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JG

Page 1 of 3

ID # 155112

WHITE HOUSE
OFFICE OF RECORDS MANAGEMENT
WORKSHEET

- ☐ X-MEDIA
☐ H-INTERNAL

Name of Document: BRIEFING PAPERS
FOR PRESIDENT'S
SCHEDULED
APPOINTMENTS FOR

JUL1283

Subject Codes:

1) Subject: Meeting with the Republican
Congressional Leadership to discuss:
A) Central America
B) Middle East
C) START negotiations
D) Legislative calendar

P	R	0	0	7	-	0	1
FG	0	3	1	-			
				-			
EO	0	0	1	-	0	7	
EO	0	0	1	-	0	9	
FO	0	0	6	-	0	3	
LE				-			
PL	0	0	5	-	0	4	
BE	0	0	4	-			
FO	0	0	4	-			
BE				-			
FG	0	1	0	-	0	1	
FG	0	1	0	-	0	2	
RS				-			
HE				-			
SC				-			
				-			
				-			
				-			

2) Meeting with the Economic Briefing
Group to discuss the domestic and
international economic situation.

3) Meeting with the Cabinet to discuss a
report by the Federal Laboratory Review
Panel.
and the Cabinet Council on Commerce & Trade

4) Meeting with the Cabinet Council

ROUTE TO:		ACTION		DISPOSITION		
Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
RMHENL		RSZ			C	

Referral Note:

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☐ H-INTERNAL

Name of Document: BRIEFING PAPERS
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APPOINTMENTS FOR

JUL1283

Subject Codes:

4) Subject: Meeting with ~~the~~ Pro-School Prayer
leaders to discuss the proposed Voluntary
Prayer Amendment

P R 0 0 7 - 0 1
R M 0 2 0 -
L E -

5) Meeting with Congressman Sam Hall and his
family.

6) Meeting with Congressman Tom Loeffler
and several constituents to receive:
A) a hat
B) a bronze likeness of the President

-
-
-
-
-
G I 0 0 2 -
P P 0 1 2 - 1 0
A R -

7) Meeting with Senator Jeremiah Denton and
America's junior Miss of 1983, Stephanie
Ashmore.

M A -
P R 0 0 6 -

8) Meeting with Senator Richard Lugar and John
Roberts, President of Kiwanis International

-
-
-
-
-

ROUTE TO:		ACTION		DISPOSITION		
Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Code	Completion Date YY/MM/DD
RMHENL		RSZ			C	

Referral Note:

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OFFICE OF RECORDS MANAGEMENT
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Name of Document: BRIEFING PAPERS
FOR PRESIDENT'S
SCHEDULED
APPOINTMENTS FOR

JULI 28 3

Subject Codes:

P R 0 0 7 - 0 1

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IT 0 7 0 - ☐ ☐

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CO 0 5 4 - 0 1

CO 1 2 4 - ☐ ☐

CO 0 7 4 - ☐ ☐

☐ ☐ ☐ ☐ - ☐ ☐

CO 0 9 2 - ☐ ☐

9) Subject: Reenactment of signing ceremony for
H. J. Resolution 234 - National Children's
Liver Disease Awareness Week with:
A) Senator Alfonse D'AMATO
B) Congressman Guy Molinari

10) Meeting with Congressman Dan Burton and
his mother, Bonnie Kelley.

11) Luncheon with ALEJANDRO ORFILA,
Secretary General of the Organization of
American States.

12) Presentation of Diplomatic Credentials by Embassadors:

A) Gerhard Herder - German Democratic Republic

B) Celeso PASTOR - Peru

C) MEIR ROSENNE - Israel

D) GIOVINELLA GONTHIER - Seychelles

E) PAUL PETERS - Luxembourg

ROUTE TO:		ACTION		DISPOSITION	
Office/Agency	(Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Completion Date YY/MM/DD
RMHENL		RSZ		C	

Referral Note:

cc: Dave Fischer
Kathy Osborne
Nell Yates
Guard West Basement

LUNCHEON WITH SECRETARY GENERAL ORFILA

Tuesday, July 12, 1983 -- 12 noon -- Oval Office

The President
William P. Clark

Secretary General Alejandro "Alex" Orfila

THE SCHEDULE OF
PRESIDENT RONALD REAGAN

Tuesday, July 12, 1983



9:00 am (30 min)	<u>Staff Time</u> (Baker, Meese, Deaver)	Oval Office
9:30 am (60 min)	<u>Meeting with GOP Congressional Leadership</u> (Duberstein) (Tab A)	Cabinet Room
10:30 am (15 min)	<u>National Security Briefing</u> (Clark)	Oval Office
10:45 am (15 min)	<u>Senior Staff Time</u>	Oval Office
11:00 am (60 min)	<u>National Security Council Meeting</u> (Clark) (distributed separately)	Cabinet Room
12:00 m (60 min)	<u>Lunch with Secy. General Orfila, OAS</u> (Clark) (distributed separately)	Oval Office
1:00 pm (30 min)	<u>Personal Staff Time</u>	Oval Office
1:30 pm (30 min)	<u>Economic Briefing</u> (Darman/Fuller) (Tab B)	Oval Office
2:00 pm (60 min)	<u>Cabinet Time</u> (Fuller) (Tab C)	Cabinet Room
3:00 pm (60 min)	<u>Personal Staff Time</u>	Oval Office
4:00 pm (10 min)	<u>Meeting with Y.K. Pao</u> (Sittmann)	Oval Office
4:15 pm (15 min)	<u>Meeting with School Prayer Leaders</u> (Whittlesey) (Tab D)	Roosevelt Room
4:30 pm (30 min)	<u>Congressional Photo Time</u> (Duberstein) (Tab E)	Oval Office
5:00 pm (20 min)	<u>Presentation of Diplomatic Credentials</u> (Clark) (distributed separately)	Oval Office

UNP 7/11/83
4:00 pm



Tuesday, July 12, 1983

9:00 am (30 min)	<u>Staff Time</u> (Baker, Meese, Deaver)	Oval Office
9:30 am (60 min)	<u>Meeting with GOP Congressional Leadership</u> (Duberstein) (Tab A)	Cabinet Room
10:30 am (15 min)	<u>National Security Briefing</u> (Clark) 0112 NORTH, AND FORTIER PHIL DUE	Oval Office
10:45 am (15 min)	<u>Senior Staff Time</u>	Oval Office
11:00 am (60 min)	<u>National Security Council Meeting</u> (Clark) map/Kempelman (distributed separately)	Cabinet Room
12:00 m (60 min)	<u>Lunch with Secy. General Orfila, OAS</u> (Clark) (distributed separately)	Oval Office
1:00 pm (30 min)	<u>Personal Staff Time</u>	Oval Office
1:30 pm (30 min)	<u>Economic Briefing</u> (Darman/Fuller) (Tab B)	Oval Office
2:00 pm (60 min)	<u>Cabinet Time</u> (Fuller) (Tab C)	Cabinet Room
3:00 pm (60 min)	<u>Personal Staff Time</u>	Oval Office
4:00 pm (10 min)	<u>Meeting with Y.K. Pao</u> (Sittmann)	Oval Office
4:15 pm (15 min)	<u>Meeting with School Prayer Leaders</u> (Whittlesey) (Tab D)	Roosevelt Room Roosevelt Room
4:30 pm (30 min)	<u>Congressional Photo Time</u> (Duberstein) Don't put (Tab E)	Oval Office
5:00 pm (20 min)	<u>Presentation of Diplomatic Credentials</u> (Clark) (distributed separately)	Oval Office

UNP 7/11/83
4:00 pm



12 8:58 DCF
Tuesday, July 12, 1983

9:00 am
(30 min)

8:58-
Staff Time 9:00 -
(Baker, Meese, Deaver)

Oval Office

9:30 am
(60 min)

9:23 FIELDING -
CLARK
Meeting with GOP Congressional Leadership
(Duberstein)

9:41 - 10:46
Cabinet Room
(Tab A)

10:30 am
(15 min)

National Security Briefing 10:49 - 10:53
(Clark), EM, JB, McFarland, OLIE NORTH

Oval Office

~~10:45 am
(15 min)~~

~~Senior Staff Time~~

Oval Office

10:53 - 11:03 PERSONAL TIME

11:00 am
(60 min)

National Security Council Meeting 11:03 - 11:40
(Clark) 11:41 - 11:47 (distributed separately)

Cabinet Room

12:00 m
(60 min)

11:42 - 11:50
Lunch with Secy. General Orfila, OAS
(Clark) 12:00 -

Oval Office
(distributed separately)

1:00 pm
(30 min)

Personal Staff Time

Oval Office

1:15 - 1:22 WC, McFarland

1:30 pm
(30 min)

Economic Briefing 1:33 - 2:13
(Darman/Fuller)

Oval Office
(Tab B)

2:00 pm
(60 min)

Cabinet Time 2:15 - 2:55
(Fuller)

Cabinet Room
(Tab C)

3:00 pm
(60 min)

Personal Staff Time

Oval Office

4:00 pm
(10 min)

Meeting with Y.K. Pao 4:04
(Sittmann)

Oval Office

4:15 pm
(15 min)

UP
Meeting with School Prayer Leaders PHOTO OPP.
(Whittlesey) 4:18 - 4:40 (Tab D)

Cabinet
Reesevelt Room

4:30 pm
(30 min)

Congressional Photo Time 4:41 - 5:01
(Duberstein)

Oval Office
(Tab E)

5:00 pm
(20 min)

Presentation of Diplomatic Credentials
(Clark) 5:02 - 5:23 (distributed separately)

Oval Office

5:31 RESIGNANCE

UNP 7/11/83
4:00 pm

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

July 12, 1983

TO: DAVE FISCHER
FROM: PAM TURNER *pt*
SUBJECT: Attendance at Meeting with the President

The following Senators attended a GOP Leadership meeting with the President on Tuesday, July 12, 1983 at 9:30 in the Cabinet Room (topics: Middle East, Central America, START, and legislative calendar):

Accept

Howard Baker
Ted Stevens
James McClure
John Tower
Dick Lugar
Jake Garn
Strom Thurmond
Pete Domenici
Charles Percy
Paul Laxalt

Regret

Mark Hatfield
Bob Dole

THE WHITE HOUSE

WASHINGTON

July 12, 1983

MEMORANDUM FOR DAVE FISCHER

FROM: M. B. OGLESBY, JR. 

SUBJECT: Attendance at Presidential Meeting

The following Members of the House of Representatives attended this morning's GOP Leadership meeting with the President at 9:30 am in the Cabinet Room:

- o Congressman Bob Michel
- o Congressman Trent Lott
- o Congressman Jack Kemp
- o Congressman Jack Edwards
- o Congressman Dick Cheney
- o Congressman Robert Lagomarsino
- o Congressman Jim Martin
- o Congressman Silvio Conte
- o Congressman Barber Conable
- o Congressman Guy Vander Jagt
- o Congressman James Quillen

Administration Representatives

The Vice President, Secretary Regan, OMB Director Stockman, CEA Chairman Feldstein, RNC Chairman Fahrenkopf, Ed Meese, Jim Baker, Michael Deaver, Bill Clark, Ken Duberstein, Dick Darman, Dave Gergen, Larry Speakes, Nancy Risque, M. B. Oglesby, Jr., Pam Turner, Mike Hudson, Ed Rollins, Jennifer Fitzgerald, Bud McFarlane, Ed Harper, Chris Lehman

PARTICIPANTS

Dave
Fischer

✓ The President

✓ The Vice President

✓ Secretary Baldrige

✓ Attorney General Smith

✓ Secretary Heckler

✓ Secretary Hodel

✓ Secretary Bell

✓ Edwin Meese III

✓ Edwin Harper

✓ Martin Feldstein

✓ Deputy Secretary Dam

(Representing Secretary Shultz)

Deputy Secretary ~~McNamar~~

(Representing Secretary Regan)

✓ Deputy Secretary Thayer

(Representing Secretary Weinberger)

Acting Secretary ~~Knapp~~

(Representing Secretary Pierce)

Deputy Trade Representative ~~Lighthizer~~

(Representing Ambassador Brock)

Secretary Watt

~~Richard Darman~~, Assistant to the President and Deputy to
the Chief of Staff

✓ Craig L. Fuller, Assistant to the President for Cabinet Affairs

~~Edward Rollins~~, Assistant to the President for Political Affairs

✓ Lee Verstandig, Assistant to the President for Intergovernmental
Affairs

✓ Wendell Gunn, Executive Secretary

✓ Becky Norton Dunlop, Director, Office of Cabinet Affairs

Additional Attendees:

✓ Jonathan Vipond, Deputy Assistant to the President for Public Liaison

✓ Kenneth Cribb, Assistant Counsellor to the President

✓ Fred Khedouri, Associate Director of Natural Resources, Energy,
and Science, OMB

✓ Jim Lyng, Senior Policy Analyst, OSTP

✓ Ford Ford, Under Secretary Designate, Department of Labor

✓ Orville Bentley, Assistant Secretary for Science Education, USDA

✓ Frank Swain, Chief Counsel for Advocacy, SBA

✓ Mike Baroody

✓ John Harrington

✓ Jay Keyworth

✓ Steve Rhodes

WASHINGTON

MEMORANDUM FOR DAVE FISCHER

The following individuals attended this afternoon's congressional meetings with the President in the Oval Office:

4:30 pm Congressman Tom Loeffler
 Mr. Mitch Mikeska (sculptor)
 Mr. George Tate (presenter of hat)
 Mrs. George (Shirley) Tate
 M. B. Oglesby, Jr.

4:35 pm Congressman Sam Hall
 Mrs. Sam (Madeleine) Hall
 Mrs. Becky Palmer (Congressman Hall's daughter)
 Master Chase Palmer (Congressman Hall's grandson)
 Miss Rebecca Palmer (Congressman Hall's grand-
 daughter)
 Miss Sandra Hall (Congressman Hall's daughter)
 M. B. Oglesby, Jr.

4:40 pm Congressman Guy Molinari
 Senator Alfonse D'Amato
 M. B. Oglesby, Jr.

THE WHITE HOUSE

WASHINGTON

July 13, 1983

MEMORANDUM FOR DAVE FISCHER

FROM: M. B. OGLESBY, JR. 

SUBJECT: Presidential Meeting, July 12, 1983, with
National Poster Child, Asthma and Allergy
Foundation

The following individuals were in attendance at a meeting in the Oval Office on July 12, 1983, when the President met the National Poster Child for the Asthma and Allergy Foundation:

The President

Congressman Carroll Campbell (R-South Carolina)
Senator Strom Thurmond (R-South Carolina)

Barbara Layman, National President, Asthma and Allergy
Foundation
Lanny Powell, National Poster Child, Asthma and Allergy
Foundation
Daria Powell, sister of Lanny
Joyce Powell, mother of Lanny
Michael Powell, father of Lanny

White House Staff

M. B. Oglesby, Jr.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

July 15, 1983

TO: DAVE FISCHER
FROM: PAM TURNER 
SUBJECT: Attendance at Meeting with the President

The following individuals met with the President for five minutes at 4:55 p.m. on Tuesday, July 12, 1983 (Congressional Hour time):

Senator Richard Lugar (R-Indiana)

Mr. John T. Roberts, President, Kiwanis International
Patsy Roberts

Mr. David Blackmer, Executive Director, Kiwanis International
Ann Blackmer

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

July 14, 1983

TO: DAVE FISCHER
FROM: PAM TURNER *pt*
SUBJECT: Attendance at Meeting with President

Senator Jeremiah Denton met with the President on July 12, 1983 for five minutes in the Oval Office. He was accompanied by America's Junior Miss of 1983 and guests.

THE WHITE HOUSE

WASHINGTON

MEETING WITH REPUBLICAN CONGRESSIONAL LEADERSHIP

DATE: Tuesday, July 12, 1983
LOCATION: The Cabinet Room
TIME: 9:30 a.m. (60 minutes)

FROM: KENNETH M. DUBERSTEIN

I. PURPOSE

To brief the Republican leadership on the current situation in Central America and the Middle East, to reemphasize the Administration's commitment to significant arms reductions in the START negotiations and to review the legislative calendar between now and the August recess.

II. BACKGROUND

The House and Senate returned on Monday for 4 weeks of intensive action. Items on the calendar include the Defense Authorization bill (MX and BI fights are anticipated), CBI (in the House), IMF (in the House), the Boland/Zablocki amendment to cut off covert aid in Nicaragua (in the House), health care for the unemployed, Radio Marti, the Supplemental Conference Report which may contain \$50 million in aid to El Salvador, several appropriations bills and repeal of withholding of interest and dividends.

This meeting provides an opportunity to brief the Republican leadership on the current situation in Central America, provide an update on the Middle East based on Secretary Shultz's trip and discuss the U.S. arms reductions position in Geneva. The latter will be extremely helpful in reassuring our supporters on the Hill that the entire Administration is committed to significant arms reductions. The briefing on Central America will be useful as we continue our efforts to build bipartisan support in the Congress for our policies.

III. PARTICIPANTS

See Attachment A

IV. PRESS PLAN

White House photographer only.

V. SEQUENCE OF EVENTS

See Attachment B

Attachments: List of Participants (A)
Sequence of Events (B)
Talking Points (C)

REPUBLICAN LEADERSHIP
PARTICIPANTS

The President
The Vice President
Secretary of State, George Shultz
Secretary of Treasury, Don Regan
Secretary of Defense, Caspar Weinberger
Director of OMB, David Stockman
Chairman of the RNC, Frank Fahrenkopf

Senate

Howard Baker, Majority Leader of the Senate
Ted Stevens, Assistant Majority Leader of the Senate
James McClure, Chairman of the Republican Conference
John Tower, Chairman of Republican Policy Committee
Dick Lugar, Chairman of Senatorial Campaign Committee
Jake Garn, Secretary of Republican Conference
Strom Thurmond, President pro tempore of Senate
Pete Domenici, Chairman of Budget Committee
Charles Percy, Chairman of Foreign Relations Committee
Paul Laxalt

Regrets: Mark Hatfield, Chairman of Appropriations
Committee
Bob Dole, Chairman of Finance Committee

House

Bob Michel, Republican Leader of the House
Trent Lott, Republican Whip of the House
Jack Kemp, Chairman of Republican Conference
Jack Edwards, Vice Chairman of Republican Conference
Dick Cheney, Chairman Republican Policy Committee
Robert Lagomarsino, Secretary of Republican Conference
Jim Martin, Chairman of Republican Research Committee
Silvio Conte, Ranking Republican Member, Appropriations
Committee
Barber Conable, Ranking Republican Member, Ways and
Means Committee
Del Latta, Ranking Republican Member, Budget Committee
Guy Vander Jagt, Chairman of Republican
Congressional Committee
James Quillen, Ranking Republican Member, Rules Committee
Bill Dickinson, Ranking Republican Member, Armed Services
Committee
Bill Broomfield, Ranking Republican Member, Foreign Affairs
Committee

Staff

Ed Meese, Jim Baker, Michael Deaver, Bill Clark, Ken
Duberstein, Craig Fuller, Dick Darman, Dave Gergen, Larry
Speakes, Nancy Risque, M.B. Oglesby, Pam Turner, Mike
Hudson, Ed Rollins, Joe Hagin, Jennifer Fitzgerald, Bud
McFarlane, Ed Harper, Chris Lehman

ATTACHMENT B

SEQUENCE OF EVENTS

9:30 - 9:35 (5 minutes)	President opens meeting
9:35 - 9:40 (5 minutes)	President calls on Secretary Shultz to discuss his Middle East trip.
9:40 - 9:45 (5 minutes)	President makes remarks on Central America
9:45 - 9:50 (5 minutes)	President calls on Secretary Shultz to discuss situation in Central America
9:50 - 9:55 (5 minutes)	President makes remarks on arms reductions and health insurance for the unemployed and then calls on Howard Baker and Bob Michel
9:55 - 10:00 (5 minutes)	Senator Baker reports on Senate activities.
10:00 - 10:15 (5 minutes)	Bob Michel reports on House activities
10:05 - 10:30 (25 minutes)	President opens meeting for general discussion
- 10:30 -	President concludes meeting.

TALKING POINTS

- To begin, want to thank you for joining together to defeat the Democratic tax cap before you left town for the July 4th recess. All House Republicans almost all Senate Republicans stood together -- that sent a powerful and important message to the American people.
- Now, let's turn to current situation in the Middle East and in Central America.

MIDDLE EAST TALKING POINTS

- I know you are all anxious to hear from Secretary Shultz regarding his recent visit to the Middle East.
- Let me emphasize first my continuing personal commitment to achieving our basic objectives in Lebanon. These are the objectives we must not lose sight of:
 1. The withdrawal of all external forces
 2. The restoration of the sovereign control of the government of Lebanon over all its territory.
 3. Security on Israel's northern border.

-- Let me also assure you as well that our current focus on Lebanon does not mean we have turned away from the broader peace process.

-- On the contrary, I remain fully committed to my initiative of last September and to the two cardinal principles on which it is based -- the long-term security of the State of Israel and the realization of the legitimate rights of the Palestinian people.

-- George,

The President's Talking Points
Central America

- George Shultz will provide a current update on the situation in Central America.
- Our ability to pursue a consistent policy in Central America is very much dependent on your cooperation and what comes out of the Congress.
- For example, the Boland-Zablocki bill is not a constructive instrument of legislative oversight. I must have your support in seeing that any language adopted preserves my flexibility for conducting foreign policy.
- Our training programs in the region cannot be carried out without additional grant military assistance for El Salvador and Honduras. In particular, expanded training of Salvadoran units and officer candidates is essential if Salvadorans are to be able to provide the security shield necessary for progress in achieving full democracy and economic and social reforms.
- These people in El Salvador are confronting a guerrilla movement that is bent on destroying them totally. The guerrillas are attacking the economic infrastructure, which will cripple the country's ability to survive.

- In Honduras, the government there is threatened on a daily basis by the Nicaraguan government, which by the way laid the land mines that killed our two journalists.

- The additional economic assistance in the FY 83 supplemental and FY 84 is critical to our efforts to address the underlying socio-economic problems in the beleaguered countries of Central America. We must help these people to help themselves and to reverse the adverse trend that is building. That is why the Caribbean Basin Initiative is so important. I'm counting on you all to help with these critical problems.

ARMS CONTROL

- To be successful in our arms control negotiations, we need to demonstrate to the Soviet Union Alliance unity, commitment to a strong defense, and bipartisan cooperation between the Executive Branch and the Congress.
- As we saw at Williamsburg, the Allies understand the importance of working closely and maintaining a united front. I think we in my Administration understand this very well also, and that is why I have placed great importance in working with the Congress as we are doing with the recommendation of the Scowcroft Commission.
- Still, I keep hearing these reports that one or another of my appointees is not serious about arms control. Well, I'll tell you that I expect every member of my Administration to support my efforts to reach good and useful agreements with the Soviets. I know that Secretary Shultz, Secretary Weinberger and Director Adelman share my commitment.

TALKING POINTS ON HEALTH BENEFITS FOR UNEMPLOYED

Finally!

Since the health benefits for the unemployed bill is scheduled for House action this week, let me briefly state our position:

- o We are strongly opposed to the \$6.3 billion Waxman bill because it would create another open-ended entitlement.
- o We oppose the Ways and Means \$4.3 billion plan because it precludes a means-test for families with two wage earners or outside income and has no pay-as-you go financing -- thus adding to the deficit and interest rate pressures.
- o We support targeted measures to encourage continuation coverage for laid-off workers, open enrollment for spouses and a temporary block grant funded 100% on a pay-as-you go basis.
- o I will not hesitate to veto a bill that adds to the deficit or creates a new entitlement.

THE WHITE HOUSE

WASHINGTON

July 12, 1983

MEETING WITH ECONOMIC BRIEFING GROUP

DATE: July 12, 1983
LOCATION: Oval Office
TIME: 1:30 p.m.

FROM: Richard G. Darman *RGD*
Craig L. Fuller *CLF*

I. PURPOSE/BACKGROUND

An update on the current domestic and international economic situation.

II. PARTICIPANTS

~~The Vice President~~
— Secretary Regan
— Secretary Baldrige
— Edwin Meese III
— David A. Stockman
— James A. Baker, III

— Richard G. Darman
— Martin Feldstein
— Craig L. Fuller
— David R. Gergen
— Edwin L. Harper

III. PRESS PLAN

(White House photographer only)

IV. SEQUENCE OF EVENTS

Secretary Regan will be prepared to lead the discussion.

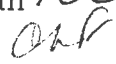
THE WHITE HOUSE

WASHINGTON

July 12, 1983

MEETING WITH ECONOMIC BRIEFING GROUP

DATE: July 12, 1983
LOCATION: Oval Office
TIME: 1:30 p.m.

FROM: Richard G. Darman 
Craig L. Fuller 

I. PURPOSE/BACKGROUND

An update on the current domestic and international economic situation.

II. PARTICIPANTS

The Vice President
Secretary Regan
Secretary Baldrige
Edwin Meese III
David A. Stockman
James A. Baker, III

Richard G. Darman
Martin Feldstein
Craig L. Fuller
David R. Gergen
Edwin L. Harper

III. PRESS PLAN

(White House photographer only)

IV. SEQUENCE OF EVENTS

Secretary Regan will be prepared to lead the discussion.

THE WHITE HOUSE

WASHINGTON

July 11, 1983

CABINET TIME

DATE: July 12, 1983
LOCATION: Cabinet Room
TIME: 2:00 P.M.

FROM: Craig L. Fuller

CS

I. PURPOSE

A Federal Laboratory Review Panel was convened by the White House Science Council to review and recommend improvements in the federal laboratory performances. The Chairman of the review panel was David Packard who will brief you and the members of the Cabinet on their findings. Following the briefing, the Cabinet Council on Commerce and Trade will meet with you to discuss the report and its recommendations.

II. BACKGROUND

The Federal Government owns over 700 laboratories of various sizes which are engaged in research, development, testing and evaluation. The laboratories have a significant record of accomplishments. These labs are a major element in our national effort to improve economic competitiveness and national security. The Panel's review uncovered several areas of concern about the labs' purposes and functions. Packard will discuss these concerns and the recommendations offered by the panel. The CCCT will then meet to discuss the matter and determine what action should be taken. A summary report is attached.

III. PARTICIPANTS

David Packard and Jay Keyworth will be present at the briefing prior to the CCCT meeting.

Members of the Cabinet Council on Commerce and Trade (list attached to the agenda)

IV. PRESS PLAN

None

V. SEQUENCE OF EVENTS

David Packard will brief the attendees of the 2:00 meeting.

The CCCT meeting will be convened by Secretary Baldrige who will open the discussion.

THE WHITE HOUSE

WASHINGTON

July 11, 1983

MEMORANDUM FOR THE PRESIDENT

FROM:

WENDELL W. GUNN

Executive Secretary of the
Cabinet Council on Commerce and Trade

SUBJECT:

Recommendations of the Federal Laboratory
Review Panel



Attached is the report of the White House Science Council's Federal Laboratory Review Panel. Also attached is a paper prepared by the Office of Science and Technology Policy which summarizes the report and proposes an Administration initiative to improve laboratory performance.

The Panel was established by the White House Science Council and Dr. Keyworth asked the Panel to review the federal laboratories and to recommend actions to improve their use. The Panel has completed an extensive survey of both government-operated and contractor-operated laboratories and has observed a number of serious deficiencies. Their recommendations for improvement are contained in the report and in the OSTP summary.

The Panel was chaired by David Packard, Chairman of the Board of the Hewlett-Packard Company. At 2:00 p.m. Tuesday, July 12, prior to the meeting of the Cabinet Council on Commerce and Trade, Mr. Packard will present the recommendations of the Panel to you. This will be followed by a CCCT discussion of the report.

will be provided prior to meeting or earlier upon request (summary attached) CF

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REPORT OF THE WHITE HOUSE SCIENCE COUNCIL'S FEDERAL LABORATORY
REVIEW PANEL

This paper summarizes the report of the White House Science Council's Federal Laboratory Review Panel and proposes an Administration initiative to improve laboratory performance.

BACKGROUND:

The Federal Government owns over 700 laboratories of various sizes engaged in research, development, testing and evaluation. Most are operated by Federal employees, but some of the largest facilities are operated by contractors. Slightly more than one-third of the annual Federal R&D budget (over \$15 billion in FY 84) is allocated to these laboratories, although a portion of those funds ends up in universities and industry for activities that support the laboratories' missions. The laboratories account for about one-sixth of the nation's total annual investment in R&D. Collectively, these laboratories are a major part of our national effort to enhance our economic competitiveness and national security. Recently, several concerns about the laboratories' purposes and functions have been raised in Congress and elsewhere.

The Federal laboratories were established originally to do scientific work that could not be performed by, or was inappropriate for, the private sector and the universities, and to meet specific needs related to the missions of their parent agencies. These included the government's own R&D needs (e.g., weapons development), special national needs (e.g., agricultural and biomedical research, the development of standard weights and measures, regulatory research and testing), and basic research. The laboratories' accomplishments have been impressive, and they employ a significant fraction of the Nation's best trained and most qualified scientific and technical personnel. As a group they form a significant national resource. With the passage of time, however, many of the laboratories' original objectives have been accomplished and some of their missions may no longer be relevant or even well defined. The capabilities of both industry and the universities are also significantly greater now than when the laboratories were created. Although overlapping capabilities provide evidence of our national strength in science and technology, this situation creates problems of choice in allocating Federal resources.

In the Spring of 1982, Jay Keyworth, Science Advisor to the President, asked the White House Science Council to review the Federal laboratories and recommend actions to improve their use and performance. This review was conducted by a panel chaired by Mr. David Packard. The panel was specifically charged to look at laboratory missions, identify any systemic impediments to

performance, and determine whether this Nation is getting the optimum return on its substantial investment in talent and facilities at Federal laboratories.

The Panel's report was approved by the Science Council in May 1983 and transmitted to Jay Keyworth. Its major conclusions and recommendations are summarized below.

Report Conclusions

- o Federal laboratories have great potential but are limited by some serious deficiencies.
- o As a result of changing national needs and priorities, many Federal laboratories do not have well defined missions.
- o Noncompetitive pay and benefits at government-operated laboratories, as well as rigidity of Civil Service System, are eroding the quality of professional staff and stifling initiatives.
- o Uncertainties in laboratory funding, caused by delayed Congressional appropriations and agency indecision, impede rational planning and effective conduct of R&D.
- o In some cases, too much detailed direction of laboratory work from agency headquarters has seriously impaired R&D performance.
- o The degree of interaction with universities and industry could be increased at all Federal laboratories.

Report Recommendations

- o As a top management priority, Federal agencies should reexamine and redefine, if necessary, the missions of their laboratories.
- o A scientific/technical personnel system, independent of current Civil Service personnel systems, should be created at government-operated laboratories.
- o Congress and OMB should authorize funding for R&D on a predictable multiyear basis.
- o There should be external oversight for each laboratory to assure continuing excellence, relevance, and appropriateness of research.
- o Laboratory directors should have greater discretionary authority and be held accountable for results rather than procedures.

- o Federal laboratories should encourage much more access to their facilities by universities and industry, and should institute more personnel exchanges as well as collaborative R&D projects.

Discussion

The report notes that the deficiencies cited are not new, but their negative effects have increased to serious levels over the past decade. The Nation's return on investment is being undercut seriously by vagueness and inconsistencies in some of the laboratories' missions, and by the increasingly pervasive effects of impediments described in the report.

The report's recommendations deserve serious consideration. Implementing them will not be easy in all cases, and some require Congressional action. However, action must be taken now if we are to reverse the downward trend and begin to revitalize our Federal laboratories. This revitalization is an essential element in retaining our Nation's leadership in science and technology.

Recommendations

That the Office of Science and Technology Policy and the Office of Management and Budget be charged with implementing the central thrust of the White House Science Council's report on Federal laboratories.

That the President send a memorandum to agency heads notifying them of this initiative.