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Figure 5A

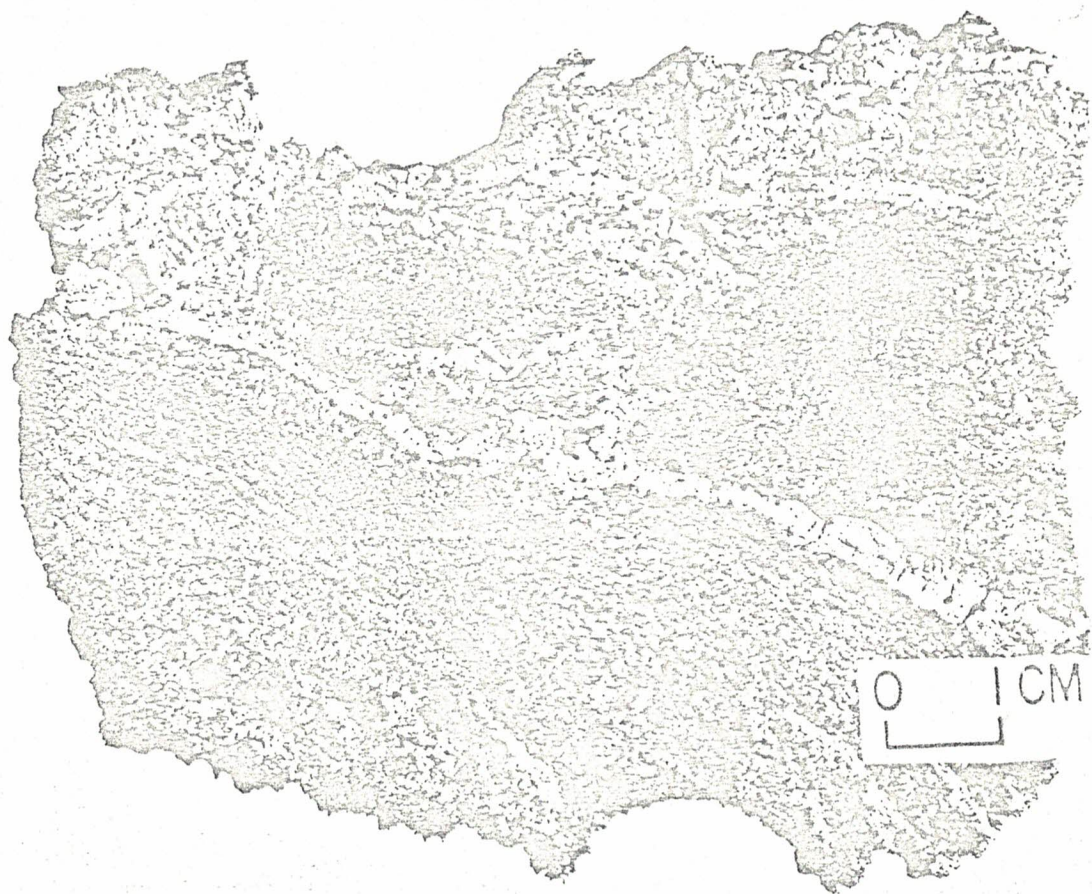


Figure 5B

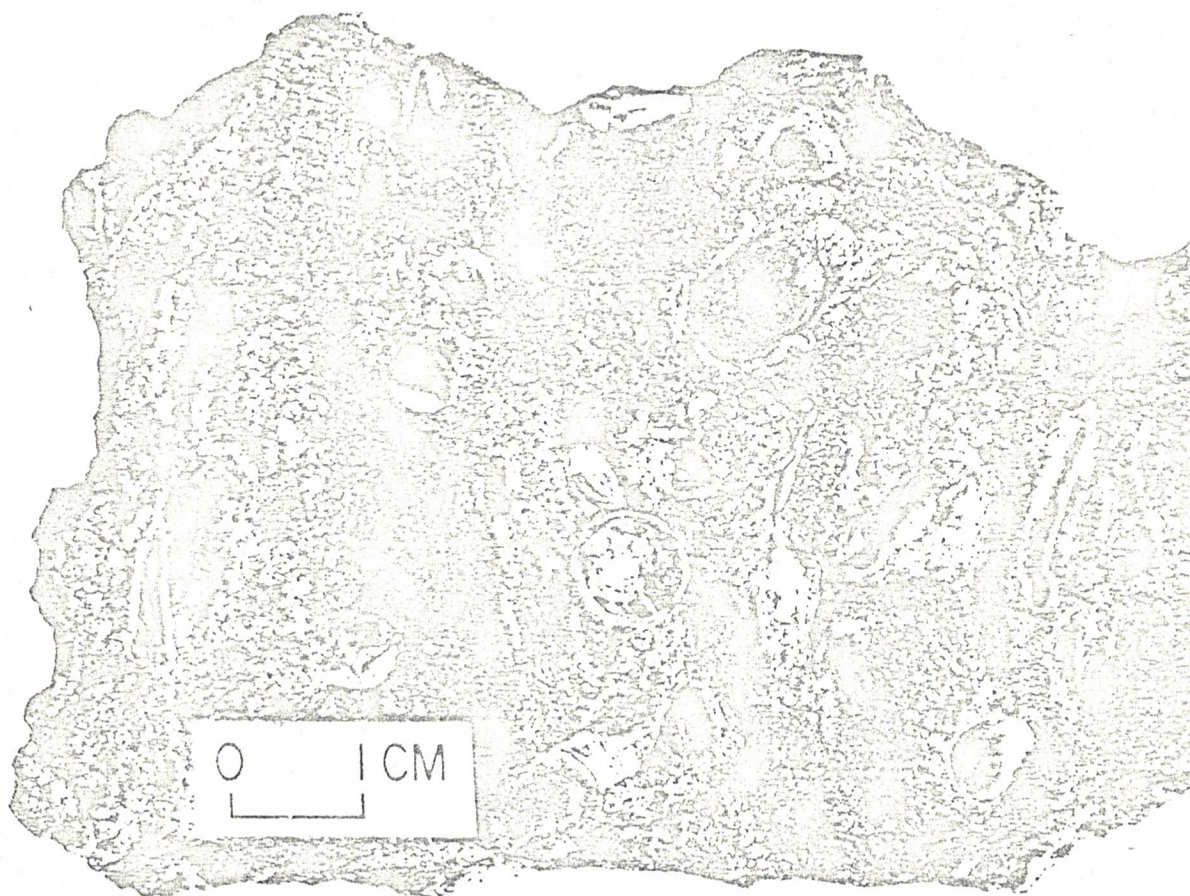
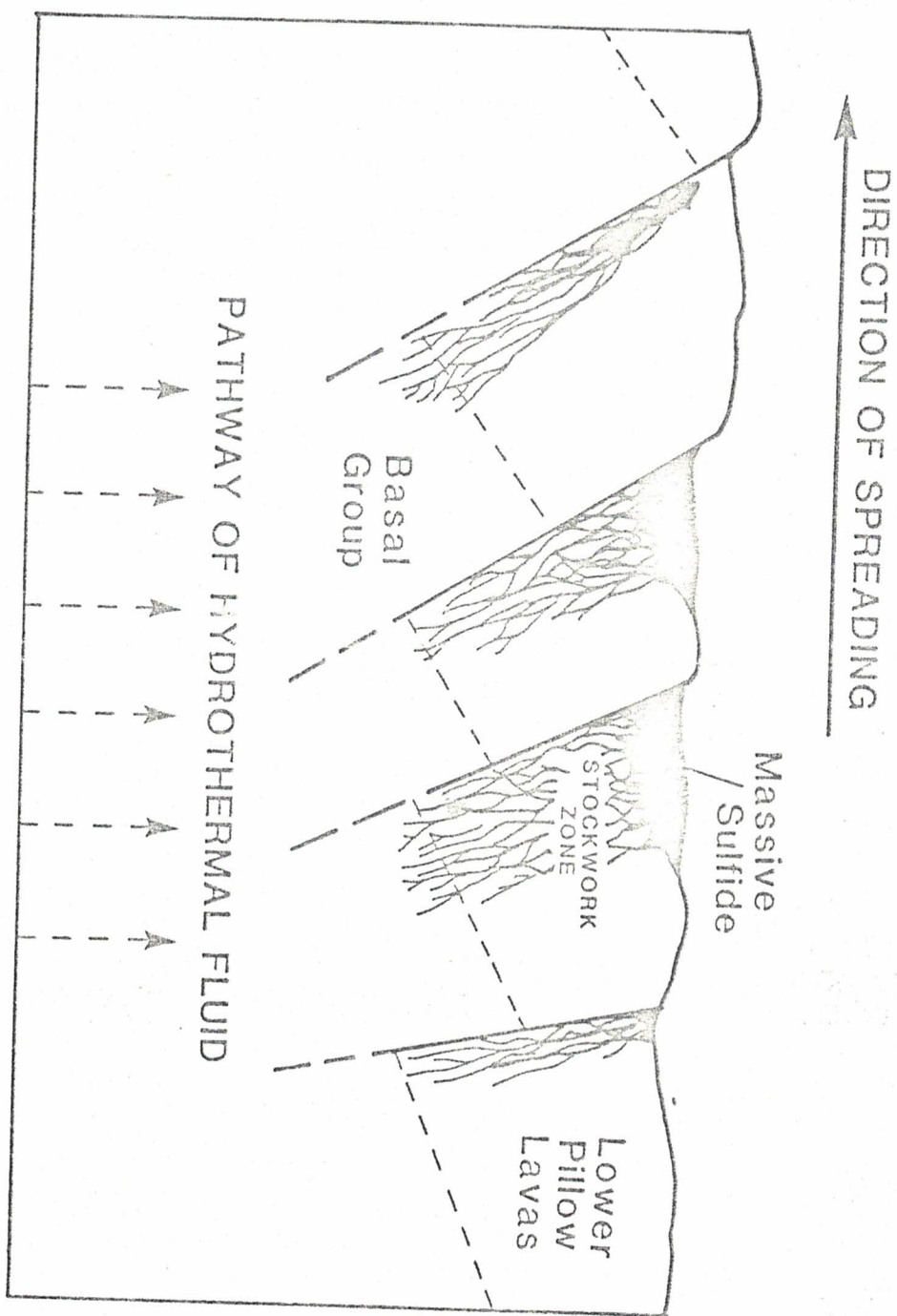


Figure 8



Journal of Management Inquiry



Figure 5C

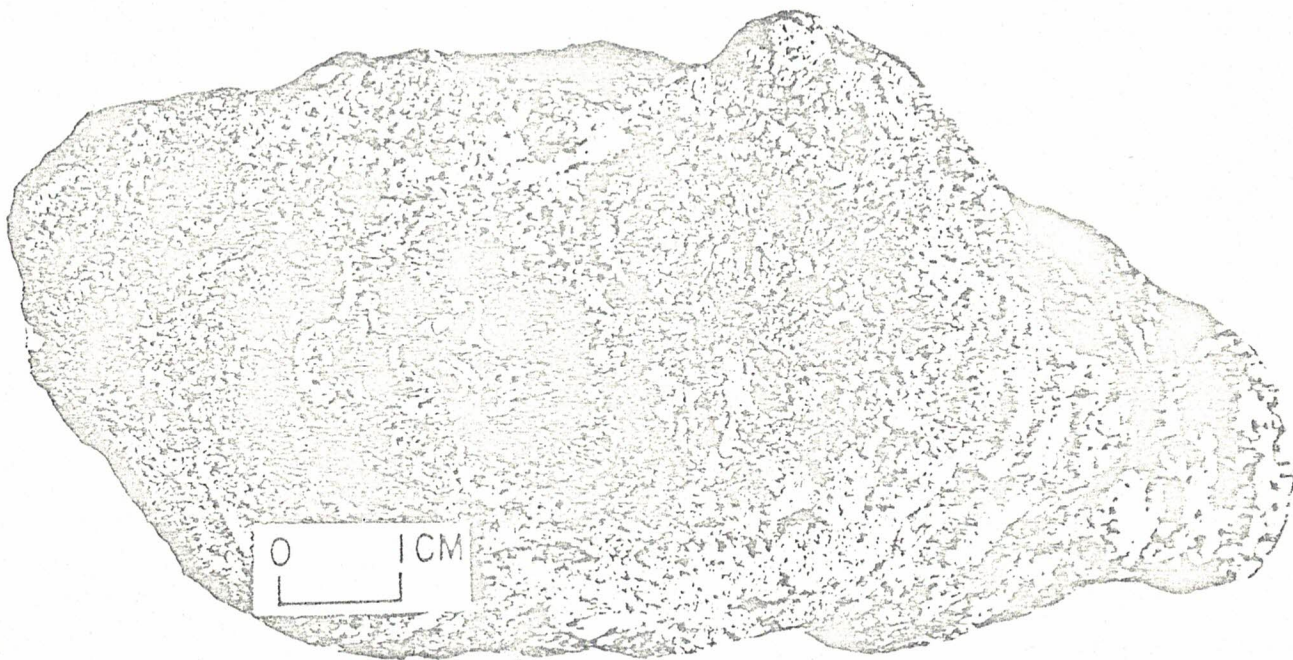




Figure 6A



Figure 6B

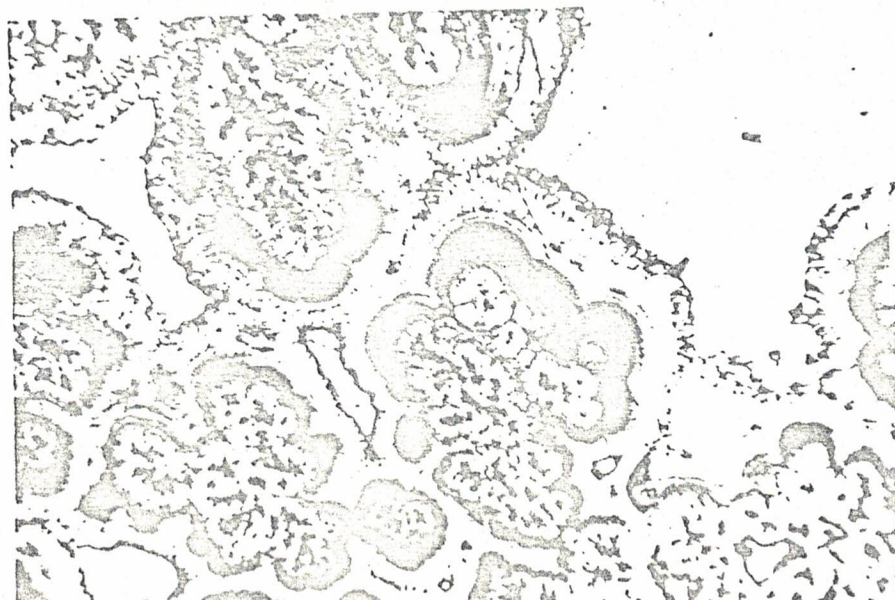


Figure 6C

BIOGRAPHY STATEMENTS

Randolph A. Koski (Ph.D., Stanford University) is an economic geologist in the Office of Marine Geology, U.S. Geological Survey, Menlo Park, California. His current research includes the investigation of massive sulfide deposits and manganese deposits in ophiolite sequences on land, and the study of hydrothermal processes and mineral deposits at oceanic spreading centers.

William R. Normark (Ph.D., Scripps Institution of Oceanography) is a marine geologist in the Office of Marine Geology, U.S. Geological Survey, Menlo Park, California. His research includes the structure, volcanism, and mineral deposits of mid-ocean ridges and oceanic islands, and the sedimentary processes involved in the formation of deep-sea fan deposits.

Janet L. Morton is a Ph.D. candidate at Stanford University, studying heat flow and hydrothermal processes at mid-ocean ridge systems. She is also a geophysicist in the Office of Marine Geology, U.S. Geological Survey, Menlo Park, California.

John R. Delaney (Ph.D., University of Arizona) is assistant professor of Oceanography at the University of Washington. His research interests center on the petrology and geochemistry of oceanic basalts, and the structural evolution of oceanic ridges.

MAILGRAM SERVICE CENTER
MIDDLETOWN, VA. 22645

western union

Mailgram



4-041432S179 06/28/82 ICS IPMBNGZ CSP WSHB
7136217800 MGM TDBN HOUSTON TX 204 06-28 0257P EST

MR ROBERT KEATING
1681 32ND ST NORTHWEST
WASHINGTON DC 20007

THE FOLLOWING MAILGRAM WAS SENT TO PRESIDENT RONALD REAGAN

DEAR MR PRESIDENT,

I HAVE LEARNED THAT YOU SHORTLY WILL MAKE A DECISION CONCERNING U S
POLICY ON THE LAW OF THE SEA. IT IS MY STRONGLY HELD VIEW THAT THE
LAW OF THE SEA TREATY IS UNACCEPTABLE. THE SEA BED MINING PROVISIONS
OF THE TREATY ARE INIMICAL TO OUR FREE ENTERPRISE PRINCIPLES.
MOREOVER THE TREATY ESTABLISHES ADVERSE PRECEDENCE FOR ~~OTBER~~
INTERNATIONAL NEGOTIATIONS. ALTHOUGH A MAXIMUM EFFORT WAS MADE AT THE
LAST SESSION OF THE LOS CONFERENCE IN NEW YORK TO ACHIEVE YOUR SIX
OBJECTIVES, NEVERTHELESS THE TREATY RESULTS SHOWED THAT NONE OF YOUR
STATED OBJECTIVES WERE ACCOMMODATED.

IN VIEW OF THESE CIRCUMSTANCES I STRONGLY URGE THAT YOU ANNOUNCE SOON
THAT THE UNITED STATES WILL NOT SIGN THE TREATY, NOR PARTICIPATE
FURTHER IN THE CONFERENCE PROCESS. I ALSO URGE THAT YOU TAKE
IMMEDIATE STEPS TO ESTABLISH AN ALTERNATIVE SEABED MINING REGIME AND
A COMPREHENSIVE NATIONAL OCEAN POLICY WHICH WOULD PROTECT AND PROMOTE
OUR FREE MARKET PRINCIPLES AND ENHANCE OUR NATIONAL SECURITY. PLEASE
ACCEPT THAT I AND MY INDUSTRIAL COLLEAGUES STAND READY TO ASSIST YOU
WITH THIS VITAL TASK.

CC: MR EDWIN MEESE COUNSELLOR TO THE PRESIDENT
MR JIM BAKER III CHIEF OF STAFF WHITE HOUSE DC

SIGNED,

C. R. PALMER, CHAIRMAN, ROWAN COMPANIES, INC. PRESIDENT, INTL ASSN
OF DRILLING CONTRACTORS VICE CHAIRMAN NATL OCEAN INDUSTRIES ASSN

14:58 EST

MGMCOMP

6/30/82

Dear Bill,
these are some of the telegrams
that were sent on the US treaty.

ROBERT B. KEATING

WBA111(1858)(1-033379M179)PD 06/28/82 1847

TLX HUGHESTOOL HOU
SUSPECTED DUPLICATE
ZCZC 04 DLY HOUSTON, TEXAS JUNE 28, 1982
PMS MR. BOB KEATING
1681 32ND STREET, N.W.
WASHINGTON, D.C. 20007

DEAR MR. PRESIDENT:

I HAVE LEARNED THAT YOU WILL MAKE A DECISION SHORTLY CONCERNING UNITED STATES POLICY ON THE LAW OF THE SEA. IT IS MY VIEW THAT THE LAW OF THE SEA TREATY DOES NOT PERMIT MINING OF STRATEGIC RESOURCES ON A VIABLE COMMERCIAL BASIS. MOREOVER, THE TREATY ESTABLISHES ADVERSE PRECEDENCE FOR OTHER INTERNATIONAL NEGOTIATIONS. I UNDERSTAND THAT MAXIMUM EFFORTS WERE MADE TO ATTAIN YOUR OBJECTIVES AT THE LAST SESSION OF THE LAW OF THE SEA CONFERENCE IN NEW YORK AND NONE OF THEM WERE ACHIEVED.

IN THE LIGHT OF THE FOREGOING, I STRONGLY URGE THAT YOU VOICE YOUR REJECTION OF THE LAW OF THE SEA TREATY AND FURTHER PARTICIPATION IN THE LAW OF THE SEA CONFERENCE PROCESS. I ALSO URGE THAT YOU MOVE FORWARD AGGRESSIVELY TO ESTABLISH A VIABLE ALTERNATIVE SEABED MINING REGIME AND A COMPREHENSIVE NATIONAL OCEAN POLICY WHICH WILL PROTECT AND PROMOTE OUR ECONOMIC AND POLITICAL PRINCIPALS AND THE NATIONAL SECURITY OF OUR NATION. BY THESE ACTIONS, THE U.S.

W.U. 1201-SF (RS-68)

WILL DEMONSTRATE THAT IT IS DETERMINED TO MAINTAIN ITS BASIC STRENGTH AND LEADERSHIP ROLE WITH RESPECT TO THE OCEANS OF THE WORLD AND THEIR RESOURCES.

SINCERELY,

JAMES R. LESCH

CHAIRMAN OF THE BOARD AND CHIEF

EXECUTIVE OFFICER

HUGHES TOOL COMPANY

CHAIRMAN OF THE BOARD

NATIONAL OCEAN INDUSTRIES ASSOCIATION

ROBERT B. KEATING
1681 32nd Street, N.W.
Washington, D.C. 20007
Home : (202)338-8114
Office : (202)775-0316

Experience in the Reagan for President Campaign

Early financial contributor to Reagan for President Campaign
Reagan-Bush Pioneer (fund raiser)
Member, Reagan Foreign Policy Advisory Group
Member, Reagan Strategic Minerals Task Force (prepared
basic assessment of ocean mining and proposed
Law of the Sea treaty)
Member, RNC Advisory Council on National Security and
International Affairs (Africa and Latin America)

Present Responsibilities in the Reagan Administration

Advisor, without compensation, to DOD on strategic
mineral demand and supply issues
Member, Interagency Group on Law of the Sea Treaty
(introduced new analytical techniques for
evaluation of many, complex issues)
Member, U.S. Delegation to LOS Conference (Geneva, Aug. '81
and NYC, March-April '82)
Member, NSC Rapid Response Working Group (studying implica-
tions of possible mineral supply shortages)
Member, NSC Strategic Minerals Task Force

- Notes: 1) I organized a U.S. Industry Leader Program to
help mobilize support for President Reagan's
goals in the proposed Law of the Sea Conference.
(This work involved contacts with foreign indust-
rial leaders on issues of mutual concern.)
- 2) I am now helping organize a high-level Govt.-
Industry task force for ocean management policies.

Experience Bearing Upon Possible Appointment as Ambassador to a Mineral-Producing Country in Southern Africa

- Senior consultant to American companies on mining and
industry projects in Africa, Latin America, and Southeast
Asia.
- Director General, Ministry of Public Works, Kinshasa,
Republic of Zaire.
- Senior Consultant, Council for International Economic
Cooperation and Development, Taipei, Taiwan.
- Senior Advisor, Inter-American Development Bank,
Washington, D.C.

- Director, The Chile-California Program of Technical Cooperation, Santiago, Chile
- Senior Consultant, World Bank, Washington, D.C.
- U.S. Delegate to the U.N. Conference on Science and Technology for Developing Countries (Chairman, State Department Committee on Transport and Infrastructure).
- Senior Consultant, U.S. Agency for International Development.

Language Qualifications: French and Spanish

Security Clearance: Final Top Secret Clearance - DOD

RONALD REAGAN
PACIFIC PALISADES, CALIFORNIA

February 6, 1981

Mr. Robert B. Keating
1681 - 32nd Street N. W.
Washington, D.C. 20007

Dear Mr. Keating:

This past November all of us shared in a great victory. It was a victory that represented the culmination of many months, indeed many years, of hard work and selfless effort by many individuals.

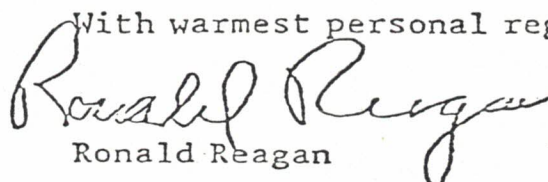
Speaking for both Nancy and myself, I wish you to know that both of us appreciate the many hours and concerted efforts that you and your fellow task force members devoted to the planning for after the campaign.

Thank you for your assistance as a Member of the Foreign Policy Advisory Group. The results of your work are being incorporated into our planning during the transition and will help set the agenda for the new Administration.

We must now begin the task of meeting the challenges we face as a people and as a nation. We want to and we will, move America ahead. In this process we will leave no one behind. During the campaign I promised that the bounty of America will be shared by all our people. Thanks to your efforts we will begin to translate our campaign promises into governmental policy.

Again, thank you for all you have done.

With warmest personal regards,


Ronald Reagan

THE WHITE HOUSE

WASHINGTON

March 13, 1981

Dear Bob:

Thank you very much for your extensive efforts and contributions to the Office of the President-Elect by participating in the Strategic Minerals Task Force.

The considerable time and conscientious labor involved in developing policy recommendations, proposing appropriate personnel, and accommodating the range of people interested in working with us could not have succeeded without your assistance.

The Administration has truly hit the ground running!

We have kept our pledge to the American people to begin an era of national renewal. We realize that we have only begun our program, and that its success depends on the continued support and energy of those who, like you, have done so much to ensure the success of our first steps.

Nancy and I sincerely appreciate everything that you have done, and we look forward to continuing to work with you in our attempt to involve all Americans in the tasks ahead.

Sincerely,

A handwritten signature in dark ink, reading "Ronald Reagan". The signature is written in a cursive, slightly stylized script. The first name "Ronald" is written in a larger, more prominent hand than the last name "Reagan".

Mr. Robert B. Keating
1681 32nd Street, N.W.
Washington, D.C. 20007



THE SECRETARY OF THE NAVY

WASHINGTON, D.C. 20350

16 April 1982

The Honorable Ronald Reagan
President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

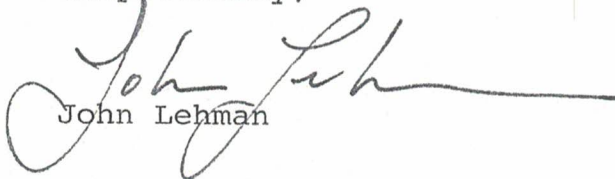
I would like to express my unqualified support on behalf of Robert W. Keating for the post of United States Ambassador to the Republic of Botswana.

As an emerging third world nation, Botswana is on the threshold of developing newly discovered deposits of copper, nickel, coal and diamonds. Its potential as a supplier of other strategic minerals is, indeed, promising. Because of Mr. Keating's in-depth technical background and extensive experience in successfully handling complex economic and political issues at the highest level of Government, he is uniquely suited for this particular position.

I can speak with first-hand knowledge of his impressive abilities. For example, his council to the U.S. Law of the Sea Delegation on matters concerning deep seabed minerals has been invaluable in assuring that your policy goals are implemented.

As a scholar, diplomat and hard-working citizen, I am certain that Mr. Keating will bring only honor and distinction to this important position. I therefore urge you to appoint Robert W. Keating as the U.S. Ambassador to Botswana.

Respectfully,


John Lehman

Copy to:
The Honorable Alexander Haig
Secretary of State

The Honorable Pendleton James
Assistant to the President for
Presidential Personnel

Blind copy to:
→ Mr. Robert B. Keating



POLICY

THE UNDER SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301

23 January 1982

Mr. Robert B. Keating
1225 19th Street, N. W.
(Suite 270)
Washington, D. C. 20036

Dear Bob:

Thank you for your memo of December 30th regarding implementation of the LOS Industry Leadership Program.

Your efforts with industry at the international level is enormously important in order to rally support, through effective channels, among certain allied governments for the President's position on the Law of the Sea. Jim Malone told me of some of the successes you have already had. Keep up the good work and let me know if I can be helpful.

Sincerely,

A handwritten signature in cursive script, appearing to read "Fred".

Fred C. Ikle



Assistant Secretary of State

Washington, D.C. 20520

May 18, 1982

Ms. Helene von Damm
Director,
Office of Presidential Personnel
The White House
Washington, D.C. 20500

Dear Helene:

I understand that the decision on the ambassadorial appointment to Botswana is still under consideration. As you know, that country exports minerals to the U.S. and the world, and has the potential for supplying us with strategic minerals essential to our industry and defense. With the growing import dependence of the U.S. on strategic metals and minerals from the countries of southern Africa, it is clear that the person selected for this post should have a wide background and experience in the production and marketing of metals and minerals, as well as a demonstrated capacity for running development assistance operations. Ideally, he should also have specialized knowledge in the strategic and economic problems of mineral development in Africa. Of course, he should be a strong supporter of the Reagan Administration.

Robert B. Keating fully possesses these qualifications, which makes him uniquely well suited for appointment as our ambassador to Botswana. Bob's long-standing support and service to the Reagan Administration is well known. He not only served on the President's Strategic Minerals Task Force, but has been of great assistance to us as senior adviser in the Law of the Sea negotiations which involves strategic deep-seabed minerals and issues relative to the impact of their development on African mineral producers. He is a member of NSC working groups on strategic mineral stockpiling and industrial mobilization requirements.

You will have received, I am sure, other laudatory letters and comments on Bob Keating, but I also want to very strongly recommend him as the right man for this pivotal post in southern Africa.

Sincerely,

James L. Malone



DEPARTMENT OF STATE

Washington, D.C. 20520

BUREAU OF OCEANS AND INTERNATIONAL
ENVIRONMENTAL AND SCIENTIFIC AFFAIRS

September 22, 1981

Ms. Wendy Borchardt
Associate Director
Presidential Personnel
The White House
Washington, D.C. 20500

Dear Ms. Borchardt:

I wish to recommend Mr. Robert B. Keating, a member of the President-elect's Foreign Policy Advisory Council and Strategic Minerals Task Force, for the position of Ambassador to an important mineral-producing country in southern Africa.

Mr. Robert Keating is an acknowledged expert on U.S. requirements for strategic minerals. He made a major contribution to President Reagan's Strategic Minerals Task Force, and continues to help the Reagan Administration as a consultant to the Department of Defense on strategic minerals requirements. He was also a member of the U.S. Delegation to the Law of the Sea Conference in Geneva and I have found his continuing assistance to my office on Law of the Sea matters most valuable.

Mr. Keating has been involved for more than two decades with the domestic and international problems of the mining industry and has had extensive public and private-sector managerial and industrial experience. He received the Government of Zaire's highest award for public service following his four years of work as Director General of the Ministry of Public Works, and he received the highest commendation from President Eduardo Frei of the Republic of Chile for his four years of work as Director of the Chile-California Program of Technical Cooperation. He speaks both French and Spanish.

I believe that Mr. Robert Keating has both the detailed overseas experience and ability to carry out the responsibilities of Ambassador to an important mineral-producing country in southern Africa. He would be an excellent choice for such a post, and his nomination would be a clear signal of the importance that President Reagan attaches to strategic mineral supply in implementing our foreign and economic policy.

Sincerely,

A handwritten signature in dark ink, appearing to read "Theodore Kronmiller", with a stylized flourish at the end.

Theodore Kronmiller
Deputy Assistant Secretary
for Oceans and Fisheries
Affairs

THE WHITE HOUSE

WASHINGTON

Sep. 25, 1981

Ms. Wendy Borchardt
Associate Director
Presidential Personnel
The White House
Washington, D.C. 20500

Dear Wendy:

I understand that Robert Keating is under serious consideration for an ambassadorship. I would like to recommend him for such a position.

Mr. Keating's qualifications for such a post are obvious--his work on strategic minerals, his service in foreign lands, his command of foreign languages, and so on. Therefore, I would like to stress my personal observations of his work in preparation for, and at, the United Nations Conference on the Law of the Sea this past August.

Mr. Keating worked tirelessly with different Administration officials and other interested parties to develop and explore negotiating options for the U.S. And in Geneva he worked well with the rest of a rather diverse U.S. delegation.

Moreover, he was extremely able in dealing with foreign delegations at the conference, gaining near-instant rapport with individual delegates. Such contacts of his provided a wealth of information on the interests and intentions of other delegations.

Perhaps most importantly, it is my belief that Mr. Keating shares President Reagan's philosophy with respect to foreign policy and safeguarding our security and economic interests. He would be an effective representative for this country.

In short, Mr. Keating would be an excellent choice for an ambassadorship, and I highly recommend him.

Sincerely,

Doug Bandow
Special Assistant to the
President for Policy
Development

THE WHITE HOUSE

WASHINGTON

Nov. 25, 1981

William P. Clark
Deputy Secretary
Department of State
Washington, D.C.

Dear Judge Clark:

I understand that Robert Keating is under consideration for an ambassadorship. I highly recommend him for such a position.

Mr. Keating's past work in the area of strategic minerals, his service in foreign lands, and his command of foreign languages, all obviously qualify him for foreign service. However, I would like to stress my personal observations of his work in the context of the Law of the Sea process.

Mr. Keating has worked, as a consultant for DOD, with the IG process to develop and explore negotiating options for the U.S. Indeed, he has been a driving force behind gathering the opinions of U.S. industry, and working with outside consultants.

Moreover, at the Conference last August, I found him to be extremely able in dealing with foreign delegations. His work helped provide a wealth of information on the interests and intentions of the other delegations.

Perhaps most importantly, I believe that Mr. Keating shares President Reagan's general philosophy. In my opinion, he would be an effective representative for this country.

Sincerely,

Doug Bandow

R. DANIEL McMICHAEL
3900 MELLON BANK BUILDING
PITTSBURGH, PENNSYLVANIA
(412) 392-2919

Mailing Address:
P. O. Box 268
Pittsburgh, PA 15230

May 7, 1982

The Honorable William P. Clark
Assistant to the President
for National Security Affairs
The White House
Washington, D.C. 20500

Dear Bill:

This concerns Robert B. Keating, whom I understand is being seriously considered for the post of U.S. Ambassador to Botswana.

Mr. Keating served with distinction as a member of the Strategic Minerals Task Force, which I chaired in 1980 during the transition. His contributions were particularly useful in helping the Task Force assess and shape its recommendations concerning the Law-of-the-Sea Treaty. As you may know, subsequent to that assignment, Mr. Keating has continued to serve the Administration effectively as a senior advisor on U.S. negotiating policies pertaining to this treaty.

His diligence and loyalty to both the vital interests of our country and those of the Administration are of the highest order. Therefore, I hope that every favorable consideration will be given to Mr. Keating with regard to the Botswana appointment.

With warmest personal regards.

Sincerely,

A handwritten signature in dark ink, appearing to read "Dan", written in a cursive style.

bcc: ✓ Robert B. Keating

file

United States Senate

WASHINGTON, D.C. 20510

May 19, 1982

The President
The White House
Washington, D. C.

Dear Mr. President:

I am pleased to recommend Robert Keating to be U. S. Ambassador to Botswana. Bob has had a long and distinguished career working both with private business, foreign governments, and international agencies. He has lived and worked in Africa, and has the expertise and sensitivity necessary to represent the United States in a developing country. His technical knowledge of the production of minerals and proven ability in large-scale management give him particularly fine qualifications.

I should also mention the outstanding job which Bob has done on the U. S. Delegation to the Law of the Sea Conference. Without Bob's expert advice and hard work, the United States would have been the poorer in handling these difficult negotiations.

Sincerely,

Jesse

JESSE HELMS:lks

Bob is a fine man!

J. H.

cc: Ambassador James Malone

United States Senate

WASHINGTON, D.C. 20510

June 16, 1982

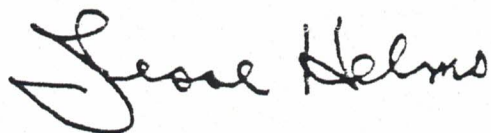
The President
The White House
Washington, D. C.

Dear Mr. President:

I am pleased to recommend Robert Keating to be U. S. Ambassador to Uganda. Bob has had a long and distinguished career working both with private business, foreign governments, and international agencies. He has lived and worked in Africa, and has the expertise and sensitivity necessary to represent the United States in a developing country. His technical knowledge of the production of minerals and proven ability in large-scale management give him particularly fine qualifications.

I should also mention the outstanding job which Bob has done on the U. S. Delegation to the Law of the Sea Conference. Without Bob's expert advice and hard work, the United States would have been the poorer in handling these difficult negotiations.

Sincerely,

A handwritten signature in dark ink, reading "Jesse Helms". The signature is written in a cursive, flowing style with a large initial "J".

JESSE HELMS:lks

United States Senate

OFFICE OF
THE ASSISTANT MAJORITY LEADER
WASHINGTON, D.C. 20510

May 10, 1982

Mr. E. Pendleton James
Assistant to the President
for Presidential Personnel
The White House
Washington, D.C. 20500

Dear Pen:

Enclosed is a copy of Mr. Robert Keating's resume, who is presently being considered for the position of Ambassador to Botswana. Although I am personally not acquainted with Mr. Keating, I am told he is an expert on strategic mineral resources and has the strong support of the minerals industry for this Ambassadorship.

Mr. Keating is currently serving on the U.S. Delegation to the Law of the Sea Conference, and has gained the support and admiration of a great many people, including Members of Congress.

It appears from his resume that Mr. Keating is well qualified for this position, and I hope he is receiving every consideration.

With best wishes,

Cordially,



TED STEVENS
Assistant Majority Leader

Enclosure: Resume of Robert B. Keating

September 4, 1981

Ms. Wendy Borchardt
Associate Director
Presidential Personnel
The White House
Washington, D.C. 20500

Dear Ms. Borchardt:

It has come to my attention that Robert B. Keating is under active consideration for an ambassadorial post. Mr. Keating has had extensive experience in international business affairs throughout the world. He is well-acquainted with the entire range of political, diplomatic, and economic questions an ambassador must address. I believe he would be attentive to the importance of vital raw materials for American security.

distinguished

Mr. Keating has a long and distinguished record with respect to mineral issues. He was an early supporter of President Reagan and served on the campaign's Strategic Minerals Task Force. I think his talents would be particularly ^{African} appropriately employed as ambassador to one of southern ~~African~~ mineral-producing nations.

I hope that you will give his candidacy serious consideration.

Sincerely,

Richard G. Lugar

RGL:jbf

Congress of the United States

House of Representatives • Washington, D.C. 20515

March 17, 1982

The Honorable Ronald Reagan
The President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

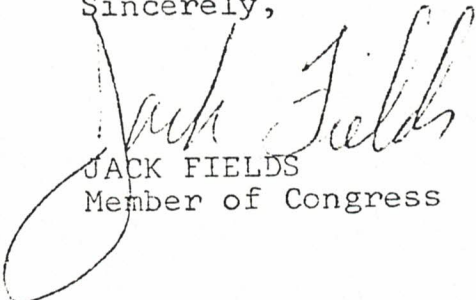
Permit me the opportunity to add my strong support for the nomination of Mr. Robert Keating for the position of U.S. Ambassador to the Republic of Botswana.

By now your office will have received many letters detailing Bob's long-standing support and service to you personally and to the country in general.

Bob's expertise in the area of strategic minerals and the importance of Southern Africa to U.S. security uniquely qualifies him for this post.

I consider it a privilege to add my name to those who can honestly and enthusiastically support Bob's nomination.

Sincerely,


JACK FIELDS
Member of Congress

JF/rf

cc: ✓The Honorable Alexander Haig
✓The Honorable Pendleton James

WALTER E. JONES, N.C., CHAIRMAN

VITO STAGGI, N.Y.
 JOHN M. ANDERSON, CALIF.
 JIM P. BREAUX, LA.
 RAY C. STUBBS, I. AND.
 WID. W. LOWELL, MISS.
 ERROLL HUSTART, JR., KY.
 J. TONNER, WASH.
 ROBERT E. D'AMICO, N.H.
 ROBERT L. LEBRON, MINN.
 CLARENCE J. BUCHER, IND.
 ADAM L. BAKESKI, MD.
 R. NUTTO, FLA.
 J. DONNELLY, MASS.
 J. GILBERT FAYON, CAL.
 THOMAS M. ACCIETTA, PA.
 WILLIAM N. PATMAN, TEX.
 ROBERT P. SUNIA, AM. CANADA
 DENNIS M. HERTZEL, MICH.
 ROY DYSON, MD.
 JOSEPH P. SMITH, PA.

GENE SNYDER, KY.
 PAUL N. MC CLOSKEY, JR., CALIF.
 DENNIS B. FORSYTHE, N.J.
 JOEL PRITCHARD, WASH.
 DON YOUNG, ALASKA
 NORMAN P. LENT, N.Y.
 DAVID P. EMERY, MAINE
 THOMAS E. EVANS, JR., DEL.
 ROBERT W. DAVIS, MICH.
 WILLIAM CORNEY, N.Y.
 CHARLES P. DOUGHERTY, PA.
 NORMAN D. SHUMWAY, CALIF.
 JACK FIELDS, TEX.
 CLAUDINE SCHNEIDER, R.I.
 E. CLAY SHAW, JR., FLA.

MAJORITY COUNSEL
EDMUND E. WELCHMINORITY STAFF DIRECTOR
MICHAEL J. TOOMEY

U.S. House of Representatives

Committee on

Merchant Marine and Fisheries

Room 1334, Longworth House Office Building

Washington, D.C. 20515

April 5, 1982

Honorable Ronald Reagan
 President of the United States
 The White House
 Washington, D. C. 20500

Dear President Reagan:

The purpose of this letter is to seek your support for the appointment of Robert B. Keating as the United States Ambassador to Botswana.

I have worked, and exchanged ideas, with Bob since I first became acquainted with him, while he was serving on your Strategic Minerals Task Force. Bob has impressed me as a true patriot, brilliant thinker and fast study on the complex mineral issues of our time. I would point out that he authored the paper, eventually adopted by the transition team, on the need to review the Draft Convention on Law of the Sea. Many of the problems with that treaty, highlighted by Bob, were later verified during the extensive interagency review of the Draft Convention which you ordered in March of 1981.

Finally, I would point out that Bob continues to work, without compensation, for your Administration on not only the Law of the Sea Treaty, where he has introduced new enlightened techniques for the proper evaluation of many complex issues, but also on related problems concerning our defense stockpile and industrial mobilization requirements. As Ambassador to Botswana, Bob could, with his extensive background, help build a sound relationship with a country that is strategically located among the south African mineral producers and which could become, in its own right, an important source for manganese, cobalt, platinum-group metals, and other needed materials.

Again, I believe Bob would make an excellent choice for Ambassador and would serve you with distinction.

Sincerely,

A handwritten signature in black ink, appearing to read "John Breaux". The signature is fluid and cursive, with the first name "John" and last name "Breaux" clearly distinguishable.

JOHN B. BREAU

Chairman

Subcommittee on Fisheries
and Wildlife Conservation
and the Environment

AMAX

JOHN TOWERS
PRESIDENT

April 26, 1982

The President
The White House
Washington, D.C. 20500

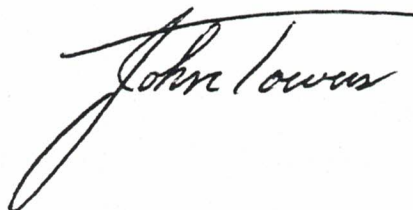
Dear Mr. President:

AMAX would like to recommend for your consideration the appointment of Robert Keating as Ambassador to Botswana.

Mr. Keating currently serves as an advisor to the Under Secretary of Defense for Policy, and as a member of the United States Delegation to the United Nations Conference on the Law of the Sea. He is extremely knowledgeable in the field of strategic and critical materials, an area of urgent concern to you, Mr. President, and to us in the mining industry.

AMAX Inc. is a diversified minerals and energy development company with worldwide operations. AMAX owns and operates, in Braithwaite, Louisiana, the only nickel refinery in the United States today. More than half the nickel-copper matte for that refinery comes from Botswana. We are therefore vitally interested in our government's relations with the government of Botswana. Mr. Keating, with his understanding of government, diplomatic and private sector issues and concerns, would serve our nation well as our Ambassador to Botswana.

Respectfully yours,



JT:we

bc: ~~Mr. Robert Keating~~



January 27, 1982

President Ronald W. Reagan
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. President:

May I take this opportunity, dear Mr. President, on the occasion of the first anniversary of your Administration, to express my admiration and heartfelt thanks for your leadership of our country, and for the superb vision of its future you gave us in your State of the Union Address yesterday.

I am writing in support of your choice of Robert B. Keating for an important post in your Administration. I would hope that his talents could be used in the development of a national strategic minerals policy, a field in which he has vast knowledge, and has already served your Administration so effectively.

I am working with Robert Keating now in bringing the problems of the Law of the Sea draft treaty to the attention of industrial leadership in this country and abroad. I know that his ties to the private sector are excellent and I am sure that I speak for many in industry in hoping for his appointment to an important post in your Administration.

I understand, however, that Robert Keating is under consideration for the post of Ambassador to Botswana and I must say that his experience, his interests and his personality qualify him particularly for this post, if another is not available at this time.

Robert Keating's unusual record of professional experience in Zaire, Chile, Taiwan and Venezuela gives him unique preparation for handling Botswana problems. His deep and abiding interest in mineral resources in relation to U.S. national security gives him a special background for dealing with Botswana's potentialities as part of southern Africa's mineral resource area. His capacity for devoted hard work, his brilliance, his enthusiasm and personal charm all presage a substantial success as your Ambassador to Botswana.

I say this on the basis of my having had years of service with the U.S. Government, including holding a Diplomatic Passport in Paris during five years of the Marshall Plan and Mutual Security work. I also speak with some knowledge

of Botswana, having served as a Director of Botswana RST Ltd. and Bamangwato Concessions, Ltd., when AMAX began to develop its nickel/copper mine in that country a decade ago. At that time, I came to know the then Vice-President who is now President of Botswana, Quett Mesire, and quite a number of the senior Ministers of that country. I believe I know how much they would appreciate Robert Keating in the role of U.S. Ambassador.

Respectfully and

Sincerely,

(Signed and dated)
Jan 27, 1980

F. Taylor Ostrander
Consultant

(formerly Assistant
to the Chairman)

c The Honorable E. Pendleton James
Assistant to the President for
• Presidential Personnel

bc Robert Keating

ROWAN COMPANIES, INC.

1900 POST OAK TOWER BUILDING, 5051 WESTHEIMER
HOUSTON, TEXAS 77056

C. R. PALMER
CHAIRMAN OF THE BOARD

March 15, 1982

The Honorable Ronald Reagan
The President of the United States
The White House
Washington, D. C. 20500

Dear Mr. President:

I wish to recommend Robert B. Keating for the position of U. S. Ambassador to the Republic of Botswana. Bob Keating was a member of both your National Security and Foreign Policy Advisory Council and The Strategic Minerals Task Force. He made significant contributions to both committees and he continues to serve your Administration as an advisor, without compensation, on the proposed Law of the Sea treaty, defense stockpile issues, and emergency industrial mobilization requirements. Moreover, he is a member of the U. S. Delegation to the Law of the Sea Conference, and in that capacity he has introduced new analytic techniques for evaluation of the many, complex Law of the Sea issues. It was his basic assessment of the implications of the proposed Law of the Sea treaty for our national security, foreign policy and domestic economy, as a member of The Strategic Minerals Task Force, which led to your important decision to undertake a badly needed interagency review of the draft treaty provisions. I am now working with Bob Keating in bringing the problems of the proposed Law of the Sea treaty to the attention of industrial leadership in this country and abroad. This is being done to help obtain the active support of our industrial allies for your Administration's objectives in the upcoming Law of the Sea Conference.

Bob Keating has had extensive public and private-sector managerial experience in industrial development, both in the United States and abroad. In 1973, he received the Government of Zaire's highest award for public service following his four years of work as Director General of the Ministry of Public Works, where he directed an immediate staff of 140 technicians and a field force of 40,000 workers. He also received the highest commendation from President Eduardo Frei of the Republic of Chile for his four years of work as Director of the Chile-California Program, where he directed 86 American engineers and economists working closely together with 260

The Honorable Ronald Reagan

-2-

March 15, 1982

Chilean technicians in industrial development, transportation, water resources, and agricultural marketing. In both of these major assignments, he proved his diplomatic skills and ability to implement programs and projects. His language skills include both French and Spanish.

I believe Bob Keating has the detailed overseas experience, and engineering and economic background, to advance our political and commercial relations with the Government of Botswana. We badly need such expertise in the mineral-producing countries of Africa. Botswana is strategically located in southern Africa, and it has the potential for supplying us with minerals essential to our industry and defense. I wish to add my name to those of other industry leaders urging his appointment.

Sincerely yours,

Original Signed By
C. R. PALMER
C. R. Palmer

CRP/nkw

cc: The Honorable Alexander Haig
Secretary of State
U. S. Department of State
Washington, D. C. 20520

The Honorable Pendleton James
Assistant to the President for Presidential Personnel
The White House
Washington, D. C. 20500

bcc: Mr. Robert B. Keating
1681 32nd Street, N. W.
Washington, D. C. 20007

Mr. Jim Lesch
Hughes Tool Company
Post Office Box 2539
Houston, Texas 77001

Mr. Charles Matthews
National Ocean Industries Association
1050 Seventeenth Street, Suite 700
Washington, D. C. 20036

← THIS COPY FOR

BRITISH STEEL CORPORATION

IAN MACGREGOR

(American citizen who was chairman of AMBA for seven years)

22 February 1982

The Honorable Ronald Reagan
President of the United States
The White House
Washington DC 20500
USA

Dear Mr President

I understand Mr Robert B Keating is being considered for the post of United States Ambassador to the Republic of Botswana.

I am writing to indicate my support for Mr Keating's candidacy on the grounds that he has excellent and unique qualifications for that particular post.

Under Sir Seretse Khama, and now his successor, Mr Quett Mesire, this emerging country with a small population in a large area, with a past based on a range type of cattle raising, a new future is likely to emerge as the mineral richness of the country is fully revealed.

Up to now substantial finds of diamonds, coal and smaller deposits of copper and nickel have been found. From my own experience of the geology of that country I believe that it has an enormous prospect for the discovery of minerals important to the Western World.

These potentialities, together with the excellent political history of the country in its relationship with not only other African states but also with the Western World, provides promise for an

.../cont

2

22 February 1982

The Honorable Ronald Reagan

excellent ally for the United States.

Because of Bob Keating's special insights in the World mineral business, I believe that his appointment to the post of US Ambassador to the Republic of Botswana would be an excellent and sound choice and that he could contribute uniquely to the relations between the United States and Botswana.

Sincerely

A handwritten signature in cursive script, reading "Dan MacLennan". The signature is written in dark ink and is positioned below the word "Sincerely".

cc The Honorable Pendleton James

bcc Mr R B Keating

Note: Charles Barber is also chairman of the American Mining Congress.

Charles F. Barber

Chairman

March 8, 1982

The Honorable Ronald Reagan
President of the United States
The White House
Washington, D. C. 20500

Dear Mr. President:

I am writing to recommend Mr. Robert B. Keating for appointment as U. S. Ambassador. I understand he is under consideration for appointment to the Republic of Botswana. I commend him to you for this position.

I have worked with Mr. Keating over the last year and a half, first as a member of your Strategic Minerals Task Force and more recently in connection with the public advocacy of the position of your administration on the proposed Law of the Sea Treaty. Mr. Keating has been active in bringing to the attention of others in the United States and Europe the adverse implications of the proposed treaty for our national security and foreign policy in the form it was inherited by your administration. He is a sensitive, insistent and effective man of wide experience in African affairs and with

Hon. Ronald Reagan 2 March 8, 1982

particular knowledge of mineral issues.
He would represent the United States
with distinction in southern Africa.

I recommend Mr. Robert B. Keating
to you for appointment as U. S.
Ambassador to the Republic of Botswana.

Yours sincerely,

Charles F. Barber

CFB:mc

.cc: The Honorable Alexander M. Haig, Jr.
Secretary of State
Department of State
Washington, D. C. 20520

The Honorable E. Pendleton James
Assistant to the President for
Presidential Personnel
The White House
Washington, D. C. 20500

ASARCO

Hans G. Thalheim
Vice President

April 13, 1982

The Honorable Ronald Reagan
The President of the United States
The White House
Washington D. C. 20500

Dear Mr. President:

I wish to recommend Robert B. Keating for the position of U. S. Ambassador to the Republic of Botswana. Bob Keating was a member of both your National Security and Foreign Policy Advisory Council and The Strategic Minerals Task Force. He made significant contributions to both committees and he continues to serve your Administration as an advisor, without compensation, on the proposed Law of the Sea treaty, defense stockpile issues, and emergency industrial mobilization requirements. Moreover, he is a member of the U. S. Delegation to the Law of the Sea Conference, and in that capacity he has introduced new analytic techniques for evaluation of the many, complex Law of the Sea issues. It was his basic assessment of the implications of the proposed Law of the Sea treaty for our national security foreign policy and domestic economy, as a member of The Strategic Minerals Task Force, which led to your important decision to undertake a badly needed interagency review of the draft treaty provisions. I am now working with Bob Keating in bringing the problems of the proposed Law of the Sea treaty to the attention of industrial leadership in this country and abroad. This is being done to help obtain the active support of our industrial allies for your Administration objectives in the upcoming Law of the Sea Conference.

Bob Keating has had extensive public and private-sector managerial experience in industrial development, both in the United States and abroad. In 1973, he received the Government of Zaire's highest award for public service following his four years of work as Director General of the Ministry of Public

ASARCO

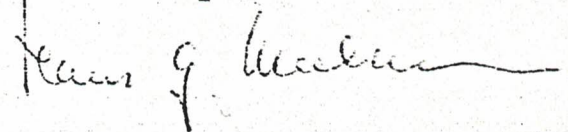
Hans G. Thalheim
Vice President

2

Works, where he directed an immediate staff of 140 technicians and a field force of 40,000 workers. He also received the highest commendation from President Eduardo Frei of the Republic of Chile for his four years of work as Director of the Chile-California Program, where he directed 86 American engineers and economists working closely together with 260 Chilean technicians in industrial development, transportation, water resources, and agricultural marketing. In both of these major assignments, he proved his diplomatic skills and ability to implement programs and projects. His language skills include both French and Spanish.

Botswana is strategically located with regard to its mineral reserves. The dependence of the U. S. and its allies on the export of metals and minerals from that area of Africa is of supreme economic and political importance. A man with the background and experience of Bob Keating in this area would be very helpful because he understands all of the problems.

Sincerely yours,



HGT: bp

cc: The Honorable Alexander Haig
Secretary of State
U. S. Department of State
Washington D. C. 20520

The Honorable Pendleton James
Assistant to the President for Presidential Personnel
The White House
Washington D. C. 20500

bcc: Mr. ~~Robert B. Keating~~

ASARCO Incorporated
120 Broadway
New York, New York 10271

SEND FOLLOWING MESSAGE
TELETYPE

Ms Helene von Damm
Assistant Director of the
Office of the Presidential Personnel
The White House
Washington D.C. 20500

DATE April 27, 1982

The Honorable Alexander Haig
Secretary of State
U. S. Department of State
Washington D. C. 20520
TELEX: 89601 or 892461

Mr. Edwin Meese III
The White House
Washington D. C. 20500

I understand that Robert Keating is among those considered for Ambassador to Botswana. With the growing import dependence of the U. S. on strategic metals and minerals from that part of the world, it seems to be of the utmost importance that the Ambassador to Botswana be a man with a wide background and experience in metals and minerals. Mr. Keating's understanding of the intricacies of these problems makes him highly desirable for this appointment.

Hans G. Thalheim
Vice President
Corporate Development
ASARCO Inc.

bc: ~~Mr. Robert Keating~~

Send

File

Note: James Lesch is Chairman and CEO, Hughes Tool Company, Houston, Texas, and Chairman, National Ocean Industries Association.

JAMES R. LESCH
P. O. Box 2536
HOUSTON, TEXAS 77001

January 27, 1982

Mr. James A. Baker, III
1726 M. Street N.W.
Washington, D.C. 20270

Dear Jim:

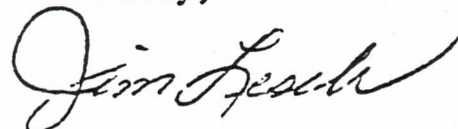
I would like to recommend Mr. Robert B. Keating for the position of Ambassador to the Republic of Botswana. Bob was active in the Reagan-Bush Campaign, served as a member of the Reagan Foreign Policy Advisory Group-Africa Committee, the Reagan Strategic Minerals Task Force, the RNC Advisory Council on National Security and International Affairs-Africa and Latin America. He continues to serve the Reagan Administration as a consultant on defense stockpile issues, the Law of the Sea Treaty, and defense mobilization requirements.

Mr. Keating has been involved for more than twenty years with domestic and international problems of the mining industry and industrial development, with managerial and industrial experience in both the public and private sectors. He received the Government of Zaire's highest award for public service following his four years of work as Director General of the Ministry of Public Works. He also received commendation from President Eduardo Frei of the Republic of Chile for his four years of work as Director of the Chile-California Program. In both of these major assignments he proved his diplomatic skills and ability to implement programs and projects. He was a member of the U.S. delegation to the Law of the Sea Conference in Geneva and has played a key role in forming the U.S. Industrial Leader Program for the proposed Law of the Sea Treaty.

Bob Keating appears to have the overseas experience, and engineering and economic background to fulfill our foreign and economic policy goals in the Republic of Botswana to safeguard our supplies of critical minerals and metals.

Your assistance in the favorable consideration of Bob Keating for this appointment would be appreciated.

Sincerely,



JRL:fv

cc: The Honorable President James



DRESSER INDUSTRIES, INC., EXECUTIVE OFFICES DRESSER BUILDING - ELM AT AKARD - DALLAS, TEXAS 75201

JOHN V. JAMES
CHAIRMAN OF THE BOARD
AND
CHIEF EXECUTIVE OFFICER

February 2, 1982

The Honorable Ronald Reagan
The President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

I have had the pleasure of recently meeting Robert B. Keating, who, I understand, is high on the list of those being considered for the position of Ambassador to the Republic of Botswana. We had a wide ranging discussion beginning on our, and your administration's, concern about the direction of the Law of the Sea Treaty.

We spent considerable time discussing strategic minerals and the importance of maintaining and building an abiding relationship with those countries likely to be mineral suppliers. We have been very pleased at the recognition your administration is giving to this problem.

I have seen a few pages of Bob Keating's forthcoming book The American Citizen and the Mineral Squeeze which demonstrates an acute perception of the problem and some ideas on how to deal with it.

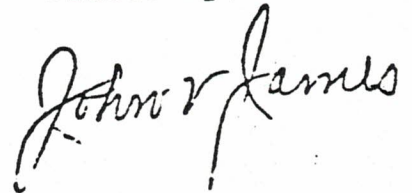
Bob Keating seems to have a background that makes him extraordinarily well suited to be our Ambassador to Botswana. He has worked on the Law of the Sea Treaty, having been a delegate; has served as a member of your Strategic Minerals Task Force; and has rendered distinguished service to the governments of Zaire and Chile under former President Eduardo Frei. He seems to have a well developed management sense and has language skills in

The Honorable Ronald Reagan
February 2, 1982
Page Two

French and Spanish that one all too often doesn't find among
our nonprofessional ambassador corps.

Please add my name to those urging his appointment.

Sincerely,

A handwritten signature in cursive script, appearing to read "John V. James".

JVJ/jbc

cc: The Honorable Alexander Haig
Secretary of State
United States Department of State
Washington, D.C. 20520

The Honorable Pendleton James
Assistant to the President for
Presidential Personnel
The White House
Washington, D.C. 20500

cc Mr Robert Keating

INGERSOLL-RAND

Chairman Executive Committee
Ingersoll-Rand Company
Woodcliff Lake, New Jersey 07675

March 4, 1982

The Honorable Ronald Reagan
The President of the United States
The White House
Washington, D. C. 20500

Dear Mr. President:

I wish to recommend Robert B. Keating for the position of U.S. Ambassador to the Republic of Botswana for the basic reason of his excellent background knowledge and his enthusiastic support of your Administration.

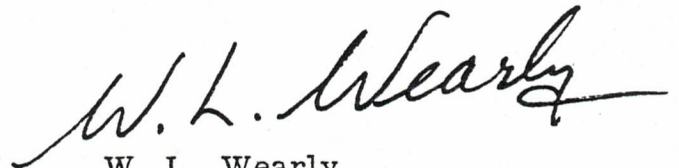
Bob Keating was a member of both your National Security and Foreign Policy Advisory Council and The Strategic Minerals Task Force. He made significant contributions to both committees and he continues to serve your Administration as an advisor, without compensation, on the proposed Law of the Sea treaty, defense stockpile issues, and emergency industrial mobilization requirements. Moreover, he is a member of the U.S. Delegation to the Law of the Sea Conference, and in that capacity he has introduced new analytic techniques for evaluation of the many, complex Law of the Sea issues. It was his basic assessment of the implications of the proposed Law of the Sea treaty for our national security, foreign policy and domestic economy, as a member of The Strategic Minerals Task Force, which led to your important decision to undertake a badly needed interagency review of the draft treaty provisions. I am now working with Bob Keating in bringing the problems of the proposed Law of the Sea treaty to the attention of industrial leadership in this country and abroad. This is being done to help obtain the active support of our industrial allies for your Administration's objectives in the upcoming Law of the Sea Conference.

Bob Keating has had extensive public and private-sector managerial experience in industrial development, both in the United States and abroad. In 1973, he received the Government of Zaire's highest award for public service following his four years of work as Director General of the Ministry of Public Works, where he directed an

immediate staff of 140 technicians and a field force of 40,000 workers. He also received the highest commendation from President Eduardo Frei of the Republic of Chile for his four years of work as Director of the Chile-California Program, where he directed 86 American engineers and economists working closely together with 260 Chilean technicians in industrial development, transportation, water resources, and agricultural marketing. In both of these major assignments, he proved his diplomatic skills and ability to implement programs and projects. His language skills include both French and Spanish.

I believe Bob Keating has the detailed overseas experience, and engineering and economic background, to advance our political and commercial relations with the Government of Botswana. We badly need such expertise in the mineral-producing countries of Africa. Botswana is strategically located in southern Africa, and it has the potential for supplying us with minerals essential to our industry and defense. I wish to add my name to those of other industry leaders urging his appointment.

Sincerely yours,

A handwritten signature in dark ink, appearing to read "W. L. Wearly", with a stylized, sweeping flourish at the end.

W. L. Wearly
Chairman Executive Committee

cc: The Honorable Alexander Haig
Secretary of State
U. S. Department of State
Washington, D. C. 20520

The Honorable Pendleton James
Assistant to the President for Presidential Personnel
The White House
Washington, D. C. 20500



DRESSER INDUSTRIES INC. 1100 CONNECTICUT AVENUE WASHINGTON D. C. 20037

ARDON B. JUDD, JR.
STAFF VICE PRESIDENT
WASHINGTON COUNSEL

WASHINGTON OFFICE
202/291-3070

April 27, 1982

Miss Helene von Damm
Director of Presidential
Personnel
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Miss von Damm:

I wish to recommend Mr. Robert B. Keating for the position of U.S. Ambassador to the Republic of Botswana.

Bob Keating has a long and impressive list of accomplishments which make him especially suited for this important position. He was a member of the President's National Security and Foreign Policy Advisory Council, and the Strategic Minerals Task Force. He made significant contributions to both committees and he continues to serve the Reagan Administration as an advisor on the proposed Law of the Sea treaty, defense stockpile issues, and emergency industrial mobilization requirements. Moreover, he was a member of the U.S. Delegation to the Law of the Sea Conference held last August in Geneva, introduced new analytic techniques for evaluation of the many complex Law of the Sea issues, and is now hard at work forming a U.S. Industry Leader Program to support the goals of the Reagan Administration with respect to the proposed Law of the Sea treaty. It was his assessment of the implications of the Law of the Sea treaty for our national security, foreign policy, and domestic economy, as a member of the Strategic Minerals Task Force, which led to the President's decision to undertake a badly needed inter-agency review of the proposed treaty's provisions.

Miss Helene von Damm
April 27, 1982
Page 2

Mr. Keating has been involved for more than two decades with the domestic and international problems of the mining industry and industrial development. He has had both public and private-sector managerial experience. In 1973, he received the Government of Zaire's highest award for public service following his four years of work as Director General of the Ministry of Public Works where he directed an immediate staff of 140 technicians and a field force of 40,000 workers. He also received the highest commendation from President Eduardo Frei of the Republic of Chile for his four years of work as Director of the Chile-California Program, where he directed 86 American engineers and economists working closely together with 260 Chilean technicians in industrial development, transportation, agricultural marketing, and water resources development. In both of these major assignments, he proved his diplomatic skills and ability to implement programs and projects. His language skills include both French and Spanish.

I believe Bob Keating has the detailed overseas experience and engineering and economic background to advance our political and commercial relations with the Government of Botswana. We badly need such expertise in the mineral-producing countries of southern Africa if we are to safeguard supplies of critical minerals and metals essential to the economic health of our country and its defense efforts. I trust that he will receive the highest consideration for an ambassadorial appointment.

Sincerely,

Ardon B. Judd Jr.

Ardon B. Judd, Jr.

ABJ/kh

bcc Rock Grundman



International Organization of

Masters, Mates & Pilots

39 Broadway, New York, N.Y. 10005/(212) 425-3860/Cable: BRIDGEDECK/Telex No.:12-5858

ROBERT J. LOWEN
International President
ALLEN C. SCOTT
International Executive Vice President
LLOYD M. MARTIN
International Secretary-Treasurer

January 27, 1981

Mr. E. Pendleton James
Director of Presidential Personnel
The White House
Washington, D.C. 20500

Dear Mr. James:

We have been advised that Mr. Robert B. Keating is being considered by the Administration as a possible appointee for the position of Ambassador to the Law of the Sea. The International Organization of Masters, Mates & Pilots (ILA, AFL-CIO) endorses the candidacy of Mr. Keating and respectfully urges favorable action on his appointment.

We are aware of Mr. Keating's expertise in the fields of mineral resources and ocean transportation. His concern that more than 95 percent of our nonfuel mineral imports are carried by foreign vessels is one which should be shared by all Americans concerned about the economic and military security of our nation. In fact, Congress overwhelmingly approved requirements for the use of American vessels in the Deep Seabed Hard Mineral Resources Act as essential to the national security of the United States. Only American vessels provide this nation with a secure means of transportation of strategically important mineral resources.

American industry has developed the technology to mine the deep seabed. The production, transportation and processing of these vitally important minerals should provide jobs for American workers, employment of American vessels, and a secure supply of strategic resources for the United States. We believe the national interest can best be served by the appointment of an individual committed to the further growth of a domestic ocean mining industry. Mr. Keating is, in our opinion, such an individual.

Sincerely,

Robert J. Lowen
International President

The Seafarers International Union

OF NORTH AMERICA • AFL-CIO

815 16th Street, N. W., Suite 510, Washington D. C. 20006

(202) 347-3504



FRANK DROZAK

President

February 2, 1981

Mr. E. Pendleton James
Special Assistant to the President
for Presidential Personnel
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Mr. James:

It has come to our attention that Robert B. Keating is being considered by the President's Team as a possible appointee to the position of Law of the Sea Ambassador.

In this respect we would like to lend our highest endorsement to his candidacy. His expertise in the highly-technical field of ocean minerals and their handling and transportation is most impressive, as witnessed by his excellent analysis, which was prepared for the Reagan campaign.

Our organization is deeply committed to the future of ocean mining, and has maintained a close relationship with the ocean mining industry in securing the passage of our present deep seabed mining legislation.

We realize, however, that if America is to assume the leadership role in this new field we must first get by the forthcoming Law of the Sea Treaty meetings without sacrificing the clear intent of our present deepsea mining laws.

To this extent we must all depend upon a strong, knowledgeable and dedicated Ambassador to represent us in the world arena. We feel that Mr. Keating fills the bill on all counts, and we reiterate our wholehearted endorsement of his candidacy.

Yours very truly,

Frank Drozak
President