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MEMOS: AUGUST 1984-MAY 1985 705 (8)

FOIA

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| Doc No | Doc Type | Document Description | No of Pages | Doc Date | Restrictions |
| 1 | МЕМО | C. TURNER TO ANN WROBLESKI RE THOUGHTS REGARDING EAST WING DRUG PROGRAM FOR 1985-1986 AND BEYOND (DRAFT) THE ABOVE DOCUMENT IS PENDING RI | | 11/29/1984 IN ACCORI | open 11/3 NUU |
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| 2 | MEMO | TURNER TO BECKY NORTON DUNLOP RE ATTACHED RESUME | 1 | 11/13/1984 | В6 |
| 3 | MEMO | FROM TURNER RE ATTACHED RESUME | Ξ 1 | 11/6/1984 | В6 |
| 4 | RESUME | RE DAN LEONARD (PAGE 1, PARTIAL) | 1 | ND | B6 |

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]

B-3 Release would violate a Federal statute [(b)(3) of the FOIA]

B-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]

B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]

B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]

B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]

B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

MEMOS: November 1984

November 29, 1984

DRAFT

MEMORANDUM FOR ANN WROBLESKI

FROM:

CARLTON TURNER

SUBJECT:

Thoughts Regarding 1985-1986 and Beyond,

East Wing Drug Program

The First Lady's Drug Awareness Campaign has been an unqualified success. Drug treatment facilities have expanded, corporate sponsorship of education/prevention campaigns continues to grow, and entertainment and sports celebrities are becoming more involved in promoting drug abuse awareness. Parent groups have grown beyond expectations. Most importantly, fewer Americans are using drugs that in the late 1970's. I cannot express enough my sincere belief that many of these positive changes are because of the First Lady. Mrs. Reagan has provided the visibility and leadership which has been critical to parents and other private sector efforts to prevent drug abuse by children.

There is still much to be done. Most Americans now recognize the problems associated with drug abuse, but many remain unaware of what can be and is being done to stop it. I believe there remains a great need for Mrs. Reagan's continued leadership in prevention efforts in the United States.

In addition, Mrs. Reagan could take initiatives to share the United States' prevention approach with other countries. For example, Mrs. Reagan could attend the Third International PRIDE Conference in April 1985 and invite her counterparts around the world to attend. She could discuss the problems other countries are facing and describe what she has done and the success the parent group concept has had. It could also evolve around the role international service clubs, such as Lions, could play because of their existing reputation from community service and willingness to get involved in fighting drug abuse.

Mrs. Reagan's leadership role in promoting a drug-free environment is well accepted worldwide. I have been advised that the First Ladies of several countries have already expressed an interest in following Mrs. Reagan's model. I suggest the following countries be considered: Australia, Canada, Mexico, Colombia, Italy, Argentina, Indonesia, Zimbabwe and Botswana.

The emphasis of the First Lady's drug abuse prevention efforts should remain in the United States as long as we continue to have a serious drug abuse problem. However, selected international activities by Mrs. Reagan would provide an impetus for drug abuse prevention on an international basis while also giving additional visibility to prevention efforts at home.

November 30, 1984

The First Lady's efforts in raising the awareness of drug abuse and encouraging personal involvement in prevention and treatment have been highly successful. Drug treatment facilities have expanded, corporate sponsorship of education/prevention programs continues to grow, entertainment and sports celebrities are becoming more concerned and involved in promoting prevention. Parent groups have grown in number and diversity, with drug and alcohol groups active and influencing government at all levels.

The successes of the First Lady in building grassroots support was paralleled by a significant increase in Federal law enforcement and diplomatic efforts to reduce the supply of illegal drugs. The President's support has established an unmistakable priority for continuing these efforts.

Looking at the present situation, drug and alcohol abuse continue at an unacceptably high level. We must seek every opportunity to capitalize on the interest and activity begun during the first term by seeking to make these gains permanent. Two less obvious areas require attention. First, drug abuse is extremely volatile and a simple fad (behavioral or substitute substance) could reverse our gains. By continuing to focus on attitudes and excellence, we favor prevention rather than reaction. We embarked on a long-term effort to stop drug abuse in an entire generation of youngsters and we must continue our efforts, following that generation through several years of education and adult support.

An area of opportunity for Mrs. Reagan would be to use the excellent progress that she has made in the United States as an example and encourage the First Ladies in foreign countries to use their position to sponsor similar strategies. We have been relatively successful in our efforts to raise awareness in foreign countries of the dangers of drug abuse to their own population. Ambassador Lewis Tambs in Colombia has pursued such an information effort within Colombia and it has contributed to greater awareness and obvious changes in public attitudes within that country.

WASHINGTON

November 21, 1984

MEMORANDUM FOR ROGER PORTER

FROM:

MELANIE DAY

SUBJECT:

Christmas Leave

In response to your November 21, 1984 memo regarding Christmas leave plans, I plan to be off from Friday, December 21, 1984 to December 28 pending your approval. I will be returning to the office on Monday, December 31, 1984.

Thank you.

Have a gent holiday.

Appeare

WASHINGTON

November 21, 1984

MEMORANDUM FOR ROGER PORTER

FROM:

MELANIE DAY

SUBJECT:

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In response to your November 21, 1984 memo regarding Christmas leave plans, I plan to be off from Friday, December 21, 1984 to December 28 pending your approval. I will be returning to the office on Monday, December 31, 1984.

Thank you.

WASHINGTON

November 21, 1984

MEMORANDUM FOR ROGER PORTER

FROM:

DAN LEONARD

SUBJECT:

Christmas Leave

This is to let you know that I plan to take the following days off during the Christmas holidays:

December 24

26

27

28

Thank you.

Have a gent holiday.

Apperve

WASHINGTON

November 19, 1984

MEMORANDUM FOR OFFICE OF POLICY DEVELOPMENT STAFF

FROM:

ROGER B. PORTER

SUBJECT:

Holiday Leave Plans

The holidays are rapidly approaching and I'm sure that many of you have plans to spend time away from the office.

In order to provide coverage during the holiday season, I would appreciate receiving by Friday, November 23, the dates you would like to be on leave.

Thank you.

CT/Judy -

I plan to be on leave Dec 21 though

January 4 (9 days).

Deck Williams

WASHINGTON

November 19, 1984

MEMORANDUM FOR OFFICE OF POLICY DEVELOPMENT STAFF

FROM:

ROGER B. PORTER KEP

SUBJECT:

Holiday Leave Plans

The holidays are rapidly approaching and I'm sure that many of you have plans to spend time away from the office.

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| ☐ John A. Svahn Assistant to the Presiden or Policy Development (x6515) | t OK CK | | Roger B. Porter Director Office of Policy Development (x6515) |

| Document No. | 244821SS |
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WHITE HOUSE STAFFING MEMORANDUM

| DATE: 10-17-84 | ACTION/CONCU | RRENCE/CO | MMENT DUE BY: | 11:00 a.m. | TOMORRO | OW 10-1 |
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| SUBJECT: Bill H.R. | 5618 - Vetera | ans' Hea | alth Care Act | of 1984 | | |
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REMARKS:

May we have your comments on the bill report as well as the attached signing statement by 11:00 a.m. TOMORROW, October 18, 1984. Thank you.

RESPONSE:



OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

OCT 17 1984

MEMORANDUM FOR THE PRESIDENT

Subject: Enrolled Bill H.R. 5618 - Veterans' Health Care Act of

1984

Sponsor - Rep. Montgomery (D) Mississippi and 36 others

Last Day for Action

October 23, 1984 - Tuesday

Purpose

(a) Extends or expands a variety of health care programs for veterans, including special programs for the treatment of post-traumatic-stress disorder; Geriatric Research, Education, and Clinical Centers; and contract health care in Puerto Rico and the Virgin Islands; (b) expands the authorities of the Veterans Administration (VA) to provide security on VA property; (c) modifies the reversionary interest of the Federal Government in certain land at the University of California at Los Angeles; and (d) makes other changes to veterans' programs.

Agency Recommendations

Office of Management and Budget

Veterans Administration General Services Administration Office of Personnel Management

Department of Justice

Approval

Approval
No objection
No objection
(Informally)
Expresses concern;
defers to other
agencies (Signing
Statement attached)

Discussion

H.R. 5618, which passed by voice vote in both Houses, incorporates provisions from a number of veterans' medical care and other bills that had been considered separately in Congress. Some of these provisions were initiated by the Administration or are not objectionable. Others to which the Administration objected have been improved. Those provisions about which concerns remain are identified below and in the Attachment to this memorandum.

Title I of H.R. 5618 includes provisions affecting a wide range of VA health care programs. Major provisions of this title are:

Security and Law Enforcement at VA Facilities

Section 101 of the enrolled bill, which VA strongly supports, is designed to enhance security on VA property and clarify the role and authority of VA police officers. This section would direct VA to issue regulations to assure maintenance of law and order on VA property, and govern the activities of VA police officers.

The regulations would be required to provide (a) rules of conduct on VA property, (b) penalties for violation of the rules, (up to a statutory maximum), (c) policies governing the exercise of enforcement and arrest authority by VA police officers, (d) the scope and duration of training required for officers, and (e) limitations on the carrying and use of weapons by officers.

The bill would explicitly require VA to consult with the Attorney General (AG) before issuing these regulations, except for (d) and (e) cited above. The Justice Department, in its views letter on H.R. 5618, objects strongly to these exclusions from the consultation requirement. Justice states that this aspect of the bill is counter to Administration policy of requiring consultation and coordination with the AG in Federal agencies use of law enforcement authority. Justice notes that such control of law enforcement authority is "critical to the preservation of ordered liberty," and that the enrolled bill "symbolizes the continuing practice of Congress to bestow law enforcement authority in areas where not only may it be unnecessary, but where it threatens important precepts."

Justice has drafted a proposed signing statement directing the VA to coordinate and consult with the AG on all aspects of law enforcement activities proposed in H.R. 5618. Regardless of whether such a statement is issued, VA has assured both Justice and OMB informally that it fully intends to coordinate and consult with Justice on all aspects of the bill's law enforcement provisions.

Section 101 of the bill would also authorize VA to (a) increase the rates of basic pay for VA police officers in certain circumstances, and (b) give VA police officers a one-time \$400 uniform allowance and up to \$200 for any other fiscal year.

These provisions are based on VA proposals which reflect congressional and agency concerns regarding security problems at VA medical centers, specifically problems of organization, training, and utilization of the VA police.

Post-Traumatic-Stress Disorder (PTSD) Programs

Section 110 would require VA to take several actions regarding the care and treatment of PTSD. First, the VA Chief Medical

Director would be authorized to establish special programs in existing VA medical centers for the diagnosis and treatment of the disorder. VA believes such a requirement is unnecessary since it already has authority to establish PTSD inpatient programs in medical centers and, in fact, has already established several such programs.

Secondly, section 110 would require VA to establish a Special Committee on PTSD to assess the agency's capacity to provide services for PTSD and to assist the Chief Medical Director on policies, guidance, and coordination of services for the treatment of veterans with PTSD.

Section 110 would also direct VA to establish a National Center on PTSD to carry out and promote research on its causes, diagnosis, and treatment. The Center would also serve as a training and resource center to coordinate information on PTSD.

Finally, VA would be required to report, by March 1, 1985, and every year for the 4 following years, on the implementation of the bill's PTSD provisions.

Although VA believes the above requirements are unnecessary and tend to limit VA's flexibility to operate and manage PTSD programs, it believes it can easily work with the bill's provisions.

Other Significant Title I Provisions

Title I would also (a) extend through fiscal year 1985 VA's authority to provide contract health care in Puerto Rico and the Virgin Islands; (b) make permanent the appropriation authorization for the Geriatric Research, Education, and Clinical Centers Program (GRECCs); and (c) authorize VA to provide grant funds to States to permit them to acquire properties for use as State veterans' homes.

Other provisions of Title I are summarized in the Attachment to this memorandum.

Title II of H.R. 5618 would require VA to study and report to Congress on two broad areas: VA programs for terminally ill veterans and VA provision of health care services to veterans living in rural and remote geographical areas. The VA Administrator would be required to develop a plan for an experimental program to demonstrate alternative approaches to health care services in five remote areas, and report to the Congress on this plan by July 1, 1986.

Title III contains two miscellaneous provisions:

-- It names the VA Medical Center in Murfreesboro, Tennessee, for Alvin C. York and the Medical Center in Milwaukee, Wisconsin, for Clement J. Zablocki.

-- It modifies the reversionary interest of the United States in certain lands in Los Angeles, California.

The basis for the latter provision (section 301 of the enrolled bill) is the University of California's desire to use certain lands transferred to it on December 10, 1948, by P.L. 80-726, for purposes currently barred by that law. Under the terms of the transfer, the land was to be used as a research and medical center and for allied purposes or else revert back to the United States. H.R. 5618 would direct VA to modify the conditions of the transfer to permit the University of California at Los Angeles also to use the land for educational and cultural purposes (the University is planning to build a plasma physics laboratory and a fine arts center).

The Administration, during House consideration, did not object to House passage of this provision. The General Services Administration (GSA) offers no objection to approval of H.R. 5618, in view of the bill's importance. GSA notes, however, that the portion of land in question is valued at approximately \$20 million, and that the agency opposes disposal of Federal real property through special legislation rather than under the procedures of the Federal Property and Administrative Services Act.

The provisions of H.R. 5618 are described in greater detail in the analysis enclosed with VA's views letter.

Budget Impact

H.R. 5618 is estimated to cost \$26.2 million in 1985 and \$119.4 million over the next five years, including the cumulative effect of provisions VA has estimated as having minimal cost individually. This compares to \$21 million and \$105 million contained in the President's Budget.

Recommendations

<u>VA</u>, in recommending that you sign H.R. 5618, notes that many provisions to which the agency objected in earlier versions have been improved and states that the enrolled bill will be beneficial to veterans. <u>GSA and OPM</u> have no objection to approval of the bill.

Justice, as noted above, strongly objects to section 101 of H.R. 5618 because it does not require the AG's concurrence regarding all aspects of VA's use of law enforcement authority. The Department believes it is "imperative" that its proposed signing statement be issued, even though VA will accommodate the Justice concern administratively.

Assistant Director for Legislative Reference

H.R. 5618 - VETERANS' HEALTH CARE ACT OF 1984 Summary of Title I-Provisions not Discussed in the Memorandum

The bill would:

- -- clarify the time for submission of the Comptroller General's report on certification by the Office of Management and Budget of the medical staffing and funding allowances provided VA.
- -- direct VA, by designating an identifiable unit in each VA health-care facility, to coordinate health care services with State, local, and private programs. VA views the statutory requirement for coordination as unnecessary.
- -- expand VA's discretionary authority to furnish deaf veterans (who are entitled to compensation due to their hearing impairment) with telecaptioning television decoders and other devices for the hearing-impaired by eliminating the medical need requirement in current law.
- -- authorize the VA Administrator to increase, in certain situations, the rates of basic pay for board certified psychologists. VA has opposed this authority as unnecessary for recruitment and retention.
- -- permit VA, in certain circumstances, to waive the current law requirement that the retired pay of former military physicians be reduced when they are employed full time by the Federal Government. The Administrator could exercise this waiver authority if necessary to meet special or emergency employment needs.
- -- require the VA to issue guidelines, within six months, for the treatment and rehabilitation of veterans for alcohol or drug dependence or abuse disabilities.

RECOMMENDED STATEMENT TO ACCOMPANY EXECUTIVE ACTION ON H.R. 5618 - THE VETERANS' HEALTH CARE ACT OF 1984

In signing H.R. 5618, I must note my concern over \$101, which amends present law with respect to law enforcement powers of Veterans Administration personnel. This authority involves the most potentially intrusive of all government power, yet its utilization is critical to the preservation of ordered liberty. A responsible government must assure that it is granted cautiously and monitored closely. It is important that the Attorney General, as the nation's chief law enforcement officer, play a key role in the coordination and use of such authority. Accordingly, I am instructing the Administrator of the Veterans' Administration to coordinate and consult closely with the Attorney General on all aspects regarding law enforcement in this legislation, including any regulations promulgated thereunder.

OFFICE OF POLICY DEVELOPMENT

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WHITE HOUSE STAFFING MEMORANDUM

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RESPONSE:

Richard G. Darman Assistant to the President Ext. 2702



OFFICE OF THE PRESIDENT OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

OCT 16 1984

MEMORANDUM FOR THE PRESIDENT

Subject: Enrolled Bill S. 2303 - Alcohol Abuse, Drug Abuse, and

Mental Health Amendments of 1984

Sponsor - Sen. Hatch (R) Utah

Last Day for Action

October 22, 1984 - Monday

Purpose

Extends the appropriation authorizations for the Alcohol and Drug Abuse and Mental Health Services (ADAMH) Block Grant, and the alcohol and drug abuse research and prevention programs of the Department of Health and Human Services (HHS); establishes block grant earmarks for (a) women and (b) severely disturbed children and unserved or underserved areas or groups; establishes a new grant program for the chronically mentally ill; and makes other changes to HHS's alcohol, drug abuse, and mental health programs.

Agency Recommendations

Office of Management and Budget

Approval

Department of Health and Human Services

Approval

Discussion

S. 2303, which passed by voice vote in both Houses, would extend for three years, through fiscal year 1987, the appropriation authorization for the Alcohol and Drug Abuse and Mental Health (ADAMH) Block Grant. The bill would also reauthorize for two years, through 1986, the appropriation authorizations for alcoholism and drug research. These activities are administered by the Alcohol, Drug Abuse and Mental Health Administration (ADAMHA) through the National Institute on Alcohol Abuse and Alcoholism (NIAAA), the National Institute on Drug Abuse (NIDA), and the National Institute on Mental Health (NIMH). Extension of their appropriation authorizations, which expired on September 30, 1984, had been requested by the Administration.

Block Grant and Research Authorization Levels

Authorizations totaling \$1,636 million for the ADAMH Block Grant are provided in S. 2303 for 1985-87, compared with \$1,460 million in the 1985 Budget. For 1985 alone, the authorization in the bill is \$515 million. The 1985 Labor/HHS appropriations bill recently passed by the Congress includes \$490 million; the amount requested in the 1985 Budget was \$472 million. For the two outyears, the authorization levels in the bill are 13 percent above the levels projected in the Budget.

The authorization levels for the alcoholism and drug abuse research programs are \$120 million for 1985 and \$135 million for 1986; the total of \$255 million for the two years compares with \$226 million contained in the 1985 Budget for those years. The 1985 level in the bill is \$6 million over the \$114 million included in the 1985 Labor/HHS Appropriations bill; the 1985 Budget requested \$112 million.

The amounts authorized for alcoholism and drug abuse research would be expected to fund new activities in S. 2303 (1) authorizing the Secretary to support demonstration projects to develop new and improved alcohol and drug abuse services and information and (2) requiring the Secretary to make grants to health professions schools and schools of social work for training in identifying and treating substance abuse.

Community Services Demonstration Grants

S. 2303 would also authorize appropriations of \$20 million for each of the next three years (1985-87) for a new grant program for the planning, coordination, and improvement of community mental health services for chronically mentally ill individuals and other seriously mentally ill individuals. Grants would be made by NIMH to State and local governments and to private nonprofit agencies. These new demonstration grants duplicate existing authorities in the ADAMH Block Grant. The 1985 Budget did not include any categorical funding for chronically mentally ill and related groups.

Other Major Provisions

- S. 2303 includes various programmatic changes affecting the future delivery of alcoholism, drug abuse and mental health care services. The most significant would:
- -- revise the current ADAMH Block Grant allotment formula if appropriations exceed the fiscal year 1984 funding level. Additional funds would be allocated based upon the relative population and per capita income of each State. (The bill also requires the Secretary of HHS, by October 1, 1986, to report to the Congress on possible ways of improving the block grant formula.)

- -- increase from 15 to 25 percent the amount States are permitted to reallocate between alcohol and drug abuse and mental health activities.
- -- require each State to allocate not less than 5 percent of its total block grant funding to establish and expand alcohol and drug abuse services for women.
- -- direct each State to allocate 10 percent of its mental health allotment for (1) new services for severely disturbed children and adolescents and (2) new comprehensive community mental health services for unserved or underserved areas or groups.
- -- permit States to use ADAMH block grant funds to (1) develop comprehensive mental health plans and (2) establish mental health planning councils.

A further description of these and the other provisions of the bill is enclosed with HHS's views letter.

Agency Views

HHS, in recommending approval of S. 2303, states that the alcohol and drug abuse and mental health authorities contained in this bill are a major part of this Administration's effort to deal with the serious problems of substance abuse and mental illness. HHS also notes that the enrolled version of S. 2303 "represents a bipartisan agreement that would basically carry out the Administration's proposals for simple extensions of our authorities in these areas." In HHS's view, differences in authorization levels can be resolved through the appropriations process.

* * * * * * * *

As noted above, S. 2303 contains authorization levels higher than the comparable amounts proposed by the Administration. Moreover, S. 2303 follows another disturbing pattern. The Administration, in proposing reauthorization of the ADAMH block grant, as in all other health block grants, sought to delete its numerous earmarks, requirements, and limitations, which restrict State flexibility. S. 2303 not only retains these but, as indicated earlier, incorporates additional ones. These restrictions limit the ability of States to target resources to areas of highest need, and are not appropriate for a block grant program.

On the other hand, the enrolled version of S. 2303 has been improved somewhat over the original version. In response to concerns expressed by the Administration, authorization levels for the block grant were decreased by \$58 million, the earmark for mental health services for women was lowered from 10 to 5 percent, and a proposed statutory requirement that the block

grant be administered by ADAMHA was deleted. Viewed as a whole, the bill is less seriously troublesome than several other health bills recently passed by the Congress and now awaiting your action. Accordingly, I recommend that you sign S. 2303.

David A. Stockman

Director

Enclosures

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Ronald Reagan Library

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2 **MEMO** 11/13/1984 B6

TURNER TO BECKY NORTON DUNLOP RE ATTACHED RESUME

Freedom of Information Act - [5 U.S.C. 552(b)]

- B-1 National security classified information [(b)(1) of the FOIA]
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AMORETTA M. HOEBER

5151 Williamsburg Blvd. Arlington, VA 22207

(202) 695-3762 (work) (703) 241-1842 (home)

BACKGROUND SUMMARY:

Three years of government service in formulation, execution and advocacy of research, development, test and evaluation, and procurement policies, procedures and programs for the U. S. Army. Seventeen years of increasingly responsible positions in defense policy analysis.

RECENT PROFESSIONAL ACCOMPLISHMENTS:

Revitalized the political appointee role in Army research and development. Initiated several Army R&D efforts--including joint programs with other services and agencies--primarily in aviation, ballistic missile defense, and chemical warfare fields. Cancelled several marginal Army programs, allowing more effective allocation of funds.

Systematized Army utilization of outside advisors. Augmented and reorganized the Army Science Board; generated continuous communication between Board membership and senior Army leadership. Established the National Academy of Sciences Board on Army Science and Technology. Instituted a formal arrangement with NASA for Army utilization of the Jet Propulsion Laboratory. Established processes for assigning tasks and implementing recommendations for all three groups.

Served as primary Army Secretariat spokesperson on research and development. Explained and defended policies and programs to the public, the media, and Congress.

Performed independent in-depth analyses of Soviet and U.S. military capabilities and strategy, generating major changes in Department of Defense programs in nuclear strategy, arms control, and chemical warfare areas. Authored numerous publications (partial list below), enhancing public and professional awareness of national security issues.

EXPERIENCE:

Principal Deputy Assistant Secretary of the Army (Research, Development and Acquisition), U.S. Army, Pentagon, Washington, D.C.

Amoretta M. Hoeber Page 2

Responsible for Army basic and applied research, development, test and procurement of weapons, support systems, and other materiel. Oversight responsibility for 41 laboratories and an annual budget of \$2 billion. (1981-present).

Special Assistant to the President, and Deputy to the Director, Policy and Strategy Analysis Division, System Planning Corporation, Arlington, Virginia. Responsible for marketing, staffing and management of projects on strategic arms control, Soviet strategy, chemical warfare, theater nuclear warfare, and other national security matters. (1975-1981).

<u>Director</u>, <u>Department of Military Policy Analysis</u>, <u>General Research</u> Corporation, Santa Barbara, California. Developed and managed a program of research on strategic arms control issues. (1974-1975)

Consultant, primarily to General Research Corporation, Santa Barbara, California. Participated in several major defense studies of U.S. strategy options and managed consultant group. (1971-1974)

Research Staff Member, Economics Department, the Rand Corporation, Santa Monica, California. (1968-1971)

Research Staff Member, Strategic Branch, Analytic Services, Inc., Arlington, Virginia. (1966-1968)

Research Staff Member, Strategic Studies Center, Stanford Research Institute, Menlo Park, California. (1963-1965)

EDUCATION

AB (Political Science) Stanford University; Graduate Studies (in mathematics) Stanford University, American University, UCLA

PROFESSIONAL ACTIVITIES:

Member, Council on Foreign Relations (1984-); Member, Board of Directors, Committee on the Present Danger (1978-); Member, Board of Directors, American Helicopter Society (1982-); Co-founder and Executive Secretary, Women's Institute of International Relations (1979-); Participant, Defense Science Board Summer Study on Chemical Warfare (1980); Member, Science Advisory Group, Joint Strategic Target Planning Staff (1979-1983); President, Military Operations Research Society (1980-1981); Member, Board of Directors, Military Operations Research Society (1977-1983).

Amoretta M. Hoeber Page 3

CIVIC. COMMUNITY AND POLITICAL ACTIVITIES:

Chair, Northern Virginia Women's Political Caucus (1980); founder and 1973 Chair, Los Angeles Women's Political Caucus; active member of National Women's Political Caucus, Women's Campaign Fund, and ERA Coalition.

PUBLICATIONS--PARTIAL LIST:

The Chemistry of Defeat, (Boston: Institute for Foreign Policy Analysis, 1982).

"The Role of the U.S. Surface Navy in Nuclear War," with J. D. Douglass, Jr., United States Naval Institute Proceedings, January 1982.

Advanced Program Planning: Strategy and Technology Choices, System Planning Corporation Report 698, March 1981.

Conventional War and Escalation, with J. D. Douglass, Jr., (New York: National Strategy Information Center, 1981).

"The Soviet Approach to Global Nuclear Conflict," with J. D. Douglass, Jr., in The United States in the 1980s, edited by Peter Duignan and Alvin Rabushka, (Stanford, Calif.: Hoover Institution Press, 1980).

"The Soviet View of Deterrence: We Deter; You Are Deterred," with Francis P. Hoeber, Survey, Summer 1980.

Soviet Strategy for Nuclear War, with J. D. Douglass, Jr., (Stanford Calif.: Hoover Institution Press, 1979).

"Reality and SALT," with Patrick J. Parker and William R. Van Cleave, International Relations, Vol. 2, No. 2, Summer 1977.

"What the Next Administration Should Do About SALT," with Francis P. Hoeber, Armed Forces Journal, January 1977.

"The Case Against the Case Against Counterforce," with Francis P. Hoeber, Strategic Review, Fall 1975.

"Some Myths About the Strategic Balance," <u>Air University Review</u>, Summer 1975 (Winner of Best Article of the Year Award for 1975).

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RESUME OF:

DANIEL F. LEONARD

3713 So. George Mason Drive Falls Church, Virginia 22041

(703) 671-2517

SS#

6(6)

PERSONAL:

Date of Birth --

Place of Birth -- New York City

Height -- 6'2" Health -- Good

Married with three grown children

CAREER OBJECTIVE

Meaningful utilization of a comprehensive experience in law enforcement, investigations management, training and criminal justice planning and administration.

AREAS OF KNOWLEDGE AND EXPERIENCE

Criminal justice planning and policy development, investigation, drug law enforcement, training, patrol, community relations, internal security, and law enforcement management.

EDUCATION

Long Island University (C.W.Post Center)
Master of Professional Studies in Criminal
Justice, 1977.

City University of New York (John Jay College) Bachelor of Police Science, 1969

WORK EXPERIENCE

June 1981 to Present. Deputy Director, Drug Abuse Policy Office, White House Office of Policy Development. The primary duty of this position is advising and assisting the President, Vice-President and senior White House staff on matters involving all aspects of drug law enforcement. This involves frequent meetings with senior staff and the heads of the involved Federal law enforcement agencies and their staff. It also requires working directly with the Assistant Secretaries and staff of the involved Cabinet departments. Included with the Deputy Director's responsibilities are:

- 1) Assisting in the preparation of a Federal Strategy.
- 2) Providing central policy direction, coordination and oversight for all Federal law enforcement agencies involved in drug supply reduction.

- 3) Presenting the Administration's positions and policies before interested law enforcement and community groups.
- 4) Providing policy options and recommendations for the Cabinet Council and for the President on drug law enforcement issues.
- 5) Monitoring and evaluating local drug law enforcement contributions to the overall law enforcement requirements, and seeking optimum procedures to insure coordination with and support of Federal enforcement policies.

October 1980 to June 1981. Chief of Police,
Northern Virginia Community College, Alexandria, Virginia.
Commanding Officer of the campus police force. Position entailed
all facets of administration: planning, organizing, staffing,
coordinating, reporting and budgeting. Campus is located within
metropolitan Washington, D.C. and has a population of approximately 13,000 students and staff. In my capacity as Police
Chief, I was faced with all the police hazards commonly associated with an urban area.

June 1977 to December 1979. Staff Investigator, Select Committee on Narcotics Abuse and Control, U.S. House of Representatives. Responsible for managing, budgeting and carrying out any and all investigations assigned by Members of the Committee. These investigations covered all facets of investigative and management skills. One such investigation resulted in a hearing in Chicago into money laundering by narcotics violators through Chicago currency exchanges. Another investigation disclosed a serious lack of federal law enforcement resources in the southeast United States.

January 1977 to May 1977. Lecturer, Criminal Justice Department, Mercy College, Dobbs Ferry, New York.

September 1975 to May 1977. Lecturer Criminal Justice Department, New York Institute of Technology, Old Westbury, New York. I taught "Principles of Criminal Investigation", "American Society and the Judicial Process", "The Administration of Justice I and II" and "Victimology", a course which I originated and formulated.

September 1971 to August 1975. Assigned as Captain, and promoted to Deputy Inspector of Police, New York City Police Department, Narcotics Division. In this capacity, I performed the following functions:

Commanding Officer, Manhattan North, an area which included the northern half of Manhattan Island.

Commanding Officer, Special Investigating Unit, a unit charged with investigating and developing criminal cases against major violators.

Commanding Officer, Borough of Manhattan, an area from the Battery to the Harlem River, encompassing all the possible problems facing a police administrator.

In my first two Commands I was faced with two of the worst corruption scandals ever to face a police department, The Knapp Commission and the Leuci disclosures. It was my responsibility to identify and deal with the violators. To remove potential violators and to rebuild the units.

In my last assignment as the Commanding Officer of the Borough of Manhattan I supervised three Captains, Five Lieutenants, 21 Sergeants and approximately 150 detectives and investigators. Lengthy and complex investigations were conducted, and I was responsible for coordinating not only the efforts of my own personnel, but other local, state and Federal agencies.

In addition to my enforcement duties, I served as Training Officer and Personnel Officer for the 750 members of the Narcotics Division.

November 1948 to September 1971. Served in the various ranks of the New York City Police Department, from Patrolman to Deputy Inspector, both in uniform and detective assignments. In addition, I served as Supervisor of Vice and Gambling, Internal Affairs, Burglary and Youth work.

ORGANIZATIONS

Member, International Association Chiefs of Police.

Member, Coordinating Council on Juvenile Justice and Delinguency Prevention.

Member, American Medical Association Informal Steering Committee on Prescription Drug Abuse.

Member, Board of Directors, International Narcotic Enforcement Officer Association.

Member, Honor Legion, New York City Police Department.

Member, National Press Club.

REFERENCES

Available upon request.