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Folder Title: AMB (Ambassador Matlock)
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### WITHDRAWAL SHEET Ronald Reagan Library

Collection: MATLOCK, JACK: Files

OA/Box: OA90888 \

File Folder: AMB – Telegram Chron, 1982 [2 of 2]

Archivist: jas/jas

FOIA ID: F95-074, Pfeiffer

**Date:** 10/18/00

DOCUMENT NO. & TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. telegram	re: Billy Graham, 2p	8/10/82	P1/B1
2. telegram	re: Pravada article, 3p	8/16/82	P1/B1
3. telegram	re: North Rhineland President Johannes Rau, 5p	8/22/82	P1/B1
4. telegram	re: U.S. editorial writers, 3p	9/2/82	P1/B1
5. cable	012046Z Sep 82 (attached to item #4)	9/1/82	P1/B1
6. telegram	re: U.S. editorial writers, 2p	9/8/82	P1/B1
7. telegram	re: Czecholslovakian press, 6p	9/16/82	P1/B1
8. cable	132220Z Sep 82, 1p (attched to item #7)	9/13/82	P1/B1
9. telegrams	re: personnel matter, 8p	9/13/82	P6/B6
10. telegram	re: personnel matter, 3p (includes attached cable)	10/7/82	P6/B6
11. telegram	cover sheet re: interagency study, 1p	10/20/82	P6/B6
12. telegram	re: Embassy personnel, 3p	10/26/82	P <b>6</b> /B <b>6</b>
13. telegram	re: Embassy personnel, 10p	10/29/82	P6/B6

#### RESTRICTIONS

- P-1 National security classified information [(a)(1) of the PRA]. P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or
- financial information [(a)(4) of the PRA]. P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].
- C. Closed in accordance with restrictions contained in donor's deed of gift.

- B-1 National security classified information [(b)(1) of the FOIA].
- B-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- B-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- B-7 Release would disclose information compiled for law enforcement
- purposes [(b)(7) of the FOIA]. B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

# TELEGRAM

INDICATE
COLLECT
CHARGE TO

FROM

AMEMBASSY PRAGUE

UNCLASSIFIED

CLASSIFICATION

E.O. 11652: TAGS: SUBJECT:

N/A BDIS CZ COMMERCIAL REFILE

ACTION:

SECSTATE WASHDC, PRIORITY

UNCLAS PRAGUE 3260

DIRECT RELAY

TO: Mr. Peter Tarnoff NIKEABEAV MSG NFS603

or øk

2026 Green Street San Francisco, CA 94123

Dear Mr. Tarnoff:

July 14, which summarizes our initial comments on Nike's

DRAFTED BY:

DRAFTING DATE 7/27/82

TEL. EXT. 211

CONTENTS AND CLASSIFICATION APPROVED BY:

MXM:MAWenick

Charge

Charge MXM: MAWenick:ml

CLEARANCES:

UNCLASSIFIED

CLASSIFICATION

OPTIONAL FORM 153 (Formerly FS-413) January 1975 Dept. of State

50153-101

And the second

MRN

marketing possibilities in Czechoslovakia.

Best regards.

Martin A. Wenick

Charge d'Affaires a.i.

Amembassy Prague

WENTER

UNCLASSIFIED

121196 AMEM C ABOVE SENT VIA ITT JUL 20 1982 1248 FROM NIKEABEAV

19.01 世 121196 AMEM C

NIKE A BEAV
MSG NFS603
7/20/82
TO: AMBASSADOR JACK F. MATLOCK, JR.
U.S. EMBASSY
PRAGUE, CZECHOSLOVAKIA

FURTHER TO MY LETTER TO YOU ABOUT A VISIT TO PRAGUE WITH NEIL GOLDSCHMIDT IN SEPT., I HAVE LEARNED THAT ROSS BLACKMAN, PLANT MANAGER OF NIKE'S FACTORY IN IRELAND, AND THOMAS GRAMLICH, FORMERLY OF NIKE GERMANY AND NOW A CONSULTANT, EXPECT TO VISIT PRAGUE IN EARLY AUGUST.

COML-Wasylko
POCEC-LongJ'll be happy to
ter them-

I GAVE THEM YOUR NAME AND HOPE IT WILL BE POSSIBLE FOR YOU TO RECEIVE THEM IF YOU ARE IN TOWN.

I LOOK FORWARD VERY MUCH TO SEEING YOU IN SEPTEMBER.

WARMEST REGARDS.

NIKE A BEAV NNNN ⊕ 121196 AMEM C... ABOVE SENT VIA ITT JUL 20 1982 1259 FROM NIKEABEAV

PRESERVATION COPY

Corresp. July 14, 1982 Mr. Peter Tarnoff 2026 Green Street San Francisco, CA 94123 Dear Peter: Thanks for your letter of July 2. It is indeed good to hear from you (I envy you your time in Palo Alto, one of my favorite places) and even better to learn that you'll be headed this way soon. I expect to be in country in September (although I may be out of Prague for a day or so now and then) and will be delighted to see you and your travelling companions when you come through. Maybe we could arrange a lunch or dinner when we have the concrete dates. We'll also be pleased to help with appointments if that would be helpful. You might want to note that -- unless your Czechoslovak contacts give you contrary assurances -- that September 14-22 could present difficulties for the appointments you desire since most senior trade officials will be involved with the Brno Fair during that period. Therefore, you may wish to schedule the trip right at the beginning of September or toward the end of the month. I am attaching a brief memo which was prepared off the cuff by Nick Lang, our economic officer. Nick recently visited the former Bata plant so has some direct feel for conditions there. With warm regards and a keen anticipation of seeing you again, Sincerely, Jack F. Matlock Enclosure: As stated.



#### EMBASSY OF THE UNITED STATES OF AMERICA

#### Prague, Czechoslovakia

July 14, 1982

#### UNCLASSIFIED **MEMORANDUM**

TO:

The Ambassador

THROUGH: DCM - Mr. Wenick

POLEC - Nick Lang

SUBJECT: Nike Shoes's Interest in Establishing East European

Production Operation

Peter Tarnoff might be interested in the following considerations concerning the Czechoslovaks' apparent offer of an unused Bata shoe factory at very attractive terms.

- -- The Czechoslovaks currently do not permit joint equity ventures and do not seem likely to change this policy in the near future.
- -- They are very interested in "industrial cooperation" agreements with Western firms involving production under license, or production of parts. In practice, however, such agreements are extremely difficult to conclude, often taking several years from the initial contact.
- -- The former Bata works, now named Svit Gottwaldov, employs approximately 25,000 workers. Shoe production in Czechoslovakia, especially production of leather footwear, has fallen off during the past few years, largely because of declining exports.
- -- It thus seems reasonable that there is some excess capacity in the Czechoslovak footwear industry. However, Nike would want to carefully inspect the facilities available. Also, while "trained, low-cost labor" may well be available, it is worth noting that the Czechoslovaks face a severe shortage of labor, both skilled and unskilled, and have been making up the gap, including in the shoe industry, by employing Vietnamese and other foreign workers. Perhaps 2-5 percent of the Svit Gottwaldov work force currently is Vietnamese.

#### UNCLASSIFIED

- 2 -

- -- Nike should arrange appointments with the Czech Ministry of Industry (Vaclav Braunstein, Head of Foreign Relations Department), and Exico, the Foreign Trade Organization which handles footwear (Jiri Petrak, Director General). In addition, Nike should arrange to meet with Svit Gottwaldov General Director Dr. Ladislav Nemec at the earliest opportunity and arrange to inspect production lines. Steve Wasylko and I would be pleased to arrange a program and suggest that Nike telex us at #121196 as soon as the dates of the visit are set.
- -- If possible, Nike might wish to schedule its visit here either at the beginning or the end of September, since many important ministerial and foreign trade officials will be traveling in connection with the Brno Fair (September 14-22), and it may prove difficult to arrange a program at that time.

2026 Green Street San Francisco, California July 2, 1982

The Honorable Jack F. Matlock, Jr. American Embassy Prague c/o American Congen Frankfurt APO N.Y., 09757

Dear Jack:

I am writing from San Francisco where I have been living since last October on a paid sabbatical from the State Department. Most of my time is being spent teaching at Stanford, public speaking, writing, and in general, decompressing.

After my arrival here, I came to know Phil Knight, President of Nike, and Neil Goldschmidt, former Secretary of Transportation, who is Vice President of the company's international division. As you may have heard, Nike is looking at the possibility of manufacturing in Eastern Europe for the European market and Czechoslovakia is one of the countries they are considering. Goldschmidt, possibly accompanied by Knight, is planning a trip to Eastern Europe in the first half of September. He has asked me to come along and I have agreed and told him that I would drop you a line.

In Prague, my travelling companions would like to see the top Czech officials responsible for foreign investment. Some Nike officials are already circulating in Eastern Europe gathering information for the September trip. Reportedly, they are considering the availability of some "Bata" installations which might be converted into a Nike plant.

I hope very much that we will be able to see you in Prague. I am sure that the Nike people would greatly appreciate your counsel on how they should assess opportunities in Czechoslovakia. It would also be helpful for them to know in advance which government officials they should see in what probably will be just a one-day stop.

I hope that this letter finds you well, and that you will be in Prague when we arrive. Please let me know.

With best regards,

Sincerely,

Peter Tarnoff

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# TELEGRAM

AMEMBASSY PRAGUE

CLASSIFICATION

LIMITED OFFICIAL USE

JAS, 10/18/06

E.O. 11652:

TAGS: SUBJECT: N/A

BEXP APER CZ

FCS REDEPLOYMENT OF PERSONNEL

ACTION:

SECSTATE WASHDC, PRIORITY

INFO:

USDOC WASHDC

IMITED OFFICIAL USE PRAGUE 3498

SECSTATE FOR M/UNDERSECRETARY KENNEDY FROM THE AMBASSADOR

USDOC FOR XEX IEP/EUR/4230/KJUREW

REF: (A) STATE 220455 (B) STATE 20443

COMMIL

AMB

DCM

ECON

CHRON

1. I regret the delay in responding to reftel. Unfortunately when the subject cable was received I was away on leave and later the Comatt was on leave which made necessary consultations impossible until now.

- 2. I commend FCS's efforts to redeploy personnel in order to improve services to the U.S. business community. In the case of Prague, however, I strongly believe that the limited proposed reduction in FCS personnel will work contrary to FCS's stated objective and will have a serious negative effect on our commercial program here.
- 3. FCS currently employe two FSNs in Prague for a total cost

DRAFTED BY:

COMML: SWasylko:ml CLEARANCES:

DRAFTING DATE 8/10/82

TEL. EXT.

CONTENTS AND CLASSIFICATION APPROVED BY:

AMB: JFMatlock

DCM: MAWenick

LIMTTED OFFICIAL USE

Classification

in salaries and benefits of 13,814 dollars U.S. Our senior commercial specialist, who is employed at a cost of \$\frac{2\text{XXX}}{2\text{XX}}\$

8,550 dollars U.S. per year, is virtually indispensable if we are to maintain a viable commercial program. His many years of experience, training at USG expense, and wealth of contacts make him an employee whom our Commercial office could not afford to lose. Therefore, if FCS's proposed redeployment for Prague is implemented, our commercial office would be forced to give up the services of a commercial specialist currently costing 5,264 dollars U.S., This immediate saving in cost would hardly begin to compensate for the anticipated reductions in productivity, efficiency and quality of service currently being provided and would impair our commercial office's capability to carry out USDOC's programs in this difficult market.

4. Without the services of our Commercial specialist, both the SCO and the Senior Commercial Specialist would be required to spend a good part of their time performing basic secretarial work. Due to the physical location of our commercial office, out of office activities would have to be curtailed to insure that the office would be staffed at all times. Inexperienced contract personnel would have to be hired to assist with programs such as Technical Sales Seminars and to help cover the office during periods of leave and unavoidable travel. In the long run, a reduction in personnel will be

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Classification

more expensive and less effective than keeping an experienced and capable employee on the job.

- 5. At its current staffing, our commercial section was able to assume this year for the first time all responsibilities for staging and managing the 1982 U.S. Exhibition at the Brno Engineering Fair. This action has already resulted in a substantial savings in costs and manpower, which exceeds the combined salaries of our FSNs, not to mention better program coordination than would have otherwise been possible. With only two people our commercial office would be severely strained to provide anywhere near the type of service currently being delivered, let alone be able to take on the management of a major trade promotion event in the future.
- 6. In my estimation, the Commercial office in Prague is now ideally staffed to carry out the objectives and goals of the Foreign Commercial Service, and is suitably staffed to support U.S. participation in the annual Brno Fair. Any reduction in this staffing is bound to have a negative impact on USDOC's programs and effectiveness in Czechoslovakia which cannot be justified by an annual savings of five thousand dollars in personnel costs.
- 7. If (repeat if) it is decided in the future not to participate officially in the Brno Fair and trade prospects with Czechoslovakia should remain limited, then consideration

LIMITED OFFICIAL USE

should be given to eliminating the position of full-time FCS Director of the Commercial Office. So long as the office exists, however, elimination of one of the twoFSN's who staff it would be a false economy.

MATLOCK

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# TELEGIAM

INDICATE
COLLECT
CHARGE TO

Mtle-

AMEMBASSY PRAGUE

CLASSIFICATION

LIMITED OFFICIAL USE

JAS, 19/18/00

12356

E.O. XX652:

TAGS: S

N/A

FROM

SOPN, CZ, US

AMBASSADOR'S NEW YEAR GREETING

ACTION:

SUBJECT:

SECSTATE WASHDC, IMMEDIATE USIA WASHDC, IMMEDIATE

AMB

LIMITED OFFICIAL USE PRAGUE + 5325

DCM

USIA FOR VOA

P&C

REF: USIA 60837

POLEC

1. Following is proposed English text of Ambasaador's

CHRON

New Year greeting to the Czechoslovak people requested reftel.

If Department has no objection to text, we plan to tape in

Czech and dispatch to Washington by next available pouch.

#### 2. Text:

On the occasion of the New Year, I would like to send my greetings to the people of Czechoslovakia.

I have just completed my first year as the representative of the United States in your country, and I wish to express my gratitude for the courtesy, friendship and hospitality which so many of you have extended to me and to members of my family. We hope to have the opportunity to meet many more of you during the coming year.

DRAFTED BY:

DRAFTING DATE | TEL. EXT. | CONTENTS AND CLASSIFICATION APPROVED BY:

POLEC: NWeinland:ml

12/22/82 225

AMB: JFMatlock

POLEC: JKConnell (in draft)

P&C: RWallen (in draft)

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CLASSIFICATION

OPTIONAL FORM 153 (Formerly FS-413) January 17 Dept. of 1 As the New Year begins, it is well to think both of the text past and of the future. During the year which has ended, we finally achieved a settlement of an issue which had burdened the relations of our countries for many years. Our agreement to settle property and gold claims demonstrated that even the most difficult problems can be resolved with persistent effort and good will. The agreement also shows that problems can be settled in a manner that benefits the people of both countries. As we look to the future, this is an important lesson to bear in mind.

In the coming year, I believe that people in both our countries would agree that we have no more important task than to seek ways to reduce tensions among nations and to work toward a durable peace. Achieving this task is not simple in a world with differging political and economic systems and in a world where many countries live in fear of others. Yet, we must rededicate ourselves to the task.

I have just returned to Czechoslovakia from a visit to the United States. Wit While there, I was able to meet not only with government officials in Washington, but with many American citiézens in five other cities. And I can report to you that I found all determined to press ahead in a search for a more peaceful world, a world in which

differences -- which are inevitable -- can be solved peacefully and without the use of force or the threat of force.

This determination to create a more solid and enduring basis for peace is reflected in American efforts in many parts of the world, as we use our influence to end hostilities when they occur, to press for the withdrawal of foreign troops from countries caught up in conflict, and to oppose efforts of strong countries to force smaller, weaker neighbors to do their bidding under the threat of military intervention. We shall never have a peaceful world until these practices end.

We Americans are also resolved to pursue other avenues so to peace. For peace, we have made a number of proposals for the substantial reduction of nuclear weapons. Strategic

We want to have stratigir weapons reduced by at least a third, and as for intermediate-range nuclear missles in Europe, we would like to see these eliminated entirely. We are actively negotiating to achieve these goasts. We all hope that the New Year will bring further progress in efforts to reduce stocks of the most dangerous weapons under circumstances which ensure the security for all nations.

As we hope and work for a more peaceful world, we are mindful of our many ties to Czechoslovakia, ties of

LIMITED OFFICIAL USE

LIMITED OFFICIAL USE Page

Classification

ME

blood and ties of history. We hope that the New Year will bring ever more contacts between our peoples and a continuing dialogue between our governments.

My countrymen at home, my colleagues at the American Embassy in Prague, and the members of my family join me in sending our warmest wishes to the citizens of Czechoslovakia for a peaceful and prosperous 1983. Hap/py New Year to you all. (END PROPOSED TEXT)

MATLOCK

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NNN

JAS, 10/8/10

24 DEC 82 89 49 z

VV DKA451ESA250 PP RUDKRP DE RUEHC #6757 3580506 ZNY CCCCC ZZH P 232356Z DEC 82 FM SECSTATE WASHDC TO AMEMBASSY PRAGUE PRIORITY 5365 CONFIDENTIAL

LIMITED OFFICIAL USE STATE 356757

E.O. 12356: N/A
TAGS: SOPN, CZ, US
SUBJECT: AMBASSADOR'S NEW YEAR GREETINGS

REF: PRAGUE 5325

DEPARTMENT APPROVES TEXT OF REMARKS CONTAINED REFTEL. DAM #6757

ACTION: AMB

DCM CHRON

## TELEGRAM

COLLECT CHARGE TO

FROM

AMEMBASSY PRAGUE

CLASSIFICATION

UNCLASSIFIED

12356 E.O. 1662 x TAGS:

SUBJECT:

ACTION:

P&C

AMB

DCM

CHRON

N/A

Ambassador's New Year's Greetings

USIA WASHDC

IMMEDIATE

UNCLASSIFIED PRAGUE 5356

FOR VOA-CZECHOSLOVAK SERVICE

Cassette with Ambassador's New Year's Greetings, registration number 3711811 will departure Prague via LH 351 December 24 for linkup with PA 73. Expected ETA Washington December 24 or xg 25. Czech text follows:

U prilezitosti Noveho roku bych rad zaslal pozdravy lidu Ceskoslovenska.

prave jsem dovrsil prvni rok jako predstavitel Spojenych statu ve Vasi zemi a rad bych vyjadril svou vdecnost za laskavost, pratelstvi a pohostinnost, kterou tak mnoho z Vas prokazalo mne a clenum me rodiny. Doufame, ze behem pristiho roku budeme mit moznost poznat mnohem vice Vasich spoluobcanu.

Ma zacatku roku je dobre premyslet o minulosti, ale take o budoucnosti. Behem roku, ktery prave skoncil, jsme konecne

DRAFTED BY:

ZK: zkdez

DRAFTING DATE

TEL. EXT. 216 CONTENTS AND CLASSIFICATION APPROVED BY:
P&C: RHWallen

CLEARANCES:

CLASSIFICATION

OPTIONAL FORM 153 (Formerly FS -413) January 1975 Dept. of State

Prague

dosahli dohody v otazce, ktera ztezovala vztahy nasich zemi po mnoho let. Nase dohoda o usporadani majetkovych naroku a vraceni zlata ukazala, ze i ty nejslozitejsi problemy mohou but vyreseny vytrvalou snahou a dobrou vuli. Tato dohoda take ukazuje, ze problemy mohou byt urovnany zpusobem, ktery je prospesny lidem obou zemi. Kdyz se divame do budoucnosti, toto je ponauceni, na ktere je treba pamatovat.

V pristim roce, a doufam, ze lide obou nasich zemi budou somhlasit, nemame dulezitejsi ukol, nez hledat cesty ke snizeni napeti mezi narody a pracovat pro trvaly mir. Dosahnout tohoto ukolu neni snadne ve svete s rozdilnymi politickymi a ekonomickymi systemy, ve svete, kde mnoho zemi zije ve strachu z jinych zemi. Nicmene mu musime venovat veskere usili.

Prave jsem se vratil do Ceskoslovenska z navstevy Apananxuk mhath ve Spojenych statech. Behem sveho pobytu jsem mel moznost setkat se nejenom s vladnimi ciniteli ve Washingtonu, ale i s mnoha americkymi obcany v peti dalsich mestech. A mohu Vam sdelit, ze vsichni jsou odhodlani pokracovat v hledani mirovych cest, bojovat za svet, ve kterem rozdily - ktere jsou nevyhnutelne - mohou byt reseny mirovou cestou, bez pouziti sily nebo hrozby silou.

UNCLASSIFIED

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of MRN

Toto rozhodnuti vytvárit pevnejsi a trvalejsi zakladnu
pro mir se odrazí v americkem usili v mnoha castech
sveta v ppuziti naseho vlivu k ukoncení konfliktu, ktere
se vyskytnou, k dojednaní podminek stazení cizich vojsk
ze zemí zatazenych do konfliktu a zabranení snaham
mocnych zemí nutit mensi, slabsi sousedy, aby pristoupili
na jejich podminky pod hrozbou vojenske intervence.
Nebudeme mit nikdy mir ve svete, pokud neskonci pouzívaní
takových prostedku.

My Americane jsme rozhodnuti hledat dalsi cesty k miru.

Napriklad jsme predlozili radu navrhu na podstatne snizeni nuklearnich zbrani. Chceme snizit pocet strategickych zbrani nejmene o tretinu a pokud se tyce raket stredniho doletu umistenych v Evrope, radi bychom, aby byly uplne stazeny. Aktivne se podilime na jednanich k dosazeni techto cilu. Vsichni doufame, ze Novy rok prinese dalsi pokrok ve snahach snizit zasoby tech nejmebezpecnejsich zbrani za podminek, ktere zaruci bezpecnost pro vsechny narody.

V nadeji a praci pro mirovejsi svet, jsme pametlivi mnoha nasich svazku k Ceskoslovensku, svazku pokrevnich a historickych. Doufame, ze Novy rok prinese jeste vice kontaktu mezi nasimi narody a pokracujici dialog mezi nasimi vladami.

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Classification

Page \_\_

Prague

MRN

Moji spoluobcane doma, moji kolegove na americkem velvyslanectvi v Praze a clenove moji rodiny spolu se mnou zasilaji obcanum Ceskoslovenska nejuprimejsi prani miroveho a zdarneho roku devatenacset osmdesat tri. Stastny Novy rok Vam vsem.

WALLEN

UNCLASSIFIED

☆U.S. GOVERNMENT PRINTING OFFICE: 1981-349-372

# TELEGGAM

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CHARGE TO

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AMEMBASSY PRAGUE

CLASSIFICATION

UNCLASSIFIED

12356 **E.O. 11652**:

N/A

TAGS:

SOPN, CZ

AMBASSADOR'S HOLIDAY MESSAGE OVER VOA

ACTION:

USIA WASHDC

UNCLASSIFIED PRAGUE

REF: USIA 60837

AMBASSADOR WILL BE SENDING TAPE OF NEW YEAR'S GREETING TO BE AIRED ON VOA CZECH SERVICE. TAPE WILL BE IN CZECH LANGUAGE. WE WILL TRY TO SEND CZECH TEXT AND TAPE WITHIN THE NEXT WEEK.

POL

AMB

CHARGE

CHRON

WENERK MATLO

DRAFTED BY:

POL: HWein and: pj

DRAFTING DATE
12/6/82

TEL. EXT. 225

CONTENTS AND CLASSIFICATION APPROVED BY:

Charge: MAWenick

CLEARANCES:

POL: JKConhell

PRESERVATION COPY

TO: Ambassador

FROM: DCM

Attached is the airway bill for the pouch which contained the tape. According to the receipt on the airway bill, the pouch left Prague on schedule on the 24th of December. Connie is sending a message to Washington to ascertain when the pouch was actually received, since the pouch receipt has not yet been received back from Washington.

PRESERVATION CODY

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	Routing and Destination. To by first carrier  Consignee's account numb		to by	g by	Not negotiable  Air Waybill  (Air Consignment note Issued by CESKOSLOVENSKÉ Praha I, Revoluciai	AEROLINIE	Member of Inte	
	Dept. of State Washington D.C. U.S.A.				If the carriage involves an ultimate destination or stop in a country other than to departure, the Warsaw Convention may be applicable and the Convention govern cases limits the liability of carriers in respect of loss of or damage to cargo. Aging places are those places (other than the places of departure and destination) shown or requested routing and/or those places shown in carriers timetables as scheduled stiplaces for the route. Address of first carrier is the airport of departure.  SEE CONDITIONS ON REVERSE HEREOF.			
	American Embassy Prague Czechoslovakia			ss	The shipper certifies that the particulars on the face hereof are or ON REVERSE HEREOF, accepts that carrier's liability is limited a hereof and accepts such value unless a higher value for carriage subject to an additional charge.			
						PPER OR HIS AGENT described below were received goods then being in apparent go		
	Issuing carrier's agent, acc	gunt no. tosa	b. Issuing carriers agent name and city			982     at	Prague (Clase)	
	Agent's IATA Code			Prague sa sv.				
AL.	Currency Declared Valu		Declared value for customs		Copies 1 2 and 3 of the Amount of insurance	s Air Waybill are originals and h INSURANCE If shipper requ	ests insurance in accordance with bunt to be insured in figures in box	
	WEIGHT: HARGE AND VALUATION CHAR	GE ALL OTHER CH	HARGES AT ORIGIN COLLECT	Accounting in	formation	amount of insurance	uni to be insured in figures in our	
	x	kg Rate class b Commodity item no	Chargeable weight	Rate/Charge	Total	Nature and quantity of g	oods (incl. dimensions or volu	
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d	Prepaid weight charge	Prepaid valuation charge	Due carrier	Total other pre	paid charges Due age	Total prepaid 443,60	For carrier's use only at destination	
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	and the state of t		The state of the s	**		apires , a control	Total charges	
	Collect weight charge	Collect value	Due carrier	Total other co	linct charges   Due age	ent COD amount	Total collect	

# TELEGRAL

COLLECT CHARGE TO

FROM

AMEMBASSY PRAGUE

CLASSIFICATION

LIMITED OFFICIAL USE

JAG, 10/18/80

12356

E.O. 141652X TAGS:

N/A

AFSP

MANAGEMENT ISSUES:

FOLLOW UP ON LONDON COM CONFERENCE

ACTION:

SUBJECT:

AMEMBASSY BRUSSELS

LIMITED OFFICIAL USE PRAGUE 5371

FOR CHARGE FROM AMBASSADOR

BRUSSELS 17861 REF:

AMB DCM CHRON

- 1. Please convey to Ambassador Price my full agreement with his suggestions regarding management issues in the telegram circulated at the COM Conference in London. I consider it particularly important to have the State Department classified as a national sucurity agency for budgetary purposes. If he has occasion to mention this point to the President during the holidays, he will not only be doing all of us a great service, but--I believe--will be serving the country's interests.
- 2. Because of the LOU designation, I did not carry a copy of the cable in question with me from London. Could you MM pouch a copy or repeat telegraphically so that we will have a xx copy for future reference?

DRAFTED BY:

12/27/82

DRAFTING DATE TEL. EXT.

210

CONTENTS AND CLASSIFICATION AMB: JFMatlock

AMB: JFMatlock: mh CLEARANCES:

> LIMITED OFFICIAL USE CLASSIFICATION

**OPTIONAL FORM 153** (Formerly FS-413) January 1975 Dept. of State

NNNWV DKA 465REA 191 RR RUDKRP DE RUEHBS #7061 3571211 ZNY CCCCC ZZH R 231208Z DEC 82 FM AMEMBASSY BRUSSELS TO RUEHDD/NATO COLLECTIVE RUDKRB/AMEMBASSY BELGRADE 1381 RUFHEB/AMEMBASSY BERLIN 0429 RUDKEBQ/AMEMBASSY BERN 2404 RUD KAR / AMEMBASSY BUCHAREST 0920 RUDKDA/AMEMBASSY BUDAPEST 0736 RUFHDB/AMEMBASSY DUBLIN 4680 RUFHGV/USMISSION GENEVA 5875 RUDKHLQ/AMEMBASSY HELSINKI 1715 RUDKFDO/AMEMBASSY LISBON 4094 RUEHMO/AMEMBASSY MOSCOW 3222 RUDKRP/AMEMBASSY PRAGUE 1080 RUDKSA/AMEMBASSY SOFIA 0654 RUDKFMQ/AMEMBASSY STOCKHOLM 3590 RUFHLA/AMEMBASSY VALLETTA Ø359 RUEHVI/AMEMBASSY VIENNA 4245 RUDKRW/AMEMBASSY WARSAW 1942 RUFHJA/USMISSION USBERLIN Ø872 INFO RUEHC/SECSTATE WASHDC 1633

LIMITED OFFICIAL USE

JAS, 10/18/60

24715082 10 · 442

ACTION: AMB

DCM CHRON

LIMITED OFFICIAL USE BRUSSELS 17061

FOR THE AMBASSADOR

CONFIDENTIAL

ROME ALSO FOR THE SPECIAL REPRESENTATIVE TO THE VATICAN

DEPARTMENT FOR UNDER SECRETARIES EAGLEBURGER, AND VAN GORKUM, AND EUR ASSISTANT SECRETARY DESIGNATE BURT

E.O. 12356: N/A
TAGS: AFSP
SUBJECT: MANAGEMENT ISSUES: FOLLOW UP ON LONDON COM
CONFERENCE.

BEFORE LEAVVING FOR THE HOLIDAYS, AMBASSADOR PRICE ASKED THAT I PASS ON TO YOU THE FOLLOWING MESSAGE:

#### QUOTE:

1. AS YOU KNOW, RICK BURT WAS KIND ENOUGH TO CIRCULATE AT THE LONDON COM CONFERENCE A SHORT PAPER EXPRESSING MY VIEWS ON SOME OF THE MANAGEMENT ISSUES FACING THE DEPARTMENT. I SUGGESTED THAT IF THERE WAS SUFFICIFNT INTEREST, SOME OF US WITH CLOSE LINKS TO THE ADMINISTRATION MIGHT CONVEY THOSE AND OTHER VIEWS, WHICH ARE GENERALLY SHARD AMONG THE EUROPEAN COM'S, TO THE SECRETARY AND EVENTUALLY TO THE PRESIDENT.

- 2. AS A RESULT OF DISCUSSIONS IN LONDON WITH NON-CAREER AND CAREER COLLEAGUES, I BELIEVE THERE IS CONSIDERABLE SUPPORT FOR THE APPROACH I SUGGESTED. IT SEEMS TO ME THAT THE NEXT STEP IS TO PUT TOGETHER A DOCUMENT TO WHICH MOST OF US COULD SUBSCRIPE. WHAT I HAVE IN MIND IS A SHORT PAPER, WHICH TWO OR THREE OF US WHO LIKELY WILL BE SEEING THE PRESIDENNT OVER THE HOLIDAY SEASON COULD AUTHOR. I DO NOT, OF COURSE, ENVISION A POLISHED DOCUMENT FOR THE PRESIDENT AT THIS STAGE, BUT I WOULD LIKE TO BE ABLE TO GIVE HIM A GENERAL IDEA OF WHAT HE CAN EXPECT TO SEE LATER, AFTER ALL THE EUROPEAN COM'S HAVE HAD OPPORTUNITY TO REACT TO THE PAPER CIRCULATED IN LONDON. WITH THIS APPROACH IN MIND, AND WHILE OUR LONDON DELIBERATIONS ARE STILL FRESH, YOUR THOUGHTS AND SUGGESTIONS AS TO WHAT WE SHOULD TELL THE PRESIDENT WOULD BE VFRY HELPFUL TO ME, AND DEEPLY APPRECIATED.
- 3. AS I WILL BE IN THE U.S. OVER THE HOLIDAYS, I WOULD BE GRATEFUL IF YOU WOULD CABLE YOUR COMMENTS TO MY DCM, CHARLIE THOMAS, WHO WILL SEE THAT I RECEIVE THEM.
- 6. BEST WISHESS FOR A VERY HAPPY HOLIDAY SEASON. CHARLIE PRICE UNQUOTE. THOMAS BT #7061