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WITHDRAWAL SHEET

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Collection Name PRESIDENT, OFFICE OF THE: PRESIDENTIAL BRIEFING PAPERS

Withdrawer

RBW 12/12/2007

File Folder 09/24/1981 (CASEFILE 043547)

FOIA

S07-0077/01

Box Number

44

DOC NO	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
1	SCHEDULE	OF THE PRESIDENT [PG. 1] [PARTIAL]	1	9/24/1981	B7(C)

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]

B-3 Release would violate a Federal statute [(b)(3) of the FOIA]

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B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]

B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]

B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]

B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

WHITE HOUSE
OFFICE OF RECORDS MANAGEMENT
WORKSHEET

☐ X - MEDIA
☐ H - INTERNAL

Subject Codes:

Name of Document: BRIEFING PAPERS FOR
PRESIDENT'S SCHEDULED
APPOINTMENTS FOR

SEP 24 81

PR 007.01

Subject:

1. Photos w U.S. Ambassadors:
A. Langhorne MOTLEY, BRAZIL
B. Richard MURPHY, Saudi Arabia
C. Michael NEWLIN Algeria
FO 002.
CO 022.
CO 134.
CO 004.
2. Photos w Thomas McCARTIN AND
JIM McCARTIN
PR 016.
3. Meeting w 18 Governors
representing the National
Governors' Association
MC 001.
ST
FI 004.
BE 004.
4. Schedule and Speaking Notes for
reception and luncheon for
Supreme Court
justices and spouses.
SO 003.
SO 004.
FG 051.
5. Cabinet Meeting Participants
FG 010.01
6. Backup Copy for Speech on National
Economic Recovery
SP 545.
PR 005.02

C.F.

ROUTE TO:

ACTION

DISPOSITION

Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Completion Date YY/MM/DD
RMMATT		RSZ	81/10/28		C 81/10/28

Referral Note:

ID # 043547

WHITE HOUSE
OFFICE OF RECORDS MANAGEMENT
WORKSHEET

X H - INTERNAL

Name of Document: PRESIDENT'S SCHEDULE SEP 24 81

Subject Codes:

P R 0 0 7 . 0 1

P R 0 0 5 .

E 0 0 0 2 .

C 0 0 2 2 .

C 0 1 3 4 .

C 0 0 0 4 .

P R 0 1 6 .

M C 0 0 1 .

S T

F I 0 0 4 .

B E 0 0 4 .

S 0 0 0 4 .

~~F 0 0 5 0 .~~

S 0 0 0 3 .

F G 0 5 1 .

~~E 0 0 3 8 .~~

F G 0 1 0 . 0 1

S P 5 4 5 .

P R 0 0 5 . 0 2

Subject:

- (1) Cong. Dan Rostenkowski
(2) Photos with ~~Outgoing~~ Ambassadors
Langhorne Motley, Richard Murphy,
Michael Newlin
3- Photo with Thomas McCartin
and Jim McCartin
4- National Governors Association
Executive and Standing Committees
5- Reception for the Judiciary
6- Luncheon for Supreme Court
Justices and Spouses
7- Prince Bandar of Saudi Arabia
with ~~the~~ Vice President Bush
8- Sen. Howard Baker
9- Cabinet Meeting
10- Speech on National Economic
Recovery

ROUTE TO:

ACTION

DISPOSITION

Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Completion Date YY/MM/DD
RMMATT			8/11/0107	C	8/11/0107

RMMATT

ORIGINATOR

8/11/0107

C 8/11/0107

Referral Note:

Def
UNPUBLISHED
September 23, 1981
5:00 pm

THE WHITE HOUSE
WASHINGTON
THE PRESIDENT'S SCHEDULE
Thursday, September 24, 1981

9:00 am (30 min)	<u>Staff Time</u> (Baker, Meese, Deaver)	Oval Office
9:30 am (15 min)	Senior Staff Time	Oval Office
9:30 am (15 min)	<u>Personal Staff Time</u>	Oval Office
10:00 am (5 min)	<u>Speech Preparation Photo</u> (Larry Speakes) Writing Pool and Photo Coverage - 2 WIRES TO MAIN NEWS	Oval Office
10:05 am (1 hr, 25 min)	<u>Personal Staff Time</u> 10:30 10:30 <i>10:30 10:30</i> <i>10:37 in. JA, MKO, BUSH, LAMAR, BAKER, ROSENBERG, ALLEN, WANCE, DARMAN - 11:14</i> <i>11:21 D. ROSENBERG, J.B.</i>	Oval Office
11:30 am (10 min)	<u>Photos with Ambassadors</u> (Richard V. Allen) White House Photographer	(TAB A) Oval Office
11:40 am (5 min)	Brief Greeting and Photo with Mr. Tom McCartin, President, Dallas Times Herald, and his brother, Jim McCartin <i>11:42 - 11:45</i> (Gregory J. Newell) White House Photographer	(TAB B) Oval Office
11:45 am (15 min)	The President and Mrs. Reagan join Reception for the Judiciary - press coverage (TAB C) (draft remarks attached)	Rose Garden
Noon <i>12:10</i> (75 min)	The President and Mrs. Reagan proceed to Luncheon for Supreme Court Justices and Spouses (Peter McCoy/Fred Fielding) <i>closed</i> (draft remarks attached)	First Floor Family Dining Room
<i>1:10</i> 1:30 pm (30 min)	<i>oval</i> Meeting with the Executive Committee of the National Governors Association <i>→ 2:15</i> (Richard Williamson) (TAB D) Press Photo at Beginning	Cabinet Room
2:00 pm (60 min)	<u>Personal Staff Time</u> <i>Em</i> <i>PRINCE BAWOAR, BUSH, JB, MKO, ALLEN, SEN. BAKER - 3:10</i>	Oval Office
3:00 pm (30 min)	<u>Cabinet Meeting</u> <i>3:21 - 3:35</i> (Craig Fuller) (available in a.m.)	Cabinet Room
3:30 am (30 min)	Personal Staff Time Speech Preparation	Map Room
3:32 4:00 pm	<u>To the Residence for Speech Preparation</u>	Residence
8:30	<i>oval - SPEECH PRACTICE</i>	
9:00 pm	<u>Deliver Speech from Oval Office</u>	Oval Office
9:40	<i>Residence</i>	

THE WHITE HOUSE
WASHINGTON

September 23, 1981

MEMORANDUM FOR THE PRESIDENT

FROM: RICHARD V. ALLEN *Duke*

SUBJECT: Photo Session with Outgoing US Ambassadors
Thursday, September 24 -- 11:30 a.m.
Oval Office

Attached are 3x5 cards with pertinent information for your photo session with:

Ambassador Langhorne Motley	-	Brazil
Ambassador Richard Murphy	-	Saudi Arabia
Ambassador Michael Newlin	-	Algeria

These photo sessions are much appreciated by our outgoing Ambassadors and have proven to be extremely beneficial in the execution of their assignments as Chiefs of Mission.

PHOTO SESSION

AMB. LANGHORNE ANTHONY MOTLEY (BRAZIL)

PARTICIPANTS: FAMILY - JUDITH MOTLEY (WIFE)
- ALLISON (13 yr. old daughter)
- VALERIE (10 yr. old daughter)
WH - ADM. JAMES W. NANCE
NSC - ROGER FONTAINE
STATE - LOWELL KILDAY

- CITIZENS FOR MANAGEMENT OF ALASKA LAND, INC.
LOBBYING GROUP 1977-80
- COMMISSIONER DEPT. OF COMMERCE AND ECONOMIC
DEVELOPMENT IN ALASKA 1975-77
- U.S. AIR FORCE SERVING IN ENGLAND, PANAMA AND
ALASKA 1960-70
- PRESIDENT OF CRESCENT REAL ESTATE CO.
LARGEST REAL ESTATE COMPANY IN ALASKA

PHOTO SESSION

AMB. RICHARD W. MURPHY (SAUDI ARABIA)

PARTICIPANTS: FAMILY - ANNE MURPHY (WIFE)
- ELIZABETH (DAUGHTER)
WH - ADM. JAMES W. NANCE
NSC - GEOFFREY KEMP
STATE - AMB. ROBERT PELLETREAU

- CAREER DIPLOMAT
- AMBASSADOR TO THE PHILIPPINES 1978-1981
- AMBASSADOR TO SYRIA 1974-1978
- AMBASSADOR TO MAURITANIA 1971-1974
- DIRECTOR, ARABIAN PENINSULA AFFAIRS, STATE
DEPARTMENT 1970-71
- RECEIVED DEPARTMENT OF STATE SUPERIOR
HONOR AWARD 1968

PHOTO SESSION

AMB. MICHAEL H. NEWLIN (ALGERIA)

PARTICIPANTS: FAMILY - MILENA NEWLIN (WIFE)
WH - ADM. JAMES W. NANCE
NSC - RAYMOND TANTER
STATE - EDMUND HULL

- CAREER DIPLOMAT SINCE 1952
- DEPUTY ASSISTANT SECRETARY, BUREAU OF
INTERNATIONAL ORGANIZATION AFFAIRS
JAN. 1980-PRESENT
- CONSUL GENERAL - JERUSALEM, 1975-1980

THE WHITE HOUSE

WASHINGTON

21 SEPTEMBER 1981

PHOTO WITH THOMAS McCARTIN AND JIM McCARTIN

DATE: 24 SEPTEMBER 1981

LOCATION: THE OVAL OFFICE

TIME: 11:40 a.m. (duration: 5 minutes)

FROM: GREGORY ~~NEWELL~~ NEWELL, DIRECTOR
PRESIDENTIAL APPOINTMENTS AND SCHEDULING

I. PURPOSE

Present a bronze longhorn steer entitled "tejas" and a handmade bolo tie.

II. BACKGROUND

The request came from Governor Clements of Texas on behalf of his constituent Tom McCartin, President of the Dallas Times Herald newspaper. Jim McCartin, Tom's brother, is the artist and he resides in Nevada.

III. PARTICIPANTS

THE PRESIDENT

Tom McCartin, President, Dallas Times Herald

Jim McCartin, Artist

IV. PRESS PLAN

Photo Opportunity, no press coverage.

V. SEQUENCE OF EVENTS

- a) President greets guests.
- b) Presentation of bronze steer and bolo tie.
- c) Photo.
- d) Guests depart.

VI. TALKING POINTS

The McCartins will have attended the California-Texas Congressional Delegation party at the White House the evening of 23 September 1981.

The longhorn is indigenous to both California and Texas.

THE WHITE HOUSE

WASHINGTON

MEETING WITH 18 GOVERNORS

Date: Thursday, September 24, 1981
Location: Cabinet Room
Time: 1:30 - 2:00 p.m.
From: Richard S. Williamson *Rich*

I. PURPOSE

The National Governors' Association has been generally supportive of the Administration's budget initiatives. This is an opportunity to enlist their continued support for our new budget proposals.

II. BACKGROUND

The National Governors' Association Executive Committee and Standing Committee Chairmen meet in Washington, D.C. twice a year. This is their regularly scheduled fall meeting.

This is Governor Snelling's (R-Vermont) first meeting as Chairman of the National Governors' Association.

The events and press reports of the last few weeks concerning the Administration's Fall Economic Offensive have caused great concern to the Governors. Many of the Governors have just completed a difficult budget process adapting to our FY 82 budget reconciliation legislation. Midwest Republican Governors from industrial states have faced particularly serious fiscal problems.

As you know, the budget deliberations were held tightly. It is my understanding that this decision was made to prevent leaks. Consequently, our office and others in the White House were not able to have consultation on further FY 82 cuts. The governors are unhappy about this. They felt they had a promise for prior consultation.

I have met with Governor Snelling to arrange a process of consultation on the FY 83-84 target numbers.

The Governors have been in contact with the White House Office of Intergovernmental Affairs concerning the following issues:

1. The rumor of a proposal to delete revenue sharing from the FY 82-84 budgets (see Attachment 1 - Letter from Governor Snelling).

2. Their belief that further spending reductions should be fairly apportioned throughout the budget, including defense.
3. Their opposition to any attempt to make deeper cuts in FY 82 or FY 83 in the new block grants.
4. Their belief that plans to phase out federal responsibility for waste water treatment construction grants should provide for an adequate transition period to provide alternative funding sources. (This is a \$2.4 billion program.)
5. Their position that the Administration needs to address proposals for the turn back of federal revenue sources to the states.
6. Their suggestion that the Administration should establish an "early warning" mechanism to ensure that the states are fully consulted in the development of any new Administration policies. (The events of the past few weeks have precipitated this comment.)

III. PARTICIPANTS

- ✓ ~~BUSH~~
- ✓ Secretary Regan
- ✓ Director Stockman
- ✓ Murray Weidenbaum
- ✓ Richard Williamson
- ✓ 18 Governors (See Attachment 2)

IV. PRESS PLAN

Press photo opportunity upon your arrival.

V. SEQUENCE OF EVENTS

- | | |
|------------------|--|
| 1:00 - 1:05 p.m. | Richard Williamson will welcome the Governors and discuss the format for the meeting. |
| 1:05 - 1:15 p.m. | Murray Weidenbaum will discuss the economic reasons underlying our new budget proposals. |
| 1:15 - 1:30 p.m. | Secretary Regan will discuss the fiscal aspects of our budget proposals and their potential effect upon the financial markets. |

List of 18 Governors Attending September 24 Meeting

Executive Committee Members

✓ Governor Richard Snelling (R-Vermont), Chairman of NGA
Governor George Busbee (D-Georgia)
Governor John Evans (D-Idaho)
Governor Robert Ray (R-Iowa)
Governor James R. Thompson (R-Illinois)
Governor Joseph E. Brennan (D-Maine)
Governor William G. Milliken (R-Michigan)

Standing Committee Chairmen

✓ Governor Charles Thone (R-Nebraska)
Governor Christopher (Kit) Bond (R-Missouri)
Governor John D. (Jay) Rockefeller IV (D-West Virginia)
Governor Lamar Alexander (R-Tennessee)
Governor Harry Hughes (D-Maryland)
Governor Allen I. Olson (R-North Dakota)
Governor Richard Riley (D-South Carolina)
Governor Robert List (R-Nevada)

Other Governors Attending

✓ Governor Scott M. Matheson (D-Utah)
Governor Bruce Babbitt (D-Arizona)
Governor Juan F. Luis (I-Virgin Islands)

Dave Fischer

CABINET MEETING PARTICIPANTS

Thursday, September 24, 1981 -- 3:00 p.m.

Pres. (left early)

VP

Regan

Weinberger

Smith

Block

Baldige

Donovan

Schweiker

Lewis (left early)

Edwards

Bell

Meese

Stockman

Brook

The Cabinet -- All Members *

- * ✓ William P. Clark, Deputy Secretary of State
for Secretary Haig
- * ✓ Donald P. Hodel, Under Secretary of the
Interior, for Secretary Watt
- * ✓ Donald I. Hovde, Under Secretary of Housing
and Urban Development, for Secretary Pierce
- * ✓ Admiral B. R. Inman, Deputy Director, CIA
for Mr. Casey
- * ~~Ambassador Kirkpatrick will not attend~~

~~James A. Baker, III arrived~~

~~Michael K. Deaver~~

~~Richard V. Allen~~

✓ Martin Anderson

✓ Richard G. Darman

✓ Max Friedersdorf

✓ Craig L. Fuller

✓ David Gergen

✓ Edwin L. Harper

✓ Murray Weidenbaum

✓ Rich Williamson

✓ Larry Speakes

✓ Daniel Murphy

✓ Karen Hart

✓ Mike Baroody

(MASENG/TD)

SEPTEMBER 24, 1981

RECEPTION FOR THE JUDICIARY

-- N & I ARE HONORED TO WELCM U TO..W.H.
TDAY. U, WHO HAVE MET..EXACTING STANDARDS
OF INTEGRITY, FAIRNESS & INTELLECT
REQUIRED FOR FED'L JUDGESHIP PROVIDE
REASSURANCE FOR US ALL THAT OUR IDEALS OF
LIBERTY & JUSTICE ARE ALIVE & WELL IN THE
U.S. OF AMERICA.

-- WISDOM IS..QUALITY WE LOOK FOR MOST IN OUR
JUDGES. IN AN AGE OF MOUNTING JUDICIAL
WORKLOADS & INCREASING TECHNICALITY,
WE DEMAND OF OUR JUDGES A WISDOM THAT
KNOWS NO TIME, HAS NO PREJUDICE &
WANTS NO OTHER REWARD. THE CHALLENGE
SEEMS IMPOSSIBLE, & YET U HAVE DEDICATED
YUR LIVES TO IT.

-- WE HAVE ENTRUSTED U WITH OUR SOCIETY,
IDEALS, & FREEDMS. OUR FUTURE DPNDS ON
THE WAY U DEFINE IT TDAY. IT IS A SACRED
TRUST WHOSE BURDEN CAN ONLY BE CARRIED BY
THE HIGHEST QUALITY OF M & W.

HANDWRITING FILE

PAGE 2 - RECEPTION

-- YOUR DETERMINED COMMITMENT TO..PRESERVATN
OF OUR RIGHTS IS A COMMITMENT THAT OFTEN
REQUIRES THE LONELY COURAGE OF A PATRIOT.
ON BEHALF OF ALL AM's I WANT TO EXPRESS
OUR OFTEN-NEGLECTED THANKS.

-- I ASSURE U, YOUR COMMITMENT IS RETURNED.
I PLEDGE TO DO EVERYTHING IN MY POWER TO
ENHANCE THE PRESTIGE & QUALITY OF THE
FED'L BENCH. IN A SOCIETY, FOUNDED ON LAW,
WE MUST TAKE ALL REASONABLE STEPS TO ENSURE
THAT..BEST AMONG US ACCEPT THE CALL TO
SERVE & ARE ABLE TO SERVE FOR LIFE.

-- OUR HERITAGE OF INDIVIDUAL LIBERTY IS
DEPENDENT ON..RULE OF LAW. AS THE
INSCRIPTN OVER..DOOR OF..DEPT. OF JUSTICE
JUST A FEW BLOCKS FROM HERE REMINDS US,
"LAW ALONE CAN GIVE US FREEDOM." YOU WHO
INTERPRET IT, U WHO ADMINSTR IT, ARE THE
GUARDIANS OF FREEDM FOR GENERATNS YET UNBORN.
IT IS A PRIVILEGE TO WELCM U HERE TODAY.

###

(MASENG/TD)

SEPTEMBER 24, 1981

LUNCHEON WITH MEMBERS OF THE SUPREME COURT

- PERHAPS I SHOULD BGIN BY SAYING I ADMIT
NOTHING, DENY EVERYTHNG & DEMAND PROOF.
- NO, IT IS A PLSR. FOR N & ME TO BE YUR
HOSTS THIS AFTERNOON, A PLSR, THAT IS ALL
TOO RARE. } WE SHLD ENCOURAGE GREATER
COMMUNICATN AMONG ALL 3 BRANCHES OF OUR GOVT.
- MR. CHIEF JUSTICE, U HAVE AROUSED MUCH
THOT & DISCUSSION AS U HAVE SPOKEN OUT
ON..STRENGTHS & PROBLEMS OF OUR JUDICIAL
SYSTM & THE EFFECTS THEY HAVE HAD ON
AM. LIFE. } THE 3 BRANCHES OF GOVT SHARE ..
RESPONSIBILTY FOR PROTECTNG OUR P. &
PRESERVING THEIR WAY OF LIFE. } THE M & W
IN EACH OF..BRANCHES MUST RISE TO YUR XMPL,
SET RIGHT THS PROBLEMS THAT DECAY FROM
WITHIN & WORK TOGETHR TO FIGHT THOSE THAT
BESET US FROM WITHOUT. } U GIVE ME
CONFIDENCE THAT WE CAN.

INVESTIGATING FILE

PAGE 2

- IT HS BN SAID THAT THE S.C.T. IS..WORLD'S
MOST POWERFUL TRIBUNAL. YOUR OPINIONS
DETERMINE..VERY FABRIC OF AM. LIFE BOTH
TDAY & FOR GENERATIONS TO COME.
- AS PRES., I HAVE..RESPONSIBILITY TO APPOINT,
AS NEEDED, M & W TO JOIN U. IT IS AN
AWESOME RESPONSIBILITY.
- ON MONDAY, ..SENATE CONFIRMED MY FIRST
SUCH APPT, SANDRA DAY O'CONNOR. SHE WAS
CONFIRMED NOT BCUS SHE IS A W. —
THE FIRST W. SO APPOINTED, NOT BCUS OF
HER POL. BLIEFS, & NOT BCUS OF ANY SINGLE
ELEMENT OF HER CHARACTER OR REPUTATION.
RATHER, SANDRA O'CONNOR WAS CHOSEN,
CONFIRMED & WILL TAKE HER PLACE AMONG U
BCUS OF HER OVERALL CAPACITY & DEVOTION
TO..PUBLIC GOOD. SHE IS DEDICATED NOT
TO A POL. CAUSE BUT TO A JUDICIAL
PHILOSOPHY. IN HER WORDS, SHE IS PLEDGED
TO INTERPRETING & APPLYING THE LAW,
NOT TO MAKING IT. I COMMEND HER TO U.

PAGE 3

-- AND I WANT U ALL TO KNOW THAT THOUGH
WE DON'T OFTEN THANK U, THE REST OF AM.
KNOWS YOUR SACRIFICES ARE AS EXCEPTIONAL
AS..STANDARDS U SET. YUR NATN IS VERY
GRATEFUL FOR YUR SERVICE. THANK U
VERY MUCH, & WELCM.

#

1
BACKUP COPY FOR SPEECH FROM THE OVAL OFFICE -- SEPTEMBER 24, 1981

GOOD EVENING.

SHORTLY AFTER TAKING OFFICE, I CAME BEFORE YOU TO MAP OUT A 4-PART PLAN FOR NATIONAL ECONOMIC RECOVERY.

-- TAX CUTS TO STIMULATE MORE GROWTH AND MORE JOBS;

-- SPENDING CUTS TO PUT AN END TO CONTINUING DEFICITS AND HIGH INFLATION;

-- REGULATORY RELIEF TO LIFT THE HEAVY BURDEN OF GOVERNMENT RULES AND PAPERWORK;

-- AND FINALLY, A STEADY, CONSISTENT MONETARY POLICY.

WE HAVE MADE STRONG, ENCOURAGING PROGRESS ON ALL FOUR FRONTS. THE FLOOD OF NEW GOVERNMENTAL REGULATIONS, FOR EXAMPLE, HAS BEEN CUT BY MORE THAN A THIRD.

I WAS ESPECIALLY PLEASED WHEN A BIPARTISAN COALITION OF REPUBLICANS AND DEMOCRATS ENACTED THE BIGGEST TAX CUTS AND THE GREATEST REDUCTION IN FEDERAL SPENDING IN OUR NATION'S HISTORY. BOTH WILL BEGIN TO TAKE EFFECT A WEEK FROM TODAY.

THESE TWO BILLS WOULD NEVER HAVE PASSED WITHOUT YOUR HELP. YOUR VOICES WERE HEARD IN WASHINGTON, AND WERE HEEDDED BY THOSE YOU'VE CHOSEN TO REPRESENT YOU IN GOVERNMENT.

YET, IN RECENT WEEKS WE'VE BEGUN TO HEAR A CHORUS OF OTHER VOICES PROTESTING THAT WE HAVEN'T HAD FULL ECONOMIC RECOVERY. THESE ARE THE SAME VOICES THAT WERE RAISED AGAINST OUR PROGRAM WHEN IT WAS FIRST PRESENTED TO CONGRESS. NOW THAT THE FIRST PART OF IT HAS BEEN PASSED, THEY DECLARE IT HASN'T WORKED. WELL IT HASN'T -- IT DOESN'T START UNTIL ONE WEEK FROM TODAY.

HANDWRITING FILE

THERE HAVE BEEN SOME BRIGHT SPOTS IN OUR ECONOMIC PERFORMANCE THESE PAST FEW MONTHS. INFLATION HAS FALLEN AND PRESSURES ARE EASING ON BOTH FOOD AND FUEL PRICES. MORE THAN A MILLION MORE AMERICANS ARE NOW AT WORK THAN A YEAR AGO. AND RECENTLY THERE HAS EVEN BEEN A SMALL CRACK IN INTEREST RATES.

BUT LET ME BE THE FIRST TO SAY THAT OUR PROBLEMS WON'T SUDDENLY DISAPPEAR NEXT WEEK, NEXT MONTH OR NEXT YEAR. WE ARE JUST STARTING DOWN A ROAD THAT I BELIEVE WILL LEAD US OUT OF THE ECONOMIC SWAMP WE'VE BEEN IN FOR SO LONG.

IT WILL TAKE TIME FOR THE EFFECT OF THE TAX RATE REDUCTIONS TO BE FELT IN INCREASED SAVINGS, PRODUCTIVITY AND NEW JOBS. IT WILL ALSO TAKE TIME FOR THE BUDGET CUTS TO REDUCE THE DEFICITS WHICH HAVE BROUGHT US NEAR RUNAWAY INFLATION AND RUINOUS INTEREST RATES.

THE IMPORTANT THING NOW IS TO HOLD TO A FIRM, STEADY COURSE. TONIGHT I WANT TO TALK WITH YOU ABOUT THE NEXT STEPS THAT WE MUST TAKE ON THAT COURSE -- ADDITIONAL REDUCTIONS IN FEDERAL SPENDING THAT WILL HELP LOWER OUR INTEREST RATES, OUR INFLATION AND BRING US CLOSER TO FULL ECONOMIC RECOVERY.

I KNOW THAT HIGH INTEREST RATES ARE PUNISHING MANY OF YOU -- FROM THE YOUNG FAMILY THAT WANTS TO BUY ITS FIRST HOME TO THE FARMER WHO NEEDS A NEW TRUCK OR TRACTOR. BUT ALL OF US KNOW THAT INTEREST RATES WILL ONLY COME DOWN AND STAY DOWN WHEN GOVERNMENT IS NO LONGER BORROWING HUGE AMOUNTS OF MONEY TO COVER ITS DEFICITS.

THESE DEFICITS HAVE BEEN PILING UP EVERY YEAR, AND SOME PEOPLE HERE IN WASHINGTON JUST THROW UP THEIR HANDS IN DESPAIR. MAYBE YOU'LL REMEMBER THAT WE WERE TOLD IN THE SPRING OF 1980 THAT THE 1981 BUDGET WOULD BE BALANCED. WELL, THAT BUDGET -- LIKE SO MANY IN THE PAST -- HEMORRHAGED BADLY AND WOUND UP IN A SEA OF RED INK.

I HAVE PLEDGED THAT WE SHALL NOT STAND IDLY BY AND SEE THAT SAME THING HAPPEN AGAIN. WHEN I PRESENTED OUR ECONOMIC RECOVERY PROGRAM TO CONGRESS, I SAID WE WERE AIMING TO CUT THE DEFICIT STEADILY TO REACH A BALANCE BY 1984.

THE BUDGET BILL THAT I SIGNED THIS SUMMER CUT \$35 BILLION FROM THE 1982 BUDGET AND SLOWED THE GROWTH OF SPENDING BY \$130 BILLION OVER THE NEXT THREE YEARS. WE CUT THE GOVERNMENT'S RATE OF GROWTH NEARLY IN HALF.

NOW WE MUST MOVE ON TO A SECOND ROUND OF BUDGET SAVINGS -- TO KEEP US ON THE ROAD TO A BALANCED BUDGET.

OUR IMMEDIATE CHALLENGE IS TO HOLD DOWN THE DEFICIT IN THE FISCAL YEAR THAT BEGINS NEXT WEEK. A NUMBER OF THREATS ARE NOW APPEARING THAT WILL DRIVE THE DEFICIT UPWARD IF WE FAIL TO ACT. FOR EXAMPLE, IN THE EUPHORIA JUST AFTER OUR BUDGET BILL WAS APPROVED THIS SUMMER, WE DIDN'T POINT OUT IMMEDIATELY THAT WHILE WE DID GET MOST OF WHAT WE'D ASKED FOR, MOST ISN'T ALL. SOME OF THE SAVINGS IN OUR PROPOSAL WERE NOT APPROVED; AND SINCE THEN, THE CONGRESS HAS TAKEN ACTIONS THAT COULD ADD EVEN MORE TO THE COST OF GOVERNMENT.

THE RESULT IS THAT WITHOUT FURTHER REDUCTIONS, OUR DEFICIT FOR 1982 WILL BE INCREASED BY SOME \$16 BILLION. THE ESTIMATED DEFICIT FOR '83 WILL BE INCREASED PROPORTIONATELY. AND WITHOUT FURTHER CUTS, WE CAN'T ACHIEVE OUR GOAL OF A BALANCED BUDGET BY 1984.

IT WOULD BE EASY TO SIT BACK AND SAY, "WELL, IT WILL TAKE LONGER THAN WE THOUGHT. WE GOT MOST OF WHAT WE PROPOSED, SO LET'S STOP THERE." BUT THAT'S NOT GOOD ENOUGH.

IN MEETING TO DISCUSS THIS PROBLEM A FEW DAYS AGO, SENATOR PETE DOMENICI OF NEW MEXICO, CHAIRMAN OF THE SENATE BUDGET COMMITTEE, RECALLED THE WORDS OF THAT GREAT HEAVY-WEIGHT CHAMPION JOE LOUIS JUST BEFORE HE STEPPED INTO THE RING AGAINST BILLY CONN.

THERE HAD BEEN SOME SPECULATION THAT BILLY MIGHT BE ABLE TO AVOID JOE'S LETHAL RIGHT HAND. JOE SAID, "WELL, HE CAN RUN BUT HE CAN'T HIDE."

SENATOR DOMENICI SAID TO ME, "THAT'S JUST WHAT WE'RE FACING ON RUNAWAY FEDERAL SPENDING. WE CAN TRY TO RUN FROM IT BUT WE CAN'T HIDE. WE HAVE TO FACE UP TO IT."

HE'S RIGHT, OF COURSE. IN THE LAST FEW DECADES WE STARTED DOWN A ROAD THAT LED TO A MASSIVE EXPLOSION IN FEDERAL SPENDING. IT TOOK ABOUT 170 YEARS FOR THE FEDERAL BUDGET TO REACH \$100 BILLION. THAT WAS IN 1962. IT ONLY TOOK 8 YEARS TO REACH THE \$200 BILLION MARK AND ONLY 5 MORE TO MAKE IT \$300 BILLION. IN THE NEXT 5 WE NEARLY DOUBLED THAT.

IT WOULD BE ONE THING IF WE'D BEEN ABLE TO PAY FOR ALL THE THINGS GOVERNMENT DECIDED TO DO, BUT WE'VE ONLY BALANCED THE BUDGET ONCE IN THE LAST 20 YEARS.

IN JUST THE PAST DECADE, OUR NATIONAL DEBT HAS MORE THAN DOUBLED. AND IN THE NEXT FEW DAYS IT WILL PASS THE TRILLION DOLLAR MARK. ONE TRILLION DOLLARS OF DEBT -- IF WE AS A NATION NEED A WARNING, LET THAT BE IT.

OUR INTEREST PAYMENTS ON THE DEBT ALONE ARE NOW RUNNING MORE THAN \$96 BILLION A YEAR. THAT'S MORE THAN THE TOTAL COMBINED PROFITS LAST YEAR OF THE 500 BIGGEST COMPANIES IN THE COUNTRY; OR TO PUT IT ANOTHER WAY, WASHINGTON SPENDS MORE ON INTEREST THAN ON ALL OF ITS EDUCATION, NUTRITION AND MEDICAL PROGRAMS COMBINED.

IN THE PAST, THERE HAVE BEEN SEVERAL METHODS USED TO FUND SOME OF OUR SOCIAL EXPERIMENTS. ONE WAS TO TAKE IT AWAY FROM NATIONAL DEFENSE. FROM BEING THE STRONGEST NATION ON EARTH IN THE POST W.W. II YEARS WE STEADILY DECLINED, WHILE THE SOVIET UNION ENGAGED IN THE MOST MASSIVE MILITARY BUILDUP THE WORLD HAS EVER SEEN.

NOW WITH ALL OUR ECONOMIC PROBLEMS, WE ARE FORCED TO TRY TO CATCH UP SO THAT WE CAN PRESERVE THE PEACE. GOVERNMENT'S FIRST RESPONSIBILITY IS NATIONAL SECURITY, AND WE ARE DETERMINED TO MEET THAT RESPONSIBILITY. INDEED, WE HAVE NO CHOICE.

WELL, WHAT ALL OF THIS IS LEADING UP TO IS -- WHAT DO WE PLAN TO DO? LAST WEEK I MET WITH THE CABINET AND WE TOOK UP THE MATTER.

I'M PROUD TO SAY THERE WAS NO HAND WRINGING, NO PLEADING TO AVOID FURTHER BUDGET CUTS. WE ALL AGREED THAT THE "TAX AND TAX, SPEND AND SPEND" POLICIES OF THE LAST FEW DECADES LEAD ONLY TO ECONOMIC DISASTER. OUR GOVERNMENT MUST RETURN TO THE TRADITION OF LIVING WITHIN OUR MEANS AND MUST DO IT NOW. WE ASKED OURSELVES TWO QUESTIONS -- AND ANSWERED THEM: "IF NOT US -- WHO? IF NOT NOW -- WHEN?"

LET ME TALK WITH YOU NOW ABOUT THE SPECIFIC WAYS THAT I BELIEVE WE OUGHT TO ACHIEVE ADDITIONAL SAVINGS -- SAVINGS OF SOME \$16 BILLION IN 1982 AND A TOTAL OF \$80 BILLION WHEN SPREAD OVER THE NEXT THREE YEARS. I RECOGNIZE THAT MANY IN CONGRESS MAY HAVE OTHER ALTERNATIVES, AND I WELCOME A DIALOGUE WITH THEM. BUT LET THERE BE NO MISTAKE: WE HAVE NO CHOICE BUT TO CONTINUE DOWN THE ROAD TOWARD A BALANCED BUDGET -- A BUDGET THAT WILL KEEP US STRONG AT HOME AND SECURE OVERSEAS. AND LET ME BE CLEAR THAT THIS CANNOT BE THE LAST ROUND OF CUTS. HOLDING DOWN SPENDING MUST BE A CONTINUING BATTLE FOR SEVERAL YEARS TO COME.

HERE IS WHAT I PROPOSE:

FIRST, I AM ASKING CONGRESS TO REDUCE THE 1982 APPROPRIATION FOR MOST GOVERNMENT AGENCIES AND PROGRAMS BY 12 PERCENT. THIS WILL SAVE \$17.5 BILLION OVER THE NEXT SEVERAL YEARS.

ABSORBING THESE REDUCTIONS WILL NOT BE EASY, BUT DUPLICATION, EXCESS, WASTE AND OVERHEAD IS STILL FAR TOO GREAT AND CAN BE TRIMMED FURTHER.

NO ONE ASKED TO BE EXEMPT FROM BELT-TIGHTENING. OVER THE NEXT THREE YEARS, THE INCREASE WE HAD ORIGINALLY PLANNED IN THE DEFENSE BUDGET WILL BE CUT BY \$13 BILLION. I'LL CONFESS, I WAS RELUCTANT ABOUT THIS BECAUSE OF THE LONG WAY WE HAVE TO GO BEFORE THE DANGEROUS WINDOW OF VULNERABILITY CONFRONTING US WILL BE APPRECIABLY NARROWED. BUT THE SECRETARY OF DEFENSE ASSURED ME HE CAN MEET OUR CRITICAL NEEDS IN SPITE OF THIS CUT.

SECOND, TO ACHIEVE FURTHER ECONOMIES, WE WILL SHRINK THE SIZE OF THE NON-DEFENSE PAYROLL OVER THE NEXT THREE YEARS BY SOME 6-1/2 PERCENT -- SOME 75,000 EMPLOYEES. MUCH OF THIS WILL BE ATTAINED BY NOT REPLACING THOSE WHO RETIRE OR LEAVE. THERE WILL, HOWEVER, BE SOME REDUCTIONS IN FORCE SIMPLY BECAUSE WE ARE REDUCING OUR ADMINISTRATIVE OVERHEAD.

I INTEND TO SET THE EXAMPLE HERE BY REDUCING THE SIZE OF THE WHITE HOUSE STAFF AND THE STAFF OF THE EXECUTIVE OFFICE OF THE PRESIDENT.

AS A THIRD STEP, WE PROPOSE TO DISMANTLE TWO CABINET DEPARTMENTS -- ENERGY AND EDUCATION. BOTH SECRETARIES ARE WHOLLY IN ACCORD WITH THIS. SOME OF THE ACTIVITIES IN BOTH OF THESE DEPARTMENTS WILL, OF COURSE, BE CONTINUED EITHER INDEPENDENTLY OR IN OTHER AREAS OF GOVERNMENT.

THERE IS ONLY ONE WAY TO SHRINK THE SIZE AND COST OF BIG GOVERNMENT -- THAT IS BY ELIMINATING AGENCIES THAT ARE NOT NEEDED AND ARE GETTING IN THE WAY OF A SOLUTION.

WE DO NOT NEED AN ENERGY DEPARTMENT TO SOLVE OUR BASIC ENERGY PROBLEM: AS LONG AS WE LET THE FORCES OF THE MARKETPLACE WORK WITHOUT UNDUE INTERFERENCE, THE INGENUITY OF CONSUMERS, BUSINESSES, PRODUCERS AND INVENTORS WILL DO THAT FOR US.

SIMILARLY, EDUCATION IS THE PRINCIPAL RESPONSIBILITY OF LOCAL SCHOOL SYSTEMS, TEACHERS, PARENTS, CITIZEN BOARDS AND STATE GOVERNMENTS. BY ELIMINATING THE DEPARTMENT OF EDUCATION LESS THAN TWO YEARS AFTER IT WAS CREATED, WE CAN NOT ONLY REDUCE THE BUDGET BUT ENSURE THAT LOCAL NEEDS AND PREFERENCES -- RATHER THAN THE WISHES OF WASHINGTON -- DETERMINE THE EDUCATION OF OUR CHILDREN.

WE ALSO PLAN THE ELIMINATION OF A FEW SMALLER AGENCIES AND A NUMBER OF BOARDS AND COMMISSIONS, SOME OF WHICH HAVE FALLEN INTO DISUSE OR WHICH ARE NOW BEING DUPLICATED.

FOURTH, WE INTEND TO MAKE REDUCTIONS OF SOME \$20 BILLION IN FEDERAL LOAN GUARANTEES. THESE GUARANTEES ARE NOT FUNDS THAT THE GOVERNMENT SPENDS DIRECTLY; THEY ARE FUNDS THAT ARE LOANED IN THE PRIVATE MARKET AND INSURED BY GOVERNMENT AT SUBSIDIZED RATES. FEDERAL LOAN GUARANTEES HAVE BECOME A FORM OF BACK-DOOR, UNCONTROLLED BORROWING THAT PREVENT MANY SMALL BUSINESSES -- THAT AREN'T SUBSIDIZED -- FROM OBTAINING FINANCING OF THEIR OWN. THEY ARE ALSO A MAJOR FACTOR IN DRIVING UP INTEREST RATES. IT IS TIME WE BROUGHT THIS PRACTICE UNDER CONTROL.

FIFTH, I INTEND TO FORWARD TO CONGRESS THIS FALL A NEW PACKAGE OF ENTITLEMENT AND WELFARE REFORM MEASURES -- OUTSIDE SOCIAL SECURITY -- TO SAVE NEARLY \$27 BILLION OVER THE NEXT THREE YEARS. IN THE PAST TWO DECADES, WE HAVE CREATED HUNDREDS OF NEW PROGRAMS TO PROVIDE PERSONAL ASSISTANCE. MANY OF THESE PROGRAMS MAY HAVE COME FROM A GOOD HEART, BUT NOT ALL HAVE COME FROM A CLEAR HEAD. AND THE COSTS HAVE BEEN STAGGERING. IN 1955, THESE PROGRAMS COST \$8 BILLION. BY 1965 THE COST WAS \$79 BILLION. NEXT YEAR IT WILL BE \$188 BILLION.

LET THERE BE NO CONFUSION ON THIS SCORE. BENEFITS FOR THE NEEDY WILL BE PROTECTED. BUT THE BLACK MARKET IN FOOD STAMPS MUST BE STOPPED. THE ABUSE AND FRAUD IN MEDICAID BY BENEFICIARIES AND PROVIDERS ALIKE CANNOT BE TOLERATED. PROVISION OF SCHOOL LOANS AND MEAL SUBSIDIES TO THE AFFLUENT CAN NO LONGER BE AFFORDED.

IN CALIFORNIA WHEN I WAS GOVERNOR AND EMBARKED UPON WELFARE REFORM, THERE WERE SCREAMS FROM THOSE WHO CLAIMED THAT WE INTENDED TO VICTIMIZE THE NEEDY. BUT IN A LITTLE OVER 3 YEARS, WE SAVED THE TAXPAYER SOME \$2 BILLION AT THE SAME TIME WE WERE ABLE TO INCREASE THE GRANTS FOR THE DESERVING AND TRULY NEEDY BY AN AVERAGE OF MORE THAN 40 PERCENT. IT WAS THE FIRST COST OF LIVING INCREASE THEY HAD RECEIVED IN 13 YEARS. I BELIEVE PROGRESS CAN ALSO BE MADE AT THE NATIONAL LEVEL.

WE CAN BE COMPASSIONATE ABOUT HUMAN NEEDS WITHOUT BEING COMPLACENT ABOUT BUDGET EXTRAVAGANCE.

SIXTH, I WILL SOON URGE CONGRESS TO ENACT NEW PROPOSALS TO ELIMINATE ABUSES AND OBSOLETE INCENTIVES IN THE TAX CODE. THE TREASURY DEPARTMENT BELIEVES THAT THE DEFICIT CAN BE REDUCED BY \$3.0 BILLION NEXT YEAR AND \$22 BILLION OVER THE NEXT THREE YEARS WITH PROMPT ENACTMENT OF THESE MEASURES.

NOW THAT WE HAVE PROVIDED THE GREATEST INCENTIVES FOR SAVING, INVESTMENT, WORK AND PRODUCTIVITY EVER PROPOSED, WE MUST ALSO ENSURE THAT TAXES DUE THE GOVERNMENT ARE COLLECTED AND THAT A FAIR SHARE OF THE BURDEN IS BORNE BY ALL.

FINALLY, I AM RENEWING MY PLEA TO CONGRESS TO APPROVE MY PROPOSALS FOR USER FEES -- PROPOSALS FIRST SUGGESTED LAST SPRING, BUT WHICH HAVE BEEN NEGLECTED SINCE.

WHEN THE FEDERAL GOVERNMENT PROVIDES A SERVICE DIRECTLY TO A PARTICULAR INDUSTRY OR TO A GROUP OF CITIZENS, I BELIEVE THAT THOSE WHO RECEIVE BENEFITS SHOULD BEAR THE COST. FOR EXAMPLE, THIS NEXT YEAR THE FEDERAL GOVERNMENT WILL SPEND \$525 MILLION TO MAINTAIN RIVER HARBORS, CHANNELS, LOCKS AND DAMS FOR THE BARGE AND MARITIME INDUSTRIES. YACHT OWNERS, COMMERCIAL VESSELS AND THE AIRLINES WILL RECEIVE SERVICES WORTH \$2.8 BILLION FROM UNCLE SAM.

MY SPRING BUDGET PROPOSALS INCLUDED LEGISLATION THAT WOULD AUTHORIZE THE FEDERAL GOVERNMENT TO RECOVER A TOTAL OF \$980 MILLION FROM THE USERS OF THESE SERVICES THROUGH FEES. THAT IS ONLY A THIRD OF THE \$3.3 BILLION IT WILL COST THE GOVERNMENT TO PROVIDE THOSE SAME SERVICES.

NONE OF THESE STEPS WILL BE EASY. WE ARE GOING THROUGH A PERIOD OF DIFFICULT AND PAINFUL READJUSTMENT. I KNOW THAT WE ARE ASKING FOR SACRIFICES FROM VIRTUALLY ALL OF YOU. BUT THERE IS NO ALTERNATIVE. SOME OF THOSE WHO OPPOSE THIS PLAN HAVE PARTICIPATED OVER THE YEARS IN THE EXTRAVAGANCE THAT HAS BROUGHT US INFLATION, UNEMPLOYMENT, HIGH INTEREST RATES AND AN INTOLERABLE DEBT. I GRANT THEY WERE WELL INTENTIONED BUT THEIR COSTLY REFORMS DIDN'T ELIMINATE POVERTY OR RAISE WELFARE RECIPIENTS FROM DEPENDENCE TO SELF-SUFFICIENCY, INDEPENDENCE AND DIGNITY. YET IN THEIR OBJECTIONS TO WHAT WE'VE PROPOSED THEY OFFER ONLY WHAT WE KNOW HAS BEEN TRIED BEFORE AND FAILED.

I BELIEVE WE'VE CHOSEN A PATH THAT LEADS TO AN AMERICA AT WORK, TO FISCAL SANITY, TO LOWER TAXES AND LESS INFLATION. I BELIEVE OUR PLAN FOR RECOVERY IS SOUND AND IT WILL WORK.

TONIGHT I'M ASKING ALL OF YOU WHO JOINED IN THIS CRUSADE TO SAVE OUR ECONOMY TO HELP AGAIN. TO LET YOUR REPRESENTATIVES KNOW THAT YOU'LL SUPPORT THEM IN MAKING THE HARD DECISIONS TO FURTHER REDUCE THE COST AND SIZE OF GOVERNMENT.

NOW IF YOU'LL PERMIT ME, I'D LIKE TO TURN TO ANOTHER SUBJECT WHICH I KNOW HAS MANY OF YOU VERY CONCERNED AND EVEN FRIGHTENED. THIS IS AN ISSUE APART FROM THE ECONOMIC REFORM PACKAGE WE'VE JUST BEEN DISCUSSING, BUT I FEEL I MUST CLEAR THE AIR. THERE HAS BEEN A GREAT DEAL OF MISINFORMATION AND FOR THAT MATTER PURE DEMAGOGUERY ON THE SUBJECT OF SOCIAL SECURITY.

DURING THE CAMPAIGN I CALLED ATTENTION TO THE FACT THAT SOCIAL SECURITY HAD BOTH A SHORT AND A LONG RANGE FISCAL PROBLEM. I PLEDGED TO DO MY BEST TO RESTORE IT TO FISCAL RESPONSIBILITY WITHOUT IN ANY WAY REDUCING OR ELIMINATING EXISTING BENEFITS FOR THOSE NOW DEPENDENT ON IT.

TO ALL OF YOU LISTENING AND PARTICULARLY THOSE OF YOU NOW RECEIVING SOCIAL SECURITY, I ASK YOU TO LISTEN VERY CAREFULLY: FIRST TO WHAT THREATENS THE INTEGRITY OF SOCIAL SECURITY AND THEN TO A POSSIBLE SOLUTION.

SOME 30 YEARS AGO, THERE WERE 16 PEOPLE WORKING AND PAYING THE SOCIAL SECURITY PAYROLL TAX FOR EVERY ONE RETIREE. TODAY THAT RATIO HAS CHANGED TO ONLY 3.2 WORKERS PAYING IN FOR EACH BENEFICIARY.

FOR MANY YEARS WE'VE KNOWN THAT AN ACTUARIAL IMBALANCE EXISTED AND THAT THE PROGRAM FACED AN UNFUNDED LIABILITY OF SEVERAL TRILLION DOLLARS.

THE SHORT RANGE PROBLEM IS MUCH CLOSER THAN THAT. THE SOCIAL SECURITY RETIREMENT FUND HAS BEEN PAYING OUT BILLIONS OF DOLLARS MORE EACH YEAR THAN IT TAKES IN AND IT COULD RUN OUT OF MONEY BEFORE THE END OF 1982 UNLESS SOMETHING IS DONE.

SOME OF OUR CRITICS CLAIM NEW FIGURES REVEAL A CUSHION OF SEVERAL BILLIONS OF DOLLARS WHICH WILL CARRY THE PROGRAM BEYOND 1982. I'M SURE IT'S ONLY COINCIDENCE THAT 1982 IS AN ELECTION YEAR.

THE CUSHION THEY SPEAK OF IS BORROWING FROM THE MEDICARE FUND AND THE DISABILITY FUND. OF COURSE DOING THIS WOULD ONLY POSTPONE THE DAY OF RECKONING. ALICE RIVLIN OF THE CONGRESSIONAL BUDGET OFFICE TOLD A CONGRESSIONAL COMMITTEE DAY BEFORE YESTERDAY THAT SUCH BORROWING MIGHT CARRY US TO 1990, BUT THEN WE'D FACE THE SAME PROBLEM. AND AS SHE PUT IT WE'D HAVE TO CUT BENEFITS OR RAISE THE PAYROLL TAX. WELL WE'RE NOT GOING TO CUT BENEFITS AND THE PAYROLL TAX IS ALREADY BEING RAISED.

IN 1977 CONGRESS PASSED THE LARGEST TAX INCREASE IN OUR HISTORY. IT CALLED FOR A PAYROLL TAX INCREASE IN JANUARY OF 1982, ANOTHER IN 1985, AND AGAIN IN 1986 AND IN 1990.

WHEN THAT LAW WAS PASSED WE WERE TOLD IT MADE SOCIAL SECURITY SAFE UNTIL THE YEAR 2030. BUT WE'RE RUNNING OUT OF MONEY 48 YEARS SHORT OF 2030.

FOR MORE AND MORE OF THE NATION'S WORK FORCE, THE SOCIAL SECURITY TAX IS ALREADY THE BIGGEST TAX THEY PAY. IN 1935 WE WERE TOLD THE TAX WOULD NEVER BE GREATER THAN 6 PERCENT OF THE FIRST \$3,000 OF EARNINGS. IT IS PRESENTLY 13.3 PERCENT OF THE FIRST \$29,700 AND THE SCHEDULED INCREASES WILL TAKE IT TO 15.3 PERCENT OF THE FIRST \$60,600. AND THAT'S WHEN ~~MRSS~~ RIVLIN SAYS WE WOULD NEED AN ADDITIONAL INCREASE.

SOME HAVE SUGGESTED REDUCING BENEFITS, OTHERS PROPOSE AN INCOME TAX ON BENEFITS OR THAT THE RETIREMENT AGE SHOULD BE MOVED BACK TO AGE 68. AND THERE ARE SOME WHO WOULD SIMPLY FUND SOCIAL SECURITY OUT OF GENERAL TAX FUNDS AS WELFARE IS FUNDED. I BELIEVE THERE ARE BETTER SOLUTIONS.

I AM ASKING THE CONGRESS TO RESTORE THE MINIMUM BENEFIT FOR CURRENT BENEFICIARIES WITH LOW INCOMES. IT WAS NEVER OUR INTENTION TO TAKE THIS SUPPORT AWAY FROM THOSE WHO TRULY NEED IT. THERE IS, HOWEVER, A SIZABLE PERCENTAGE OF RECIPIENTS WHO ARE ADEQUATELY PROVIDED FOR BY PENSIONS OR OTHER INCOME AND SHOULD NOT BE ADDING TO THE FINANCIAL BURDEN OF SOCIAL SECURITY.

THE SAME SITUATION PREVAILS WITH REGARD TO DISABILITY PAYMENTS. NO ONE WILL DENY OUR OBLIGATION TO THOSE WITH LEGITIMATE CLAIMS. BUT THERE IS WIDESPREAD ABUSE OF THE SYSTEM WHICH SHOULD NOT BE ALLOWED TO CONTINUE.

SINCE 1962 EARLY RETIREMENT HAS BEEN ALLOWED AT AGE 62 WITH 80 PERCENT OF FULL BENEFITS.

IN OUR PROPOSAL WE ASKED THAT EARLY RETIREES IN THE FUTURE RECEIVE 55 PERCENT OF THE TOTAL BENEFIT. BUT, AND THIS IS MOST IMPORTANT, THOSE EARLY RETIREES WOULD ONLY HAVE TO WORK AN ADDITIONAL 20 MONTHS TO BE ELIGIBLE FOR THE 80 PERCENT PAYMENT. I DON'T BELIEVE VERY MANY OF YOU WERE AWARE OF THAT PART OF OUR PROPOSAL.

THE ONLY CHANGE WE PROPOSED FOR THOSE ALREADY RECEIVING SOCIAL SECURITY HAD TO DO WITH THE ANNUAL COST OF LIVING ADJUSTMENT.

THOSE ADJUSTMENTS ARE MADE ON JULY 1ST EACH YEAR, A HANG OVER FROM THE DAYS WHEN THE FISCAL YEAR BEGAN IN JULY. WE PROPOSED A ONE-TIME DELAY IN MAKING THAT ADJUSTMENT, POSTPONING IT FOR THREE MONTHS UNTIL OCTOBER 1ST.

FROM THEN ON IT WOULD CONTINUE TO BE MADE EVERY 12 MONTHS. THAT ONE TIME DELAY WOULD NOT LOWER YOUR EXISTING BENEFITS BUT WOULD ON THE AVERAGE REDUCE YOUR INCREASE BY ABOUT \$86 NEXT YEAR. BY MAKING THESE FEW CHANGES WE WOULD HAVE SOLVED THE SHORT AND LONG RANGE PROBLEMS OF SOCIAL SECURITY ONCE AND FOR ALL.

IN ADDITION WE COULD HAVE CANCELLED THE INCREASES IN THE PAYROLL TAX BY 1985. TO A YOUNG PERSON JUST STARTING IN THE WORK FORCE THE SAVINGS FROM CANCELLING THOSE INCREASES WOULD, ON THE AVERAGE, AMOUNT TO \$33,000 BY THE TIME HE OR SHE REACHED RETIREMENT. ADD COMPOUND INTEREST TO THIS AND IT MAKES A TIDY NEST EGG TO ADD TO THE SOCIAL SECURITY BENEFITS.

HOWEVER, LET ME POINT OUT OUR FEET WERE NEVER EMBEDDED IN CONCRETE ON THIS PROPOSAL. WE HOPED IT COULD BE A STARTING POINT FOR A BI-PARTISAN SOLUTION TO THE PROBLEM. WE WERE READY TO LISTEN TO ALTERNATIVES AND OTHER IDEAS WHICH MIGHT IMPROVE ON OR REPLACE OUR PROPOSALS. BUT THE MAJORITY LEADERSHIP IN THE HOUSE OF REPRESENTATIVES HAS REFUSED TO JOIN IN ANY SUCH COOPERATIVE EFFORT.

I THEREFORE AM ASKING, AS I SAID, FOR RESTORATION OF THE MINIMUM PAYMENT AND FOR INTERFUND BORROWING AS A TEMPORARY MEASURE TO GIVE US TIME TO SEEK A PERMANENT SOLUTION.

TO REMOVE SOCIAL SECURITY ONCE AND FOR ALL FROM POLITICS, I AM ALSO ASKING SPEAKER TIP O'NEILL OF THE HOUSE OF REPRESENTATIVES AND MAJORITY LEADER IN THE SENATE HOWARD BAKER TO EACH APPOINT FIVE MEMBERS AND I WILL APPOINT FIVE TO A TASK FORCE WHICH WILL REVIEW ALL THE OPTIONS AND COME UP WITH A PLAN THAT ASSURES THE FISCAL INTEGRITY OF SOCIAL SECURITY AND THE SOCIAL SECURITY RECIPIENTS WILL CONTINUE TO RECEIVE THEIR FULL BENEFITS.

I CANNOT AND WILL NOT STAND BY AND SEE FINANCIAL HARDSHIP IMPOSED ON THE MORE THAN 36 MILLION SENIOR CITIZENS WHO HAVE WORKED AND SERVED THIS NATION THROUGHOUT THEIR LIVES. THEY DESERVE BETTER FROM US.

NOW IN CONCLUSION, LET ME RETURN TO THE PRINCIPAL PURPOSE OF THIS MESSAGE -- THE BUDGET AND THE IMPERATIVE NEED FOR ALL OF US TO ASK LESS OF GOVERNMENT; TO HELP US RETURN TO SPENDING NO MORE THAN WE TAKE IN; TO END THE DEFICITS AND BRING DOWN INTEREST RATES THAT OTHERWISE CAN DESTROY WHAT WE'VE BEEN BUILDING HERE FOR TWO CENTURIES.

I KNOW THAT WE ARE ASKING FOR ECONOMIES IN MANY AREAS AND PROGRAMS THAT WERE STARTED WITH THE BEST OF INTENTIONS AND A DEDICATION TO A WORTHWHILE CAUSE OR PURPOSE. BUT I KNOW ALSO THAT SOME OF THOSE PROGRAMS HAVE NOT SUCCEEDED IN THEIR PURPOSE. OTHERS HAVE PROVEN TOO COSTLY, BENEFITING THOSE WHO ADMINISTER THEM, RATHER THAN THOSE WHO WERE THE INTENDED BENEFICIARIES.

THIS DOES NOT MEAN WE SHOULD DISCONTINUE TRYING TO HELP WHERE HELP IS NEEDED. GOVERNMENT MUST CONTINUE TO DO ITS SHARE, BUT I ASK ALL OF YOU AS PRIVATE CITIZENS TO JOIN THIS EFFORT, TOO.

AS A PEOPLE WE HAVE A PROUD TRADITION OF GENEROSITY. MORE THAN A CENTURY AGO A FRENCHMAN CAME TO AMERICA AND LATER WROTE A BOOK FOR HIS COUNTRYMEN TELLING THEM WHAT HE HAD SEEN HERE. HE TOLD THEM THAT IN AMERICA WHEN A CITIZEN SAW A PROBLEM THAT NEEDED SOLVING, HE WOULD CROSS THE STREET AND TALK TO A NEIGHBOR ABOUT IT AND THE FIRST THING YOU KNOW A COMMITTEE WOULD BE FORMED AND BEFORE LONG THE PROBLEM WOULD BE SOLVED. "AND THEN," HE ADDED, "YOU MAY NOT BELIEVE THIS BUT NOT A SINGLE BUREAUCRAT WOULD EVER HAVE BEEN INVOLVED."

SOME YEARS AGO WHEN WE WERE A YOUNG NATION AND OUR PEOPLE BEGAN VISITING THE LANDS OF THEIR FOREFATHERS, THE AMERICAN TOURIST WAS RATHER BRASH, UNSOPHISTICATED BY EUROPEAN STANDARDS BUT BLESSED WITH A SPIRIT OF INDEPENDENCE AND PRIDE.

ONE SUCH TOURIST, AN ELDERLY, SMALL TOWN GENTLEMAN AND HIS WIFE, WERE LISTENING TO A TOUR GUIDE GO ON ABOUT THE WONDERS OF THE VOLCANO MT. ETNA. HE SPOKE OF THE GREAT HEAT IT GENERATED, THE BOILING LAVA ETC. FINALLY, THE OLD BOY TURNED TO HIS WIFE AND SAID, "WE GOT A VOLUNTEER FIRE DEPARTMENT AT HOME -- PUT THAT THING OUT IN 15 MINUTES." HE WAS TYPICAL OF THOSE AMERICANS WHO HELPED BUILD A NEIGHBOR'S BARN WHEN IT BURNED DOWN. THEY BUILT THE WEST WITHOUT AN AREA REDEVELOPMENT PLAN AND CITIES ACROSS THE LAND WITHOUT FEDERAL PLANNERS.

I BELIEVE THE SPIRIT OF VOLUNTEERISM STILL LIVES IN AMERICA.. WE SEE EXAMPLES OF IT ON EVERY HAND -- THE COMMUNITY CHARITY DRIVE, SUPPORT OF HOSPITALS AND ALL MANNER OF NONPROFIT INSTITUTIONS, THE RALLYING AROUND WHEN DISASTER OR TRAGEDY STRIKES.

THE TRUTH IS WE'VE LET GOVERNMENT TAKE AWAY MANY THINGS WE ONCE CONSIDERED WERE REALLY OURS TO DO VOLUNTARILY OUT OF THE GOODNESS OF OUR HEARTS AND A SENSE OF COMMUNITY PRIDE AND NEIGHBORLINESS. I BELIEVE MANY OF YOU WANT TO DO THOSE THINGS AGAIN, WANT TO BE INVOLVED IF ONLY SOMEONE WILL ASK YOU OR OFFER THE OPPORTUNITY. WELL WE INTEND TO MAKE THAT OFFER.

WE ARE LAUNCHING A NATIONWIDE EFFORT TO ENCOURAGE OUR CITIZENS TO JOIN WITH US IN FINDING WHERE NEED EXISTS AND THEN TO ORGANIZE VOLUNTEER PROGRAMS TO MEET THAT NEED. WE HAVE ALREADY SET THE WHEELS OF SUCH A VOLUNTEER EFFORT IN MOTION.

AS TOM PAINE SAID 200 YEARS AGO: "WE HAVE IT WITHIN OUR POWER TO BEGIN THE WORLD OVER AGAIN."

WHAT ARE WE WAITING FOR?

THE WHITE HOUSE
WASHINGTON
THE PRESIDENT'S SCHEDULE
Thursday, September 24, 1981

UNPUBLISHED
September 23, 1981
5:00 pm

9:00 am (30 min)	<u>Staff Time</u> (Baker, Meese, Deaver)	Oval Office
9:30 am (15 min)	<u>Senior Staff Time</u>	Oval Office
9:45 am (15 min)	<u>Personal Staff Time</u>	Oval Office
10:00 am (5 min)	<u>Speech Preparation Photo</u> (Larry Speakes) Writing Pool and Photo Coverage	Oval Office
10:05 am (1 hr, 25 min)	<u>Personal Staff Time</u> <i>Baker & Foster</i>	Oval Office
11:15 11:30 am (10 min)	<u>Photos with Ambassadors</u> (Richard V. Allen) White House Photographer	(TAB A) Oval Office
11:40 am (5 min)	Brief Greeting and Photo with Mr. Tom McCartin, President, Dallas Times Herald, and his brother, Jim McCartin (Gregory J. Newell) White House Photographer	(TAB B) Oval Office
11:45 am (15 min)	The President and Mrs. Reagan join Reception for the Judiciary (TAB C) (draft remarks attached)	Rose Garden
Noon (75 min)	The President and Mrs. Reagan proceed to Luncheon for Supreme Court Justices and Spouses (Peter McCoy/Fred Fielding) (draft remarks attached)	First Floor Family Dining Room
1:30 pm (30 min)	Meeting with the Executive Committee of the National Governors Association (Richard Williamson) Press Photo at Beginning	(TAB D) Cabinet Room
2:00 pm (60 min) <i>2:45</i>	<u>Personal Staff Time</u> <i>Borden</i>	Oval Office
3:00 pm (30 min)	<u>Cabinet Meeting</u> (Craig Fuller) (available in a.m.)	Cabinet Room
3:30 pm (30 min)	<u>Speech Preparation</u>	Map Room
4:00 pm	<u>To the Residence for Speech Preparation</u>	Residence
9:00 pm	<u>Deliver Speech from Oval Office</u>	Oval Office

TALKING POINTS: JUDICIAL RECEPTION
SEPTEMBER 24, 1981

- Nancy and I are honored to welcome you to the White House today. You, who have met the exacting standards of integrity, fairness and intellect required for Federal judgeship provide reassurance for us all that our ideals of liberty and justice are alive and well in the United States of America.
- Wisdom is the quality we look for most in our judges. In an age of mounting judicial workloads and increasing technicality, we demand of our judges a wisdom that knows no time, has no prejudice and wants no other reward. The challenge seems impossible, and yet you have dedicated your lives to it.
- We have entrusted you with our society, ideals, and freedoms. Our future depends on the way you define it today. It is a sacred trust whose burden can only be carried by the highest quality of men and women.
- Your determined commitment to the preservation of our rights is a commitment that often requires the lonely courage of a patriot. On behalf of all Americans I want to express our often-neglected thanks.
- I assure you your commitment is returned. I pledge to do everything in my power to enhance the prestige and

quality of the Federal bench. In a society, founded on law, we must take all reasonable steps to ensure that the best among us accept the call to serve and are able to serve for life.

-- Our heritage of individual liberty is dependent on the rule of law. As the inscription over the door of the Department of Justice just a few blocks from here reminds us, "Law Alone Can Give Us Freedom." You who interpret it, you who administer it, are the guardians of freedom for generations yet unborn. It is a privilege to welcome you here, today.

TALKING POINTS: LUNCHEON WITH MEMBERS OF THE SUPREME COURT
SEPTEMBER 24, 1981

- Perhaps I should begin by saying I admit nothing, deny everything and demand proof.
- No, it is a pleasure for Nancy and I to be your hosts this afternoon, a pleasure that is all too rare. We should encourage greater communication among all three branches of our Government.
- Mr. Chief Justice, you have aroused much thought and discussion as you have spoken out on the strengths and problems of our judicial system and the effects they have had on American life. The three branches of Government share the responsibility for protecting our people and preserving their way of life. The men and women in each of the branches must rise to your example, set right those problems that decay from within and work together to fight those that beset us from without. You give me confidence that we can.
- It has been said that the Supreme Court is the world's most powerful tribunal. Your opinions determine the very fabric of American life both today and for generations to come.
- As President, I have the responsibility to appoint, as needed, men and women to join you. It is an awesome responsibility.

-- On Monday, the Senate confirmed my first such appointment, Sandra Day O'Connor. She was confirmed not because she is a woman -- the first woman so appointed , not because of her political beliefs and not because of any single element of her character or reputation. Rather, Sandra O'Connor was chosen, confirmed and will take her place among you because of her overall capacity and devotion to the public good. She is dedicated not to a political cause but to a judicial philosophy. In her words, she is pledged to interpreting and applying the law, not to making it. I commend her to you.

-- And I want you all to know that though we don't often thank you, the rest of America knows your sacrifices are as exceptional as the standards you set. Your Nation is very grateful for your service. Thank you very much, and welcome.

SUGGESTED TALKING POINTS
FOR MEETING WITH NATIONAL GOVERNORS' ASSOCIATION
EXECUTIVE COMMITTEE AND STANDING COMMITTEE CHAIRMEN

- I would like to congratulate you on your election to the Executive Committee of NGA and congratulate those of you who are now Chairmen of Standing Committees of NGA. As a former member of NGA, I understand the responsibilities that are involved.
- This is the fourth time in the first 8 months of my Presidency that I have met with either the full membership of NGA or with the NGA Executive Committee and Standing Committee Chairmen. On a number of other occasions I have met with smaller groups of Governors. This is an important relationship to me, and it is one that I hope will continue. Your support has been appreciated.
- In the last few days I have had to make some tough decisions. I have been presented with numerous options and proposals. Those decisions have not been easy. For instance, there have been numerous meetings concerning our defense expenditures. I cannot stress to you more emphatically the need for us to improve our defense capabilities.
- However, I pledged that I would get a balanced budget by 1984. To stay on track we will have to go up to Congress for further cuts.

- I understand that many of you in this room and many of your fellow Governors are also facing fiscal problems that are quite severe, and I appreciate the difficulty of some of the decisions that you have been forced to make. It is not our intention to increase your difficulties unnecessarily, but there are some steps that just have to be taken.
- I hope that we will be able to agree on some of the budget initiatives I will be announcing later today and that there can be discussions concerning those areas where we disagree. I understand that you have already met with Murray Weidenbaum and Secretary Regan and you will be speaking with Dave Stockman later.
- I think we can continue to have a cooperative, constructive relationship. (Call on Governor Snelling.)

THE WHITE HOUSE

WASHINGTON

September 23, 1981

MEMORANDUM FOR THE PRESIDENT

FROM: RICHARD V. ALLEN *Dink*

SUBJECT: Photo Session with Outgoing US Ambassadors
Thursday, September 24 -- 11:30 a.m.
Oval Office

Attached are 3x5 cards with pertinent information for your photo session with:

Ambassador Langhorne Motley	-	Brazil
Ambassador Richard Murphy	-	Saudi Arabia
Ambassador Michael Newlin	-	Algeria

These photo sessions are much appreciated by our outgoing Ambassadors and have proven to be extremely beneficial in the execution of their assignments as Chiefs of Mission.

B

THE WHITE HOUSE

WASHINGTON

21 SEPTEMBER 1981

PHOTO WITH THOMAS McCARTIN AND JIM McCARTIN

DATE: 24 SEPTEMBER 1981
LOCATION: THE OVAL OFFICE
TIME: 11:40 a.m. (duration: 5 minutes)

FROM: GREGORY ~~JS~~ NEWELL, DIRECTOR
PRESIDENTIAL APPOINTMENTS AND SCHEDULING

I. PURPOSE

Present a bronze longhorn steer entitled "tejas" and a handmade bolo tie.

II. BACKGROUND

The request came from Governor Clements of Texas on behalf of his constituent Tom McCartin, President of the Dallas Times Herald newspaper. Jim McCartin, Tom's brother, is the artist and he resides in Nevada.

III. PARTICIPANTS

THE PRESIDENT
Tom McCartin, President, Dallas Times Herald
Jim McCartin, Artist

IV. PRESS PLAN

Photo Opportunity, no press coverage.

V. SEQUENCE OF EVENTS

- a) President greets guests.
- b) Presentation of bronze steer and bolo tie.
- c) Photo.
- d) Guests depart.

VI. TALKING POINTS

The McCartins will have attended the California-Texas Congressional Delegation party at the White House the evening of 23 September 1981.

The longhorn is indigenous to both California and Texas.

C

SCHEDULE OF EVENTS

Reception Honoring the Judiciary
and Luncheon Following

September 24, 1981

FROM: Muffie Brandon

Muffie Brandon

- 11:15 a.m. Guests begin to arrive the SouthWest Gate and are led by members of the Tour Detail to the Rose Garden. Social Aides will usher guests into the Rose Garden where refreshments will be served.
- 11:45 a.m. THE PRESIDENT AND MRS. REAGAN proceed from the Oval Office to the platform in the Rose Garden and are announced. THE PRESIDENT makes brief remarks.
- Following the remarks, THE PRESIDENT AND MRS. REAGAN depart the platform stage left and shake hands en route to the Oval Office. They will hold briefly in the Oval Office.
- 12:00 Noon The guests invited to the Old Family Dining Room for lunch will be led by Social Aides and members of Mr. Fielding's office through the West Garden Room, down the lower Cross Hall, up the back staircase, and into the Old Family Dining Room.
- The remaining guests in the Rose Garden will depart.
- As soon as all guests have arrived in the Old Family Dining Room (approximately 12:05 p.m.), THE PRESIDENT AND MRS. REAGAN will proceed from the Oval Office, into the Lower Cross Hall via the Colonnade, and up the elevator into the Old Family Dining Room where they are seated.
- 12:10 P.m. Luncheon is served.
- 1:05 p.m. THE PRESIDENT makes brief remarks.
- 1:15 p.m. THE PRESIDENT AND MRS. REAGAN depart the Old Family Dining Room. THE PRESIDENT returns to the West Wing and MRS. REAGAN returns to the Residence.
- 1:20 p.m. All guests depart via the Grand Staircase and the Diplomatic Reception Room.

D

THE WHITE HOUSE

WASHINGTON

MEETING WITH 18 GOVERNORS

Date: Thursday, September 24, 1981
Location: Cabinet Room
Time: 1:30 - 2:00 p.m.
From: Richard S. Williamson *Rich*

I. PURPOSE

The National Governors' Association has been generally supportive of the Administration's budget initiatives. This is an opportunity to enlist their continued support for our new budget proposals.

II. BACKGROUND

The National Governors' Association Executive Committee and Standing Committee Chairmen meet in Washington, D.C. twice a year. This is their regularly scheduled fall meeting.

This is Governor Snelling's (R-Vermont) first meeting as Chairman of the National Governors' Association.

The events and press reports of the last few weeks concerning the Administration's Fall Economic Offensive have caused great concern to the Governors. Many of the Governors have just completed a difficult budget process adapting to our FY 82 budget reconciliation legislation. Midwest Republican Governors from industrial states have faced particularly serious fiscal problems.

As you know, the budget deliberations were held tightly. It is my understanding that this decision was made to prevent leaks. Consequently, our office and others in the White House were not able to have consultation on further FY 82 cuts. The governors are unhappy about this. They felt they had a promise for prior consultation.

I have met with Governor Snelling to arrange a process of consultation on the FY 83-84 target numbers.

The Governors have been in contact with the White House Office of Intergovernmental Affairs concerning the following issues:

1. The rumor of a proposal to delete revenue sharing from the FY 82-84 budgets (see Attachment 1 - Letter from Governor Snelling).

2. Their belief that further spending reductions should be fairly apportioned throughout the budget, including defense.
3. Their opposition to any attempt to make deeper cuts in FY 82 or FY 83 in the new block grants.
4. Their belief that plans to phase out federal responsibility for waste water treatment construction grants should provide for an adequate transition period to provide alternative funding sources. (This is a \$2.4 billion program.)
5. Their position that the Administration needs to address proposals for the turn back of federal revenue sources to the states.
6. Their suggestion that the Administration should establish an "early warning" mechanism to ensure that the states are fully consulted in the development of any new Administration policies. (The events of the past few weeks have precipitated this comment.)

III. PARTICIPANTS

Secretary Regan
 Director Stockman
 Murray Weidenbaum
 Richard Williamson
 18 Governors (See Attachment 2)

IV. PRESS PLAN

Press photo opportunity upon your arrival.

V. SEQUENCE OF EVENTS

- | | |
|------------------|--|
| 1:00 - 1:05 p.m. | Richard Williamson will welcome the Governors and discuss the format for the meeting. |
| 1:05 - 1:15 p.m. | Murray Weidenbaum will discuss the economic reasons underlying our new budget proposals. |
| 1:15 - 1:30 p.m. | Secretary Regan will discuss the fiscal aspects of our budget proposals and their potential effect upon the financial markets. |

1:30 p.m.	You will join the meeting.
1:30 - 1:35 p.m.	Press Photo Opportunity.
1:35 - 1:40 p.m.	You will make brief remarks (Talking Points attached) and call on Governor Snelling.
1:40 - 1:45 p.m.	Governor Snelling will make brief remarks regarding the Governors' concerns (see Background above).
1:45 - 2:00 p.m.	Questions and Answers.
2:00 - 2:30 p.m.	Dave Stockman will remain in the meeting after you leave to answer questions regarding budget details.

Attachments: 1 - Letter from Governor Snelling
2 - List of Governors Attending
3 - Talking Points



National Governors' Association

Richard A. Snelling
Governor of Vermont
Chairman

September 18, 1981

Stephen B. Farber
Executive Director

The President
The White House
Washington, D.C. 20500

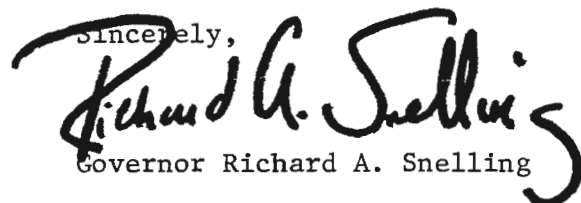
Dear Mr. President:

On behalf of the nation's Governors, I want to express deep concern regarding reports that general revenue sharing for local governments will be reduced in fiscal 1982 and phased out over the next three years.

State and local governments are already cutting public services substantially because of reductions in other federal programs. As you noted during your campaign, revenue sharing's flexibility and low overhead costs make it a model for other federal aid programs. It is also widely regarded by tens of thousands of local officials and by the public as one way in which the federal government shares its revenues with local jurisdictions.

Abrupt reductions in this program, without any consultation with state and local officials, would be a grave mistake. This new issue, along with our continuing concerns with Medicaid, block grants, and initial efforts to sort out responsibilities and resources among the levels of government, will be on our agenda when we meet with you next Thursday.

Sincerely,


Governor Richard A. Snelling

List of 18 Governors Attending September 24 Meeting

Executive Committee Members

Governor Richard Snelling (R-Vermont), Chairman of NGA
Governor George Busbee (D-Georgia)
Governor John Evans (D-Idaho)
Governor Robert Ray (R-Iowa)
Governor James R. Thompson (R-Illinois)
Governor Joseph E. Brennan (D-Maine)
Governor William G. Milliken (R-Michigan)

Standing Committee Chairmen

Governor Charles Thone (R-Nebraska)
Governor Christopher (Kit) Bond (R-Missouri)
Governor John D. (Jay) Rockefeller IV (D-West Virginia)
Governor Lamar Alexander (R-Tennessee)
Governor Harry Hughes (D-Maryland)
Governor Allen I. Olson (R-North Dakota)
Governor Richard Riley (D-South Carolina)
Governor Robert List (R-Nevada)

Other Governors Attending

Governor Scott M. Matheson (D-Utah)
Governor Bruce Babbitt (D-Arizona)
Governor Juan F. Luis (I-Virgin Islands)

THE WHITE HOUSE
WASHINGTON
THE PRESIDENT'S SCHEDULE
Thursday, September 24, 1981

UNPUBLISHED
September 23, 1981
5:00 pm

9:00 am (30 min)	<u>Staff Time</u> (Baker, Meese, Deaver)	Oval Office
9:30 am (15 min)	<u>Senior Staff Time</u>	Oval Office
9:45 am (15 min)	<u>Personal Staff Time</u>	Oval Office
10:00 am (5 min)	<u>Speech Preparation Photo</u> (Larry Speakes) Writing Pool and Photo Coverage	Oval Office
10:05 am (1 hr, 25 min)	<u>Personal Staff Time</u>	Oval Office
11:30 am (10 min)	<u>Photos with Ambassadors</u> (Richard V. Allen) White House Photographer	Oval Office
11:40 am (5 min)	Brief Greeting and Photo with Mr. Tom McCartin, President, Dallas Times Herald, and his brother, Jim McCartin (Gregory J. Newell) White House Photographer	Oval Office
11:45 am (15 min)	The President and Mrs. Reagan join Reception for the Judiciary	Rose Garden
Noon (75 min)	The President and Mrs. Reagan proceed to Luncheon for Supreme Court Justices and Spouses (Peter McCoy/Fred Fielding)	First Floor Family Dining Room
1:30 pm (30 min)	Meeting with the Executive Committee of the National Governors Association (Richard Williamson) Press Photo at Beginning	Cabinet Room
2:00 pm (60 min)	<u>Personal Staff Time</u>	Oval Office
3:00 pm (30 min)	<u>Cabinet Meeting</u> (Craig Fuller)	Cabinet Room
3:30 pm (30 min)	<u>Speech Preparation</u>	Map Room
4:00 pm	<u>To the Residence for Speech Preparation</u>	Residence
9:00 pm	<u>Deliver Speech from Oval Office</u>	Oval Office

THE WHITE HOUSE
WASHINGTON
THE PRESIDENT'S SCHEDULE
Thursday, September 24, 1981

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11:40 am (5 min)	Brief Greeting and Photo with Mr. Tom McCartin, President, Dallas Times Herald, and his brother, Jim McCartin <u>(Gregory J. Newell)</u> White House Photographer	(TAB B) Oval Office
11:45 am (15 min)	The President and Mrs. Reagan join Reception for the Judiciary <i>photo</i> <u>(TAB C)</u> (draft remarks attached)	Rose Garden
Noon (75 min)	The President and Mrs. Reagan proceed to Luncheon for Supreme Court Justices and Spouses <u>(Peter McCoy/Fred Fielding)</u> (draft remarks attached)	First Floor Family Dining Room
1:30 pm (30 min)	Meeting with the Executive Committee of the National Governors Association <u>(Richard Williamson)</u> Press Photo at Beginning	(TAB D) Cabinet Room
2:00 pm (60 min)	<u>Personal Staff Time</u> <i>also</i>	Oval Office
3:00 pm (30 min)	<u>Cabinet Meeting</u> (Craig Fuller) <i>EP + Bush</i> (available in a.m.)	Cabinet Room
3:30 pm (30 min)	<u>Speech Preparation</u>	Map Room
4:00 pm	<u>To the Residence for Speech Preparation</u>	Residence
9:00 pm	<u>Deliver Speech from Oval Office</u>	Oval Office

B

THE WHITE HOUSE

WASHINGTON

21 SEPTEMBER 1981

PHOTO WITH THOMAS McCARTIN AND JIM McCARTIN

DATE: 24 SEPTEMBER 1981

LOCATION: THE OVAL OFFICE

TIME: 11:40 a.m. (duration: 5 minutes)

FROM: GREGORY ~~J~~ NEWELL, DIRECTOR

PRESIDENTIAL APPOINTMENTS AND SCHEDULING

I. PURPOSE

Present a bronze longhorn steer entitled "tejas" and a handmade bolo tie.

II. BACKGROUND

The request came from Governor Clements of Texas on behalf of his constituent Tom McCartin, President of the Dallas Times Herald newspaper. Jim McCartin, Tom's brother, is the artist and he resides in Nevada.

III. PARTICIPANTS

THE PRESIDENT

Tom McCartin, President, Dallas Times Herald

Jim McCartin, Artist

IV. PRESS PLAN

Photo Opportunity, no press coverage.

V. SEQUENCE OF EVENTS

- a) President greets guests.
- b) Presentation of bronze steer and bolo tie.
- c) Photo.
- d) Guests depart.

VI. TALKING POINTS

The McCartins will have attended the California-Texas Congressional Delegation party at the White House the evening of 23 September 1981.

The longhorn is indigenous to both California and Texas.

C

SCHEDULE OF EVENTS

Reception Honoring the Judiciary
and Luncheon Following

September 24, 1981

FROM: Muffie Brandon

Muffie Brandon

- 11:15 a.m. Guests begin to arrive the SouthWest Gate and are led by members of the Tour Detail to the Rose Garden. Social Aides will usher guests into the Rose Garden where refreshments will be served.
- 11:45 a.m. THE PRESIDENT AND MRS. REAGAN proceed from the Oval Office to the platform in the Rose Garden and are announced. THE PRESIDENT makes brief remarks.
- Following the remarks, THE PRESIDENT AND MRS. REAGAN depart the platform stage left and shake hands en route to the Oval Office. They will hold briefly in the Oval Office.
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- 1:20 p.m. All guests depart via the Grand Staircase and the Diplomatic Reception Room.

TALKING POINTS: JUDICIAL RECEPTION
SEPTEMBER 24, 1981

- Nancy and I are honored to welcome you to the White House today. You, who have met the exacting standards of integrity, fairness and intellect required for Federal judgeship provide reassurance for us all that our ideals of liberty and justice are alive and well in the United States of America.
- Wisdom is the quality we look for most in our judges. In an age of mounting judicial workloads and increasing technicality, we demand of our judges a wisdom that knows no time, has no prejudice and wants no other reward. The challenge seems impossible, and yet you have dedicated your lives to it.
- We have entrusted you with our society, ideals, and freedoms. Our future depends on the way you define it today. It is a sacred trust whose burden can only be carried by the highest quality of men and women.
- Your determined commitment to the preservation of our rights is a commitment that often requires the lonely courage of a patriot. On behalf of all Americans I want to express our often-neglected thanks.
- I assure you your commitment is returned. I pledge to do everything in my power to enhance the prestige and

quality of the Federal bench. In a society, founded on law, we must take all reasonable steps to ensure that the best among us accept the call to serve and are able to serve for life.

-- Our heritage of individual liberty is dependent on the rule of law. As the inscription over the door of the Department of Justice just a few blocks from here reminds us, "Law Alone Can Give Us Freedom." You who interpret it, you who administer it, are the guardians of freedom for generations yet unborn. It is a privilege to welcome you here, today.

TALKING POINTS: LUNCHEON WITH MEMBERS OF THE SUPREME COURT
SEPTEMBER 24, 1981

- Perhaps I should begin by saying I admit nothing, deny everything and demand proof.
- No, it is a pleasure for Nancy and I to be your hosts this afternoon, a pleasure that is all too rare. We should encourage greater communication among all three branches of our Government.
- Mr. Chief Justice, you have aroused much thought and discussion as you have spoken out on the strengths and problems of our judicial system and the effects they have had on American life. The three branches of Government share the responsibility for protecting our people and preserving their way of life. The men and women in each of the branches must rise to your example, set right those problems that decay from within and work together to fight those that beset us from without. You give me confidence that we can.
- It has been said that the Supreme Court is the world's most powerful tribunal. Your opinions determine the very fabric of American life both today and for generations to come.
- As President, I have the responsibility to appoint, as needed, men and women to join you. It is an awesome responsibility.

-- On Monday, the Senate confirmed my first such appointment, Sandra Day O'Connor. She was confirmed not because she is a woman -- the first woman so appointed , not because of her political beliefs and not because of any single element of her character or reputation. Rather, Sandra O'Connor was chosen, confirmed and will take her place among you because of her overall capacity and devotion to the public good. She is dedicated not to a political cause but to a judicial philosophy. In her words, she is pledged to interpreting and applying the law, not to making it. I commend her to you.

-- And I want you all to know that though we don't often thank you, the rest of America knows your sacrifices are as exceptional as the standards you set. Your Nation is very grateful for your service. Thank you very much, and welcome.

D

THE WHITE HOUSE

WASHINGTON

MEETING WITH 18 GOVERNORS

Date: Thursday, September 24, 1981
Location: Cabinet Room
Time: 1:30 - 2:00 p.m.
From: Richard S. Williamson *Rich*

I. PURPOSE

The National Governors' Association has been generally supportive of the Administration's budget initiatives. This is an opportunity to enlist their continued support for our new budget proposals.

II. BACKGROUND

The National Governors' Association Executive Committee and Standing Committee Chairmen meet in Washington, D.C. twice a year. This is their regularly scheduled fall meeting.

This is Governor Snelling's (R-Vermont) first meeting as Chairman of the National Governors' Association.

The events and press reports of the last few weeks concerning the Administration's Fall Economic Offensive have caused great concern to the Governors. Many of the Governors have just completed a difficult budget process adapting to our FY 82 budget reconciliation legislation. Midwest Republican Governors from industrial states have faced particularly serious fiscal problems.

As you know, the budget deliberations were held tightly. It is my understanding that this decision was made to prevent leaks. Consequently, our office and others in the White House were not able to have consultation on further FY 82 cuts. The governors are unhappy about this. They felt they had a promise for prior consultation.

I have met with Governor Snelling to arrange a process of consultation on the FY 83-84 target numbers.

The Governors have been in contact with the White House Office of Intergovernmental Affairs concerning the following issues:

1. The rumor of a proposal to delete revenue sharing from the FY 82-84 budgets (see Attachment 1 - Letter from Governor Snelling).

2. Their belief that further spending reductions should be fairly apportioned throughout the budget, including defense.
3. Their opposition to any attempt to make deeper cuts in FY 82 or FY 83 in the new block grants.
4. Their belief that plans to phase out federal responsibility for waste water treatment construction grants should provide for an adequate transition period to provide alternative funding sources. (This is a \$2.4 billion program.)
5. Their position that the Administration needs to address proposals for the turn back of federal revenue sources to the states.
6. Their suggestion that the Administration should establish an "early warning" mechanism to ensure that the states are fully consulted in the development of any new Administration policies. (The events of the past few weeks have precipitated this comment.)

III. PARTICIPANTS

Secretary Regan
 Director Stockman
 Murray Weidenbaum
 Richard Williamson
 18 Governors (See Attachment 2)

IV. PRESS PLAN

Press photo opportunity upon your arrival.

V. SEQUENCE OF EVENTS

1:00 - 1:05 p.m.	Richard Williamson will welcome the Governors and discuss the format for the meeting.
1:05 - 1:15 p.m.	Murray Weidenbaum will discuss the economic reasons underlying our new budget proposals.
1:15 - 1:30 p.m.	Secretary Regan will discuss the fiscal aspects of our budget proposals and their potential effect upon the financial markets.

1:30 p.m.	You will join the meeting.
1:30 - 1:35 p.m.	Press Photo Opportunity.
1:35 - 1:40 p.m.	You will make brief remarks (Talking Points attached) and call on Governor Snelling.
1:40 - 1:45 p.m.	Governor Snelling will make brief remarks regarding the Governors' concerns (see Background above).
1:45 - 2:00 p.m.	Questions and Answers.
2:00 - 2:30 p.m.	Dave Stockman will remain in the meeting after you leave to answer questions regarding budget details.

Attachments: 1 - Letter from Governor Snelling
2 - List of Governors Attending
3 - Talking Points

**National Governors' Association**

Richard A. Snelling
Governor of Vermont
Chairman

September 18, 1981

Stephen B. Farber
Executive Director

The President
The White House
Washington, D.C. 20500

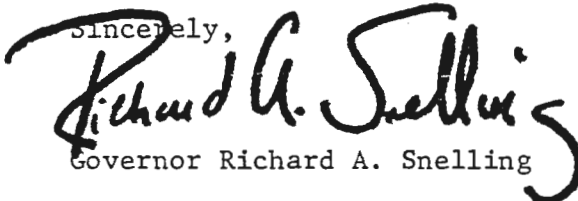
Dear Mr. President:

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State and local governments are already cutting public services substantially because of reductions in other federal programs. As you noted during your campaign, revenue sharing's flexibility and low overhead costs make it a model for other federal aid programs. It is also widely regarded by tens of thousands of local officials and by the public as one way in which the federal government shares its revenues with local jurisdictions.

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Sincerely,



Governor Richard A. Snelling

List of 18 Governors Attending September 24 Meeting

Executive Committee Members

Governor Richard Snelling (R-Vermont), Chairman of NGA
Governor George Busbee (D-Georgia)
Governor John Evans (D-Idaho)
Governor Robert Ray (R-Iowa)
Governor James R. Thompson (R-Illinois)
Governor Joseph E. Brennan (D-Maine)
Governor William G. Milliken (R-Michigan)

Standing Committee Chairmen

Governor Charles Thone (R-Nebraska)
Governor Christopher (Kit) Bond (R-Missouri)
Governor John D. (Jay) Rockefeller IV (D-West Virginia)
Governor Lamar Alexander (R-Tennessee)
Governor Harry Hughes (D-Maryland)
Governor Allen I. Olson (R-North Dakota)
Governor Richard Riley (D-South Carolina)
Governor Robert List (R-Nevada)

Other Governors Attending

Governor Scott M. Matheson (D-Utah)
Governor Bruce Babbitt (D-Arizona)
Governor Juan F. Luis (I-Virgin Islands)

SUGGESTED TALKING POINTS
FOR MEETING WITH NATIONAL GOVERNORS' ASSOCIATION
EXECUTIVE COMMITTEE AND STANDING COMMITTEE CHAIRMEN

- I would like to congratulate you on your election to the Executive Committee of NGA and congratulate those of you who are now Chairmen of Standing Committees of NGA. As a former member of NGA, I understand the responsibilities that are involved.
- This is the fourth time in the first 8 months of my Presidency that I have met with either the full membership of NGA or with the NGA Executive Committee and Standing Committee Chairmen. On a number of other occasions I have met with smaller groups of Governors. This is an important relationship to me, and it is one that I hope will continue. Your support has been appreciated.
- In the last few days I have had to make some tough decisions. I have been presented with numerous options and proposals. Those decisions have not been easy. For instance, there have been numerous meetings concerning our defense expenditures. I cannot stress to you more emphatically the need for us to improve our defense capabilities.
- However, I pledged that I would get a balanced budget by 1984. To stay on track we will have to go up to Congress for further cuts.

- I understand that many of you in this room and many of your fellow Governors are also facing fiscal problems that are quite severe, and I appreciate the difficulty of some of the decisions that you have been forced to make. It is not our intention to increase your difficulties unnecessarily, but there are some steps that just have to be taken.
- I hope that we will be able to agree on some of the budget initiatives I will be announcing later today and that there can be discussions concerning those areas where we disagree. I understand that you have already met with Murray Weidenbaum and Secretary Regan and you will be speaking with Dave Stockman later.
- I think we can continue to have a cooperative, constructive relationship. (Call on Governor Snelling.)

THE WHITE HOUSE

WASHINGTON

SCHEDULE OF THE PRESIDENT

FRIDAY, SEPTEMBER 24, 1981

EVENT: INVESTITURE OF SANDRA DAY O'CONNOR

- 1:30 p.m. Depart White House en route Supreme Court. In limo: Judge Sandra Day O'Connor and husband John. (Drive time: 10 mins.)
- 1:40 p.m. Arrive Supreme Court. Proceed inside. Met by Al Wong, Marshal of the Court.
- Proceed to holding room. Met by Mrs. Warren Burger.
- 1:50 p.m. Proceed to Justices' Conference Room for photo with all Justices.
- 1:58 p.m. Depart holding room en route Courtroom for investiture.
- (See attached diagram.)
(See attached scenario.)
- 2:15 p.m. Depart Courtroom en route holding room. Joined by Warren Burger and wife, Justice O'Connor, husband John and sons Scott, Brian, and Jay.
- 2:20 p.m. Proceed to Courtyard for photo session.
- 2:30 p.m. Depart Courtyard en route motorcade.
- 2:35 p.m. Depart Supreme Court en route White House. (Drive time: 10 mins.)
- 2:45 p.m. Arrive White House.

WITHDRAWAL SHEET

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1 SCHEDULE

1 9/24/1981 B7(C)

OF THE PRESIDENT [PG. 1] [PARTIAL]

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]

B-3 Release would violate a Federal statute [(b)(3) of the FOIA]

B-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]

B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]

B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]

B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]

B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

THE WHITE HOUSE

WASHINGTON

SCHEDULE OF THE PRESIDENT

FOR

FRIDAY, SEPTEMBER 25, 1981

EVENT: INVESTITURE OF SANDRA DAY O'CONNOR

THE PRESIDENT'S PARTICIPATION

Attendee

WEATHER

Sunny

High 60's

No Chance of Precipitation

DRESS

Men's Business Suit

Ladies' Afternoon Dress

ADVANCE

GUBITOSI, ROBERT K.
KUHN, JAMES F.

AIKEN, GORDON

STAFF
PRESS
USSS
WHCA

CONTACTS

Presidential Advance Office: 202/456-7565

STEPHEN M. STUDDERT
KAREN J. ROBERTS

09/24/81 10:00 a.m.

GUEST AND STAFF INSTRUCTIONS

1:30 p.m. Board motorcade at Diplomatic Entrance.

1:25 p.m. THE PRESIDENT and Mrs. Reagan depart The Residence en route Diplomatic Entrance for motorcade boarding.

1:30 p.m. THE PRESIDENT and Mrs. Reagan depart The White House en route Supreme Court, Garage 3 entrance, Second Street, N.E.

(Drive Time: 10 mins.)

MOTORCADE ASSIGNMENTSLeadSpare

J. Canzeri
D. Fischer

Limo

THE PRESIDENT
Mrs. Reagan
Judge Sandra Day O'Connor
Mr. John O'Connor

Follow-upControl

M. Deaver
Dr. D. Ruge
Military Aide

Security IIStaff I

J. Baker
P. McCoy
F. Fielding

Staff II

S. Studdert
Press Officer
M. Evans
Medic

VIP I

Scott O'Connor
Brian O'Connor
Jay O'Connor
R. Ahearn

Press Van I

J. Kuhn

Press Van IIWHCAAmbulanceTail

1:40 p.m. THE PRESIDENT and Mrs. Reagan arrive Supreme Court, and proceed inside.

CLOSED PRESS COVERAGE

Met (inside) by:

Al Wong, Marshal of the Court

CLOSED PRESS COVERAGE

GUEST AND STAFF INSTRUCTIONS

Necessary staff only will accompany THE PRESIDENT. Invited guests only will be escorted by Mike Luttig directly to Courtroom. NOTE: No cameras will be allowed in Courtroom.

THE PRESIDENT and Mrs. Reagan, escorted by Marshal Wong, proceed to holding room (Chief Justice Warren Burger's outer office).

They are greeted by:

Mrs. Warren Burger

1:50 p.m. THE PRESIDENT and Mrs. Reagan, accompanied by Mrs. Burger and escorted by Marshal Wong, proceed to Justices' Conference Room for photo session with all Justices.

OFFICIAL PHOTOGRAPHER ONLY

1:57 p.m. Mrs. Reagan and Mrs. Burger, escorted by Marshal Wong, proceed to Courtroom and are seated.

1:58 p.m. THE PRESIDENT, escorted by Marshal Wong, departs Conference Room en route Courtroom for investiture of Judge Sandra Day O'Connor.

GUEST AND STAFF INSTRUCTIONS

Necessary staff accompanying THE PRESIDENT will hold in corridor outside Courtroom.

1:59 p.m. THE PRESIDENT, escorted by Marshal Wong, arrives Courtroom. Deputy Marshal Paul Taggart strikes gavel and announces THE PRESIDENT.

WRITING PRESS AND ARTISTS ONLY

The investiture proceeds under direction of Chief Justice Burger.

See Tab A for seating diagram.

See Tab B for program.

2:15 p.m. THE PRESIDENT and Mrs. Reagan, accompanied by Mrs. Burger and escorted by Marshal Wong, depart Courtroom en route holding room.

THE PRESIDENT and Mrs. Reagan, accompanied by Mrs. Burger and escorted by Marshal Wong, arrive holding room.

They are joined by:

Chief Justice Warren Burger
Justice Sandra Day O'Connor
Mr. John O'Connor and children: Scott,
Brian, and Jay

GUEST AND STAFF INSTRUCTIONS

Necessary staff accompanying THE PRESIDENT will remain outside holding room. All other guests and staff will be escorted directly to Courtyard.

2:20 p.m. THE PRESIDENT and Mrs. Reagan, accompanied by Chief Justice and Mrs. Burger, and Justice O'Connor and family, and escorted by Marshal Wong, proceed to Courtyard for photo session.*

PRESS POOL COVERAGE

GUEST AND STAFF INSTRUCTIONS

2:25 p.m. Proceed to motorcade and board immediately.

2:30 p.m. THE PRESIDENT and Mrs. Reagan, escorted by Marshal Wong, depart Courtyard en route motorcade for boarding.

CLOSED PRESS COVERAGE

2:35 p.m. THE PRESIDENT and Mrs. Reagan depart Supreme Court en route The White House.

(Drive Time: 10 mins.)

MOTORCADE ASSIGNMENTS

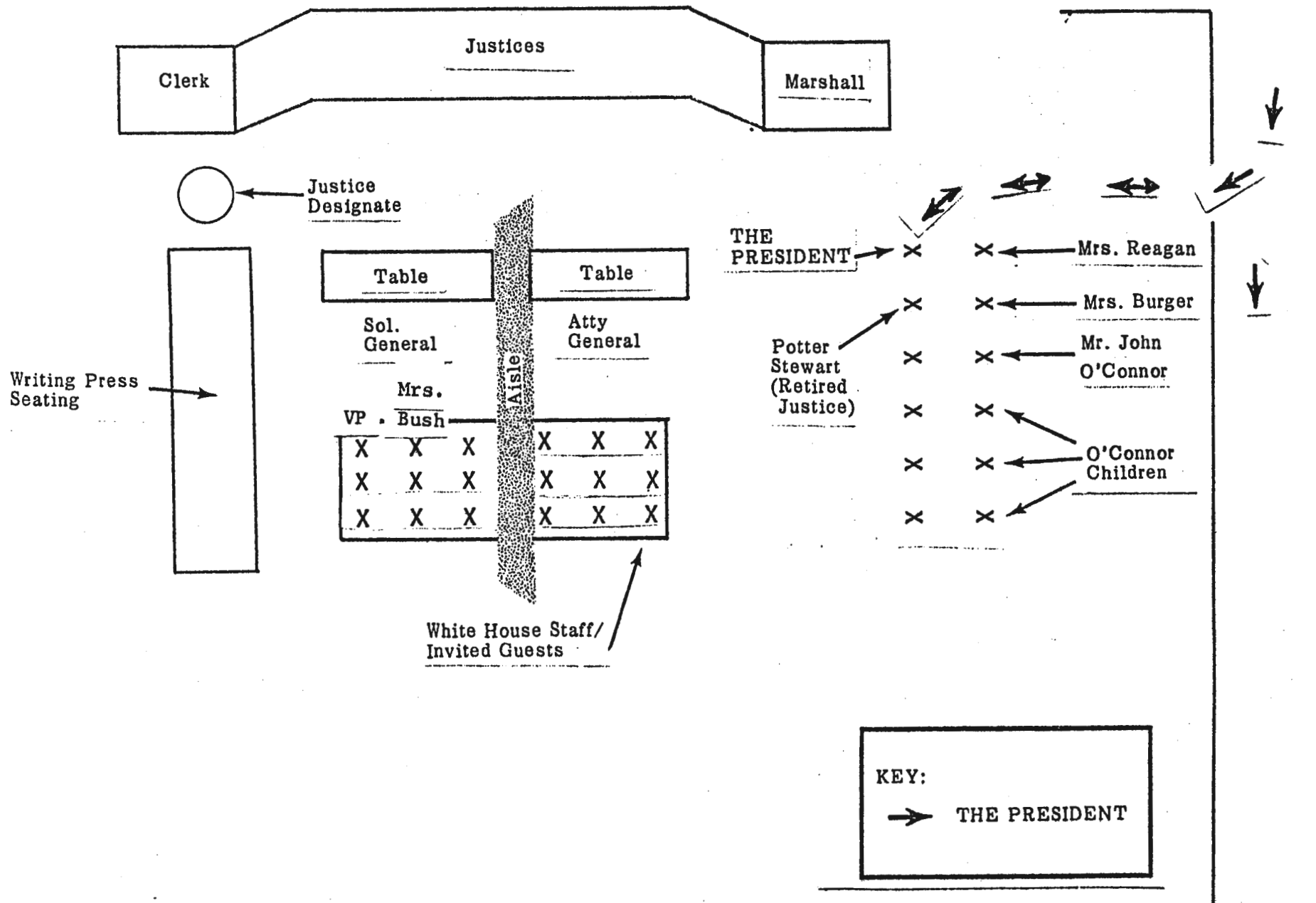
Same as on arrival with the deletion of the O'Connor family.

2:45 p.m. THE PRESIDENT and Mrs. Reagan arrive The White House, Diplomatic Entrance.

* In the event of inclement weather, Courtyard photo session will be held in the Lawyer's Lounge.

SUPREME COURT/INVESTITURE OF JUDGE SANDRA DAY O'CONNOR

Friday, September 25, 1981



Office of the Marshal
Supreme Court of the United States
Washington, D. C. 20543

Scenario - Investiture of
Judge Sandra Day O'Connor
September 25, 1981

The Attorney General and the Solicitor General will have been seated at counsel table. They will wear formal morning clothes in the Courtroom. At 1:57 P.M. Mrs. Burger and Mrs. Reagan will be escorted to their seats in the Justices Box. At 1:58 P.M. Judge O'Connor will be escorted to the well of the Courtroom and seated in the John Marshall chair in front of the Clerk of the Court. The President of the United States is escorted to the traditional seat reserved to the President at 1:59 P.M. by the Marshal of the Court. AT 2:00 P.M. the Justices will enter the Courtroom, and as soon as they are seated, the Chief Justice will announce the special session of the Court.

THE CHIEF JUSTICE: This special session of the Court is held to receive the Commission of the newly appointed Associate Justice, Judge Sandra Day O'Connor. The Court recognizes the Attorney General of the United States.

(The Attorney General would then go to the Counsel lectern.)

-2-

THE CHIEF JUSTICE: The Court recognizes the Attorney General of the United States.

(The Attorney General would then go to the Counsel lectern)

THE ATTORNEY GENERAL: Mr. Chief Justice, and may it please the Court: I bear with me the Commission issued to Judge Sandra Day O'Connor as an Associate Justice of this Court. It has been duly signed by the President and attested by me as Attorney General. I move that the Clerk read this Commission and that it be made part of the permanent records of the Court.

(The Commission is handed to a Courtroom Attendant near the lectern.)

THE CHIEF JUSTICE: Your motion is granted, Mr. Attorney General.

(The Commission having been handed to the Clerk of the Court by a Court Attendant, the Clerk then reads it for the record.)

THE CHIEF JUSTICE: Mr. Clerk, will you kindly escort Judge O'Connor to the bench to take the oath?

(As Judge O'Connor is being escorted to the bench, the Chief Deputy Marshal will enter the rear center of the bench carrying the robe of the new Justice. He will stand to rear of the Chief Justice as the oath is administered; the Clerk will hold the Bible.)

THE CHIEF JUSTICE: Judge O'Connor, please place your left hand on the Bible and raise your right hand and repeat after me:

(OATH)

THE CHIEF JUSTICE: Congratulations, Justice O'Connor; Mr. Marshal, will you kindly robe the new Justice and escort her to her seat. (The Chief Deputy Marshal will then escort Justice O'Connor to her place at the bench.) When the new Associate Justice is seated the Chief Justice will say:

THE CHIEF JUSTICE: Justice O'Connor on behalf of all members of the Court I extend to you a warm welcome as an Associate Justice of the Court and wish for you a long and happy career in our common calling.

9:00 pm Speech from Oval Office

Friday, September 25

9:00 am (30 min)		Staff Time (Baker, Meese, Deaver)	Oval Office
9:30 am (15 min)		Senior Staff Time	Oval Office
9:45 am (30 min)		Personal Staff Time	Oval Office
10:45 am (45 min)		Briefing for Moi Visit	
11:30 am (30 min)		Meeting with President Moi of Kenya (Allen)	Oval Office
12:00 m (75 min)		Luncheon with President Moi	
2:00 pm	N	Swearing-in of Sandra Day O'Connor at the Supreme Court	
3:00 pm (20 min)		Taping Session (1) WHO Interview (2) Roy Acuff - for NBC Special (Mark Goodie)	
4:00 pm	TN	To Camp David	

Saturday, September 26

T N Camp David

Speech preparation for New Orleans speech

Sunday, September 27

T N Camp David

5:00 pm

T N Depart for White House

9/22/81

Monday, September 28

8:45 am

Depart for New Orleans

11:00 am

Speak to International Association of
Police Chiefs in New Orleans

12:00 m

Attend a Political Event in New Orleans

4:00 pm

Return to Washington

Tuesday, September 29

(Rosh Hoshana)

9:00 am (30 min)		Staff Time (Baker, Meese, Deaver) Oval Office
10:00 am		Speech to World Bank gathering
11:30 am (15 min)		Senior Staff time Oval Office
11:45 am (30 min)		Personal Staff Time Oval Office
12:15 pm (60 min)		Lunch with Helene von Damm (Oval Office)
1:15 pm (45 min)		Personal Staff Time
3:15 pm (20 min)	T	Meeting with Amb. Jeane Kirkpatrick, to report on her recent trip (Fuller/Allen) Oval Office
3:45 pm (10 min)		Courtesy call by J. Richard Conder, new Pres of the Natl Assoc. of Counties (Williamson) Oval Office
4:00 pm (45 min)		Congressional Photo Session (Friedersdorf) Oval Office
4:45 pm (30 min)		Staff Time (Baker, Meese, Deaver) Oval Office
5:15 pm (10 min)		Photo opportunity with Legislative Candidates (Nofziger) Roosevelt Room
5:30 pm (30 min)	N	Reception for Congressional Supporters of Economic Recovery Program

Wednesday, September 30

9:00 am (30 min)		Staff Time (Baker, Meese, Deaver)	Oval Office
9:30 am (60 min)		Meeting with GOP Congressional Leaders (Friedersdorf)	Cabinet Room
10:30 am (15 min)		Senior Staff Time	Oval Office
10:45 am (30 min)		Personal Staff Time	Oval Office
11:15 am (30-45 min)	T	Richard Wirthlin	Oval Office
12:00 m		To Residence for Lunch	
1:30 pm	T	To Quantico for riding	
4:30 pm	T	Return to South Grounds	