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WITHDRAWAL SHEET

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Date: 3/1/99

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. Casefile (028958)	re James Brady, 3p	5/1/81	P6/F6 B6 11/24/00
RESTRICTION CODES			

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National security classified information [(a)(1) of the PRA].
- P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- F-1 National security classified information [(b)(1) of the FOIA].
- F-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- F-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- F-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

29
1
June 12, 1981

X
Mr. Edward S. Donnell
Chairman of the Board
X Montgomery Ward
Montgomery Ward Plaza
Chicago, IL 60671

Dear Ed:

Thank you so much for your recent letter and copy of your acceptance speech at the time you received the Gold Oilcan Award. My sincere congratulations to you!

I would like very much to talk with you about development of minority business, and especially your far-reaching involvement. When you are in Washington and have a little time to spare, please let me know.

Again, my thanks for your thoughtfulness in sending this excellent speech. I hope to see you soon.

Sincerely,

Elizabeth H. Dole
Assistant to the President
for Public Liaison

EHD:gws

028809
4900
FG006-01
MAA
BE003
AU010

8 Dole Congrats re award & appointment request

12 February 1981 OK.
TM

C 28823
TR 4900

FG 006-01

JL 003

Dear Doris:

This will formally confirm my resignation as Vice President of Laws At Work, effective 20 January 1981. As we discussed, because of my position in the new Administration, it will not be possible to remain as Vice President.

I am very grateful for your suggestion that I be appointed an honorary life member. It has been a pleasure serving with you, and I am pleased to be able to continue my relationship with L.A.W. in any capacity that is possible.

Best personal wishes,

Sincerely,

EDWIN MEESE III
Counsellor to the President

X
Mrs. Doris Dolan
Laws At Work
5670 Wilshire Boulevard
Suite 2130
Los Angeles, California 90036

✓ cc: Edwin Meese III

EM:fr/ca

~~811023~~

ID # 028867
FG 006-01

WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

☐ O - OUTGOING

☐ H - INTERNAL

☒ I - INCOMING

Date Correspondence
Received (YY/MM/DD) 8/106 1/16

Name of Correspondent: George R. Griepski

☒ MI Mail Report

User Codes: (A) _____ (B) _____ (C) _____

Subject: writes regarding their major concerns about the appointment of the newly designated Pacific Secretary for the Office of Territorial and International Affairs. Recommends that the President designate a Key White House Staff member to coordinate the activities of the Pacific Basin Development Council.

ROUTE TO:

ACTION

DISPOSITION

Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Completion Date YY/MM/DD
<u>SA Meda</u>	ORIGINATOR	<u>8/106/17</u>	<u>JM</u>	<u>A 8/106/30</u>
	Referral Note:	<u>1 1</u>		<u>1 1</u>
	Referral Note:	<u>1 1</u>		<u>1 1</u>
	Referral Note:	<u>1 1</u>		<u>1 1</u>
	Referral Note:	<u>1 1</u>		<u>1 1</u>

ACTION CODES:

A - Appropriate Action
C - Comment/Recommendation
D - Draft Response
F - Furnish Fact Sheet to be used as Enclosure

I - Info Copy Only/No Action Necessary
R - Direct Reply w/Copy
S - For Signature
X - Interim Reply

DISPOSITION CODES:

A - Answered C - Completed
B - Non-Special Referral S - Suspended

FOR OUTGOING CORRESPONDENCE:

Type of Response = Initials of Signer
Code = "A"
Completion Date = Date of Outgoing

Comments: _____

Keep this worksheet attached to the original Incoming letter.
Send all routing updates to Central Reference (Room 75, OEOB).
Always return completed correspondence record to Central Files.
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RECORDS MANAGEMENT ONLY

CLASSIFICATION SECTION

No. of Additional Correspondents: _____ Media: L Individual Codes: 2100 _____

Prime Subject Code: EG 006-01 Secondary Subject Codes: EG 018-04 CO 165
EA ST 011
CO 078 _____

PRESIDENTIAL REPLY

Code	Date	Comment	Form
C	_____	Time: _____	P- _____
DSP	_____	Time: _____	Media: _____

SIGNATURE CODES:

CPn - Presidential Correspondence
 n - 0 - Unknown
 n - 1 - Ronald Wilson Reagan
 n - 2 - Ronald Reagan
 n - 3 - Ron
 n - 4 - Dutch
 n - 5 - Ron Reagan
 n - 6 - Ronald
 n - 7 - Ronnie

CLn - First Lady's Correspondence
 n - 1 - Nancy Reagan
 n - 2 - Nancy
 n - 3 - Mrs. Ronald Reagan

CBn - Presidential & First Lady's Correspondence
 n - 1 - Ronald Reagan - Nancy Reagan
 n - 2 - Ron - Nancy

MEDIA CODES:

B - Box/package
C - Copy
D - Official document
G - Message
H - Handcarried
L - Letter
M - Mailgram
O - Memo
P - Photo
R - Report
S - Sealed
T - Telegram
V - Telephone
X - Miscellaneous
Y - Study

THE WHITE HOUSE

WASHINGTON

June 30, 1981

Dear Governor Ariyoshi:

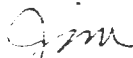
On behalf of President Reagan, I would like to thank you for your recent letter, in which Governors Paul Calvo and Peter Coleman join you, setting forth your concerns with respect to the appointment of the newly designated Assistant Secretary for the Office of Territorial and International Affairs at the Department of the Interior. I have met and discussed at length the specific issues you raise with Mr. Pedro San Juan, the designee to whom you refer.

Please be assured that the Administration is sensitive to and aware of the needs and concerns of the Pacific Territories. We welcome the opportunity to hear from you and trust that you will continue to advise the Administration of your viewpoints and suggestions regarding the issues which are of concern to you.

I recently received a letter from Jerry B. Norris, Executive Director of the Pacific Basin Development Council and look forward to working with him as well as the members of the Council to establish an open dialogue between the Administration and the Pacific Territories.

With best regards.

Sincerely,



James M. Medas
Special Assistant to the President
for Intergovernmental Affairs

The Honorable George R. Ariyoshi
Governor of Hawaii
State Capitol
Honolulu, Hawaii 96813

cc: Governor Coleman
Governor Calvo
Governor Camacho
Jerry B. Norris



Pacific Basin Development Council

Suite 620 • 567 South King Street • Honolulu, Hawaii 96813

Telephone (808) 523-9325 • Telex 743-0668

Governor George R. Ariyoshi
Hawaii
President

June 9, 1981

Governor Carlos S. Camacho
Commonwealth of the
Northern Mariana Islands
Vice President

The President
The White House
Washington, D.C. 20050

028867

Dear Mr. President:

Governor Peter Tali Coleman
American Samoa
Secretary

At the Board of Directors meeting of the Pacific Basin Development Council in Honolulu on June 8-9, 1981, we had an opportunity to discuss in some detail, the past, present and future relationships with the Federal government, and more specifically, with the U.S. Department of the Interior.

Governor Paul M. Calvo
Guam
Treasurer

Although we pledge our support and commitment to work with the newly designated Assistant Secretary for the Office of Territorial and International Affairs, we wish to raise some major concerns about the appointment. Mr. San Juan's background does not provide him with any experience or insights into the needs of the Pacific Island community. Recent appointments that have been reported and discussed within OTIA indicate that key support staff do not have either a Pacific orientation or background as well. Based on past experiences, it takes several years before non-Pacific Island individuals begin to understand our specific and very special island needs. It should be noted that a background in Caribbean affairs does not relate to any of the unique Pacific Island needs.

To support the Assistant Secretary in his efforts to assure that he is able to proceed rapidly with the implementation of your Administration's Economic Recovery Program, it is imperative that he has access to staff that know and understand the needs, concerns and operations of the Pacific Territories. This concern also applies to the reform of the Federal aid system through possible block grants and particularly to the devolution of Federal programs and functions. To treat the Territories in the same vein that States are treated in Federal aid and in the devolution of Federal programs would prove disastrous. The Assistant Secretary of OTIA will no doubt have impact on these processes and must have sensitive and knowledgeable

Jerry B. Norris
Executive Director

THE PRESIDENT
June 9, 1981
Page 2

Pacific Islanders to assist him in his deliberations and final recommendations.

Territorial entities and, more specifically, the territories in the Pacific present a unique challenge and opportunity. There is an entirely different set of problems of administration and problem resolution. The uniqueness of Pacific Island life is based on different cultural patterns and special needs. This was recognized early in the life of our country when it was determined that the Territories were not only the responsibility of the U.S. Congress but that a special agency within the U.S. Department of the Interior was necessary to serve those needs.

Your recent announcement of a Caribbean policy is to be commended but it should be pointed out that over two-thirds of the world's population lives in the Asian-Pacific region and there is every indication that there will be increased trade and more detailed defense requirements with our foreign friends in the area. The Pacific Basin Governors have historically served as the Ambassadors of the U.S. and extensions of American policy, in dealing with our Asian-Pacific allies and neighbors. We are sensitive and knowledgeable of their special needs and cultural ways. They respect and trust us as friends. By the same token, they are aware of our needs and concerns. In fact, some have made offers of economic assistance in the areas of port development, fisheries development and other related areas.

Japan has indicated the availability of low cost loans to Guam should your Administration be unable to follow through on a verbal commitment voiced by EDA for a port expansion project. It should be further noted that subtle offers of economic assistance have recently been made by the Soviet Union to some of the Pacific Island entities.

The point of both these examples is that there is a need for additional resources if the islands are going to continue their efforts toward more self sufficiency and better productivity. In order to provide the necessary understanding of the area, including the impact of an isolated island environment, to maintain the economic development momentum, it is critical that experienced territorial citizens serve in key staff roles in the Office

THE PRESIDENT
June 9, 1981
Page 3

of Territorial and International Affairs. To administer the territories and to carry out its oversight responsibilities from 10,000 miles away from Washington, D.C. is a major job in itself. To attempt to do it with individuals who are unfamiliar with Pacific territorial issues, cultural patterns, and specific, unique needs could prove disastrous.

One issue central to the territories is a total lack of formal policy regarding what the United States wants for its territories and the role, if any, that the territories should play in national policy. There have been piecemeal responses to problems. For example, laws have been applied to some territories while not to others. Or laws have conflicted with the intent or letter of another law which was enacted earlier. The lack of input from the territories and the often inconsistent development of fractional policies are but two aspects of the same problem.

An example of this confusion can be seen in the capital projects matching requirement. There have been recent efforts to change the match (90% Federal/10% territorial) requirements to a 75%/25% formula. At the same time, previous legislation has allowed a waiver of this match requirement for several of the territories.

Without policy guidance from you, government agencies in an attempt to fulfill their responsibilities for the rapid and productive implementation of your Administration's Economic Recovery Program are sometimes moving in opposite directions. As an example, recently the U.S. Department of Transportation deauthorized the Territorial Highway Program and the Territorial Highway Safety Program. The deauthorization specified that the U.S. Department of Interior pickup the program responsibilities. Unfortunately, DOI has determined that it is unable to support DOI's policy so it appears that the territories may not have a highway or highway safety program. This is only one recent example of the need for a consistent policy for the territories. It is our hope and desire that we can play an integral part in the determination of that policy. We also hope that activity in this area will begin as soon as possible.

As you will recall, Governor Calvo wrote you on May 11th seeking your assistance in the designation of a key

THE PRESIDENT
June 9, 1981
Page 4

White House staff member to coordinate the activities of PBDC. We would hope that you will find the concept a valid one and that we can begin to work together on issues of mutual importance.

We are communicating with Secretary Watt and enumerating in more detail our concerns. The 1980's can truly be the era of the Pacific; great steps toward this goal could be made under your Administration. We support that effort and respectfully request your support of our efforts to make the American Flag Territories in the Pacific the model and guide for United States involvement and assistance in the region.

Although Governor Carlos Camacho of the Commonwealth of the Northern Mariana Islands is not present to sign this letter, he has communicated with us by telephone. He has concurred with the content and direction of this letter.

Si Yu'us ma'ase, fa'afetai, and mahalo for your kind attention. With warm personal regards we remain,

Sincerely,



GEORGE R. ARIYOSHI
President and
Governor of Hawaii



PAUL M. CALVO
Treasurer and
Governor of Guam



PETER TALII COLEMAN
Secretary and
Governor of American
Samoa

GRA/ci

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4620
1300
FG006-01

PUL001

15 June 1981

Dear Mr. Brownson:

As per your request, I am pleased to enclose biographical information about Edwin Meese III for use in the Federal Staff Directory.

With best wishes,

Sincerely,

Edwin W. Thomas
Assistant Counsellor
to the President

Mr. Charles B. Brownson
Congressional Staff Directory
Post Office Box 62
Mount Vernon, VA 22121

cc to Meese
Encl. bio and ICA sheet on EM

ET:ES:ak:IIIB-34



Telephone (703) 765-3400

May 29, 1981

Honorable Edwin Meese, III
Counsellor to the President
The White House
Washington, D. C. 20500

Dear Mr. Meese:

You have been selected by the Editorial Board of our brand-new Federal Staff Directory as a key Federal executive whose biographical brief will be of reference value to the users of this, our first edition. The FSD is scheduled for publication in July. A description of this new reference work is included in the brochure enclosed.

If you have already prepared a biographical release, we will appreciate your asking your staff to mail us a copy. Otherwise, to make it easy for you to jot down the essential facts, we are enclosing a simple questionnaire with a postpaid reply envelope. Please take a couple of minutes to fill it out today.

You were selected as a biographee solely on the basis of the reference interest our users will have in you and your job. At this point, we wish to make it very clear that sending back your filled-in questionnaire involves absolutely no financial obligation on your part.

Who will use the new Federal Staff Directory? Several thousand key executives on the Hill and in the Executive Departments ... state and local officials and agencies ... associations and labor unions ... libraries from coast to coast ... universities ... the press ... radio and TV newsmen ... embassies ... top business executives and lawyers have already subscribed to the Federal Staff Directory even before publication.

Thank you for your cooperation.

Sincerely,

Charles B. Brewster
Publisher

CBB: ann

Copy of this file sent to Sylvia Bosah 9-25-81

JEPSEN / KENNEDY 217

ED M. KENNEDY (D MA)
n The Judiciary, Ranking
mber

ie on Antitrust,
Business Rights
ie on Criminal Justice
ie on Improvements in
achinery
n Labor & Human

ie on Aging
Education, Arts

AMILTON / HANLEY 445

AMMERSCHMIDT

Public Works &
on Aviation
on Economic Development
Veterans' Affairs
ity Member
on Compensation, Pension,
Memorial Affairs
in Medical Facilities &

MARTIN / MASSEE 855

Committee on Ways and Means.
artin, Tenn. to John Marshall and
ary Luella. Univ. of Tenn., B.A.,
-67, asst. chief counsel and 1968
nd Means. Member: Sigma Chi.

Neb. Legal res., Bethesda, Md.
inneapolis, Minn. to Dr. L. John
larvill. Wesleyan Coll., 1971-74,
s, 1977-78, M.Sc. (with mark of
172, Wash. corres., Middletown
st. (broadcast), Jackson Presi-
1978-present, special asst. and
s: playing music (banjo, organ,
nis, sailing, fencing, skiing.

s., Westmont, Johnstown, Pa.
Johnstown, Pa. to Evan David
Indiana Univ.

What Subcommittee is the Senator on?

Both Senator Jepsen
and Senator Kennedy are
shown on three committees
and eight subcommittees.
Let the *Congressional Staff
Directory* [May] make it easy
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information you need,
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must know how it's organized and who
the people are who staff the offices of
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THOMAS P. O'NEILL,
Speaker of the House

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tory* regularly since I came to the Senate
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There's information readily available in
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anywhere else."

HOWARD H. BAKER, JR.,
Senate Majority Leader

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House Minority Leader

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them lobbyists ... Know-how and know-
who are the most important elements in
any lobbyists campaign. [This] Bible is
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CHARLES DAY,
in the *Washingtonian*

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APPROPRIATIONS 173

" . . . to consist of 28 Senators; to which committee shall be referred all proposed legislation, messages, petitions, memorials, and other matters relating to the following subjects: 1. Appropriation of the revenue for the support of the Government, except as provided in subparagraph (e). 2. Rescission of appropriations contained in appropriation Acts (referred to in section 105 of title 1, United States Code). 3. Spending authority- The amount of new spending authority described in section 401(c) (2)(A) and (B) of the Congressional Budget Act of 1974 provided in bills and resolutions referred to the committee under section 401 (b)(2) of that Act (but subject to the provisions of section 401 (b) (3) of that Act). 4. Spending authority- New advance spending authority described in section 401 (c) (2) (C) of the Congressional Budget Act of 1974 provided in bills and resolutions referred to the committee under section 401 (b) (2) of that Act (but subject to the provisions of section 401 (b) (3) of that Act)."

Sen. Mark O. Hatfield (R OR), Chairman

MAJORITY: [17 R.] Sen. Mark O. Hatfield (R OR), Sen. John C. Stennis (D MS) Sen. Ted

INTERIOR & INSULAR 385

Rep. Morris K. Udall (D AZ-2), Chairman

MAJORITY: (15 D.) Representatives Udall, Bingham, Weaver, Sharp, Markey, Murphy (PA), Rahall, Vento, Huckaby, Howard, Res. Commr. Corrada and four vacancies.

vacancies.

MINORITY: (7 R.) Representatives Lujan, Marriott, Marlenee, Edwards (OK), Cheney and two vacancies.

vacancies.	STAFF	Building	Room	Direct Dial
Dravo, Andrea	Staff Consultant	LHOB	1327	2258331
Panchay, Paul C.	Staff Consultant	LHOB	1327	2258331
Pautwein, Mark F.	Staff Consultant	LHOB	1327	2258331
Slasor, Susan	Staff Counsel	LHOB	1327	2258331
Sliz, Deborah	Staff Counsel	LHOB	1327	2258331
McMillan, Elizabeth	Clerk	LHOB	1327	2258331
Muskett, Susan	Secy.	LHOB	1327	2258331

BUDGET / G. P. O. 237

House Annex 2, Second & D Streets, SW, Wash., D.C. 20515

Rivlin, Alice M.	Director	Annex 2	225-0431
Reischauer, Robert D.	Deputy Director	Annex 2	225-1073
Fitt, Alfred B.	General Counsel		
Graigg, Stanley L.	Director, Office Intergovernmental Relations	Annex 2	225-4416
		Annex 2	225-0471
			225-1472

SEN. ROGER W. JEPSEN (R IA)
**Committee on Agriculture, Nutrition,
 and Forestry**
 Subcommittee on Agricultural Credit
 & Rural Electrification
 Subcommittee on Environment, Soil
 Conservation & Forestry
 Subcommittee on Rural Development
Committee on Armed Services
 Subcommittee on General Procurement
 Subcommittee on Manpower & Personnel

SEN. EDWARD
Committee on
Minority M
Subcommittee
Monopoly
Subcommittee
Subcommittee
Judicial Ma
Committee on
Resources
Subcommittee

REP. LEE H. HAMILTON

(D IN-9)

REP. JOHN
TR AR-3)

Committee on Foreign Affairs
Subcommittee

Subcommittee on Europe &
The Middle East, Chairman

The Middle East, Chairman
Subcommittee on International Security &
Scientific Affairs

**Committee on Standards of
Official Conduct**

Joint Economic Committee

Subcommittee on Economic Growth & Stabilization

STAFF BIOGRAPHIES

MARTIN, John M., Jr., chief counsel and staff director, House of Representatives, 6909 Ft. Hunt Road, Alexandria, Va. Born Jan. 4, 1918 in Maryland. Luella (Hefley) Martin. Married; children, John Marshall, III and Mary J.D.; Johns Hopkins Univ., M.A. 1956-57, prof. staff member, 1957-60. Present, chief counsel and staff director, House Com. on Ways and Means. Democratic Party, Methodist Church.

MARTIN, Keith D., special asst. and counsel to Sen. Zorinsky, Home, 5101 River Rd., No. 1803, Wash., D.C. Born May 5, 1953 in M. and Dr. Lois Ann (Henze) Martin. Married Sept. 18, 1977 to Linda B.A.; George Wash. Univ., 1974-77, J.D.; London Sch. of Economic distinction). 1969-71, clerical asst. to Sen. Henry Jackson, Wash.; 1 (Conn.) Press. 1971-74, news dir., WESU AM/FM; 1975-76, press a dental Campaign; 1974-77, legis. asst. to Henry Jackson, Wash. counsel to Sen. Edward Zorinsky. Admitted to D.C. Bar, 1977. Hobbies clarinet), writing short stories, whitewater canoeing, Alpine hiking, ter

MARTIN, Sarah M., legis. aide to Rep. Vander Jagt, 9-Mich. Legal re Home, 4200 Cathedral Ave., N.W., Wash., D.C. Born Feb. 1, 1916 in Mary (Jenkins) Jones. Married Nov. 19, 1955 to Thomas A. Martin 1939-41 and 1946-48, secy. to Rep. Harve Tihboff; 1943-48 John P. Saylor; 1952-54



1981

1981 C.S.D. ADVANCE LOCATOR

by Charles B. Brownson
19th edition-520 pages

*Available early...
first of three updates*

Now you can have a January update reporting unprecedented changes in Members' staffs and offices, plus new Cabinet members and staffs.

The 1981 *Advance Locator* is the preview printing of five sections of the *Congressional Staff Directory*. The sample pages on this side of the brochure are typical pages from "State Delegations;" "Staffs of the Senators;" "Staffs of the Members of the House;" "9900 Cities and their Districts;" "Key Personnel of the Executive Departments." Also included: Index of Members; Governors; Mayors and a 60 page index of individuals. The *Advance Locator* will bridge the information gap until the congress reorganizes.

520 pages, 5 1/4"x 9" paper

only \$9.00 [January]

All prices subject to increase after date of publication.

1981 CONGRESSIONAL STAFF DIRECTORY

by Charles B. Brownson
23rd edition due in May

*open the right doors -
know the right people*

This directory is truly a one-source desk book with the names and offices important in the Federal government. Designed to help you utilize the know-how of the staff

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1072 pages, 5 1/4"x 9" cloth

\$25.00 [May]

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1981

CONGRESSIONAL
Staff Directory

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The quick reference source
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The listing of cities and towns
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of Congressional offices back
home are unique features.

This section will appear in the
1981 *Advance Locator* [Jan.]
and in the 1981 *Congressional
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Find a City's Congressman

Look up any city and
find the district
and the Member's name
and the latest population
from the 1980 census,
as totals become available.

An exclusive feature of
Congressional Staff Directory
publications, this information in
the *Advance Locator* [Jan.] is
updated for the *Congressional
Staff Directory* [May].

STATE DELEGATIONS

CONNECTICUT 25

CONNECTICUT

Population (1980) 3,960,951 (Provisional)

[Dem. - 1; Rep. - 1]

SENATE

SEN. LOWELL P. WEICKER (R CT) of Greenwich. Washington office, 313 RSOB, dial 224-4041. Senate service, January 3, 1971 to January 3, 1983. Chairman, Senate Select Committee on Small Business. Prior House service, January 3, 1969 to January 3, 1971. Born May 16, 1931 in Paris, France. Yale Univ., B.A. in political science, 1953. Univ. of Va., LL.B., 1958. U.S. Army service, 1953-55. Admitted to Conn. Bar, 1960. Practicing attorney, 1960-. Conn. State Rep., 1963-69. First Selectman of Greenwich, 1964-68. Married. Episcopalian. **STATE OFFICES**— Bridgeport 06603: Room 102, Federal Courthouse, 99 1/2 Lafayette Blvd., dial 203-579-5830. Hartford 06103: 14th Floor, 1 Financial Plaza, dial 203-244-2882.

SEN. CHRISTOPHER J. DODD (D CT) of Norwich. Washington office, 363C RSOB, dial 224-2823. Senate service, January 3, 1981 to January 3, 1987. Prior House service, January 3, 1975 to January 3, 1981. Born May 27, 1944 in Willimantic. Student, Providence College, B.A., 1966. Univ. of Louisville School of Law, J.D., 1972. Admitted to Conn. Bar, 1973. Peace Corps volunteer, Dominican Republic, 1966-68. U.S. Army service, 1969-75. Practicing attorney. Married. Roman Catholic. **STATE OFFICES**— Middletown 06457: 94 Court St., dial 203-346-1123. Norwich 06360: One Thames Plaza, dial 203-886-0139.

[Dem. - 4; Rep. - 2]

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REP. WILLIAM R. COTTER (D CT - 1) of Hartford. Washington office, 2134 RHOB, dial 225-2265. House service, January 3, 1971 to present. Born July 18, 1926 in Hartford, Connecticut Trinity College, B.A., history and economics, 1949. State official; member, Court of Common Council, Hartford, 1953; aide to the Governor of Conn., 1955-57; deputy insurance commissioner, 1957-64 and insurance commissioner, 1964-70, State of Conn. Roman Catholic. **DISTRICT OFFICE**— Hartford 06103: Federal Building, 450 Main St., dial 203-244-2383.

SECOND DISTRICT CONNECTICUT — CITIES

Chaplin, Chester, Conn.

CALIFORNIA 273

9900 CITIES AND THEIR DISTRICTS

City	Population	Dist.	Member	City	Population	Dist.	Member
La Verne	12,929	35	Dreier	Monterey	28,172	16	Panetta
Lawndale	25,082	31	Dymally	Monterey Park	49,131	30	Danielson
Lemon Grove	19,801	42	Hunter	Monte Sereno	3,089	13	Mineta
Lemoore	4,219	17	Pashayan	Moorpark	3,380	20	Goldwater
Lennox	16,087	31	Dymally	Morada	2,936	14	Shumway
Lenwood	3,834	37	Lewis	Moraga	14,124	8	Dellums
Lincoln	3,176	1	Chappie	Morgan Hill	6,485	13	Mineta
Lincoln Village	6,722	14	Shumway	Morro Bay	7,109	16	Panetta
Linda	7,731	1	Chappie	Mountain View*	50,804	12	McCloskey
Lindsay	5,206	17	Pashayan	Mount Shasta	2,183	1	Chappie
Live Oak	6,443	16	Panetta	Mulberry	1,795	1	Chappie
Live Oak City	2,645	4	Fazio	Muscoy	7,091	36	Brown
Livermore	37,729	9	Stark	Napa	35,974	2	Clausen
	2,588	15	Coelho	National City	43,400	42	Hunter
					1,828	37	Lewis

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Lovett, Doris Executive Secy.
McMahan, Ronald Press Secy.
Griscom, Tom C. Press Asst.
Bernthal, Frederick M. Legis. Asst.
Ellis, Andrew D. Legis. Asst.
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Murray, Frances Business/Admin. Mgr.
Allen, David Legis. Asst.
Budowsky, Brent J. Legis. Asst.
Clayton, Marty (Mr.) Legis. Asst.
Fuller, Lee Legis. Asst.

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Foster, Margaret Personal Secy.
Dawson, Elizabeth Senior Caseworker

REP. JUDD GREGG (R NH-2) 1218 LHOB Dial (202) 225-5206

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Newman, Bonnie J. Legis. Asst.
Crudup, Jane Secretary
Hoffman, Suzanne Secretary
Butler, Judy A. Caseworker
Harper, Marge Caseworker
Concord, NH 03301: Federal Building,
55 Pleasant St., dial 603-228-0315.
Joslin, William R. Admin. Asst.

KEY PERSONNEL OF THE EXECUTIVE

DEFENSE 585

DEPARTMENT OF DEFENSE

The Pentagon, Wash., D.C. 20301
Freedom of Information Act Office

Office of the Secretary

Weinberger, Caspar W. Secretary of Defense
Smith, BGEN C. R. (USAF) Military Assistant
Bovey, Capt. R. L. (USN) Military Assistant

Office of the Deputy Secretary

Clayton, W. Graham, Jr. Deputy Secretary of Defense
Powell, BGEN Colin (USA) Military Assistant
Baldwin, Capt. J. A. (USN) Military Assistant

Office of the Special Assistant to the Secretary and Deputy Secretary of Defense

The Pentagon, Wash., D.C. 20301

Dial 545-6700 or 69 and ext.
Dial 697-4325

Building	Room	Direct Dial
Pentagon	3E880	695-5261
Pentagon	3E880	695-5261
Pentagon	3E880	695-5261

Building	Room	Direct Dial
Pentagon	3E944	695-6352
Pentagon	3E944	695-0661
Pentagon	3E944	695-0661

Dial 545-6700 or 69 and ext.
Building Room Direct Dial

Senator's Staffs—Updated

Turn to the blue pages and flip to the Senator's name, Washington office address, direct dial phone number, names of the Capitol staff with job title assigned each and address, phone and staff for each home state office.

This section will appear in the 1981 *Advance Locator* (Jan.) and in the 1981 *Congressional Staff Directory* (May).

Representatives' Staffs—

To make the right call to the right staff member, flip to the yellow pages where you will find the Washington office address, direct dial phone number, names and titles of Capitol staff and address, phone and staff for district offices.

This section will appear in the *Advance Locator* (Jan.) and in *Congressional Staff Directory*.

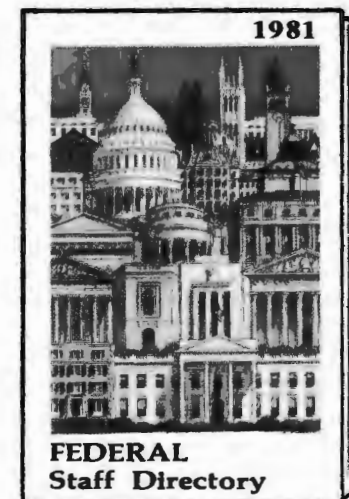
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BIOGRAPHEE'S WORKSHEET FOR THE 1981 FEDERAL STAFF DIRECTORY

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[FOR EDITORS' USE]

		Acad.	Coll.	Inst.	School	Univ.
[F] last name	[G] first name middle	[P = 10]	[F = 14]	[G = 14]	[E = 15]	
[P] or [E] title (military, academic, professional), if any		A.B.	B.S.Ed.	L.H.D.	M.S.	
Your present job title		Ae.E.	C.E.	Litt.D.	M.S.W.	
In (unit, section, branch, program)		A.M.	Chem.E.	LL.B.	M.Th.	
		B.A.	D.B.A.	LL.D.†	Nuc.E.	
		B.A.E.	D.D.*	LL.M.	O.D.	
		B.Ag.	D.D.S.	M.A.	Pharm.D.†	
		B.Arch.	D.L.S.	M.Aero.E.	Ph.B.	
		B.B.A.	D.M.S.	M.B.A.	Ph.D.	
of (division, service, etc.)		B.C.E.	D.O.	M.C.E.	S.B.	
		B.Ch.E.	D.P.A.+	M.C.S.	Sc.D.†	
		B.D.	D.P.H.	M.D.	S.J.D.	
		B.E.	D.S.W.	M.Div.	S.Sc.D.	
Agency and/or Department		B.E.E.	D.Sc.†	M.E.	Th.B.	
		B.F.	Ed.D.+	M.Ed.	Th.D.	
		B.F.A.	Ed.S.	M.Eng.	Th.M.	
		B.J.	E.E.	M.F.	* Hon.	
Residence (apt., street no., street)		B.M.	E.M.	M.F.A.	+ Earned	
		B.N.	I.E.	M.I.S.	& Hon.	
city, state, zip		B.Pharm.	J.D.+	M.M.	† Usually	
[] Daughter of		B.S.	J.S.D.	M.M.E.	Hon.	
[] Son of (father's full name)		with honor			cum laude	
		with high honor			magna cum laude	
		with highest honor			summa cum laude	
AND (mother's full maiden name)		{new sentence for each school or college}				
Born (month, day, year, place)		Accountant, Adjutant General, Admin.				
CHILDREN: 1. list first and middle names only- except for married daughters.	2.	Asst., Admin. Officer, Administrator, Advisor, Aide, Analyst, Appointment Secy., Architect, Archivist, Assn. Exec., Asst. (for, on, to), Asst. Administrator, Asst. Attorney General, Asst. Commissioner, Asst. Counsel, Asst. Deputy Administrator, Asst. Director, Asst. General Counsel, Asst. Gen. Manager, Asst. Inspector General, Asst. Counsel, Asst. Press Secy., Assistant Secretary, Asst. Treasurer, Asst. to the Administrator, Asst. to the Commissioner, Asst. to the Director, Asst. to the Vice President, Asst. Vice President, Asst., Washington Office, Asst. Washington Representative, Assoc. Administrator, Assoc. Deputy Director, Assoc. Director, Astronaut, Attorney, Attorney General, Banker, Broadcasting Executive, Broker, Business Executive, Business Manager, Businessman, Chairman, Chairman of the Board, Chairman of the Executive Committee, Chairperson, Chancellor, Chief Accountant, Chief of Administration, Chief of Air Operations, Chief Clerk, Chief of Congressional Liaison, Chief Counsel, Chief Economist, Chief Engineer, Chief Executive Officer, Chief of Information, Chief, Inquiry Div., Chief Inspector, Chief Judge, Chief Justice, Chief of Legislative Liaison, Chief, Legislative Research, Chief Liaison Officer, Chief of Staff, Chief, Planning Div., Chief Program Liaison, Chief, Public Information, Chief Scientist, Chief, Senate (or House) Liaison, Chief Speechwriter, Chief, Systems Liaison, City Councilman, City Manager, City Planner, Clergyman, Clerk, College President, College Vice President, Commissioner, Communications Dir., Community Relations Dir., Computer Programmer, Comptroller, Confidential Asst., Congressional Liaison, Congressional Relations Officer, Consultant (for, on, to),				
HIGHER EDUCATION: List college/university, city and state, inclusive dates, and degrees with date:						
HIGHER EDUC. 1. coll. dates:	coll. at from/to degree/date					
HIGHER EDUC. 2. coll. dates:	coll. at from/to degree/date					
HIGHER EDUC. 3. coll. dates:	coll. at from/to degree/date					
HIGHER EDUC. 4. coll. dates:	coll. at from/to degree/date					
Academic honors:						
Honor societies:						
Social clubs, fraternities, sororities:						

military active duty svc. ☐ inducted ☐ enlisted ☐ entered active duty date

MILITARY ACTIVE DUTY ☐ Air Force ☐ Army ☐ Army Air Corps ☐ Coast Guard ☐ Marine Corps ☐ Navy

entered as (grade / rank)

released as (grade / rank) on (date)

after svc. in (major comd. theater, country)

during: ☐ World War II ☐ Korean conflict ☐ Vietnam conflict ☐

Awards / decorations:

If still in Active Reserve/NG, your rank: If retired, your rank:

In chronological order, please list positions you've held in government, business, the professions:

CAREER RECORD

List jobs in chrono. order with starting and ending years plus job title and organization name.

1. (yrs.) (job)

2. (yrs.) (job)

3. (yrs.) (job)

4. (yrs.) (job)

5. (yrs.) (job)

6. (yrs.) (job)

LAWYERS: admitted to:

Bar., date, city, etc.

PUBLISHED BOOKS:

List titles, publishers, and dates.

PUBLISHED ARTICLES:

List titles, periodicals, and dates.

CIVIC AWARDS

Govt. Awards

Honor Socys.

Professional Organizations

SOCIAL ORGS:

clubs, assns., church, or synagogue.

INTERESTS:

hobbies, sports, etc.

Signature Date

Address Phone

Consumer Advocate, Consumer Affairs Asst., Consumer Protection Officer, Controller, Controller & Treasurer, Coordinator, Counsel, County Commissioner, Deputy Administrator, Deputy Appointment Secy., Deputy Asst., Deputy Asst. Inspector, Deputy Asst. Press Secy., Deputy Asst. Secretary, Deputy Chief of Staff, Deputy Chief Director, Deputy Chief Medical Dir., Deputy Commander, Deputy Commissioner, Deputy Director, Deputy Executive Director, Deputy General Counsel, Deputy Governor, Deputy Press Secy., Deputy Secretary (for, to), Deputy for Supply and Maint., Deputy Under Secretary (for, to), Developer, Director, Dir. of Advance, Dir., Congressional Relations, Dir., Govt. Rels., Dir. of Information, Dir. of Legislative Svcs., Dir. of Logistics, Dir. of Management Svcs., Dir. of Personnel, Dir., Office of Public Affairs, Dir. of Personnel, Dir., of Planning, Dir. of Public Affairs, Dir. of Public Relations, Dir., Planning, Dir. of Projects, Dir. of Scheduling, Dir. of State Relations, Dir. of Supply, Doctor, Economist, Editor, Editorial Asst., Editorial Director, Engineer, Executive, Exec. Assoc. Dir., Exec. Asst. (for, on, to) Exec. Director, Exec. Secretary, Exec. Vice Pres., Farmer, FBI Field Agent, FBI Special Agent, Field Agent, Field Coordinator, Field Director, Fiscal Director, Freelance Writer, General Counsel, Gen. Mgr., Governor, Govt. Relations Rep., Group Project Leader, Group Vice President, Historian, Information Officer, Inspector General, Instructor, Investigator, Journalist, Judge, Justice, Labor Executive, Labor Leader, Labor Organizer, Land Developer, Law Clerk, Lawyer, Lecturer, Legal Counsel, Legal Secretary, Legis. Asst., Legis. Counsel, Legis. Director, Legis. Liaison, Liaison (for, on, to), Liaison Officer, Lt. Governor, Manager, Managing Editor, Mayor, Member, Military Asst., Municipal Judge, Municipal Planner, News Correspondent, News Secretary, Newscaster, Newspaper Editor, Newspaper Publisher, Office Mgr., Ombudsman, Personal Asst. (for, on, to), Personal Secy., Personnel Officer, Physician, Physicist, Pilot, Police Chief, Police Commissioner, Policy Advisor, Policy Analyst, Political Scientist, Practicing Attorney, President, Press Aide, Press Asst., Press Secy., Principal Deputy Asst. Secy., Principal Deputy Under Secy., Printer, Public Affairs Officer, Public/Congressional Liaison, Public Info. Officer, Public Relations Exec., Public Service Asst., Public Safety Dir., Publisher, Radio Announcer, Radio TV News Commentator, Rancher, Real Estate Exec., Regional Administrator, Regional Administrator, Regional Director, Registrar, Research Asst., Research Director, Registrar, Sales Executive, Sales Manager, Salesman, Scientist, Secretary, Secy. (for, on, to), Senior Advisor, Senior Associate Counsel, Senior Counsel, Senior Vice President, Solicitor, Special Agent, Special Asst., Specialist, Speech Writer, Staff Asst., Staff Counsel, Staff Director, State Representative, State Senator, Superintendent, Supervisor, Surgeon, Tax Counsel, Teacher, Technical Info. Officer, Testimony Coordinator, Treasurer, Under Secretary, U.S. Attorney, U.S. Marshal, University President, University Vice President, Vice Chancellor, Vice President, Vice Pres.-Admin., Vice Pres.-Computer Sys., Vice Pres.-Finance, Vice Pres.-General Counsel, Vice Pres.-Govt. Affairs, Vice Pres.-Labor Rels., Vice Pres.-Law, Vice Pres.-Mktg., Vice Pres.-Operations, Vice Pres.-Personnel, Vice Pres.-Planning, Vice Pres.-Public Affairs, Vice Pres.-Public Information, Vice Pres. Public Relations, Vice Pres.-Washington Office, Writer.

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4200

FG006-01

FID03

FID10-02

BE003

BE004

15 June 1981

Dear Mr. Banzhaf:

Thank you for your letter of 29 May 1981 and for sending me your summary taken from the F.A.F. Conference. It was my pleasure to speak before your group. I appreciate your taking the time to write with your views and I have sent your correspondence for review to Richard Beal, Director of the Office of Planning and Evaluation for his attention.

With best wishes,

Sincerely,

EDWIN MEESE III
Counsellor to the President

Mr. Harry B. Banzhaf
Marine Plaza
Milwaukee, WI 53202

✓ cc: Ed Meese
✓ cc: w/incoming to Richard Beal

EM:ES:jw:III-A:40

Summary taken from the F.A.F. (Financial Analysts Federation) Conference.

✓
Dear Mr. Banzhaf:

Thank you for your letter of 29 May 1981 and for sending me your summary taken from the F.A.F. conference. It was my pleasure to speak before your group. I appreciate your taking the time to write with your views and I have sent your correspondence for review to Richard Beal, Director of the Office of Planning and Evaluation for his attention.

With best wishes,

Sincerely,

EM

cc to Meese

cc with incoming to Richard Beal

EM;es

HENRY BANZHAF & ASSOCIATES . . . MARINE PLAZA . . . MILWAUKEE 53202
CONSULTANTS TO MANAGEMENT (414) 273-7748
INVESTMENT MANAGEMENT

May 29, 1981

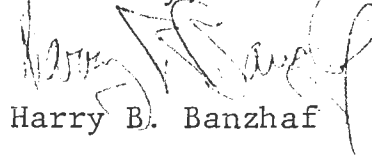
Mr. Edwin Meese III
Counsellor to the President
White House Office
16 West Pennsylvania Avenue N.W.
Washington, D.C. 20500

Dear Mr. Meese:

You gave a dynamite talk at the F.A.F. conference in Washington. Knowing that ~~you~~ you probably do not have enough to read, I enclosed my summary to our clients of what I took from the convention. You will notice your own thoughts included. Actually, your "Spirit of Hope" comment sets the tone for the letter.

One point based on my expertise. Today's Wall Street says that \$1,000 is being considered for the proposed Individual Investment Account. If you who decide these things like the IIA concept, then please know that \$1,000 is silly. The deposits do not have to be deductible (like IRA). Only the returns need be exempt. If people are going to respond, the amount must make the blood flow a little.

Sincerely,


Harry B. Banzhaf

HBB/es

May, 1981

Hope Springs Eternal

If the old Griffith Park nine had stayed in Washington, D.C. they would undoubtedly win the pennant this year. Surely everything else in this Capital seems to be coming up roses, azaleas, dogwood and yellow bowls of cherries. The mood is decidedly upbeat.

In May, the Financial Analysts Federation held its annual convention at the Shoreham Hotel where we had the pleasure of hearing the views of many of our nation's leaders from Congress and the White House.

Three years ago you would never have believed it would happen. These guys were fantastic! Washington is fantastic. There is a new attitude of hope, of positive thinking, of forward motion. Are you ready for this? You talk about revitalization. There is even a sense of humor! And it isn't confined to Mark Russell, the nightclub satirist. How much we need a touch of wit. There can be no growth, no adventure without an appreciation of the humor in the order of things. More in evidence, it is again acceptable, even fashionable, to be an American. Things American are good. Our culture does have value; it does have worth. The Promise of America lives. The hysterical search for any reason to wring our hands and to flagellate ourselves is over. What a relief!

Now let me pass on to you what I found out, and what I think that you can expect.

For openers, that there has been an authentic change in the public mood is accepted as authentic. That people are listening to Country and Western music, wearing cowboy hats and riding mechanical bulls is no idle coincidence. Those things are expressions of a spirit in the air. Further that something positive must be done - and with a fair degree of urgency - is also accepted. What those somethings are remains to be seen. Some are more likely than others. Most, however, are more or less acceptable.

Taxes.

I believe it is almost certain that the tax differential on earned versus unearned income will be eliminated. Maybe the distinction will be phased out; maybe it will be done immediately. The 70% top bracket for investment income will be reduced to 50%. In the process, capital gains taxes will be reduced from a top of 28% to 20% simply by formula. In my view, that step sufficiently removes the obvious disincentive to save and invest. Really, not much more need be done from a practical point of view. The signal is clear, the rates acceptable. Do not expect retroactive treatment so take your losses now. Expect the change later this year or even January 1982. The 10-5-3 schedule for depreciation is also likely. Cuts in capital gains help new ventures. Accelerated depreciation helps revitalize old ones. Good all the way.

Complete elimination of capital gains taxes are unlikely but may be brought up in the future. Naturally, I have argued for zero taxes on capital but even 20% represents such significant improvement that I find it hard to conceal my euphoria.

Elimination of dividend taxation at the personal level is highly unlikely. It is one approach among many. If the likely ideas come to pass, this one may not be necessary.

One other idea as a long shot. President Reagan is philosophically opposed to the inheritance tax. Reductions in that area may be proposed down the line.

Incentives.

Members of Congress have made observations to the effect that removing disincentives to investment is only going part of the way. Specific incentives to investing should also be included to get the job done right. I agree with those Congressmen. They use a variation of the old "pushing on a string" argument and it is valid. Simply making it possible to save and invest does not insure that people will do so. A little positive reinforcement, widely acknowledged to be more effective than negative reinforcement, can be added into the system too. There are two ideas going about. First is to increase the IRA (Independent Retirement Account) from \$1,500 to \$2,000, or \$3,000. That should certainly be done. I mean, nobody is going to retire on \$1,500. The second idea is to establish another "Investment Account," perhaps of the same amount, which would be available for every taxpayer, whether or not they are already covered by an IRA pension or other plan. That idea has much merit and I fully endorse it. The plan has been tried in France very successfully. The major beneficiaries would be financial institutions and the securities markets. Congress should

ENRY BANZHAF & ASSOCIATES

avoid all temptation to "target" the flows for the obvious reasons that the market can allocate more effectively and certainly respond more quickly than Congress can pass new legislation that changes targets. Money goes where it is most welcome.

Impact on the Budget.

Disregard all forecasts by all parties of what the various spending and tax cuts will do to the Federal budget. No matter who says what, they don't know. When the capital gains rate cut was proposed in 1978, the Treasury forecast was not only off by a mile, it wasn't even in the right direction. There is a lot of doctrine built into those forecasts. Computer models are only doctrine in equation form. Too many forecasts have been blatantly dishonest attempts to influence legislation. As far as deficit numbers go, we will find out when we get there - if then.

Impact on the Economy.

Only good things can come of current plans. I have run through the supply side theory and the interaction of markets with the economy before so I won't do it again. Frankly, we may be in for a boom. Just as gold had to catch up to past inflation after it was cut free, so the economy will strive to catch up to its past trend-line after being held down for so many years. New companies will be started; old ones revitalized. Let me give you one quick example. Our defense posture has been liquidated to a great degree. Facilities designed to produce ships, steel, aircraft, ground transport etc. are old and inefficient. New demand on inadequate facilities will generate inferior products at high prices. Inflationary. But the demand is coming and everyone knows it. How to solve the problem? Better depreciation rates will permit the building of new facilities to manufacture the new products. Reduced regulation will give supply more flexibility to meet increasing demand. A high savings rate will reduce borrowing costs incurred on the front end to put equipment in place. Will it work? Any chance is better than none, which is what the current situation offers.

For my stock broker friends let me pass on what Treasury Secretary Donald Regan said. He has been urging the brokerage industry to prepare for 70 million share days. Do be ready.

Markets.

Several Congressmen harangued us "Wall Streeters" for not properly responding to initial government plans. The bond market particularly was cited on the grounds that we might not be "doing our part" to get things going. Or, noting the role of expectations

in the economy, that we were not showing a suitable degree of favorable expectations. Perhaps I can help them out with an answer.

First off, the markets have responded beautifully. After the 1978 reduction in the capital gains tax rate, venture capital, which had totally dried up, has become available again in large amounts. New ventures financed by that capital are starting up. According to a source that keeps track of these things, 237 new public stock offerings were made in 1980, more than any year since 1972. While the general position of the equity market appears low by some past valuations, it is, in fact, higher relative to the other financial markets than it has ever been. Clearly equities are reflecting a great deal of hope for the future and are overcoming quite considerable short term stumbling blocks. Were it not for the state of credit conditions, equities would be much higher.

The bond and credit markets are something else. The participants in these markets are by nature more pessimistic than those in the equity market. They are not investing in the hope of future benefits because there aren't any. Future benefits, if any, go to the equity holder. Expectations are important in these markets but so is the past. The cumulative weight of debt paper already outstanding is a depressant on the market. Further, one cannot dismiss the evidence of the past as a contributor to future expectations. The credit markets are influenced by monetary policy which is determined partly by the Federal Reserve. Congress and the Administration will have to accept that changes in expectations are slowed by the fact that the Fed has absolutely no credibility left. They have no control over the money supply, or they deliberately mislead the market. They can't decide what the money supply is. Their statements of intention are valueless. Their record awful. In order for expectations to change substantially in the credit markets, the record must change first. How that is done may have to be decided outside the Fed if they can't do it themselves. I have suggested one excellent idea (reread "Junk the Bunch," July, 1979), but perhaps another solution is possible. One more observation, efforts to jawbone the market or move it by exhortation are not very helpful.

As far as my expectations go I am sticking with my thoughts of the last three years. The 1980's could be the best decade ever for the New York Stock Exchange . . . or the last. The foundation must be put in place immediately. Then . . . the market will fluctuate as it always has but at a more generous level.

HENRY BANZHAF & ASSOCIATES

Conclusion.

After the conference, I was so elated that I headed down to the Outer Banks of North Carolina to walk and to think about all I had heard. The Outer Banks are particularly suitable to that sort of enterprise. In fact, if I could make it a paying proposition, walking along and thinking about stuff would be my major endeavor.

The last time I had roamed that particular stretch (Nags Head to Whalebone) was 1966. What I saw there was a physical reminder of the message I found in Washington. It is simply this. The times have irrevocably changed. The Reagan administration did not come in to "tinker with the dials of government." They want to bring the government in tune with the country, at last. So does Congress. Nobody is promising quick fixes. Nobody even pretends that there are any available. There is a recognition that great achievements are accomplished through constant application over considerable periods of time. The administration and Congress clearly respect one another as leaders and as people. The approaches may differ, but there is, so far, a remarkable unity of intent.

Over the course of the last several years I have discussed with you the things that I thought needed doing to change the structure to favor or at least to permit savings. The little signs along the way which suggested that change must one day come provided encouragement. Also I have mentioned that pressing for structural reform would be far more useful to every single one of you than buying spurious tax shelters or cultivating a taste for the ghastly survival foods retailed by the writers of many of the alleged financial manuals. I am glad about that. For the moment, we are still very much on track. Making the 1980's one of the finest periods for the spirit of enterprise is within our reach. For the investor who seeks hope for the future, this is what we have been waiting for.

Harry B. Banzhaf, C.F.A.

028950

1130

FG006-01

FG020

LD 1

June 15, 1981

Dear Ms. Nimmo:

This is to acknowledge receipt of and thank you for your letter of recent date.

I appreciate your taking the time to express your thanks for the service you received from my staff, and I hope you will not hesitate to call upon us in the future if we may be of further service.

With cordial regard, I am

Sincerely,

Max L. Friedersdorf
Assistant to the President

X

Ms. Mary A. Nimmo
Director of Public Affairs
Department of Commerce
Washington, D. C. 20230

MLF:FRD:fd



UNITED STATES DEPARTMENT OF COMMERCE
Office of Public Affairs
Washington, D.C. 20230

June 11, 1981

12 JUN 1981

Mr. Max L. Friedersdorf
Assistant to the President
for Legislative Affairs
The White House
Washington, D.C. 20500

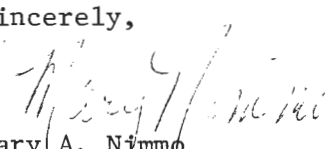
Dear Mr. Friedersdorf:

Ellen Wagner, a member of my staff, recently contacted your office requesting legislative updates for a speech to be delivered by Deputy Secretary Wright on June 11.

Mr. Bill Gribbin was most helpful and cooperative, taking time to explain the status of pending legislation and what is coming up in 1982. Ellen tells me he was "a real 'life-saver' for a non-legislative type trying to gather and sensitize Congressional information on an 'As Soon As Possible' basis."

My personal thanks to you and your staff for the assistance provided. I know time is at a premium right now and I appreciate the gracious attitude and willingness to help displayed by Mr. Gribbin.

Sincerely,


Mary A. Nimmo
Director of Public Affairs

028950

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FG020

LD 1

June 15, 1981

Dear Ms. Nimmo:

This is to acknowledge receipt of and thank you for your letter of recent date.

I appreciate your taking the time to express your thanks for the service you received from my staff, and I hope you will not hesitate to call upon us in the future if we may be of further service.

With cordial regard, I am

Sincerely,

Max L. Friedersdorf
Assistant to the President

X

Ms. Mary A. Nimmo
Director of Public Affairs
Department of Commerce
Washington, D. C. 20230

MLF:FRD:fd

028951

4800

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MG

FB 006-01

June 18, 1981

Dear Pat:

I wanted to thank you again for your invitation to speak at the Association Insiders Breakfast meeting last week.

You had a good group that morning, and I was glad I could be a part your meeting.

With cordial regard, I am

Sincerely,

Max L. Friedersdoff
Assistant to the President

X

Mr. Forrest P. Lockwood
Director of Programs
X Chamber of Commerce of the U.S.
1615 H Street, N.W.
Washington, D. C. 20062

cc: CF



Chamber of Commerce of the United States

ASSOCIATION DIVISION

202-659-6195

1615 H STREET, N.W.
WASHINGTON, D.C. 20062

HUGH MCCAHEY, *Manager*
FORREST P. LOCKWOOD, *Director of Programs*
DAVID STAUFFER, *Director of Publications and Promotion*

June 3, 1981

4 JUN 1981

The Honorable Max L. Friedersdorf
Assistant to the President
for Legislative Affairs
The White House
Washington, D. C. 20500

Dear Max:

Let me thank you, on behalf of the Chamber of Commerce of the United States, for being the featured speaker at our Association Insiders Breakfast meeting this morning. Your remarks on the White House legislative efforts were not only interesting but very informative. The association executives in the audience really appreciated the substantive nature of your remarks and your candid responses to the numerous questions from the floor.

I'd like to acknowledge the cooperation we received from Nancy Kennedy on your staff, who was very helpful in arranging this session. We were pleased that Ken Duberstein and Dave Swanson were able to attend the breakfast.

Thank you again for being with us. Please let me know any time the Association Division can be of service to you.

Cordially,

A handwritten signature in cursive script, appearing to read "Pat", which is a common nickname for Forrest P. Lockwood.

Forrest P. Lockwood
Director of Programs

028952

4200

FG006-01

BE004

June 15, 1981

Dear Mr. Linstroth:

This is to acknowledge receipt of and thank you for your kind letter of recent date.

I enjoyed meeting with your group during your recent trip to Washington, and I'm glad to hear that your time here was well spent.

You are justly proud of your Congressman, Dan ~~Nica~~ Mica--he is certainly an outstanding individual.

Thank you for your continued support of the President's economic package, and, again, it was good to see you last week.

With cordial regard, I am

Sincerely,

Max L. Friedersdorf
Assistant to the President

X
Mr. John P. Linstroth, President
X ~~Parini Land & Development Company~~
1655 Palm Beach Lakes Boulevard, Suite 910
West Palm Beach, Florida 33401

✓ cc: The Honorable Dan Mica

MLF:FRD:fd

Thanking Max F. for spending our economic resources

15 JUN 1981

PERINI LAND & DEVELOPMENT COMPANY

SUITE 910 FORUM III 1655 PALM BEACH LAKES BOULEVARD
WEST PALM BEACH, FLORIDA 33401 (305) 683-5300

June 12, 1981

Mr. Max L. Friedersdorf
Congressional Liaison Office
White House
Washington, DC 20500

Dear Mr. Friedersdorf:

Just a brief note to thank you for taking the time to speak to the delegation of businessmen from Palm Beach County (Congressmen Dan Mica's 11th District) Florida.

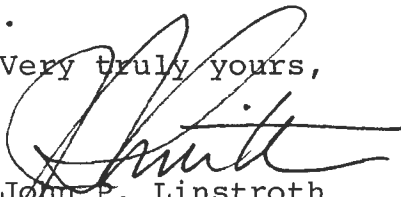
Speaking for myself, I traveled to Washington with minimal expectations --- but returned to West Palm Beach with a feeling of enthusiasm and confidence that the Reagan administration does indeed have a handle on the nations economic problems and that the administration has dedicated itself to solving these problems and reviving this nations economic strength.

All of us are extremely proud of Congressman Mica and are most grateful to him for arranging a schedule that included so many Washington "heavyweights." I believe our entire group shares my enthusiasm for the Reagan Economic Recovery package and are most appreciative of the many professionals like yourself who have dedicated their energies to steering the Reagan Program through Congress. Please be advised that I have written (see enclosed letter dated June 12, 1981) Congressman Mica soliciting his support for President Reagan's economic package.

Again, thank you for taking the time from your busy schedule to brief our group. Please accept my warmest wishes for continued success with the Reagan Economic Program.

Warm personal regards.

Very truly yours,



John P. Linstroth
President

JPL:ld
Enclosure

PERINI LAND & DEVELOPMENT COMPANY

SUITE 910 FORUM III 1655 PALM BEACH LAKES BOULEVARD
WEST PALM BEACH, FLORIDA 33401 (305) 683-5300

June 12, 1981

The Honorable Daniel A. Mica
11th Congressional District, Florida
Cannon House Office Bldg., Room 512
Washington, DC 20505

Dear Congressman Mica:

Just a brief note to thank you for sponsoring a most memorable trip to our nation's Capitol. It was an honor for all of us to have had the opportunity to be exposed to so many Washington luminaries. I must admit that I traveled to Washington with minimal expectations --- but returned to West Palm Beach with a feeling of confidence that the many dedicated people in the Reagan administration and Congress are diligently working to bring inflation under control, reduce interest rates and get the economy back on track. I must honestly reserve my greatest compliment for you personally. Your brilliant display of diplomacy, poise and cordiality generated great admiration from the group especially this writer. I believe that no district is more professionally represented than Florida's District 11.

I know it is no secret that the Reagan administration is seeking your support for the Reagan Economic Recovery Program. As you know, in the past I have written you on several occasions regarding high interest rates and the tragic consequences that have resulted from the Federal Reserve Board's attempt to control inflation through the imposition of stringent monetary policies. With this in mind, I hope that you will support the Gramm-Latta Budget. In addition, although I would prefer to see tax relief on savings account interest as a more direct stimulation to savings and investment, I am convinced that the President's tax cut proposal is a satisfactory and acceptable alternative. I hope that the Congress will remember that it is the middle class Americans who have carried the major tax burden of this country. The poor and nearly poor have received the greatest benefits from a myriad of welfare programs. Therefore, I agree with the President, that the proposed tax cuts should be the same for ALL tax brackets.

June 12, 1981
Page 2.

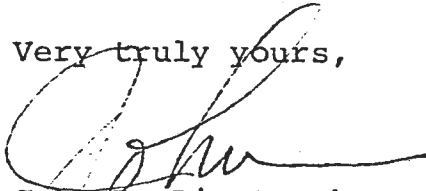
At the present time I am a member of the Community Relations Board appointed by the Palm Beach County Commission. Recently the CRB undertook the task of hearing the complaints of the general public regarding the Administration's decision to drop the CETA program. Personnel directors from private industry and the Florida State Employment Services were also invited to this hearing held on April 16, 1981. These employment directors told the CRB that there are more jobs available in Palm Beach County than applicants --- including a substantial number of jobs for the unskilled individuals. The Community Relations Board concluded that there are jobs available for those who sincerely desire to find employment and that those CETA employees who were losing their CETA positions should make an effort to find employment by contacting the Florida State Employment Services as well as the other personnel directors attending the meeting.

I apologize for tangential discussion on employment --- however, I am convinced that this nation, especially middle class Americans, can no longer support those who are not willing to help themselves.

Again, thank you for honoring us with the special attention we received during our trip to Washington. You can be assured of my strong support for you now and in the future. I hope that you will determine that it will be in the best interest of all your constituents and your political future to support the President's Economic Recovery package.

Warm personal regards.

Very truly yours,



John P. Linstroth
President

JPL:ld

P.S. A special note of thanks for the beautiful Congressional ashtray. I have placed it in my home in a special place of honor along with my Waldheim memorabilia.

RONALD W. REAGAN LIBRARY

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER 1 LISTED ON THE
WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

029140

1220

FG 006-01

June 16, 1981

Dear Ted:

Priscilla and I wanted to tell you again how much we enjoyed the trip to Paris and the Air Show.

We appreciated being included in this trip, and we thoroughly enjoyed ourselves. We returned with many spectacular memories which will remain with us for a lifetime.

Thank you for adding so much to our trip, and with cordial regard, I am

Sincerely,

Max L. Friedersdorf
Assistant to the President

X
The Honorable Ted Stevens
United States Senate
Washington, D. C. 20510

MLF:FRD:fd

029141

1220

WS

FG 006-01

June 15, 1981

Dear Barry:

Priscilla and I wanted to thank you
again for the invitation to the Paris
Air Show last weekend.

We thoroughly enjoyed the trip, and
it was an experience that we'll always
associate with fond memories. The Air
Show was spectacular, and we appreciate
the opportunity to have been a part of
such an exciting occasion.

Thank you again for your kind invitation
and for a delightful time!

With cordial regard, I am

Sincerely,

Max L. Friedersdorf
Assistant to the President

X
The Honorable Barry Goldwater
United States Senate
Washington, D. C. 20510

MLF:FRD:fd

029142

1160

FG 006-01

CH

June 16, 1981

Dear General and Mrs. Barrow:

Priscilla and I wanted to thank you again for your kind invitation to the reception and Evening Parade last Thursday in honor of the President and Mrs. Reagan.

The Evening Parade at the Marine Barracks is a most-impressive show and one which all Americans view with great pride. The reception in the garden of your lovely home was delightful, and we appreciate your including us in such a fine occasion.

With cordial regard, I am

Sincerely,

Max L. Friedersdorf
Assistant to the President

The Commandant of the Marine Corps
and Mrs. Barrow
Headquarters, U. S. Marine Corps
Code CNC
Washington, D. C. 20390

EOA/
THE WHITE HOUSE
WASHINGTON
June 16, 1981

029143

4200

WS
FG 006-01

Dear K. K.:

Priscilla and I wanted to thank you and
Marilyn again for all that you did to make our
trip to Paris a spectacular one! ^{ny}

We thoroughly enjoyed lunch and dinner
with you as well as the drive on Sunday.
I hope you enjoyed the remainder of your
stay.

With warm personal regard, I am

Sincerely,

MAX

Max L. Friedersdorf
Assistant to the President

X
Mr. K. K. Bigelow
Washington Relations Director
Martin Marietta Corporation
1800 K Street, N.W.
Washington, D. C. 20006

P.S. Many thanks for your
generosity & friendship!
max

Central Index
029157
2300
FG 006-01

17 June 1981

FA
LG

Dear Bruce:

Ed Meese is in California this week, therefore, I am replying to your letter of June 8. When he returns, I am sure he will want to address the issues you presented to him. In the meantime, I have forwarded a copy of your suggestions to Ed Harper in OMB.

Sincerely,

Edwin W. Thomas
Assistant Counsellor
to the President

X
Mr. Bruce Nestande
Supervisor, Third District
Vice-Chairman of the
Board of Supervisors
Orange County Hall of Administration
10 Civic Center Plaza
Santa Ana, CA 92701

ENT;bdp

cc: Ed Meese w/copy of incoming
Ed Harper w/copy of incoming
Marty Anderson w/copy of incoming
Rich Williamson w/copy of incoming

The administration of block grants

ET

16 JUN 1981



SUPERVISOR, THIRD DISTRICT
BRUCE NESTANDE
VICE-CHAIRMAN OF THE BOARD OF SUPERVISORS
ORANGE COUNTY HALL OF ADMINISTRATION
10 CIVIC CENTER PLAZA, SANTA ANA, CALIFORNIA 92701
PHONE: 834-3330 (AREA CODE 714)

June 8, 1981

Honorable Edwin Meese, III
Counselor to the President
The White House, First Floor, West Wing
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Ed:

I'm writing regarding the administration of block grants, an important element in reordering the Federal government's fiscal involvement in the delivery of local services. The Administration is encouraged to move as expeditiously as possible to put the program into place. I pledge my total support for your effort.

In reviewing your block grant proposals for health services, community development and housing, I've concluded that the advantages of flexibility, reduced requirements and minimal Federal interference are present. However, one aspect of block grants should be carefully examined: the monies are to be controlled and managed by the State. While I agree that the Federal government can not deal directly with each grant recipient (nor should it), I am concerned that reliance on State governments to administer block grants may eliminate many of the block grant program's commendable advantages. The allocation and targeting objectives of the State agencies may be different from those of local governments. State administrators, particularly in large states like California, can get side-tracked by large bureaucracies. Large state administrators like Federal administrators are often unfamiliar with local conditions. A large state bureaucracy can deny local autonomy as readily and effectively as the Federal bureaucracy.

The issue I pose, therefore, is: How can we structure the block grant programs to facilitate maximum Federal delegation to the states and at the same time, maintain the necessary flexibility and local participation in problem solving?

I would suggest that local elected officials (county supervisors, mayors) be involved in the state decision-making process, the allocation, administration and review of block grants. For example, in California, a reconstituted council of intergovernmental relations comprised of local elected officials and State elected officials could be responsible for allocating monies and for reviewing performance. While this body would be staffed by state agencies, the policy responsibilities would be with elected officials, both state and local.

Page 2

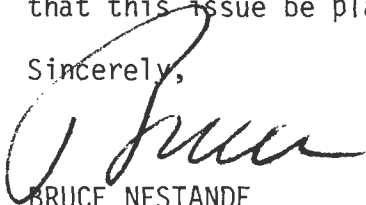
Honorable Edwin Meese, III

June 8, 1981

The process would inevitably work differently in each state, but the participation of elected officials as the block grant policy makers should be present in all states. I'm convinced that this approach will keep the bureaucracies from expanding and not result in arbitrary state authority substituting Federal authorities as we seek to maximize local flexibility and autonomy. Further, local participation maintains a familiarity with problems and an accountability to the public that is essential in making the block grant process work.

At your convenience, I would like to review this issue with you and with other members of the White House Staff. I have also suggested to Paul Laxalt that this issue be placed on the agenda of the Federalism Commission.

Sincerely,

A handwritten signature in dark ink, appearing to read "Bruce Nestande", written over a horizontal line.

BRUCE NESTANDE
Supervisor, Third District

BN:sn

ay
MEMORANDUM

THE WHITE HOUSE
WASHINGTON

17 June 1981

FOR: TERRY GOOD
CENTRAL FILES

FROM: CYNTHIA DUNCAN *CD*

SUBJECT: Telephone Call Books - Office of Edwin Meese III

Attached is a box which contain telephone call books covering the periods as follows:

January/February	1/22 - 2/5
January/February	1/23 - 2/9
January/February	1/23 - 2/23
January/February	1/23 - 2/25
February	2/9 - 2/25
February/May	2/9 - 5/26
February/April	2/9 - 4/8
February/March	2/13 - 3/6
February/March	2/13 - 3/6
March	3/6 - 3/24
March	3/9 - 3/17
March	3/17 - 3/26
March/April	3/30 - 4/16
April	4/7 - 5/1
April	4/17 - 4/29
April/May	4/29 - 5/7
May	5/1 - 5/6
May	5/6 - 5/18
May	5/7 - 5/19
May	5/7 - 5/22
May	5/19 - 6/1
June	6/1 - 6/12

X
Enclosures filed in
Oversize Attachments # 1298.

029163

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FG006-01

WH008

WS