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United States Department of the Interior

OFFICE OF THE SECRETARY WASHINGTON, D.C. 20240

The Honorable Morton C. Blackwell Special Assistant to the President The White House Washington, D.C. 20500

Dear Morton:

I am pleased with your plans to propose a Presidential meeting regarding economic development on Indian reservations, and would like to work along with you in any way we may be of assistance.

We have already initiated some avenues for economic development by meeting with leaders of several key foundations and business institutions to enlist their support in matching up private sector and tribal government interests. Those we have met with to date are: the M. J. Murdock Charitable Trust, Vancouver, Washington; Heritage Foundation, Washington, D.C.; Mr. E. M. McCracken, Jr. of Shell Oil Company; and John Ritchie of Paine, Webber, Jackson & Curtis, Inc.

Your proposal will certainly open up an additional avenue and be most beneficial in giving added thrust to the Economic Development Program for which we are requesting \$10 million seed money in our FY 1983 budget. Enclosed is a copy of my remarks before the American Indian Bank Conference on economic development, which will give you an overview of the direction we plan to head.

Economic development in the mid-1960's to early 1970's was focused toward attracting industrial entities to the reservations via Federal funds to provide on-the-job training. In the latter 1970's, focus was shifted toward encouraging tribal or Indian-owned businesses which would provide a more stabilized job market. Thus, current business enterprises on or near the reservations fall into two basic categories of ownership:

- 1. Indian-owned, either 100% or majority controlled.
- 2. Non-Indian-owned, but labor force is predominately Indian.

Additionally, there are a few operations that lease Indian land or facilities and hire some Indian employees.

I'm enclosing a list of industrial enterprises (Attachment A). It is not current enough for you to use as your contact list without our providing some updating, but will give you an idea of the industry-type spread. Additionally, there are agribusiness cattle, recreational, mining and resource establishments that are highly successful. For presentation for the audience you apparently are targeting, we would like to initially recommend the establishments listed in Attachment B. They provide a cross-section by type, geographical location, size and length of time in business. If you will indicate which particular industries you would like up-dated material on, we can check the field for current employment and other data and provide it for your use. I'm looking forward to working with you as you develop your proposal.

I look forward to hearing from you soon.

Sincerely,

Example 5 ml

Assistant Secretary - Indian Affairs

Enclosures



United States Department of the Interior

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Assistant Secretary - Indian Affairs

Enclosures

REMARKS OF KEN SMITH ASSISTANT SECRETARY FOR INDIAN AFFAIRS AT THE INDIAN ECONOMIC DEVELOPMENT SEMINAR DENVER, COLORADO MARCH 30, 1982

Good afternoon.

I am very pleased to be here at this meeting. It brings together tribal leaders, bankers, lawyers, business leaders, investment people and others interested in economic development on Indian reservations.

The American Indian National Bank is to be congratulated for planning and sponsoring this seminar -- and for bringing together these kinds of people to share ideas on how we can all join in developing the economies on Indian reservations.

I think the exchange of information and sharing of experience here will be most useful to all of us -- and to the Indian community as a whole.

It is easy today for Indian leaders -- or almost anyone -- to agonize over difficult times, talk about inflation and high interest rates and cut backs in Federal programs. Let me assure you that I share your concerns about these problems, which are legitimate concerns, and for which the Nation as a whole must earnestly search for solutions.

But, while certain governmental actions in the social arena might be called for, I am particularly impressed with what is happening at this seminar because it is positive and practical.

This seminar is aimed at getting something done for Indian tribes -- now -- and through the use of resources which are for the most part-already available. As I talk about Indian Country, let me just describe the magnitude of the opportunity:

I am talking about more than 52 million acres of land with almost one million people.

The 52 million acres of land if put together would be larger than the land area of 40 different states and 93 countries.

The one million people are more than the population of 13 separate states and 46 countries.

We are graduating each year from our colleges and universities, more than 150 Scientists, Engineers, Business, Economics and other professionals which impact on present and future economic development skills and management ability.

These new changes are opportunities coming to our Indian people at the right time in the right way.

And as you know, Indian Country has vast resources: Timber, Oil, Gas, Coal and other minerals. Yet, we have not fully participated in the profits made from these resources.

So, this is a new beginning -- a time of change. I truly believe that with the minds of financial experts, planners and business leaders working with Indian leaders, that we can affect a change of direction. We must move away from total dependency.

This morning we heard Phillip Martin tell us what his Choctaw Tribe did to bring business and jobs and an improved economy to the Choctaw Reservation in Mississippi.

What they did there was not based on some special natural resource -- timber or oil -- which other tribes might not have.

The only resource that mattered was people.

They had people there in leadership roles who wouldn't lay down and die because someone said economic development on a reservation was difficult. They also had people in the tribe who were ready and willing to work -- and who backed and supported the tribal leaders.

The Choctaws also did not give up because they could not mortgage their tribal lands or because they did not have a big pot full of Federal money. They used intelligence and ingenuity to work out a unique way to finance their project -- and I understand you will learn more this afternoon about that approach.

The other sessions of this seminar promise to be equally interesting and useful.

I could continue talking about other aspects of this fine program -- but I want to move on to tell you a little bit about our economic development plans in the Bureau of Indian Affairs today.

There are people who think reservations are impossible areas for economic development.

They apparently think that Indians on reservations must forever live on Federal handouts.

I disagree with them.

We can be -- and must be -- optimistic about building economies on reservations -- but we also must be realistic.

Indian tribes and tribal leaders must not give in to discouragement or despair or they will try nothing and accomplish nothing.

Negative thinking produces negative results.

A positive outlook leads to action. You need to think success to achieve success.

You have to dare to be great. You have to take some risks.

Being hopeful and positive, however, is an entirely different thing from being foolish.

So Indian tribes and tribal leaders must face reality. They have to look at the hard problems and the special difficulties of generating true economic development on reservations.

In the past, when government funding was abundant, some Indian tribes went for the quick fix. They put together proposals which didn't really deal with facts and reality, but they looked good as proposals and they brought in Federal money and projects or enterprises that quickly failed.

Those failures -- and most of us here could name a series of them -- brought jobs temporarily and money temporarily.

But they hurt Indian tribes and people. They hurt our reputation. They hurt our self image. They stole our credibility with potential investors and business partners.

Those days of easy, uncritical Federal funding are gone -- and I do not think we should regret it.

We can forget quick fixes and economic bandaids. We, must work together to achieve real development.

The Bureau of Indian Affairs economic development efforts now will be aimed at helping tribes to develop projects and enterprises that will be profitable and self-sustaining and consequently beneficial over the long term.

As most of you know, we have requested \$10 million dollars in 1983 to use as seed money to help tribes attract private funding for economic development ventures on their reservations.

When you consider the scope of our concerns -- almost 290 tribes -- \$10 million is not a large amount. Through leverage, we intend to make it work like 40 or even \$100 million. But even this is not a large amount compared with the needs and the opportunities.

So, if Congress agrees, the Bureau will have some seed money available. But the tribes are going to have to do much more for themselves and through the private sector.

Our plan -- and our purpose -- is to help tribes in their efforts to develop profitable enterprises on their reservations.

Profit is the number one priority. And jobs are important too! Of course we all know the way to get the jobs and keep them is through a profitable operation. If the profitability is there, then the jobs will be there.

If we don't think a proposed project will be profitable over the long haul, we will not invest in it. It is that simple -- neither will the private sector. We can't afford to waste the limited funding we will have. We have to show results -- improvements in tribal economies -- so that Congress will recognize the importance of our program to help more Indian tribes reach economic independence. We have to pick and back winners.

This is not a program to make the rich richer. I want to stress this point. In fact, we may turn down some applicants for seed money funding -- because they have enough resources of their own.

I don't want to make any pre-judgments -- but I can see the possibility that my own Warm Springs Tribes might not be considered a suitable applicant because they have money and resources of their own which they can legitimately use for attracting private venture capital.

Some tribes have great natural resources, but lack stable tribal governments and are disorganized in their management of tribal affairs. They may not qualify because they are not equipped to use the money well.

It is useless, and wasteful, to put money into economic ventures where the basic human infra-structure for successfully doing business in not there.

I have a report on my desk right now about a reservation that desperately needs economic development and which repeatedly has had projects fail and Federal funding for these projects lost, together with tribal funds. There is political chaos and instability in the government of the reservation. No economic development will succeed there until the governmental problems are solved.

On the other hand, I know -- as do most of you -- that there are reservations with little natural resources that have successful enterprises and are doing well in building economic self-sufficiency. One example, on the seminar program this afternoon, is the Fort Totten Reservation with its Devils Lake Sioux Manufacturing Corporation.

Having said all of this, what am I talking about when I talk about projects and economic development? Well, I never professed to have all the answers. But I do know that tribal leaders ought to be in constant dialogue with bankers and other financial experts discussing ways that both parties can make a profit in joining together.

It just seems to me that if you have a good project; one that will generate profits, and you have a stable tribal government with good management, I'm sure your banker will assist you in putting the loan together.

What <u>specific</u> projects am I talking about? I don't know the answer to that as a government official, but you should. You have to think -- to plan -- to talk to each other -- and come up with some innovative ideas on how you can help your tribe and your tribal members to survive.

So, when we look at proposals from tribes asking for some of the \$10 million, we are going to apply tough criteria in selecting tribes for the funding. We will have a board of experts from the financial markets review applications and make recommendations to us. The size of the proposed venture or the size of the tribe will not be a real factor in our determinations. If it's a smoke shop or a saw mill, a herd of cattle or a factory, the basic concern will be profitability and long-term economic benefit to the tribe.

Now, what is our time schedule on our new economic development program? Draft regulations and other program detail will be developed by July 1, 1982. There will be two cycles because we know the competition will be keen.

Applicants in our first cycle will be required to have their proposals in by December 31, 1982. Award grants will be made by April 30.

The second cycle will end two months later and awards will be made by June 30.

At this time, I want to mention another new initiative in our Fiscal 1983 plans which I feel is just as important.

In addition to those monies already going directly to tribes, we are asking for \$5 million to assist small tribes to acquire and maintain core-management capability to improve their opportunity to operate tribal and Federal programs more effectively. To demonstrate a commitment participants must agree to (1) prepare a tribal management program with specific, measurable objectives, (2) staff the program with competent personnel on a merit basis, and (3) understand that non-performance is cause for cancellation of the grant.

We are estimating that the core management support will be provided initially to approximately 80 small tribes (population 400 to 1,500) under grants averaging \$47,500; and to 15 consortia of small tribes (population less than 400), average grant \$80,000.

There must be stability and continuous tribal direction so that long-term goals can be achieved. There must be strong leadership to initiate and maintain responsibility and accountability. I am committed to these efforts. I feel very strongly that you must -- must have a firm foundation to build upon.

These two initiatives are only a part of a total economic development strategy. We also feel we need some help in the legislative area, such as:

- -- Introduce and/or support Indian tax status act bill.
- -- Support the enterprise zone initiative.
- -- Support bills to permit joint ventures with non-Indians and for flexibility in handling trust resources.

One forgotten area that must be fully explored and fully developed is the private entrepreneur. We must encourage and assist the private individual entrepreneur. What made America great? Who developed it? It was not the Governments of this Country. It was the entrepreneur who took chances. Some failed; others succeeded. Our Indian people can succeed.

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In summary, we do not confuse the Bureau's economic development programs with its social programs. Economic development is not a type of welfare assistance It is not designed solely to create jobs -- though jobs may flow from a good project. True economic development must produce profits. So we are concerned to help Indian enterprises and ventures that will be profitable and self-sustaining.

In our economic development efforts, we are not looking for a panacea to solve all problems on a reservation -- or even a program that will immediately benefit all reservations. We are willing to move forward one step at a time. The \$10 million economic development program will have a narrow, limited scope. It will help tribes that are:

- Willing to risk some of their own capital.
- Willing to reinvest profits.
- Willing to separate business from tribal politics.
- Willing to meet the accounting standards and requirements of banks and prospective joint venture partners.

It will help tribes that have pulled together to create strong, stable tribal governments.

Tribes that can recruit and train and retain quality employees.

Tribes that are not changing economic directions and plans every two years. The changes in government through the political process -- which are legitimate, of course -- must not alter the management and economic development process.

I think we can help such tribes to establish successful ventures on their reservations.

Tribes that are positive in their outlook.

Tribes that face the realities and try to solve problems.

The theme of this seminar challenges us to survival in the 80s. I hope that we all learn ways during these two days to work together, think together and join hands and ideas in bringing about economic survival for Indian people.

Thank you very much.

ON OR NEAR INDIAN RESERVATIONS

DIVISION OF BUSINESS ENTERPRISE DEVELOPMENT BUREAU OF INDIAN AFFAIRS U.S. DEPARTMENT OF INTERIOR LIST OF FIRMS BY MAJOR INDUSTRIAL GROUP

Introduction

In recent years, the U.S. private sector had provided invaluable assistance to American Indian tribes to help them develop an economic base for their reservation and, at the same time, establish high quality products and services. This directory of Indian manufacturing firms is an effort by the Bureau of Indian Affairs to encourage that partnership. It has a dual purpose: to inform buyers of Indian manufacturing capabilities, and to promote job opportunities and economic development on Indian reservations.

All listed firms are required to meet three criteria:

- * They are manufacturing firms as defined in <u>Standard Industrial</u> Classification Manual.
- * They are located on or near an Indian reservation.
- * They are majority Indian-owned or at non-Indian plants at least 50 percent are Indian employees.

This directory is divided into three listings: 1) Standard Industrial Classification (SIC) codes for manufacturing industries; 2) qualifying firms and products by major industrial groups; and alphabetical listing of these firms, by state, along with pertinent information such as addresses, contact persons, products, plant size, and number of employees.

The Division of Business Enterprise Development of the Bureau of Indian Affairs will be happy to provide additional information and/or assistance to U.S. firms interested in exploring other business opportunities on Indian reservations.

The Division plans to update this directory periodically. Information concerning changes, in the next deletions, or additions. Revision should be sent to the above address.

STANDARD INDUSTRIAL CLASSIFICATIONS -- MANUFACTURING INDUSTRIES*

Major Group 20 - Food and kindred products

Major Group 22 - Textile mill products

Major Group 23 - Apparel and other finished products made from fabrics and similar materials

Major Group 24 - Lumber and wood products, except furniture

Major Group 25 - Furniture and fixtures

Major Group 27 - Printing, publishing, and allied industries

Major Group 28 - Chemicals and allied products

Major Group 30 - Rubber and miscellaneous plastics products

Major Group 31 - Leather and leather products

Major Group 32 - Stone, clay, glass, and concrete products

Major Group 34 - Fabricated metal products, except machinery and transportation equipment

Major Group 35 - Machinery, except electrical

Major Group 36 - Electrical and electronic machinery, equipment, and supplies

Major Group 37 - Transportation equipment

Major Group 38 - Measuring, analysing, and controlling instruments; photographic, medical, and optical goods; watches and clocks

Major Group 39 - Miscellaneous manufacturing industries

*Source: Standard Industrial Classification Manual. 1972. Statistical Policy Division, Office of Management and Budget. Washington, D.C.

Major Group 20 Food and kindred products
Apache Meat Processing Co., Inc. Apache, Oklahomameat processing
Big Abe Fisheries Brimley, Michiganfish processing
Five Star Cheese Co. Selfridge, North Dakotacheese and milk products processing
Moapa Paiute Produce Company Moapa, Nevadatomatoes
Red Corn Indian Foods, Inc. Pawhuska, OklahomaIndian foods
Red Lake Fisheries Assoc., Inc. Redby, Minnesotafish harvesting and processing
Saveway Food Service Rapid City, South Dakotameat fabrication
Yankton Sioux Industries Wagner, South Dakotapork processing
Major Group 22 Textile mill products
A & S Tribal Industries Poplar, Montanacamouflage netting, duck blinds
Caddo Bag Company Anadarko, Oklahomaburlap bag renovation
Douils Lake Sieux Manufactuning Componation
Devils Lake Sioux Manufacturing Corporation Fort Totten, North Dakotalightweight camouflage
Fort Totten, North Dakotalightweight camouflage Major Group 23 Apparel and other finished products made from fabrics and

Parker Re-Upholstery Apache, Oklahomaventilator covers, air conditioner covers, vinyl tool pouches, diesel truck radiator covers
Southern Utah Industries Towaoc, Coloradoclothing
Utah-Navajo Industries Blanding, Utahcotton work gloves
White Shield of Carolina, Inc. Cherokee, North Carolinaquilts, mattress pads, pillows, comforters
Major Group 24Lumber and wood products, except furniture
Clark Reed Shake Co. Quinault, Washingtoncedar products
Colville Confederated Tribes Post and Pole Plant Nespelem, Washingtontreated posts and poles, log house kits
Custom Craft Neah Bay, Washingtonmillwork and cabinetry
Fort Apache Timber Company Whiteriver, Arizonalumber
Jemez Pueblo Enterprise, Inc. Jemez Pueblo, New Mexicocabinets, blackboards
Lance Wilkie Neah Bay, Washingtonwood carvings
Louisiana-Pacific Corporation Metlakatla, Alaskacants
Menominee Tribal Enterprise Neopit, Wisconsinlumber mill, northern hardwood and softwood, pulp and veneer logs
Navajo Forest Products Navajo, New Mexicolumber and wood products, lumber moldings, particle board
Nett Lake Sawmill Nett Lake, Minnesotarough cut lumber

Northern Michigan International Corporation Sault Ste. Marie, Michiganwood pallets, cartons, boxes, dimension and board lumber
Olympic Cedar Products Inc. Amanda Park, Washingtoncedar products
Patch Chee Nunk Wood Products, Inc. Eland, Wisconsinwood products
Red Lake Indian Mills Redby, Minnesotalumber, chips, shavings, soft and hardwood
Spokane Tribal Wood Products Wellpinit, Washingtonwood preserving of posts, poles, and lumber
Stan's Cabinet Shop Fort Hall, Idahowood cabinets, countertops, shipping boxes
Tousey Manufacturing, Inc. Suring, Wisconsinwood pallets
Warm Springs Forest Products Warm Springs, Oregonlumber, veneer, plywood chips
Major Group 25Furniture and fixtures
Jemez Pueblo Enterprise, Inc. Jemez Pueblo, New Mexicocustom wood products
Mt. Adams Furniture Wapato, Washingtonhousehold furniture, upholstered
Major Group 27Printing, publishing, and allied industries
The Bulletin Board Fallon, Nevadaclassified and display advertising
Burns-Paiute Print Plant Burns, Oregoncommerical silkscreen
Lac Courte Oreilles Printing Hayward, Wisconsincommercial printing
Lummi Communications Marietta, Washingtoncommercial printing and lithographics

Macias Reporting Service Albuquerque, New Mexicocourt reporting, transcribing
Navajo Times Window Rock, Arizonacommercial printing, newspaper
Nez Perce Printing and Publishing Lapwai, Idahoprinting
Skinner and Son Printing Ponca City, Oklahomaprinting
Yakima Nation Review Toppenish, Washingtonprinting
Major Group 28Chemicals and allied products
Dela-Enterprises, Inc. Coolidge, Arizonaflares, pyrotechnic devices
Papago Chemicals, Inc.
Chandler, Arizonablasting agent processing and explosives
sives
sives Major Group 30Rubber and miscellaneous plastics products B & K Retread
Sives Major Group 30Rubber and miscellaneous plastics products B & K Retread Reno, Nevadatires Oglala Sioux Plastics, Inc.
Major Group 30Rubber and miscellaneous plastics products B & K Retread Reno, Nevadatires Oglala Sioux Plastics, Inc. Pine Ridge, South Dakotainjection molding Whitebird, Inc.
Sives Major Group 30Rubber and miscellaneous plastics products B & K Retread Reno, Nevadatires Oglala Sioux Plastics, Inc. Pine Ridge, South Dakotainjection molding Whitebird, Inc. Ashland, Wisconsinplastic molds
Sives Major Group 30Rubber and miscellaneous plastics products B & K Retread Reno, Nevada

Pine Ridge Products	
Pine Ridge, South Dakotamoccasins	
Utah-Navajo Industries Blanding, Utahleather work gloves	
Ute Indian Leathers Fort Duchesne, Utahsheepskins, vests, and coats	
Major Group 32Stone, clay, glass, and concrete products	
Makah Sand and Gravel Neah Bay, Washingtonconcrete	
Navajo Arts and Crafts Enterprise Window Rock, Arizonahandcrafted pottery	
Pueblo Mud Hut Albuquerque, New Mexicoceramic pottery, supplies, greenware	
Ta-Ma-Ya Co-op Association Bernalillo, New Mexicopottery	
Thunder Corporation Santa Fe, New Mexicopottery fixtures	
Ute Castings Fort Duchesne, Utahcast ceramic giftware	
Major Group 34Fabricated metal products, except machinery and transportation equipment	
Dela-Enterprises, Inc. Coolidge, Arizonacommercial tools, assemblies	
Fond du Lac Manufacturing, Inc. Cloquet, Minnesotawood and oil burning furnaces, forced air furnaces	
Fort Peck Manufacturing Company Poplar, Montanametal finishing, welding, forging, and heat treating	
Goshute Enterprises Salt Lake City, Utahcattleguards	
Kalispel Metal Products Cusick, Washingtonaluminum boxes, gun cases and other fabricated metal products	

Louisiana Pacific Co. Metlakatla, Alaskacants
Native American Manufacturing, Inc. Tukwila, Washingtonmetal fabrication
Pima Valve, Inc. Chandler, Arizonagate, globe, angle, and check valves
Major Group 35Machinery, except electrical
Machine Well, Inc. Grygla, Minnesotatool and die making, production machin- ing, auto lathes
Native American Manufacturing Tukwila, Washingtonmetal machining
Whitebird, Inc. Ashland, Wisconsintool and die makers, specializing in plastic and die cast mold making
Williams Machine Shop Muskogee, Oklahomametal machining
Major Group 36Electrical and electronic machinery, equipment, and supplies
A&S Tribal Industries Poplar, Montanacamouflage netting, duck blinds
Apache Indian Enterprises, Inc. Dulce, New Mexicoelectronic assembly, wiring harnesses, cable assembly, electro-mechanical assembly, high volume consumer products
Chahta Wire Harness Co. Philadelphia, Mississippiwire harness for Chevy pickups
Cherokee Nation Industries, Inc. Stilwell, Oklahomaelectronic sub-assembly, PC Boards, cables
Devils Lake Sioux Manufacturing CorporationFort Totten, North Dakotawire harness assembly, electrical assembly

El Shonie Company Elko, Nevadaassembly of printed circuit boards, wire harnessing
General Dynamics Corporation Fort Defiance, Arizonaelectronic circuit card and module assembly, harness and chassis as- sembly, electromechanical assembly
Hopi Electronics Enterprise Polacca, Arizonalow voltage transformers, inductors and cables, coaxial cables
Indian House Taos, New MexicoIndian records and tapes
Milk's Camp Industries Bonesteel, South Dakotarecycling, packaging, and sub-assembly of electronic parts
Mille Lacs Reservation Business Enterprise, Onamia, Minnesotaelectronic components assembly, harnessing, cable assembly, wire cutting, stripping and terminating
Native American Manufacturing, Inc. Tukwila, Washingtonelectronics
Native American Supply, Inc. Tukwila, Washingtonelectronic assembly and supply
Sequoyah Electronics Jay, OklahomaAssembly work of printed circuit boards for Teletype units, wire harnesses for air- crafts, reupholstery for office furniture
Thunder Corporation Santa Fe, New Mexicoelectrical contractor, intertherm heaters
Tillicum Enterprises, Inc. Pendleton, Oregonelectronic components
Turtle Mt. Corp. (TMC Inc.) Belcourt, North Dakotacomputer memory cores, electronic assembly
Warm Springs Sub-Assembly Plant Warm Springs, Oregonelectronic components
West Electronics, Inc. Poplar, Montanaelectronic sub-assembly, radio control sets, communication field test equipment

Wilder Electronic Enterprises Independence, Californiaelectronic assembly, PC boards and harnessing, cable terminations, loading and soldering, connectors
Wounded Knee Electronics, Inc. Manderson, South Dakotaelectronic sub-assembly, wind coils, and transformers
Major Group 37Transportation equipment
Chick asaw Trailer Manufacturing Co. Tishomingo, Oklahomahorse and stock trailers, flatbed trailers, gooseneck and custombuilt trailers
Chahta Wire Harness Co. Philadelphia, Mississippiwire harness for Chevy pickups
Chief Trailer Manufacturer Durant, Oklahomahorse and cattle trailers
Devils Lake Sioux Manufacturing Corporation Fort Totten, North Dakotaautomotive carpet assemblies
Sequoyah Electronics Jay, OklahomaAssembly work of printed circuit boards for Teletype units, wire harnesses for air- crafts, reupholstery for office furniture
United Mobile Homes Chandler, Arizonamobile home manufacturing
Major Group 38Measuring, analyzing, and controlling instruments; photo- graphic, medical, and optical goods; watches and clocks
Becton-Dickinson Santee, Nebraskamedical syringes, thermometers
Native American Medical Corporation Sault Ste. Marie, Michiganmedical supplies
Navajo Optics Window Rock, Arizonaeye glasses
Major Group 39Miscellaneous manufacturing industries
Bien Mur Indian Market Center, Inc. Albuquerque, New MexicoIndian handmade jewelry and artifacts, sand-cast items
Blackfeet Indian Writing Company Browning, Montanawriting instruments

The Cherokees Cherokee, North CarolinaIndian moccasins, crafts, toys, plaques, dolls, wood carvings, and regalia
Eight Northern Pueblos Artisans' Guild San Juan Pueblo, New MexicoIndian arts and crafts, jewelry supplies
Flett Silversmith and Art Gallery Wellpinit, Washingtonjewelry and precious metal
Hualapai Doll Factory Peach Springs, ArizonaIndian cloth dolls
Milk's Camp Industries Bonesteel, South Dakotatoy tom-toms and totems
Navajo Arts & Crafts Enterprise Window Rock, Arizonajewelry, paintings, artifacts, hand crafted rugs
Oke Oweenge Crafts Cooperative San Juan Pueblo, New MexicoPueblo Indian crafts, wood carvings, weaving, painting, baskets, bead- work, embroidery, pottery
The Cherokees Cherokee, North CarolinaIndian moccasins, crafts, typs, plaques dolls, wood carvings, and regalia
Popovi Da Studios Santa Fe, New Mexicocommerical Indian art and painting, Indian crafted items
R & J Trading Post Brimley, MichiganIndian crafts
Ta-Ma-Ya Co-op Association Bernalillo, New Mexicohandmade arts and crafts
Thunder Corporation Santa Fe, New Mexico
Village Craftsman Tahlequah, OklahomaIndian jewelry
Walker River Handicraft Cooperative Schurz, Nevadabeadwork

•	Wamblee, South Dakotaarrows (aluminum, wood, and fiberglass)
	William Langer Jewel Bearing Plant Rolla, North Dakotajewel bearings and other industrial items of synthetic ruby or sapphire
	Zuni Candle Company Zuni, New Mexicohand-sculptured candles
	Zuni Craftsmen Cooperative Assoc. Zuni, New MexicoZuni hand-made jewelry
	Zuni Trade Center Blackrock, New Mexico

LIST OF FIRMS BY STATE

ALASKA

LOUISIANA-PACIFIC CORPORATION

Annette Hemlock Mills P.O. Box 308 Metlakatla, Alaska 99926

Contact: Terry VanNortwick, Plant Superintendent (907) 886-4521, 886-6533

Product: Cants

SIC: 34

Plant size: n/a Employees: 86 Established: 1970

Ownership: 100% Indian

Area: Annete Island Reservation

<u>ARIZONA</u>

P.O. Box 788

Chandler, Arizona 85224

Contact: Peter Manasse, Greg Talbot (602) 562-3347

Product: Animal hide processing

SIC: 31

Plant size: n/a

Employees: 23 (50%+ Indian)

Established: 1973 Ownership: Non-Indian

Area: Gila River Indian Reservation

DELA-ENTERPRISES, INC.
P.O. Box 1407

Coolidge, Arizona 85228

Contact: R. K. McLaren (602) 723-5491

Product: Flares, pyrotechnic devices,

commercial tools, and assemblies

SIC: 28, 34

Plant size: 35,000 sq. ft. Employees: 147 (60% Indian)

Established: 1969 Ownership: Non-Indian

Area: Gila River Indian Reservation

FORT APACHE TIMBER COMPANY
P.O. Box 1098
Whiteriver Arizona 85941

Whiteriver, Arizona 85941

Contact: Hal Butler, General Manager

(602) 338-4931

Product: Lumber

SIC: 24

Plant size: 80 mmbf

Employees: 250 Apache, 50 other

Established: 1963 Ownership: 100% Indian

Area: Fort Apache Indian Reservation

GENERAL DYNAMICS CORPORATION

P.O. Box 679

Fort Defiance, Arizona 86504

Contact: Richard M. Gillingham

(602) 729-5711

Product: Electronic circuit card and module

assembly, harness and chassis

assembly, electromechanical assembly

SIC: 36

Plant size: 25,920 sq. ft. Employees: 70 (majoriy Indian)

Established: 1967 Ownership: Non-Indian

Area: Navajo Indian Reservation

HOPI ELECTRONICS ENTERPRISE

P.O. Box 123

Polacca, Arizona 86042

Contact: Alexander W. Ami, Manager

(602) 737-2536

Product: Low voltage transformers,

inductors and cables, coaxial cables

SIC: 36

Plant size: 2,160 sq. ft.

Employees: 12 Established: 1971

Ownership: 100% Indian (tribally owned)

Area: Hopi Indian Reservation

HUALAPAI DOLL FACTORY

P.O. Box 168

Peach Springs, Arizona 86434

Contact: Mrs. Tonita Paya

(602) 769-2267

Product: Indian cloth dolls

SIC: 39

Plant size: Approximately 2,000 sq. ft. Employees: 10

Established: 1974

Ownership: 100% Indian (tribally owned)

Area: Hualapai Indian Reservation

NAVAJO ARTS AND CRAFTS ENTERPRISE

St. Hwy. 264 - P.O. Drawer A Window Rock, Arizona 86515

Contact: William E. Auble (602) 871-4090

Handcrafted rugs, sandpaintings, dolls, Product:

baskets, pottery, jewelry

SIC: 23, 32, 39 Plant size: 13,000 sq. ft.

Employees: 15 Established: 1941

Ownership: 100% Indian (tribally owned)

Area: Navajo Indian Reservation

NAVAJO OPTICS

Navajo Tribe

Window Rock, Arizona 86515

Contact: Wendell Mortensen

(602) 729-5781

Product: Eye glasses

SIC: 38

Plant size: 12,000 sq. ft.

Employees: 18 Established: 1973 Ownership: 100% Indian

Area: Navajo Indian Reservation

NAVAJO TIMES

P.O. Box 310

Window Rock, Arizona 86515

Contact: William Donovan, Managing editor

(602) 871-4941

Product: Commercial printing, newspaper

SIC: 27 Plant size: 1,500 sq. ft.

Employees: 22 Established: 1961 Ownership: 100% Indian

Area: Navajo Indian Reservation

PAPAGO CHEMICALS, INC.

P.O. Box Z-1

Chandler, Arizona 85224

Contact: J. D. Hayes

(602) 836-9641, 963-2065

Product: Blasting agent processing and explosives

SIC: 28

Plant size: n/a

Employees: Varies (3-6)

Established: 1970

Ownership: 70% Indian, tribally owned Area: Gila River Indian Reservation

PIMA VALVE, INC.

P.O. Box 5010

Pima-Chandler Industrial Park

Chandler, Arizona 85224

Contact: John W. Gragg

(602) 961-1095

Product: Gate, globe, angle and check valves

(bronze, steel, ductile iron)

SIC: 34

Plant size: 32,000 sq. ft. Employees: 42 (80% Indian)

Established: 1967 Ownership: Non-Indian

Area: Gila River Indian Reservation

UNITED MOBILE HOMES

P.O. Box 279

Chandler, Arizona 85224

Contact: Dennis Clark, President

(602) 961-1027

Product: Mobile home manufacturing

SIC: 37

Plant size: 76,000 sq. ft.

Employees: 87
Established: 1974
Ownership: 100% Indian

Area: Gila River Indian Reservation

CALIFORNIA

WILDER ELECTRONIC ENTERPRISES

P.O. Box 254

Independence, California 93526

Contact: Paul Wilder, Kitty Wilder

(714) 878-2116

Product: Electronic assembly, PC boards and

harnessing, cable terminations, loading and soldering, connectors

SIC: 36
Plant size: 1,372 sq. ft.
Employees: 7 (50% Indian)

Established: 1976 Ownership: 100% Indian

Area: Fort Independence Indian Reservation

COLORADO

SOUTHERN UTAH INDUSTRIES Towaoc, Colorado 81334

Contact: Wayne Jenkins

(303) 565-3472

Product: Robes, blouses, ski jackets, blue jeans,

slacks, sports shirts, Western shirts,

sleeping bags, Quiet Books

SIC: 23

Plant size: 20,000 sq. ft. Employees: 200 (90% Indian)

Established: 1977 Ownership: Non-Indian

Area: Ute Indian Reservation

IDAHO

NEZ PERCE PRINTING & PUBLISHING

P.O. Box 306

Lapwai, Idaho 83540

Contact: Erik Anderson

(208) 843-2253

Product: Printing

SIC: 27

Plant size: 6,000 sq. ft.

Employees: 8

Established: 1975

Ownership: 100% Indian (tribally owned)

Area: Nez Perce Indian Reservation

STAN'S CABINET SHOP

Hwy. 91 - Agency Road

P.O. Box 518

Fort Hall, Idaho 83203

Contact: Stan Alvarez

(208) 237-3332

Product: Wood cabinets, counters, laminated cabinets,

square corner counter tops, shipping boxes

SIC: 24

Plant size: 3,975 sq. ft. Employees: 2

Established: 1975

Ownership: 100% Indian

Area: Fort Hall Indian Reservation

MICHIGAN

BIG ABE FISHERIES

Route 1, Box 1708

Brimley, Michigan 49715

Contact: Albert LeBlanc

(906) 248-3242

Product: Fish processing, salt water

species

SIC: 20

Plant size: 5,200 sq. ft.

Employees: 4

Established: 1971

Ownership: 100% Indian

Area: Bay Mills Indian Reservation

NATIVE AMERICAN MEDICAL CORPORATION

608 Dillon Street

Sault Ste. Marie, Michigan 49783

Contact: William Thorne

(906) 635-5956

Product: Medical supplies (first-aid kits,

hospital beds, etc.)

SIC: 38

Plant size: 8,000 sq. ft.

Employees: 14 Established: 1978

Ownership: 51% Indian

Area: Bay Mills Indian Reservation

NORTHERN MICHIGAN INTERNATIONAL CORPORATION

P.O. Box 766

Sault Ste. Marie, Michigan 49783

Contact: William Palmer

(906) 632-2557

Product: Fabricated wood pallets, cartons,

boxes, dimension and board lumber

SIC: 24

Plant size: 5,000 sq. ft.

Employees: 10 Established: 1975

Ownership: 100% Indian

Area: Bay Mills Indian Reservation

R & J TRADING POST Route 1

Brimley, Michigan 49715

Contact: Rona Summerville

(901) 248-5474

Product: Indian crafts

SIC: 39

Plant size: 100 sq. ft. Employees: 2 Established: 1977 Ownership: 100% Indian Area: Bay Mills Indian Reservation

MINNESOTA

FOND DU LAC MANUFACTURING, INC.

150 University Rd.

Cloquet, Minnesota 55720

Contact: Bill Houle

(218) 879-5525

Product: Wood and oil burning furnaces,

forced air furnaces

SIC: 34

Plant size: 20,000 sq. ft.

Employees: 25
Established: 1976

Ownership: 100% Indian

Area: Fond du Lac Indian Reservation

MACHINE WELL, INC.

Grygla, Minnesota 56727

Contact: Terry Wells

(218) 294-6101

Product: Tool and die making, production machining,

auto lathes

SIC: 35

Plant size: 800 sq. ft. (Sept. '79-3, 200 sq. ft.)

Employees: 3
Established: 1976

Ownership: 100% Indian

Area: Red Lake Indian Reservation

MILLE LACS RESERVATION BUSINESS ENTERPRISE

Star Route, Box 240

Onamia, Minnesota 56359

Contact: Leonard Sam

(612) 532-3117

Product: Electronic components assembly, harnessing, cable

assembly, wire cutting, stripping, and terminating

SIC: 36

Plant size: 17,000 sq. ft.

Employees: 36
Established: 1968
Ownership: 100% Indian

Area: Mille Lacs Indian Reservation

NETT LAKE SAWMILL C/O Nett Lake RBC Nett Lake, Minnesota 55772

Contact: Gary Donald

(218) 757-3261, 757-3345

Product: Rough cut lumber

SIC: 24

Plant size: Approximately 20,000 sq. ft.

Employees: 12 Established: 1975 Ownership: 100% Indian

Area: Boiseforte Indian Reservation

P.O. Box 56

Redby, Minnesota 56670

Contact: Jim Eisenrich, Manager

(218) 679-3513

Product: Harvesting and processing of freshwater fish

SIC: 20

Plant size: 15,000 sq. ft.

Employees: 20 Established: 1929 Ownership: 100% Indian

Area: Red Lake Indian Reservation

RED LAKE INDIAN MILLS P.O. Box 68

Redby, Minnesota 56670

Contact: Stewart W. Irwin (218) 679-3346

Product: Lumber, chips, shavings, soft and hardwood

SIC: 24

Plant size: 5 mil/bd. ft./yr.

Employees: 55
Established: 1924
Ownership: 100% Indian

Area: Red Lake Indian Reservation

MISSISSIPPI

CHAHTA ENTERPRISES

Route 7

Philadelphia, Mississippi 39350

Contact: Cortez Guantt

(601) 656-7350

Product: Wire harnesses for Chevy

pickups

SIC: 37

Plant size: 4,300 sq. ft.

Employees: 90 (majority Indian)

Established: 1979

Ownership: 100% Indian (tribally owned)
Area: Mississippi Chahta Reservation

Also clerk on new Industry

American Greeting and Co.

Big - NON Indian ownership

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Mussimpper Revenie Books

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MONTANA

A & S TRIBAL INDUSTRIES

P.O. Box 308

Poplar, Montana 59255

Contact: Sid Morris

(406) 768-5151

Product: Camouflage netting, duck blinds,

circuit boards, electronics

SIC: 22, 36

Plant size: 60,000 sq. ft.

Employees: 100-200 Established: 1975 Ownership: 100% Indian

Area: Fort Peck Indian Reservation

BLACKFEET INDIAN WRITING COMPANY

Blackfeet Industrial Park Browning, Montana 59417

Contact: Peter Tracy, President

(406) 338-2921

Product: Writing instruments (pencils, pens, markers)

SIC: 39

Plant size: 40,000 sq. ft.

Employees: 100
Established: 1972
Ownership: 82% Indian

Area: Blackfeet Indian Reservation

FORT PECK MANUFACTURING COMPANY

Poplar, Montana 59255

Contact: Ruben G. Clark

(406) 768-5121

Product: Metal finishing, welding, forging

and heat treating

SIC: 34

Plant size: 25,000 sq. ft.

Employees: 25
Established: 1975
Ownership: 100% Indian

Area: Fort Peck Indian Reservation

WEST ELECTRONICS, INC. P.O. Box 577

Poplar, Montana 59255

Contact: Charles Candela

(406) 768-3471

Product: Electronic sub-assembly, radio control sets, communication field-test equipment

SIC: 36

Plant size: 12,000 sq. ft.

Employees: 12 Established: 1971 Ownership: 100% Indian

Area: Fort Peck Indian Reservation

NEBRASKA

BECTON-DICKENSON

Niobrara, Nebraska 68760

Contact: Don La Pointe

(402) 857-3315

Product: Medical syringes, thermometers

SIC: 38

Plant size: 15,000 sq. ft. Employees: 29 Indian, 1 other

Established: 1975 Ownership: Non-Indian

Area: Santee Sioux Indian Reservation

punte Sector Involvement

NEVADA

B & K RETREAD 1400 East Commercial Row Reno, Nevada 89512

Contact: William W. Coffey, Jr., or Kee Dale, Sr. (702) 786-1554

Product: Tire manufacturing, retail, wholesale

SIC: 30

Plant size: 3,026 sq. ft.

Employees: 2

Established: 1977

Ownership: 100% Indian

Area: Reno/Sparks Indian Colony

THE BULLETIN BOARD 695 S. Maine Street P.O. Box 1091 Fallon, Nevada 89406

Contact: Audrey Campbell (702) 423-6688

Product: Classified and display advertising

SIC: 27

Plant size: 1,116 sq. ft.

Employees: 3

Established: 1977 Ownership: 50% Indian

Area: Fallon Paiute and Shoshone Tribe

P.O. Box 113 Moapa, Nevada 89025

Contact: Ande Wells (702) 865-2777

Product: Leather products

SIC: 31

Plant size: 1,800 sq. ft.

Employees: 5-6 Established: 1972

Ownership: 100% Indian

Area: Moapa Indian Reservation

MOAPA PAIUTE PRODUCE COMPANY

P.O. Box 177

Moapa, Nevada 89025

Contact: Harold Goldsmith

(702) 865-2787, 865-2841

Product: Tomatoes

SIC: 20

Plant size: 160,000 sq. ft. (fall 1979) Employees: 12-15 (fall 1979) Established: 1978

Ownership: 100% Indian Area: Moapa River Indian Reservation

NEW MEXICO

APACHE INDIAN ENTERPRISES, INC.

P.O. Box 127

Dulce, New Mexico 87528

Contact: Jerry Shukis

(505) 759-3401

Product: Electronic assembly, wiring harnesses,

cable assembly, electro-mechanical assembly,

high volume consumer products

SIC: 36

Plant size: 18,200 sq. ft.

Employees: 80
Established: 1970
Ownership: 100% Indian

Area: Jicarilla Indian Reservation

BIEN MUR INDIAN MARKET CENTER, INC.

P.O. Box 10367

Albuquerque, New Mexico 87184

Contact: Bill Adams

(505) 821-5400

Product: Indian handmade jewelry and artifacts,

sand-cast items

SIC: 39

Plant size: 13,000 sq. ft. Employees: 30 (50%+ Indian)

Established: 1975

Ownership: Non-Indian -

Area: Sandia Indian Reservation

EIGHT NORTHERN PUEBLOS ARTISANS' GUILD

P.O. Box 1079

San Juan Pueblo, New Mexico 87566

Contact: Connie Tsosie Gaussoin, Director

(505) 852-4283

Product: Indian arts and crafts, jewelry supplies

SIC: 39

Plant size: 570 sq. ft.

Employees: 3

Established: 1974

Ownership: 100% Indian Area: San Juan Pueblo INDIAN HOUSE

P.O. Box 472

Taos, New Mexico 87571

Contact: Ida Isaacs, Owner and Manager

(505) 776-2953

Product: Producer and distributor of

Indian records and tapes

SIC: 36

Plant size: 2,000 sq. ft.

Employees: 2

Established: 1966 Ownership: 60% Indian

Area: Taos Pueblo Indian Reservation

MACIAS REPORTING SERVICE

1913-B Alvarado N.E.

Albuquerque, New Mexico 87110

Contact: Charlotte Macias

(505) 265-2640

Product: Verbatim court reporting, meetings,

medical transcription, reports on hearings

SIC: 27

Plant size: n/a

Employees: 4 sub-contractors

Established: 1976

Ownership: 100% Indian

Area: Near many reservations

NAVAJO FOREST PRODUCTS

Navajo, New Mexico 87328

Contact: Joe Shipman, General Sales Manager

(505) 777-2211

Product: Lumber and wood products, lumber

moldings, particle board

SIC: 24

Plant size: 92 acres/650,000 sq. ft. under roof

Employees: 650
Established: 1958
Ownership: 100% Indian

Area: Navajo Indian Reservation

OKE OWEENGE CRAFTS COOPERATIVE

P.O. Box 1095

San Juan Pueblo, New Mexico 87566

Contact: Gabrielita Nave, Manager

(505) 852-2372

Product: Pueblo Indian crafts, wood carvings, weaving,

painting, baskets, beadwork, embroidery, pottery

SIC: 39

Plant size: 5,500 sq. ft. Employees: 3 full-time (membership fluctuates)

Established: 1973 Ownership: 100% Indian Area: San Juan Pueblo

POPOVI DA STUDIOS

San Ildefonso Pueblo Route 5, Box 309

Santa Fe, New Mexico 87501

Contact: Da Anita

(505) 455-2456

Product: Commerical Indian art and painting,

Indian crafted items

SIC: 39

Plant size: n/a Employees: 3 Established: 1948

Ownership: 100% Indian

Area: San Ildefonso Pueblo Indian Reservation

PUEBLO MUD HUT

1006 Carla Ct., SW

Albuquerque, New Mexico 87105

Contact: Mary Trujillo

(505) 831-4470

Product: Ceramic pottery supplies and

greenware, finished goods

SIC: 32

Plant size: n/a

Employees: 1

Established: 1975 Ownership: 100% Indian

Area: La Guna Indian Reservation

SAVEWAY FOOD SERVICE

1333 Aspen N.W.

Albuquerque, New Mexico 87104

Contact: Jeanie Hobbs

(505) 247-0304

Product: Meat fabrication

SIC: 20

Plant size: 6,000 sq. ft. Employees: 20 Established: 1963 Ownership: 100% Indian

Area: Near many reservations

TA-MA-YA CO-OP ASSOCIATION

Santa Ana Pueblo

P.O. Box 37

Bernalillo, New Mexico 87004

Contact: Clara Paquin, President

(505) 867-5301, Governor's office

Product: Pottery, handmade arts and crafts

32, 39

Plant size: Showroom--693 sq. ft.; workroom--963 sq. ft.

Employees: 12 Established: 1974 Ownership: 100% Indian

Area: Santa Ana Pueblo Reservation

THUNDER CORPORATION

Route 5, Pueblo Plaza

Santa Fe, New Mexico 87501

Contact: Tony Gutierrez

(505) 455-2253

Electrical contractor; intertherm heater's;

Indian-made crafts (pottery fixtures, paintings, figurines, baskets, pillows)

SIC: 32, 36, 39 Plant size: 4,700 sq. ft. Employees: 15 Established: 1976 Ownership: 100% Indian

Area: Pojoaque Indian Reservation

ZUNI CANDLE COMPANY

P.O. Box 338

Zuni, New Mexico 87327

Contact: Laura Zunie

(505) 782-4634

Product: Hand-sculptured candles

SIC: 39

Plant size: 3,600 sq. ft. Employees: 26 Established: 1973

Ownership: 100% Indian Area: Zuni Indian Reservation

ZUNI CRAFTSMEN COOPERATIVE ASSOC.

P.O. Box 426

Zuni, New Mexico 87327

Contact: Francelia Quam

(505) 782-4425

Product: Zuni hand-made jewelry

SIC: 39 Plant size:

Employees: 4-5 members Established: 1964 Ownership: 100% Indian

Area: Zuni Indian Reservation

NORTH CAROLINA

THE CHEROKEES

P.O. Box 308

Cherokee, North Carolina 28719

Contact: P.K. Ferree, President and Chairman

of Board of Directors; G.W. Baron

(704) 497-4051

Product: Indian moccasins, crafts, toys, plaques,

dolls, wood carvings, and regalia

SIC: 39

Plant size: 74,000 sq. ft. Employees: 170 (93% Indian)

Established: 1956 Ownership: Non-Indian

Area: Qualla Indian Reservation

HERITAGE NO. 1

Cherokee, North Carolina 28719

Contact: Winfred Brooks

(704) 497-9118

Snug sacks Product:

SIC: 23

Plant size. 50,000 sq. ft. Employees: 45

Established: 1978

Ownership: Non-Indian

Area: Cherokee Indian Reservation

WHITE SHIELD OF CAROLINA, INC.

Acquoni Road

Cherokee, North Carolina 28719

Contact: Jack Strong

(704) 497-2025

Product: Quilts, mattress pads, pillows, comforters

SIC: 23

Plant size: 140,000 sq. ft. Employees: 145 (70% Indian)

Established: 1966

Ownership: Non-Indian (building is Indian-owned)

Area: Cherokee Indian Reservation

NORTH DAKOTA

DEVILS LAKE SIOUX MANUFACTURING CORPORATION Fort Totten, North Dakota 58370

Gary L. Halverson, Contract Administrator Contact:

(701) 766-4211

Lightweight camouflage, wire harness Product:

assembly, fiberglass molding, electrical assembly, automotive carpet assemblies

SIC: 22, 36, 37

Plant size: 150,000 sq. ft.

Employees: 400 300 m

Established: 1973 Ownership: 51% Indian

Area: Fort Totten Indian Reservation

SELFRIDGE FIVE STAR CHEESE CO. Selfridge, North Dakota

Contact: Harry Rohr

(701) 422-3368

Product: Process cheese and milk products

SIC: 20

Plant size: 6,100 sq. ft.

Employees: 20 Established: 1962 Ownership: Non-Indian

Area: Standing Rock Reservation

TURTLE MT. CORP. (TMC INC.) Belcourt, North Dakota 58316

Contact: Bob Wilmot

(701) 477-5603

Product: Computer memory cores, electronic assembly

SIC: 36 Plant size: 7,700 sq. ft.

Employees: 55 Established: 1971 Ownership: 50% Indian

Area: Turtle Mountain Indian Reservation

WILLIAM LANGER JEWEL BEARING PLANT Rolla, North Dakota 58367

Contact: Henry James

(701) 477-3193

Jewel bearings and other industrial Product:

items of synthetic ruby or sapphire

SIC: 39

Plant size: 26,000 sq. ft. Employees: 140 (62% Indian)

Established: 1953 Ownership: Non-Indian

Area: Turtle Mountain Indian Reservation

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OKLAHOMA

APACHE MEAT PROCESSING CO., INC.

P.O. Box 336

Apache, Oklahoma 73006

Contact: Robert C. Rowell, Owner and president

(405) 588-2186

Product: Meat processing

SIC: 20

Plant size: 5,000 sq. ft. Employees: 10 (50% Indian)

Established: 1976 Ownership: Non-Indian

Area: Anadarko

CADDO BAG COMPANY

906 S. Mission

Anadarko, Oklahoma 73005

Contact: Elmo Gandy

(405) 247-9030

Product: Burlap bag renovation for peanuts, store bags

SIC: 22

Plant size: 1-1/2 square blocks Employees: 20 (18 Indian)

Established: 1954 Ownership: Non-Indian

Area: Caddo

CHEROKEE NATION INDUSTRIES, INC.

Highway 51 West, P.O. Box 860

Stilwell, Oklahoma 74960

Contact: Cary Wyatt

(918) 774-3151

Product: Electronic sub-assembly, PC boards, cables

SIC: 36

Plant size: 23,500 sq. ft.

Employees: 100 Established: 1969

Ownership: 85% Indian

Area: Cherokee

good story

CHICKASAW TRAILER MANUFACTURING CO.

P.O. Box 236

Tishomingo, Oklahoma 73460

Contact: Gary Grant

(405) 371-2346

Product: Horse and stock trailers, flatbed trailers,

gooseneck and custom-built trailers

SIC: 37

Plant size: 30,000 sq. ft.

Employees: 61
Established: 1976
Ownership: 100% Indian

Area: Chickasaw

CHIEF TRAILER MANUFACTURER

1015 N. 1st

Durant, Oklahoma 74701

Contact: Bennett Beach

(405) 924-0801

Product: Horse and cattle trailers

SIC: 37

Plant size: 15,000 sq. ft.

Employees: 50
Established: 1971
Ownership: 100% Indian
Area: Choctaw Nation

PARKER RE-UPHOLSTERY

Route 1, Box 181

Apache, Oklahoma 73006

Contact: Henry Parker

(405) 588-3383

Product: Upholstery, ventilator covers, air

conditioner covers, vinyl tool pouches,

diesel truck radiator covers

SIC: 23

Plant size: 936 sq. ft.

Employees: 1

Established: 1975 Ownership: 100% Indian

Area: Anadarko

RED CORN INDIAN FOODS, INC. Pawhuska, Oktahoma 74056

Contact: Raymond Red Corn

(918) 287-4242

Product: Indian foods, Indian Fry Bread Mix

SIC: 20

Plant size: 2,000 sq. ft.

Employees: 7

Established: 1973 Ownership: 100% Indian

Area: Osage Indian Reservation

SEQUOYAH ELECTRONICS

Route 2

Jay, Oklahoma 774346

Contact: Dave Whitekiller

(918) 253-8014

Product: Assembly work of printed

circuit boards for Teletype units, wire harnesses for aircrafts, reupholstery for

office furniture

SIC: 37,

Plant size: 6,700 sq. ft. Employees: 36-44 (96% Indian)

Established: 1976 Ownership: 100% Indian

Area: Highly populated Indian area

SKINNER AND SON PRINTING

119 N. 3rd Street

Ponca City, Oklahoma 74601

Contact: De Roy Skinner

(405) 765-3351

Product: Printing

SIC: 27

Plant size: 3,000 sq. ft.

Employees: 9

Established: 1948 Ownership: 100% Indian

Area: Pawnee, Osage, White Eagle,

Tonkawa, Otoe-Missouri

VILLAGE CRAFTSMAN Tahlequah, Oklahoma 74464

Contact: Bill Nichols

(918) 456-8292

Product: Indian jewelry

SIC: 39

Plant size: 1,000 sq. ft.

Employees: 5
Established: 1974 Ownership: 100% Indian

Area: Cherokee Nation

WILLIAMS MACHINE SHOP Muskogee, Oklahoma 74401

Contact: David Williams

(918) 683-3332

Product: General metal machine shop

SIC: 35

Plant size: 5,200 sq. ft.

Employees: 4

Established: 1971

Ownership: 100% Indian Area: Cherokee Nation

OREGON

BURNS-PAIUTE PRINT PLANT Burns, Oregon 97720

Contact: Jim St. Martin, Mr. Dick

(503) 573-6205

Product: Commercial silkscreen

SIC: 27

Plant size: 3,500-4,000 sq. ft.

Employees: 3
Established: 1976
Ownership: 100% Indian

Area: Burns-Paiute Indian Reservation

TILLICUM ENTERPRISES, INC.

Route 1, Box 434

Pendleton, Oregon 97801

Contact: Robert Calhoun

(503) 276-3414

Product: Electronic components

SIC: 36

Plant size: n/a
Employees: 20
Established: 1971
Ownership: 100% Indian
Area: Umatilla Reservation

WARM SPRINGS FOREST PRODUCTS

Warm Springs Agency

Warm Springs, Oregon 97761

Contact: Ralph G. DeMoisy

(503) 553-1131

Product: Lumber, veneer, plywood, chips

SIC: 24

Plant size: 4 plants

Employees: 400 Established: 1967

Ownership: 100% Indian

Area: Warm Springs Indian Reservation

a must.

WARM SPRINGS SUB-ASSEMBLY PLANT Warm Springs Tribes Warm Springs, Oregon 97761

Contact: Everett Miller

(503) 553-1161, ext. 210

Product: Electronic components

SIC: 36

Plant size: 6,000 sq. ft.

Employees: 19
Established: 1969
Ownership: 100% Indian

Area: Warm Springs Indian Reservation

also good Story

SOUTH DAKOTA

MILK'S CAMP INDUSTRIES

P.O. Box 67

Bonesteel, South Dakota 57317

Contact: Grandon Harris

(605) 654-2832

Product: Toy tom-toms, totem poles; spray paintings recycling,

packaging and sub-assembly of electronic parts

SIC: 36, 39

Plant size: 16,000 sq. ft.

Employees: 16 Established: 1969 Ownership: 100% Indian

Area: Rosebud Indian Reservation

OGLALA SIOUX PLASTICS, INC.

P.O. Box 1056

Pine Ridge, South Dakota 57770

Contact: Eli Clifford, Manager

(605) 867-5881, 867-5821

Product: Injection molding

SIC: 30

Plant size: 6,000 sq. ft.

Employees: 11 Established: 1976

Ownership: 100% Indian, tribally owned Area: Pine Ridge Indian Reservation

PINE RIDGE PRODUCTS

Pine Ridge, South Dakota 57770

Contact: Mickey Hamm

(605) 867-5383

Moccasins Product:

SIC: 31

Plant size: 19,000 sq. ft. Employees: 165 (90% Indian)

Established: 1966

Ownership: Non-Indian

Area: Pine Ridge Indian Reservation

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SAVEWAY FOOD SERVICE

531 Amanosa Road

Rapid City, South Dakota 57701

Contact: Joyce Dreyer

(605) 343-7464

Product: Meat processing

SIC: 20

Plant size: 5,500 sq. ft.

Employees: 13 Established: 1979 Ownership: 100%

Area: Oglala Indian Reservation

WAMBLI ARCHERY

Wanblee, South Dakota 57577

Contact: Thomas Loomis (605) 472-6307

Product: Arrows (aluminum, wood, and fiberglass)

SIC: 39

Plant size: 16,000 sq. ft.

Employees: 50 Established: 1977 Ownership: 100% Indian

Area: Pine Ridge Indian Reservation

WOUNDED KNEE ELECTRONICS, INC.

Manderson, South Dakota 57756

Contact: John West 1y (605) 867-5736

Product: Electronic sub-assembly, wind

coils, and transformers

SIC: 36 /

Plant size: 6,000 sq. ft.

Employees: 22 Established: 1975 Ownership: 100% Indian

Area: Pine Ridge Indian Reservation

YANKTON SIOUX INDUSTRIES Wagner, South Dakota 57380

Contact: Joe Rosenthal

(605) 384-3644

Product: Pork processing

SIC: 20 Plant size: 22,000 sq. ft.

Employees: 29
Established: 1973
Ownership: 51%+ Indian
Area: Yankton Indian Reservation

UTAH

GOSHUTE ENTERPRISES
3900 West 700 South
Salt Lake City, Utah 84104

Contact: Jack I. Mills (801) 973-8571

Product: Cattleguards

SIC: 34

Plant size: 8,000 sq. ft. Employees: Approximately 9

Established: 1971 Ownership: 100% Indian

Area: Goshute Indian Reservation

P.O. Box 1000 Blanding, Utah 84511

Contact: Wayne Jenkins (303) 565-3472

Product: Cotton and leather work gloves

SIC: 23, 31

Plant size: 6,000 sq. ft. Employees: 80 (100% Indian)

Established: 1973 Ownership: Non-Indian

Area: Navajo Indian Reservation

UTE CASTINGS Fort Duchesne, Ut ah 84026

Contact: Leo Tapoof

(801) 722-2223

Product: Cast ceramic giftware

SIC: 32

Plant size: 800 sq. ft.

Employees: 5

Established: 1972 Ownership: 51%+ Indian

Area: Uintah and Ouray Indian Reservation

UTE INDIAN LEATHERS

P.O. Box 91

Fort Duchesne, Ut ah 84026

Contact: Paul Nielson, Duncan McNeil (801) 772-4361

Product: Tanned shearling sheepskins,

vests and coats

SIC: 31

Plant size: 5,000 sq. ft.

Employees: 54 Established: 1977 Ownership: 100% Indian

Area: Uintah and Ouray Indian Reservation

WASHINGTON

CLARK REED SHAKE CO.

P.O. Box 54

Quinault, Washington 98575

Contact: Clark Reed

(206) 288-2248

Product: Cedar products

SIC: 24

Plant size: n/a Employees: 16 Established: 1969 Ownership: 100% Indian

Area: Quinault Indian Reservation

COLVILLE CONFEDERATED TRIBES POST AND POLE PLANT

P.O. Box 150

Nespelem, Washington 99155

Contact: Audy Jack, CTF-CFE Director

(509) 634-4591

Product: Treated posts and poles, log house kits

SIC: 24

Plant size: n/a Employees: 25-50 Established: 1974

Ownership: 100% Indian

Area: Colville Indian Reservation

CUSTOM CRAFT

P.O. Box 67

Neah Bay, Washington 98357

Contact: Jason Marquette

(206) 645-2240

Product: Millwork and cabinetry

SIC: 24

Plant size: n/a Employees: 2 Established: 1978 Ownership: 100% Indian

Area: Makah Indian Reservation

FLETT SILVERSMITH AND ART GALLERY

P.O. Box 197

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Wellpinit, Washington 99040

Contact: George Flett

(509) 258-4232

Product: Jewelry and precious metal

SIC: 39 Plant size: Employees: 2

Established: 1976 Ownership: 100% Indian

Area: Spokane Indian Reservation

KALISPEL METAL PRODUCTS

P.O. Box 267

Cusick, Washington 99119

Contact: Ernest S. Cotton, General Manager

(509) 445-1121

Product: Fabricated metal products (steel hand rails,

stairs, docks and dock components; aluminum instrument cases, tables, and cabinets; stainless steel hospital examining tables,

carts, and cabinets)

SIC: 34

Plant size: 20,000 sq. ft

Employees: 22 Established: 1975

Ownership: 100% Indian, tribally owned

Area: Kalispel Indian Reservation

LANCE WILKIE

P.O. Box 215

Neah Bay, Washington 98357

Contact: Lance Wilkie

(206) 645-2470

Product: Wood carvings

SIC: 24

Plant size: n/a Employees: 1 Established: 1974

Ownership: 100% Indian

Area: Makah Indian Reservation

LUMMI COMMUNICATIONS

P.O. Box 309

4 : 3 1

Marietta, Washington 98268

Contact: Bernie Thomas, Jim Bunton

(206) 734-1030

Product: Commercial printing and lithographics

SIC: 27

Plant size: 1,500 sq. ft.

Employees: 6 Established: 1972 Ownership: 100% Indian

Area: Lummi Indian Reservation

MAKAH SAND AND GRAVEL

P.O. Box 115

Neah Bay, Washington 98357

Contact: Tom Hahn

(206) 645-2386

Product: Concrete

SIC: 32 Plant size: 10,000 sq. ft.

Employees: 1

Established: 1977 Ownership: 100% Indian

Area: Makah Indian Reservation

MT. ADAMS FURNITURE

Yakima Indian Nation

P.O. Box 250

Wapato, Washington 98951

Contact: Bing Nyssen, General Manager

(509) 877-1201

Product: Household furniture, upholstered

SIC: 25

Plant size: 120,000 sq. ft.

Employees: 140 Established: 1973 Ownership: 100% Indian

Area: Yakima Indian Reservation

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NATIVE AMERICAN MANUFACTURING, INC.

1179 Andover Park West Tukwila, Washington 98188

Contact: Virgal W. Armstrong

(206) 575-0718

Product: Metal fabrication, electronics, machining

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SIC: 34, 35, 36 Plant size: 12,500 sq. ft.

Employees: 10 Established: 1975 Ownership: 100% Indian

Area: Puyallup Indian Reservation

NATIVE AMERICAN SUPPLY, INC. 1179 Andover Park West

Tukwila, Washington 98188

Contact: Armon W. Armstrong

(206) 575-0719

Product: Electronic assembly and supply

SIC: 36

Plant size: 12,500 sq. ft.

Employees: 5 Established: 1977 Ownership: 100% Indian

Area: Puyallup Indian Reservation

OLYMPIC CEDAR PRODUCTS INC.

P.O. Box G

Amanda Park, Washington 98526

Contact: Clark Reed or Lloyd Parker

(206) 288-2248, 532-3808, 288-2705

Product: Cedar products

SIC: 24

Plant size: n/a Employees: 16 Established: 1977 Ownership: 50% Indian

Area: Quinault Indian Reservation

SPOKANE TRIBAL WOOD PRODUCTS P.O. Box 237 Wellpinit, Washington 99040

Contact: William T. Flett, Manager

(509) 258-7737

Product: Wood preserving of posts,

poles, and lumber

SIC: 24

2 1 1 2

Plant size: 15 acres enclosed area,

1 - 70 ft retort tube

Employees: 7

Established: c. 1969 Ownership: 100% Indian

Area: Spokane Indian Reservation

YAKIMA NATION REVIEW Yakima Indian Nation P.O. Box 632 Toppenish, Washington 98948

Contact: Richard Lacorse

(509) 865-2673

Product: Commercial printing

SIC: 27 Plant size: 5,000 sq. ft.

Employees: 10 Established: 1973

Ownership: 100% Indian, tribally owned

Area: Yakima Indian Reservation

WISCONSIN

INDIAN MAID LEATHER GOODS, INC. 2300 E. Richmond St., Box 125 Shawano, Wisconsin 54166

Contact: Richard Dodge

(715) 524-2454

Product: Leather products, leather police equipment,

leather and vinyl industrial cases

SIC: 31

4 2 17

Plant size: 10,000 sq. ft.

Employees: 30
Established: 1976
Ownership: 51% Indian

Area: Stockbridge-Munsee Indian Reservation

LAC COURTE OREILLES PRINTING

Route 2

Hayward, Wisconsin 54843

Contact: Paul DeMain

(715) 634-8934

Product: Commercial printing

SIC: 27

Plant size: 650 sq. ft.

Employees: 4
Established: 1977

Ownership: 100% Indian, tribally owned

Area: Lac Courte Oreilles Indian Reservation

MENOMINEE TRIBAL ENTERPRISE

Neopit, Wisconsin 54150

Contact: Jim Heinz

(715) 756-2311

Product: Lumber mill, northern hardwood and

softwood products, pulp and veneer logs

SIC: 24

Plant size: 22 mil/bd/ft/yr

Employees: 220 Established: 1908 Ownership: 100% Indian

Area: Menominee

PATCH CHEE NUNK WOOD PRODUCTS, INC.

Route 3, Box 127

Eland, Wisconsin 54427

Contact: Angelo La Mere

(715) 253-2267

Product: Wood pallets

SIC: 24

Plant size: 3,000 sq. ft.

Employees: 14
Established: 1978
Ownership: 100% Indian

Area: Winnebago Indian Reservation

TOUSEY MANUFACTURING, INC.

P.O. Box 205

Suring, Wisconsin 54174

Contact: Gordon Tousey

(715) 842-2388

Product: Wood pallets

SIC: 24

Plant size: n/a Employees: 23 Established: 1936 Ownership: 100% Indian

Area: Stockbridge-Munsee Indian Reservation

WHITEBIRD, INC. 211 Second St., East

Ashland, Wisconsin 54806

Contact: Maynard Whitebird

(715) 682-5311

Product: Tool and die makers, specialize in

plastic and die cast mold making

SIC: 30, 35

Plant size: 3,000 sq. ft.

Employees: 7

Established: 1969 Ownership: 100% Indian

Area: Bad River Indian Reservation