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... a new beginning
for local
government



ASLO
SERVING LOCAL GOVERNMENT

American Society of Local Officials

File 11



"This administration has faith in state and local governments and the constitutional balance envisioned by the founding fathers. We also believe in the integrity, decency, and sound good sense of grass-roots Americans"

President Reagan
State of the Union
January 26, 1982

The American Society of Local Officials is dedicated to helping local governments take advantage of the New Federalism through helping limit the excessive growth and power of government, especially at the federal and state levels. We are committed, like the President, to the decentralization and privatization of government. We believe in a government that is by and for the people.

ASLO, a non-profit, non-partisan, tax-exempt public affairs and research organization for local officials (mayors, councilmen, etc.) across the nation works to support the basic principles of the individual liberty, basic American values and institutions, productive free enterprise, private property rights, and limited representative government at the grassroots level.

The primary purpose of ASLO is to help elected officials return to the form of government originally established by our founding fathers. To implement these precepts by assisting local governments through sharing research information and staff facilities, establishing a clearinghouse for local ordinances, providing for an ordinance exchange program, preparing and disseminating model legislation, conducting and sponsoring forums, lectures, debates and similar programs, and through improving communications between local officials and officials at other levels of government.

Local officials affiliated with ASLO will receive:

- *The Local Official Report* — our newsletter to inform local officials of legislative ideas and "grassroots" activities nationwide.
- Fact Sheets — sent periodically providing background information on key issues affecting local government.
- Monitoring of federal legislation that will affect local government.
- Participation—in briefings and programs designed to give first hand updates from national figures and experts concerning subjects that vitally affect local governments.

These services will provide ASLO members with various opportunities for contact, exchange and feedback on legislative programs and proposals.



Toward a Conservative Opportunity Society: The Role of Local Government

The choice for America in the 1980's is which of two visions of the future will govern: an ever-increasing loss of resources in maintaining the decaying liberal welfare state, or pursuit of a conservative opportunity society.

The conservative opportunity society will encourage the attitudes and habits that lead people to leave welfare and seek work, that shifts power away from Washington and back to state and local governments, and that lets us spend more of the money we earn.

Many in Washington still believe that the farther representatives are from the people they serve, the better democracy will function. ASLO rejects that view. We believe that democracy depends on government being close to the people. Only our local and state elected politicians have the incentive to understand the needs of local communities and local problems.

ASLO, with a strong membership of local officials, can play a major role in deciding which vision of the future will be the inheritance of the next generation.

American Society of Local Officials

MEMBERSHIP APPLICATION

101 So. Whiting Street, Suite 110
Alexandria, Virginia 22304
(703) 823-6677

I hereby apply for membership in the American Society of Local Officials. I support ASLO's education purposes and the principles of its members to preserve individual liberty, basic American values and institutions, productive free enterprise, private property rights, and limited representative government at the grassroots level.

Title and Name _____

Home Address _____

Office Address _____

Office Phone _____

Party Affiliation _____

Date Elected _____

Occupation _____

Special Areas of Interest: _____

Leadership: _____

(please submit a biographical summary for our files)

PLEASE CHECK:

☐ New ☐ Renewal

ANNUAL DUES:

☐ \$15 Executive Committee (present and former Elected Local Officials, Mayors, Councilmen, Judges, Prosecutors, Sheriffs, School Board, etc.)

☐ \$20 Associate Membership

Make check payable to American Society of Local Officials.

If you would like information about ASLO and its programs sent to a colleague or friend, please include their name, title, and address.

Unite with America's leaders supporting ASLO

"ASLO is the kind of organization needed to help make the New Federalism work. I look forward to working with ASLO toward strengthening local government."

*Special Assistant to the President
Richard Williamson*

"ASLO fills a vital role in the creation of the New Federalism. Its job of finding and sharing the new ideas that will make the Conservative Opportunity Society work without big brother and without higher taxes may be the most important job any organization will do to help Ronald Reagan create a better America for our children."

U.S. Congressman Newt Gingrich, Georgia

"Those of us who want to strengthen local government look to the American Society of Local Officials for valuable conservative input and direction."

*City-County Councillor Bill Schneider,
Indianapolis*

"For local government to cope with both upward demand for services and declining revenues, ASLO's dissemination of how to privatize government services is essential."

New York City Councilman Mike Long

"ASLO provides a key communication link to the White House and Congress for local officials who want to make the New Federalism work."

*School Board President, Dan Alexander
Mobile County Alabama*

"It is vital that local officials who believe in home rule, free enterprise and property rights band together for mutual aid. ASLO is the best opportunity I have seen to do it."

*Supervisor Paul Fordem
San Diego County*

American Society of Local Officials • 101 S. Whiting Street • Suite 110 • Alexandria, VA 22304 (703) 823-6677

GEORGE D. WEBSTER
CHARLES E. CHAMBERLAIN
J. COLEMAN BEAN
ARTHUR L. HEROLD
ALAN P. DYE
RICHARD L. HAIGHT*
RICHARD H. MANSFIELD III
C. MICHAEL DEESE
PAUL H. NETTESHEIM
RICHARD G. FEHRENBACHER
STEVEN D. SIMPSON
JOHN W. HAZARD, JR.*
JAMES C. REED

LAW OFFICES
WEBSTER, CHAMBERLAIN & BEAN
1747 PENNSYLVANIA AVENUE, N. W.
WASHINGTON, D. C. 20006
(202) 785-9500

September 30, 1981

* NOT ADMITTED IN D. C.

Mr. Paul M. Weyrich
President
Free Congress Research and Education
Foundation
721 Second Street, N.E.
Washington, D.C. 20002

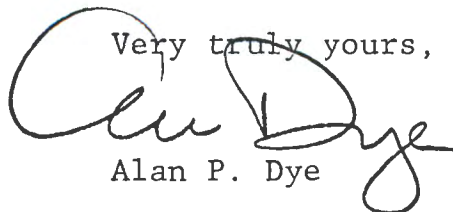
Dear Paul:

Attached hereto is a draft of the articles of incorporation for your new city and county officials organization. I don't know if you have a name in mind. I have tentatively entitled the organization The American Society of Local Officials.

The articles of incorporation will be complete with the addition of the names and addresses of at least three directors in Article TWELFTH. Please look the articles over, determine whether they meet your requirements, and add the names of the three initial directors. I will make sure that they are filed.

The next step after filing the articles of incorporation would be to prepare bylaws along the lines of the American Legislative Exchange bylaws, or, if you prefer, along the lines of the Free Congress Foundation bylaws. Basically, all we need to do is to set forth the basis for membership in the organization and the provisions for corporate governance. We would then prepare an application for tax-exempt status. The articles of incorporation and bylaws need to be put in final form before preparation of the application for exemption, since some of the questions on that form relate to these documents.

Very truly yours,


Alan P. Dye

APD:tsm
Enclosure

ARTICLES OF INCORPORATION
OF
AMERICAN SOCIETY OF LOCAL OFFICIALS

To: The Recorder of Deeds of the District of Columbia,
Washington, D.C.

We, the undersigned, being natural persons of the age of 21 years or more, acting as incorporators of a corporation, do hereby adopt the following Articles of Incorporation for each corporation pursuant to the District of Columbia Nonprofit Corporation Act.

FIRST: The name of the corporation is:

AMERICAN SOCIETY OF LOCAL OFFICIALS.

SECOND: The period of duration is perpetual.

THIRD: The specific and primary purposes for which this corporation is formed and for which it shall be exclusively administered and operated are to receive, administer and expend funds for charitable and educational purposes in connection with the following:

1. To assist local governments by sharing research information and staff facilities;
2. To establish a clearinghouse for local ordinances and provide for an ordinance exchange program;
3. To prepare and disseminate model legislation;
4. To engage in nonpartisan research, study and analysis, for the benefit of the general public, regarding the role of local government in American life; and to publish the results of such study and research;
5. To improve communications between local officials and officials at other levels of government;
6. To create educational materials and conduct educational activities in support of the general purposes of the Corporation;

7. To conduct and sponsor forums, lectures, debates and similar programs;

8. To assist other charitable, educational and social welfare organizations in the conduct of similar activities;

9. To establish in the main office or elsewhere all departments and activities necessary to carry out the purposes of the corporation; and

10. To engage in any and all lawful activities incidental to the foregoing purposes except as restricted herein.

In order to accomplish the foregoing charitable and educational purposes, and for no other purpose or purposes, this corporation shall also have the power to:

(a) sue and be sued;

(b) make contracts;

(c) receive property to devise or bequest, subject to the laws regulating the transfer of property by will, and otherwise acquire and hold all property, real or personal, including shares of stock, bonds and securities of other corporations;

(d) act as trustee under any trust whose objects are related to the principal objects of the corporation, and to receive, hold, administer and expend funds and property subject to such trust;

(e) convey, exchange, lease, mortgage, encumber, transfer upon trust or otherwise dispose of all property, real or personal;

(f) borrow money, contract debts and issue bonds, notes, and debentures, and secure the payment of any performance of its obligations; and

(g) do all other acts necessary or expedient for the administration of the affairs and attainment of the purposes of the corporation;

provided, however, that this corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the primary purposes of this corporation.

FOURTH: The corporation shall have such members as determined by the Board of Directors as set forth in the Bylaws

FIFTH: No part of the net income of the corporation shall inure to the benefit of or be distributable to its trustees, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services actually rendered and to make payments and distributions in furtherance of the purposes and objects set forth in Article THIRD hereof.

SIXTH: The business of the corporation shall be carried on through its Board of Directors; the manner of their election or appointment, other than the initial Board of Directors provided for herein, shall be as provided in the Bylaws. The Bylaws and other documents of the corporation may refer to the Board of Directors as the Board of Trustees.

SEVENTH: The private property of the incorporators, directors, and officers, shall not be subject to the payment of corporate debts to any extent whatever; in furtherance and not in limitation of the powers conferred by statute, the corporation is expressly authorized to carry on its business and to hold annual or special meetings of its Board of Directors in any of the states, territories or possessions of the United States, or the District of Columbia.

EIGHTH: Notwithstanding any other provision of these Articles, the corporation shall not conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt under Section 501(c)(3) of the Internal Revenue Code of 1954, or corresponding provisions of any subsequent federal tax laws.

NINTH: Upon the dissolution of the corporation or the winding up of its affairs, the assets of the corporation shall be distributed exclusively for charitable, religious, scientific, testing for public safety, literary or educational purposes to organizations which are then exempt from Federal Tax under Section 501(c)(3) of the Internal Revenue Code of 1954, and to which contributions are then deductible under Section 170(c)(2) of such Code or corresponding provisions of any subsequent federal tax laws.

TENTH: The address, including the street and number of its initial registered office is: 1747 Pennsylvania Avenue, N.W., Washington, D.C., and the name of its initial registered agent is Alan P. Dye.

ELEVENTH: The corporation reserves the right to amend, change or repeal any provision contained in these Articles of Incorporation or to merge or consolidate this corporation

with any other nonprofit corporation in the manner now or hereafter prescribed by statute, provided, however, that any such action shall be calculated exclusively to carry out the objects and purposes for which the corporation is formed, and all rights herein conferred or granted shall be subject to this reservation.

TWELFTH: The number of trustees constituting the initial Board of Trustees is five, but the number of trustees may be increased or decreased in the manner set forth in the Bylaws, provided that the number shall not be less than three. The names and addresses, including street and number, of the persons who are to serve as the initial trustees are:

NAME:

ADDRESS:

THIRTEENTH: The name and address, including street and number of each incorporator is:

NAME:

ADDRESS:

Alan P. Dye

1747 Pennsylvania Avenue, N.W.
Washington, D.C. 20006

Richard G. Fehrenbacher

1747 Pennsylvania Avenue, N.W.
Washington, D.C. 20006

John W. Hazard

1747 Pennsylvania Avenue, N.W.
Washington, D.C. 20006

Dated: _____

Alan P. Dye

Richard G. Fehrenbacher

John W. Hazard

District of Columbia) ss:

I, _____, a Notary Public, hereby
certify that on the _____ day of _____, 1981, personally
appeared before me Alan P. Dye, Richard G. Fehrenbacher
and John W. Hazard, who signed the foregoing document as
incorporators, and declared that the statements contained
therein are true.

Notary Public

My commission expires:

Virginia ☐
5881 Leesburg Pike
Suite 204
Falls Church, Virginia 22041
(703) 931-5546 OR 931-5547

Washington ☐
721 Second Street, N.E.
Washington, D.C. 20002
(202) 544-0072



American Society of Local Officials

October 20, 1982

**Officers
and Board**
Paul M. Weyrich
Chairman
Connaught Marshner
Vice-Chairman
Patrick McGuigan
Secretary-Treasurer
Lawrence D. Pratt
President

Mr. Morton Blackwell
Old Exe Off Bldg
The White House
Washington, D.C. 20500

Dear Morton,

ASLO is pleased to give you the opportunity to see one of the country's first Enterprise Zones in action at our conference in Norwalk, Connecticut on December 6 and 7.

In addition, we are presenting some of the leading spokesmen for Enterprise Zones and privatization, as well as the people in Connecticut at the state and local level who are making it work.

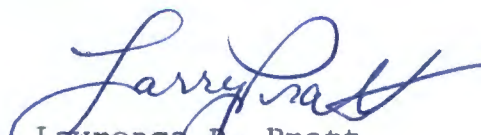
Even before reducing taxes and regulations can attract business into an area to revitalize it, certain preconditions must be met: crime must be controlled and shortcomings in the infrastructure such as poor roads must be made up.

Copies of the Connecticut law as well as the local ordinances enacted in Norwalk will be available at the conference. Everything possible to equip you to take advantage of the Norwalk experience back home in Washington will be available at the conference.

A registration form and conference agenda is enclosed. Please let Renee Weeks know if you have any questions.

Looking forward to seeing you in Norwalk, I am

Sincerely,


Lawrence D. Pratt
President

LDP/jai
Enclosures



**American Society of
Local Officials**

Lawrence D. Pratt
President

____ PER YOUR REQUEST

✓ _____ FOR YOUR INFORMATION

Morton,

Here's the schedule &
other info. about our Enterprise
Zone Conference. It looks as
if a ribbon-cutting ceremony
is scheduled for Dec. 7.
(We can get babies to kiss, too).

Larry

Virginia
101 S. Whiting Avenue
Suite 110
Alexandria, Virginia 22304
(703) 823-6677 OR 823-6678

Washington ☐
721 Second Street, N.E.
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Secretary-Treasurer
Lawrence D. Pratt
President

ACTIVATING ENTERPRISE ZONES A New Beginning for the Nation's Cities

Co-sponsored by the
American Society of Local Officials
and the
Sabre Foundation

In this era of tighter budgets, America's localities need new approaches to their chronic problems. Federal legislation is being proposed for enterprise zones and several states and cities have included the enterprise zone concept in the development of their urban policy to improve the economic climate.

Activating Enterprise Zones: A New Beginning for the Nation's Cities. seeks to answer the questions of - what do you do with deteriorating infrastructure, poor skill levels, and a high incidence of crime in depressed communities? How do you move toward a partnership that benefits businesses and residents alike? What type of neighborhood self-help efforts are needed to make sure the original plan continues? And, what alternatives are there to traditional public service delivery systems?

Co-sponsoring the one day conference are the American Society of Local Officials and the Sabre Foundation, two non-profit organizations that have played leading roles in advancing market oriented approaches to urban development.

The Conference will be held in Norwalk, Connecticut, a city which has gained state and national attention in recent months for its moves to increase the role of the private sector in local service provision.

A tour of Norwalk will be provided on the following day for those attendees who would like a first hand look at an enterprise zone in progress

REGISTRATION FEE: \$75.00 Public officials &
Community organizations
\$125.00 Others

Washington ☐
721 Second Street, N.E.
Washington, D.C. 20002
(202) 544-0072

Virginia ☐
5881 Leesburg Pike
Suite 204
Falls Church, Virginia 22041
(703) 931-5546 OR 931-5547



American Society of Local Officials

NORWALK CONFERENCE

Activating Enterprise Zones
A New Beginning for the Nation's Cities

TENTATIVE AGENDA

MONDAY - December 6, 1982

8:00	9:30	Registration
9:30	9:45	Introductions - Mark Frazier, Sabre Foundation Larry Pratt, ASLO
9:45	10:00	Welcoming Remarks - Governor William O'Neil
10:00	11:00	URBAN REVIVAL: NEW ROLES FOR THE PRIVATE SECTOR E. S. Savas, Ass't Secretary HUD
11:00	12:00	NORWALK: A CASE STUDY IN ENTERPRISE ZONES Mike Lyons, Norwalk Councilman Don Lord, Collins Development Corp. Robert Burgess, Norwalk Economic Oppor- tunity Now (NEON) Jan Hannert, Norwalk Redevelopment Agency
12:00	1:30	Lunch - ENTERPRISE ZONES: CITIES ON THE THRESHOLD
2:00	3:15	THE STATE GOVERNMENT ROLE - A Panel Discussion Larry Pratt, Moderator Dr. Richard McKenzie, Visiting Fellow at Heritage Foundation - Frostbelt/Sunbelt Confrontation John Carson, Director Department of Economic & Community Development for Connecticut Rusty Post, Connecticut State Legislator
3:30	5:00	WHAT'S NEXT FOR ENTERPRISE ZONES - Panel Mark Frazier, Moderator Dr. Stuart Butler, Heritage Fellow - Federal Legislation Ron Bergman, Institute for Private Sector Public Services A Representative from a private business
6:00	8:00	Adjourn for dinner on your own
8:00		Hospitality Suite

TUESDAY - December 7, 1982

9:00	12:00	TOUR OF NORWALK - A Firsthand Look at an Enter- prise Zone
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Patrick McGuigan
Secretary-Treasurer
Lawrence D. Pratt
President

ACTIVATING ENTERPRISE ZONES

NORWALK HOSPITAL, NORWALK, CONNECTICUT, DECEMBER 6-7, 1982

The Sabre Foundation/ASLO Activating Enterprise Zone Conference will be held December 6-7 in Norwalk, Connecticut at the Norwalk Hospital. Local officials, state legislators, community organizations, developers and businesses are invited to attend the conference. The on day conference is designed to provide an in-depth look at enterprise zones with a tour of an operating enterprise zone on the following day. For more details please contact Renée Weeks, ASLO Director of Research, (703) 931-5546.

Registration Form

ACTIVATING ENTERPRISE ZONES

A New Beginning for the Nation's Cities

Norwalk, Connecticut, December 6-7, 1982

Name _____

Title _____ Phone Number _____

City/Company/Organization _____

City/State/Zip Code _____

Please register me for the Sabre Foundation/ASLO Activating Enterprise Zone Conference.

_____ Advance Registration Public Officials &
Community Organizations - \$75

_____ Advance Registration Others - \$125

Please make the following hotel reservations for me at the Norwalk Holiday Inn:

_____ \$64 single

_____ \$74 double

Arrival date & time _____

Departure date & time _____

If arrival after 6 p.m. is payment guaranteed? _____

Please return the completed registration form and your check made payable to the American Society of Local Officials to:

ASLO, 5881 Leesburg Pike, Suite 204, Falls Church, VA 22041

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Falls Church, Virginia 22041
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American Society of Local Officials

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Secretary-Treasurer
Lawrence D. Pratt
President

November 6, 1982

Mr. Morton Blackwell
The White House
Washington, D.C. 20500

Dear Morton,

Carolyn may already have had a chance to tell you that our Norwalk Enterprise Zone conference on December 6 and 7 now includes a ribbon cutting on December 7.

While we presently are expecting about 100 people (local officials, state legislators, and community leaders), we would foresee a much larger attendance for the ceremony if the President were to be on hand.

Thank you for your interest.

Sincerely,

Lawrence D. Pratt
President

LDP/mrs
Enclosures

THE WHITE HOUSE

WASHINGTON

November 22, 1982

MEMORANDUM FOR DODIE LIVINGSTON

FROM: MORTON C. BLACKWELL *MB*
SUBJECT: Presidential Letter for American Society of
Local Officials

Attached is a letter from Lawrence D. Pratt, President of the American Society of Local Officials. This is a conservative group.

They are holding a national conference on enterprise zones in Norwalk, Connecticut on December 6 and have asked for a letter from the President.

Connecticut is pioneering in the enterprise zone concept, which is one of the major Reagan Administration initiatives.

Attached is Larry Pratt's letter along with his suggested draft of a letter from the President.

cc - Rich Williamson

Virginia ☒
5881 Leesburg Pike
Suite 204
Falls Church, Virginia 22041
(703) 931-5546 OR 931-5547

Washington ☐
721 Second Street, N.E.
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American Society of Local Officials

**Officers
and Board**
Paul M. Weyrich
Chairman
Connaught Marshall
Vice Chairman
Patrick McGuigan
Secretary-Treasurer
Lawrence D. Pratt
President

November 19, 1982

Mr. Morton Blackwell
The White House
Washington, D. C. 20500

Dear Morton,

Enclosed is a draft letter we would like to have the President send so we could read it to the conference attendees on December 6 in Norwalk, Connecticut at our Enterprise Zone program.

ASLO is the conservative analogue to ALEC and I am enclosing material describing our activities.

Thank you very much.

Sincerely,

Lawrence D. Pratt
President

LDP/jai
Enclosures

D R A F T

Mr. Lawrence D. Pratt, President
American Society of Local Officials
5881 Leesburg Pike, Suite 204
Falls Church, VA 22041

Dear Larry,

I regret that my schedule prevents me from taking part in your Activating Enterprise Zones Conference in Norwalk, Connecticut.

I wish to commend you for focusing attention on the leadership of Norwalk and the state of Connecticut. Their willingness to be in the vanguard of bringing about overdue reform is to be admired by all.

I am pleased to have members of my Administration participating in the ASLO Activating Enterprise Zones Conference, and I extend my heartiest wishes for a most successful and constructive meeting.

I hope we can continue to work together in dedication to the American ideals which make this nation great.

Sincerely,

Ronald Reagan