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File Folder INDIAN RESERVATION ECONOMIES, PRESIDENT'S
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1	LIST	LIST OF CANDIDATES WITH COMMENTS	7	ND	B6

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March 11, 1983

MEMORANDUM FOR BOB CARLESON
RICK NEAL
BILL BARR ✓
BARBARA MCQUOWN

FROM: LO ANNE WAGNER *LW*

SUBJECT: Suggested Final Recommendations of Nominees to
Presidential Commission on Indian Reservation
Economies

During the last week, I have reviewed additional candidates recommended for the Commission. Analysis of geographical spread by residency, areas of expertise, tribal affiliations, and probable Indian political considerations lead to the attached recommendations. This combination would result in the highest quality Commission.

Based on these recommendations, the Commission would have the following profile:

- I. Five Indians and four non-Indians
- II. Five private sector representatives.
 - a) three CEO level (non-Indian)
 - b) one small business (Indian)
 - c) one management and tribal government expert (Indian)
- III. Three tribal government officials
- IV. One economic academician and high government official
- V. Representation from eight states
- VI. Representation from a traditional reservation, a non-reservation trust land base, and the Native Alaskan villages

Non-Indian -- CEO Level

Background: Recommendations have been received for individuals below the CEO level. Maintaining the CEO level of participation is critical to success of the Commission. The only possible exception would be the appointment of Robert Robertson, VP of Occidental (alternate choice). His expertise and prior White House involvement with Indian economic development would balance his non-CEO status.

First Choices

1. Robert O. Anderson* Home address in WH files.
Chairman of the Board
Atlantic Richfield Company
515 South Flower Street
Los Angeles, California 90071

Representative of extractive industry. Indians express opinion that there should be one representative from this sector, but no more than one, as it could be misinterpreted as evidence the Administration is only after Indian resources. Robert Anderson is personally supportive of ARCO's role in assisting Indian tribes. Republican.
*WH Personnel checking if in process of being named to another committee.

2. William C. Norris Home address in WH files.
Chairman of the Board
Control Data Corporation
8100 34th Avenue South
Minneapolis, Minnesota 55440

Representative of high tech industry. This is area into which many tribes without natural resources can move and is one which Indian leaders would like to see represented on the Commission. CDC also has expertise from working with tribes. (Believe he would resign from PSI to accept this appointment. He is personally committed to working on Indian development.)

3. Edward R. Telling Home address:
President and CEO 1658 E. Mission Hills
Sears Roebuck & Company North Brook, Illinois 60062
Sears Tower
Chicago, Illinois 60684

Representative of retailing sector. Retail sales expertise is lacking throughout the Indian community. Indian leaders have expressed interests in a CEO from this area to analyze unique problems of reservation economies. Telling is strong Republican; was guest at a WH State dinner last Fall, and is believed to be an Eagle.

Alternate Choices

1. Robert Robertson
Vice President
Occidental International
Corporation
Washington, D.C.

Home address:
1535 Dahlia Court
McLean, Virginia 22101

Representative of extractive industry. If Robert O. Armstrong of ARCO remains a potential Commissioner, it would have to be stressed that Robertson is a candidate because of his extensive handling of Indian issues, especially economic development, for Presidents Nixon and Ford. Republican, with strong support of Senator Laxalt.

Robert O. Anderson
Chairman of the Board
Atlantic Richfield Co.
515 South Flower Street
Los Angeles, California 90071

ROBERT O. ANDERSON, Chairman of the Board, Atlantic Richfield Co., Los Angeles, was President of Malco Refineries, Inc. (now Hondo Oil and Gas Co.), from 1941-63. He joined American Mineral Spirits Co., Chicago, immediately after receiving his B.A. from the University of Chicago in 1939. Mr. Anderson is a member of the Committee on Economic Development, National Petroleum Council; Chairman, Aspen Institute for Humanistic Studies; Chairman, Lovelace Foundation, and a Director of the American Petroleum Institute. Additionally, he is a Trustee of the California Institute of Technology, University of Chicago and University of Denver. Mr. Anderson is also a rancher, owning the Diamond A. Cattle Co., Roswell, N. Mex. ARCO has worked actively with the Indian community on natural resource development.

Republican

William C. Norris
Chairman of the Board
Control Data Corporation
8100 34th Avenue South
Minneapolis, Minnesota 55440

WILLIAM C. NORRIS, Chairman of the Board, Control Data Corporation, has been instrumental in directing CDC involvement in economic development on Indian reservations. He has been active with the Private Sector Initiative under President Reagan and served on the Advisory Committee of the White House Conference on Balanced National Growth and Economic Development in 1978. A graduate of the University of Nebraska, he began his career as a sales engineer with Westinghouse Electric Manufacturing Co., 1935-41; moved to Engineering Research Associates as a Vice President and General Manager, 1946-55, and became Vice President and General Manager, Univac Division, Sperry Rand Corporation in 1955. In 1957, he joined Control Data Corp. as President. He is Chairman, Board of Directors, Northwest Bank Corp and the Northwest Growth Fund, and Trustee for the Hill Reference Library.

Republican

Edward R. Telling
President and CEO
Sears Roebuck & Company
Sears Tower
Chicago, Illinois 60684

EDWARD R. TELLING, President and CEO of Sears Roebuck & Company since 1978, joined Sears in 1946 as a store manager. He has served the corporation as a zone manager, 1954-1959; manager of New York City area operations, 1960-1964; and top level regional executive positions. He is also a Director of the Allstate Insurance Company, Homart Development Company, Dart and Kraft, Inc., Seraco Enterprises, and Sears International Finance Company. Mr. Telling is a Trustee of the Field Museum of Natural History, Commission for Economic Development and a member of the Business Council. He received an LL.D. in 1978 and Ph.B. in 1942 from Wesleyan University, Illinois.

Indian

Background: It is vitally important that Ted Bryant be appointed, if we hope to increase Indian GOP participation in the 1984 election. He is eminently qualified without this consideration, but it has become increasingly evident in the last few weeks that the Indian Democrat leadership is elevating "termination" scare tactics. Ted is one of the best versed and most articulate communicators of our policy.

Grace Goodeagle should be replaced by Neal A. McCaleb in our No. 2 slot. Grace would be viewed as a lightweight by many tribal leaders, thus opening the Administration up to unneeded criticism. Grace should be placed in a key staff position to help develop her credentials. She is developing into a leader for the GOP. There is no other GOP Indian woman of proper stature to sit as a Commissioner. Traditionally, Indian women in most tribes exert substantial influence behind the scenes and, in view of this, there is no reason to push a woman's slot, Indian or non-Indian, on this particular Commission. An all-male Commission will be most acceptable to Indian cultural values.

Neal A. McCaleb is a new candidate. Although his addition will over-balance representation from Oklahoma, he has worked with many tribes throughout the West, particularly smaller tribes, and this fact, coupled with his excellent credentials, should outweigh the geographical factor.

First Choices

- | | |
|-----------------------------|-----------------------------|
| 1. Ted Bryant | Home address: |
| Director, Native American | 5061 S. Beeler |
| Programs | Greenwood Village, CO 80111 |
| Deloitte, Haskins and Sells | |
| 633 17th Street | |
| Denver, Colorado 80202 | |

Representative of management industries, familiar with tribal government structures, accounting needs, as well as State and Federal governmental structures. Mr. Bryant is also President of the American Indian National Republican Federation, a Heritage Group within the Republican National Committee.

- | | |
|--------------------------|------------------|
| 2. Neal A. McCaleb | Home address: |
| President and CEO | 2107 Vance Drive |
| McCaleb Associates, Inc. | Edmond, Okla. |
| 1600 S.E. 19th | |
| Edmond, Okla. 73034 | |

Representative of a small business. His design and development expertise and experience on Indian reservations will bring a practical background on housing, commercial and industrial development potential. Also, a highly visible Indian Republican in Oklahoma.

Alternate Choices

1. Dr. Arnold T. Anderson, President Home address:
Anderson Research Consultants, Inc. 170 Curtis Road
35 Porter Avenue Middleburg, CT 06762
Naugatuck, Connecticut 06770

Dr. Anderson is well-known national Indian and a top scientist and manager, now semi-retired from the private sector. Republican.

Ted Bryant, Director
Native American Programs
Deloitte, Haskins and Sells
633 17th Street
Denver, Colorado 80202

TED BRYANT, Director of Native American Programs, Deloitte, Haskins and Sells, Denver, since 1977, is President of the National American Indian Republican Federation (Republican National Committee). Mr. Bryant holds a B.A. in Business Administration from the University of Denver. He joined Beech Aircraft as a technical engineer, moving to United Airlines, where he was a flight-instructor and Manager of Flight Training for 16 years. Mr. Bryant was a GOP member of the Colorado State Legislature, 1966-71, and ran as a Republican candidate for the U.S. Congress in 1971 (First District, Colo.). He was appointed by President Nixon as Regional Administrator for ACTION, 1971-76, and served as Assistant to the Director, Office of Indian Programs, Region 8, Dept. of HUD, in 1977. Mr. Bryant is currently a member of the National Commission on Alternate Fuels (Dept. of Energy); Chairman of the Board, Native American Urban Transition Program (a non-profit organization), Denver; active in the National Congress of American Indians, and a Life Member of the White Buffalo Council. ^{-Choctaw} Mr. Bryant is a Cherokee from Oklahoma.

Republican

Neal A. McCaleb
President and CEO
McCaleb Associates, Inc.
1600 S.E. 19th
Edmond, Oklahoma 73034

NEAL McCaleb, President and CEO of McCaleb Associates, established his consulting engineering practice in 1961. During the last 15 years, he has advised numerous tribes on design and construction of public works projects (schools, highways and water systems) and development of real estate resources (medical clinics, office buildings and industrial parks). Mr. McCaleb was instrumental in organizing the American Indian Council of Architects and Engineers; was a gubernatorial appointee to the Oklahoma Indian Affairs Commission, 1968-70; a Presidential appointee to the National Council on Indian Opportunity in 1972, and a former member of the Indian Manpower Advisory Board. Mr. McCaleb established Arrowhead Homes, Inc., in 1961; is a past president of the Edmond Chamber of Commerce, and a former member of the Small Business Administration State Advisory Board. He is a member, Board of Directors, Memorial Bank, Oklahoma City. He was Republican candidate for Governor in 1982 and a member of the Oklahoma legislature for four sessions, serving as Republican Floor leader in the House for two sessions. He holds a B.S. in Civil Engineering from Oklahoma State University. He is a member of several professional associations, including the American Society of Civil Engineers and National Association of Home Builders.

Dr. Arnold T. Anderson, President
Anderson Research Consultants, Inc.
35 Porter Avenue
Naugatuck, Connecticut 06770

DR. ARNOLD T. ANDERSON, President, Anderson Research Consultants, was a key member of the team of scientists associated with the Manhattan Project following World War II. An Iroquois, he collaborated with Professor Albert Einstein on various aspects of atomic energy development and was cited by the U.S. Government for his services. Dr. Anderson joined Union Carbide and Chemical Company in 1947 as Director of Research and remained as a high-level executive with UC for his entire professional career. He is associated with numerous professional organizations, including the American Chemical Society; American Institute of Chemical Engineers; Personnel Managers Association; American Management Association (lecturer); American Association for the Advancement of Science, and served as President of the Industrial Management Club. He is a member of NCAI; the Chamber of Commerce, Red Cross; regional council of the Boy Scouts of America and other community related activities.

Republican

Background: There definitely should be three tribal officials on the Commission in order to reflect the following tribal variations: (1) a representative of a "traditional" land base reservation; (2) large land trust holdings, such as in Oklahoma, but no true "reservation"; and (3) an Alaskan representative, as their situation is completely different from that of tribes in the lower 48. Additionally, this will balance 3 slots of tribal government CEO equivalents with the 3 slots of large corporate CEOs.

First Choices

- | | |
|---|---|
| 1. Ross Swimmer, Chief
Cherokee Nation of Oklahoma
Post Office Box 948
Tahlequah, Oklahoma 74464 | Home address:
714 Brentwood
Tahlequah, OK 74464 |
|---|---|

Prominent, well-respected tribal leader, as well as a banker, lawyer and prominent State citizen. Republican.

- | | |
|---|---|
| 2. Earl Old Person, Chairman
Blackfeet Tribal Business
Council
Browning, Montana 59417 | Home address:
P. O. Box 486
Browning, Montana 59417 |
|---|---|

Prominent national Indian leader, as well as well-respected tribal leader who has brought economic development to his own tribe. Republican.

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|--|--|
| 3. Karl Armstrong
Executive Vice President
Koniag, Inc.
Post Office Box 746
Kodiak, Alaska 99615 | Home address:
P. O. Box 631
Kodiak, Alaska 99615 |
|--|--|

Karl Armstrong has not only been prominent in running Native Alaskan corporations, but has served the State of Alaska on sensitive land exchange concepts. Republican.

Alternate Choices

- | | |
|--|---|
| 1. Norman Hollow, Chairman
Ft. Peck Tribal Executive Board
Poplar, Montana 59255 | Home address:
P. O. Box 156
Brockton, Montana 59213 |
|--|---|

Well-respected tribal leader, who has used innovative approaches for economic development for his own tribe. His personal politics are unknown due to lack of registration by party in Montana, but he has exercised his franchise since the 1950s.

Ross O. Swimmer
Chief
Cherokee Nation of Oklahoma
P. O. Box 948
Tahlequah, Oklahoma 74464

ROSS O. SWIMMER, Principal Chief of the Cherokee Nation (Okla.) since 1975, has served as a leader in numerous local and state societies and private sector groups to enhance the Cherokee Nation and all northeastern Oklahoma communities. He holds a Juris Doctorate from the University of Oklahoma and served as General Counsel to the Cherokee Nation from 1972-75. From 1967-72, he was a partner in the Law firm of Hanson, Peterson and Thompkins, where he specialized in real property probate and corporate law. Mr. Swimmer is currently President of the First National Bank of Tahlequah; a member of the Oklahoma Bankers Association; member, the Oklahoma Bar Association; member, Executive Committee of the Boy Scouts in his region, and a member of the Board of Trustees of Northeastern University Education Foundation and the Oklahoma Health Sciences Foundation. He is a Board Member of CERT and serves as the Governor's appointee on the Oklahoma Industrial Development Commission. A member of the Chamber of Commerce, he has been named "Outstanding Businessman of the Year" by the Tahlequah Chamber of Commerce.

Republican

EARL OLD PERSON, Chairman, Blackfeet Tribe, Montana

Mr. Old Person is held in high esteem throughout Indian country. He has served as chairman of the Blackfeet Tribe of Montana from the mid-1960s to the present, having lost only a single two-year term in the mid-1970s. In 1969 he was elected President of the National Congress of American Indians, and also served in the National Council on Indian Opportunity -- a Presidential appointment -- during the Nixon administration. He was a charter member of the National Tribal Chairmen's Association and the Council of Energy Resource Tribes.

Although Mr. Old Person is only 52 years old, he carries a traditional bearing with age-old eloquence. He's considered quite progressive, having been featured in Time magazine and other national media for his significant development on the Blackfeet reservation.

The attached bio sketch from Indians of Today (1970) says more than I could about Mr. Old Person.

Republican

EARL OLD PERSON (BLACKFEET) TRIBAL LEADER

Earl Old Person, chairman of the Blackfeet Tribal Council, is also president of the National Congress of American Indians. The organization represents two-thirds of the 650,000 Indian population from 118 tribes across the nation. Mr. Old Person was elected president during the largest convention ever held by the NCAI.

In his acceptance speech, Mr. Old Person called for the unification of all Indians and for an end to militancy. "I think we can solve our problems in an intelligent way," he said. "I've never advocated demonstrations to achieve our demands."

Under his leadership as tribal chairman, the Blackfeet have prepared a proposal for a 1½ million dollar recreation complex on tribal land. They have allocated funds to expand their museum so that it will be a research source. A modern housing development program is underway. They have also constructed several community centers and have set aside 600 acres for an industrial park.

"When I was a boy, my father told me I had the choice of pencil or a spoon," Mr. Old Person says. "The pencil means education, the spoon was a shovel. You used to be able to get a job with a shovel, but today, you need an education, even to dig a post hole. Education will be the Indians weapon," he says.

BIRTHPLACE: Browning, Montana.

MARRIED: Virginia Whitegrass.

EDUCATION: Public Schools.

HONORS: Selected as one of ten Indian leaders to participate in an exchange program with Maori leaders of New Zealand.

SPECIAL INTERESTS: Travel - has travelled through France, Belgium, Luxembourg and Switzerland.

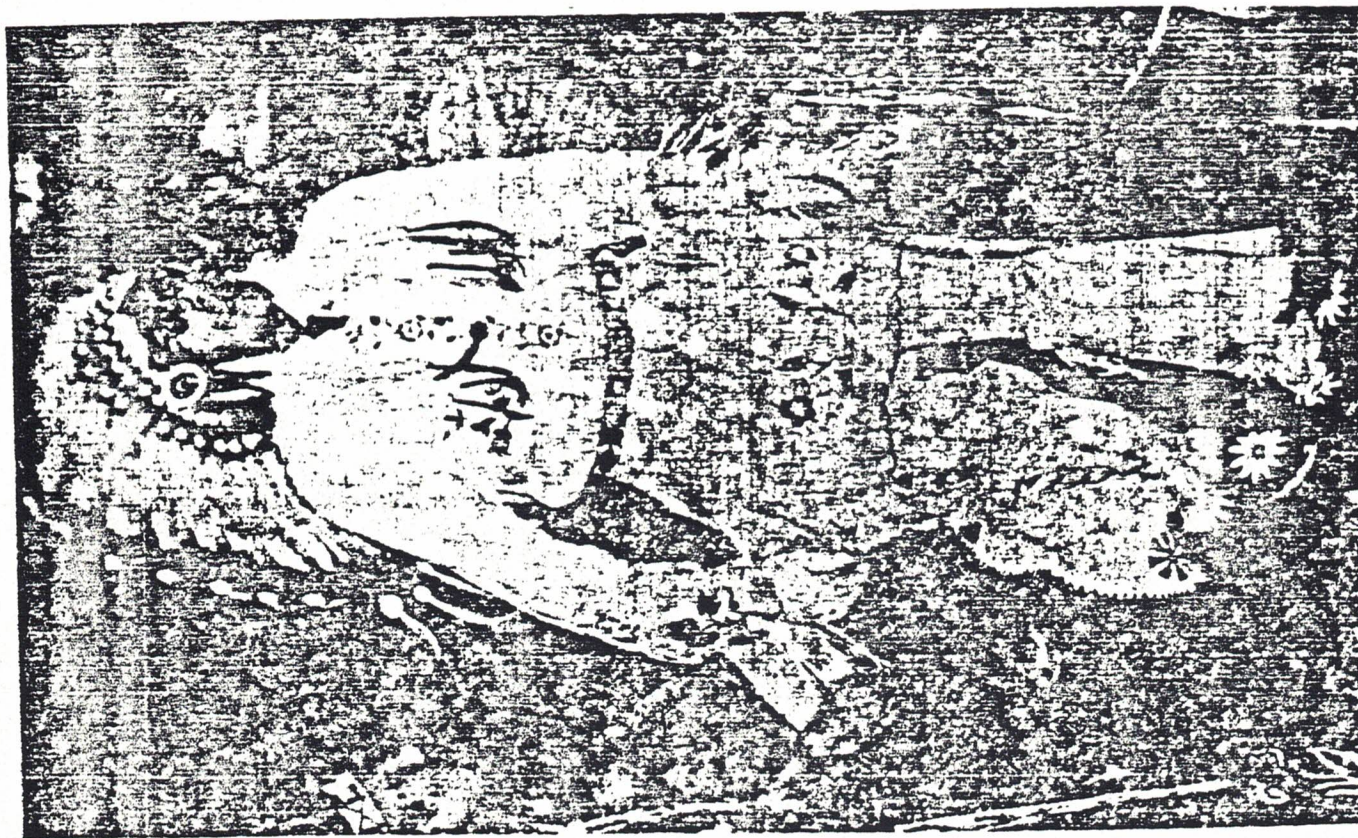


Photo: Theodore B. Hetzel

Karl Armstrong
Executive Vice President
Koniag, Inc.
P. O. Box 631
Kodiak, Alaska 99615

KARL ARMSTRONG is Executive Vice President of Koniag, Inc., Kodiak, Alaska, a regional Native Alaskan corporation. Since incorporation of Koniag in 1972, he has served in various capacities including Chairman of the Board; Corporation Secretary; Director of Natural Resources, and Director of Public Relations and Communications. He has served for the past eight years as a member, Board of Directors, Alaska Federation of Natives; Director, Kodiak Area Native Association for six years; and as President of Leisnoi, Inc. prior to its merger with Koniag in 1980. Mr. Armstrong was a Special Assistant to the Governor of Alaska and Director of Information for the State. He was involved in developing concepts for land exchanges between the federal government and Native Alaskans. He owns and publishes the KODIAK TIMES, and was managing editor of the KODIAK MIRROR for twelve years. Mr. Armstrong is a former vice chairman of the Republican Party of Kodiak and active in State Republican politics.

Republican

NORMAN HOLLOW, Chairman, Fort Peck Tribes, Montana

Mr. Hollow is among the most respected tribal leaders in Indian country. He has a much lower leadership profile in national Indian affairs among his peers because he is not active in the national organizations. However, he is a charter member of the Council of Energy Resource Tribes and is active in that organization. He has served for more than twenty five years on the Fort Peck Tribal Council, the past ten years as Chairman. He is about 60 years old.

Mr. Hollow is a rancher/farmer and raises quality bred horses. He is quite successful as a businessman. Under the leadership of Mr. Hollow, the Fort Peck Tribe is one of the most progressive tribes in economic development. There are three major industries on the reservation: 1) a defense contracting operation, 2) an electronics assembly plant, and 3) a plastics manufacturing operation. In all three industries, the Tribe secured private sector financing and invested in equity themselves. Tribal/private sector joint-ventures are the norm at Fort Peck.

ECONOMIC ACADEMICIAN
and
HIGH GOVERNMENT OFFICIAL

March 10, 1983

Background: These two categories must be combined to enable balancing of the Commission in private sector/tribal government categories as well as the Indian-non-Indian ratio (5-4 with proposed coupling of Economic Academician and High Government Official). At Barbara McQuown's request, I have searched for qualified Indian economists. There are only two near the stature we're seeking -- Dr. Frank Ryan at the Department of Education and Dr. Ron Trosper of CERT. I don't think either could serve the Commission as effectively as Dr. Johnson. If Dr. Johnson were appointed solely as the "economic academician," the most prudent category to cut to make a slot for a "high government official" would be the "Private Sector -- Indian." Thus, to maintain the 5-4 Indian-non-Indian ratio, we would have to appoint an Indian Administration official. There are only 3 top-level GOP Indians in place right now -- Frank Ryan (not a Schedule C), Ken Smith, and John Fritz.

First Choice:

1. Dr. Manuel Johnson
Assistant Secretary for Economic Policy
Department of Treasury
Washington, D.C.

Dr. Johnson's economic research and writing have been concentrated in the area of political economy and public policy. Indian Republican leaders and economists have met with him previously and were impressed with his grasp of reservation economic problems and unique constraints in developing a private sector.

Dr. Manuel Johnson
Assistant Secretary for Economic Policy
Department of Treasury
Washington, D.C.

MANUEL JOHNSON, prior to appointment as Assistant Secretary for Economic Policy, was Associate Professor of Economics in the graduate school of George Mason University. His research and writing have been concentrated in the area of political economy and public policy. He is author of three books, entitled: The Political Economy of Federal Government Growth; Better Government at Half the Price, and Deregulating Labor Relations. Dr. Johnson has published over 30 articles in prominent publications and is co-editor and a regular contributor to one "International Professional Publication of Labor Research." He has testified as an expert witness before numerous Congressional committees and subcommittees. He holds a B.S. in Economics from Troy State University, Alabama, and Ph.D. in Economics from Florida State University.

March 11, 1983

MEMORANDUM FOR BARBARA MCQUOWN

FROM:

LO ANNE WAGNER *lw*

SUBJECT:

Candidates for Presidential Commission on
Indian Reservation Economies

Attached is a list of candidates who have been seriously considered but are not among those finally selected. We have, I believe, had an unusually high calibre and number of candidates suggested for such a narrow special interest Commission. The reasons these candidates were not finally selected are reflected under "comments". Hope this will be helpful to you.

cc: Bob Carleson
Rick Neal
Bill Barr ✓

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