jacqueline L.	Alternate Federal Co-chairman, Appalachian Regional Commission	9/22/82
Phillips. Susan Meredith	Commissioner, Commodity Futures Trading Commission	9/24/82
Pizzano, Winifred Ann	Deputy Director, ACTION	10/27/81
Pope, Donna	Federal Co-chairman, Appalachian Regional Commission	8/9/81
Pullen. Penny	Director of the Mint	9/24/82 7/13/81
Ricardo-Campbell, Rita	Member, National Council on Education Research	12/21/82
Ridgway, Rozanne L.	Member, National Council on the Humanities	7/28/82
Riley, Virginia L.	Ambassador to the German Democratic Republic Associate Judge, Superior Court. D.C.	9/22/82
Robinson, Irene Renee	Member National Advisory Council on William D.C.	12/16/82
Rockefeller, Sharon P.	Member, National Advisory Council on Women's Educational Programs Member, Board of Directors, Corporation for Public Broadcasting	7/13/82
Rodriguez, Rita M.	Member, Board of Directors, Export-Import Bank of the United States	2/16/83
Rogers, Judith W.	Associate Judge, D.C. Court of Appeals	10/1/82
Rolfe, Judy F.	Member, National Advisory Council on Women's Educational Programs	8/3/83
Rooks, Eleanor Knee Roosevelt, Selwa	Member, National Advisory Council on Women's Educational Programs	7/13/82 7/13/82
Ruppe. Loret M.	Ambassador and Chief of Protocol	5/10/82
Russell, Edna Bonn	Director, Peace Corps	5/7/81
Rymer. Pamela Ann	Member, Federal Council on the Aging	3/31/82
Schadler, Elaine Y.	U.S. District Judge, Central District of Calif. Member, National Council on Education Research	2/23/83
Schafer, M. Virginia	Ambassador to New Guinea and Solomon Islands	12/21/82
Scott, Harriet Fast	Member, General Advisory Commissioner Found Franciscopy Commissioner Fra	9/30/81
Shattuck, Cathie A.	Commissioner, Equal Employment Opportunity Commission	9/22/82
Sheldon, Georgiana H.	Commissioner, Federal Energy Regulatory Commission	3/2/82
Shuhi, Maria Pornaby	Member, National Advisory Council on Women's Educational Programs	6/4/81
Smith, Mary Louise Steorts, Nancy Harvey	Commissioner, Civil Rights Commission	7/13/82 3/4/82
Tardy, Judith L.	Chairman, Consumer Product Safety Commission	7/27/81
Thomas. Eunice S.	Assistant Secretary for Administration, HUD	6/11/81
Tinsley, Virginia Gillham	Member, National Advisory Council on Women's Educational Programs	7/13/82
Tolliver, Marie P.	Member, National Advisory Council on Women's Educational Programs Member, Commission on Aging, HHS	7/13/82
Tower, Lilla Burt Cummings	Director, Institute for Museum Services	7/28/81
Triplett, Arlene	Assistant Secretary for Administration, Commerce	12/10/81
Tufts, Jean	Assistant Secretary for Special Education and Rehabilitation Services Education	5/4/81
Tyson, Dorothy J. Valerio, Helen J.	Wellber, National Museum Services Board	10/26/81
Vierra, Roxanne S.	Member, National Advisory Council on Women's Educational Programs	10/1/82 7/13/82
von Damm. Helene A.	Wellber, National Council on the Handicapped	10/1/82
Weiseman, Mary F.	Ambassador to Austria	5/3/83
Whittlesey, Faith Ryan	Inspector General, Small Business Administration Ambassador to Switzerland	5/6/83
Will. Madeleine C.	Assistant Secretary for Special Education and Dalabelian Co.	9/25/81
Wu, Julia Li	Assistant Secretary for Special Education and Rehabilitative Services, Education Member, National Commission on Libraries and Information Science	6/28/83
	and information science	12/21/82

Document No.	
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WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/16/8	3 AC	TION/CONCUR	RENCE/COM	IMENT DUE BY:			
SUBJECT:	ETTER FRO	M WALTER	MONDALE	RE WOMEN'S	EDUCATIONAL	EQUITY	ACT
		ACTIO	N FYI			ACTION I	FYI
VICE PRESIDEN	IT			HERRINGTON			
MEESE				HICKEY			
BAKER			, 4	JENKINS			
DEAVER				McMANUS			
STOCKMAN				MURPHY			
CLARK				ROGERS			
DARMAN		□P	SS	ROLLINS			
DUBERSTEIN			4	SPEAKES			
FELDSTEIN				SVAHN			
FIELDING				VERSTANDIG			
FULLER				WHITTLESEY			
GERGEN			. 🖬				
REMARKS:							

RESPONSE:

WALTER F. MONDALE

2550 M STREET, N. W., SUITE 500 WASHINGTON, D. C. 20037

September 15, 1983

President Ronald Reagan The White House Washington, D. C. 20500

Dear Mr. President:

I fought hard for the creation of the Women's Educational Equity Act, and will not stand idly by as your Administration methodically dismantles it.

As a member of the United States Senate in 1974, I was proud to be the author and sponsor of WEEA, a program whose goal is to extend to every American woman the opportunity to pursue an education and career regardless of her race, color, creed, age, or handicapped status. The House sponsor of the Act, former Congresswoman Patsy Mink, worked with me in preparing this legislation, and it was signed into law by President Nixon in 1974.

Your Administration has employed every conceivable device to undermine and virtually abolish this essential program. It has twice tried to eliminate WEEA's funding. And when efforts to bankrupt the program crumbled under Congressional scrutiny and public outcry, your Administration set out to dismantle WEEA's staff. Your plan, scheduled to go into effect on Friday, September 16, will cripple, if not destroy, the program's ability to execute its statutory mandate: "To provide educational equity for women in the United States."

I urge you to reevaluate your position on WEEA and to suspend your efforts to sabotage the

- 2

Act and the needs and concerns of women. I join today with millions of American women and men in expressing outrage and dismay at your assault on the principles of equity and opportunity that all Americans hold dear.

Sincerely,

Walter F. Mondal

2:00

THE WHITE HOUSE WASHINGTON

September 7, 1983

CABINET COUNCIL ON LEGAL POLICY MEETING

DATE: SEPTEMBER 8, 1983 LOCATION: Cabinet Room TIME: 2:00 (60 minutes)

FROM: Craig L. Fuller

I PURPOSE

To review the Third Quarterly Report of the Attorney General on Legal Equity For Women, and to decide upon implementation options proposed by the Cabinet Council on Legal Policy in light of the findings of the report.

II BACKROUND

The Third Quarterly Report of the Attorney General on Legal Equity for Women is the product of a computer search of the U.S. Code that used key words to flag laws that contained gender distinctions. Barbara Honeggar was involved in the computer search aspect of the report's preparation.

The study took one year to perform and was submitted to the Office of Cabinet Affairs on July 14, 1983.

The report is the third in a series of four reports called for in Executive Order 12336, which directed the Attorney General to review Federal laws and regulations and identify language that unjustifiably discriminates <u>against</u> women on the basis of sex.

Review of the findings of the Justice Department study has been completed by OMB and the Cabinet Council on Legal Policy. Their recommendations for your consideration during the meeting are attached.

III PARTICIPANTS

Members of the Cabinet.

IV PRESS PLAN

None.

V SEQUENCE OF EVENTS

At 2:00 P.M. you will convene the meeting and offer brief remarks.

Attorney General Smith is prepared to direct the remained of the meetings agenda.

LATHAM, WATKINS & HILLS

ATTORNEYS AT LAW

1333 NEW HAMPSHIRE AVENUE, N. W.

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PAUL R. WATKINS (1899-1973) DANA LATHAM (1898-1974)

September 15, 1983

NEWPORT BEACH OFFICE

660 NEWPORT CENTER DRIVE, SUITE 1400 NEWPORT BEACH, CALIFORNIA 92660 TELEPHONE (714) 752-9100 TELECOPIER (714) 759-8891

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TO:

The Honorable James A. Baker, III

Chief of Staff and Assistant to the President

The Honorable Michael K. Deaver

Assistant to the President and Deputy Chief of Staff

FROM:

Carla A. Hills

RE:

Women's Issues

Problem.

There is a widely held perception among too many women that the current administration is not supporting and in fact in some instances is working against many issues that deeply concern a large number of women.

Women's Concerns

No doubt one could list scores of reasons why some women oppose this administration: the President's strong defense policy may offend some and his efforts to cut public expenditures may offend others. The following list, however, focuses on issues which are more closely identified with "women's concerns."

> Opposition to the Equal Rights Amendment and Support for a "Right to Life" Constitutional Amendment.

Well organized and sizeable women's groups have existed to support the Equal Rights Amendment and/or to oppose a "Right to Life" effort. While the groups are separate, some have overlapping membership. The heat and perhaps the heart of the women's opposition to the administration may well stem from the positions taken on these two issues early on.

2. Failure to Appoint Sufficient Women to High Position.

Obviously the administration has made some enormously important positions available to women. But the Reagan Cabinet was announced in 1981 with great media coverage with fewer women than had served in the Cabinet of President Carter. Perceptions are difficult to correct. And, because there is less visibility to sub-cabinet positions, a dispute exists as to the number of "important" jobs this administration has given women as compared to that of its predecessors.

3. <u>Title IX</u>.

Recently the Department of Justice narrowed its interpretation of Title IX. The Education Department has done likewise. The position they now espouse is more restrictive than that expressed by Secretary Weinberger at HEW during the Nixon administration or by officials in the Ford administration. The issue is relatively new, but it is already causing deep resentment in bi-partisan women's groups that focus on women's rights and could become quite significant when the Supreme Court hears argument on the issue this term.

4. The Fifty State Effort.

In announcing its opposition to the Equal Rights Amendment, the administration stated that there was a better way: a thorough review, state by state, of the laws and regulations that discriminate against women. There is a widely held perception, fueled by recent television and press interviews, that this effort has been shallow.

5. Failure to Push Various Legislative Initiatives such as Pension Reform, Day Care and IRAs.

A number of organized women's groups, as well as the Republican women in Congress, have made a priority of the passage of certain legislative initiatives affecting women's economic relationships. The initiatives include pension reform, day care, IRAs, incentives to encourage enforcement of child support payments and insurance reform. Although the administration has apparently indicated that it will support the pension reform bill in the Senate, it has not taken a strong public stand on the issue. On the other issues it has not indicated support. The reaction of the women favoring passage of one or more of these legislative initiatives ranges from disappointment to bitter resentment.

6. "The Men's Club Image."

Some women, particularly professional women (an ever-increasing group), resent the existence of all-male enclaves like downtown clubs and restricted golf clubs. They believe that success in business is enhanced by access to such meeting places. To the extent that this administration is identified with such places, it suffers in the eyes of this group.

7. Perceived "Sexism" by Persons Connected with the Administration.

There are a number of symbols of "women's rights" that can cause strong reactions when they are not observed. Almost any comment about women per se can seem condescending or insensitive if the listener is looking for slights. Nonetheless, in an election year, careless use of words or unintended slights can be devastating.

Premises for Action

A few guiding principles. First, it is well to avoid the defensive position. Far better to stake out the administration's position on a substantive issue before it is attacked for failure to do so. The announced decision to examine laws for hints of discrimination was a "good" position.

Second, whatever effort you decide to make now should be and appear to be substantive and long lasting.

Third, it is a waste of time to seek approval from those who will not yield. The "right to life" issue, for example, has its supporters and those who oppose. No argument will change their respective positions. If it is a major issue next year, some women's votes will be beyond recall.

Lastly, your time frame is probably six months. Reasonable women will have their ears open on most issues until spring. But, after that, opinions will harden, and it will be very difficult to change minds.

<u>Options</u>

1. White House Position

Place someone who is highly regarded at a senior staff level in the White House.

<u>Pros:</u> - Appearance of concern.

- Person could possibly initiate legislation or other efforts to assist women

Good position to track language and symbols. Could condition White House personnel to what sounds "good" and what sounds "bad."

Cons: - Difficult to find real substantive opportunities in the White House.

- Appointment may look "too political" at this juncture and reduce appointee's capacity to work effectively with women's groups.
- Appointment may have too little substance to secure acceptance even in the White House. Unless this assignment is coupled with other responsibilities, it would be difficult to contribute meaningfully at senior staff meetings with such a narrow portfolio.
- "Language" consultant could be secured at a lower level if person selected is respected and supported by senior staff.

Recommendation

Unless there is room for another senior counselor or Counsel to the President, like an Anne Wexler or a Lloyd Cutler in the Carter administration, who could carry a broader portfolio, I would not recommend using a cabinet-level appointment to deal with this issue.

2. Audit Committee

Name a small committee of 3 to 5 persons of substantial reputation to assure effective fulfillment of the President's promises to date and to direct action to be taken in the future.

Pros: - Prestigious persons could be selected to serve on the committee whose names would add both credibility and luster to the effort.

- Designation of such a group would be consistent with the President's use of advisers from the private sector.
- Such a small group might be helpful in defusing the antagonism building on such issues as Title IX. For example, the chairman might meet quietly with a few college presidents, such as Don Kennedy of Stanford University, to devise a regulatory approach

that would be acceptable to all parties affected. This effort might enable the administration to develop an initiative that would defuse a potentially very difficult issue.

- White House staff support would probably be adequate.
- The audit committee could work with larger groups (e.g., task force) or outside groups (e.g., Governor's Conference).
- Cons: Although constructive candidates could be selected, they would require more independence than is sometimes expected in the appointment of commissions.
 - Appointments may look "political," but perhaps less so than a single person working from inside the White House.

Recommendation

If the right people were selected, this rather novel approach borrowed from corporate governance could provide a monitoring and directing force of considerable and positive visibility.

3. Task Force

A larger and more geographically diverse group could be appointed to review a number of broader issues such as (1) a review of state laws for discriminatory effects; (2) a review of federal employment to determine whether equal pay is afforded for roughly equivalent work; (3) a study of data gathered nationally to identify artificial barriers, if any, to equal opportunities for women. The task force could call upon professional associations representing business, finance and law, as well as professional schools to provide data to document areas of progress for the ever growing pool of trained women in this country as well as impediments to their progress.

Pros: - A geographically spread group could highlight in every region of the country the administration's concern and could come across as a very positive Presidential initiative.

- If bi-partisan, fairness could be established and cynicism regarding the timing of the effort reduced.
- Positive results are reasonably predictable from the objective and the demographic nature of the assignments. As in the Annual Housing Survey, the mission would be to find the facts.
- Strong, experienced group could produce a report that could be useful to the President.

Cons: - Already an abundance of task forces exists, and they are not without cost.

- Although a longer period would be required to develop remedies, the facts assembled may tend to support specific legislative initiatives already developed or being developed by others. The administration may not be willing to take a position on a given initiative and thus be perceived as negative.
- For a task force of this description to be effective, substantial staff support would be required.
- There might be some concern as to whether such a group could be specific enough to meet the present depth of concern.
- The size of the group required for geographic representation might prove unwieldy and decrease the chances that the report would be substantive.

Recommendation

The task force could demonstrate positive action by the administration.

Conclusion

It seems to me that some combination of efforts should be attempted. The options described primarily provide a framework for our future discussions. They are neither mutually exclusive nor are they the only steps that could be taken in an effort to generate meaningful good will by spring. The effectiveness of the outcome will depend in part on the experience and motivation of the people selected. I believe that I can suggest

candidates who would be constructive. The effort would also be helped measurably if the administration could support some legislative initiative on one or more of the current issues affecting women.