

PRESIDENT'S PRIVATE SECTOR SURVEY ON COST CONTROL
(GRACE COMMISSION)

7/19/10
F09-041/1

WHORM ALPHA FILE

Bren, Donald L.

WHORM SUBJECT FILE

FG384 case files **093900, 116307, 204206, 209391**

LE case file 441434

WHITE HOUSE STAFF AND OFFICE FILES

Bach, Christina L.: Files

OA 12739

Grace Commission

Baker, Howard H. Jr.: Files

Box 2

Grace Commission (empty)

Ball, William L.: Files

OA 15332

WLB: Grace Commission

Baroody, Michael E.: Files

OA 11228

[President's Private Sector Survey on Cost Control] (1)-(10)

Boggs, Danny J.: Files

OA 11478

Environment – Grace Commission

Borcherdt, Wendy: Files

OA 7114

Private Sector Survey on Cost Control in Government

Card, Andrew H.: Files

OA 12425

Grace Commission

Carpenter, Jane: Files

OA 12399

Grace Commission

Chew, David L.: Files: Office of the Staff Secretary

OA 14171

Grace Commission Members

Cohen, Benedict S.: Files

OA 19229

#8 Cohen/WHCO Grace Commission II #1 (1)-(5)
#9 BS Cohen/WHCO Grace Commission II #2 (1)-(6)
#10 BS Cohen/WHCO Grace Commission II #3 (1)-(5)
#11 BS Cohen/WHCO Grace Follow-up – April 1988 (1)(2)

Cooksey, Sherrie M.: Files: Office of the Counsel to the President
OA 11732
SMC/Private Sector Survey on Cost Control

Darman, Richard G.: Files

Box 44

**[President's Private Sector Survey on Cost Control Reports (Transfer Sheets)]
(reports transferred to Reagan Library Book Collection)**

Dawson, Rhett B.: Files
OA 14162
Grace Commission Report on Office of Secretary of Defense – July 1983
Compendium of GAO's Views on the Cost Saving Proposals of the Grace Commission –
February 1985

Dolan, Anthony "Tony" R.: Files

Box 24

**Receive Report from President's Private Sector Survey on Cost Control –
01/16/1984**

Box 29

**Executive Committee of President's Private Sector Survey on Cost Control –
07/18/1984 (1)(2)**

Box 33

Remarks: Grace Commission Dropby – 02/25/1985

Galebach, Stephen H.: Files
OA 11300
Grace Commission – Department of Justice Task Force

Gibson, Thomas F. III: Files: Office of Cabinet Affairs
OA 11620
PPSSCC (President's Private Sector Survey on Cost Control) (1)-(4)

Hauser, Richard A.: Files
OA 15061
President's Private Sector Survey on Cost Control

Holladay, J. Douglas: Files
OA 12151
Grace Commission – Reform 88 I (1)-(11)
Grace Commission – Reform 88 II (1)-(4)

Kennedy, Nancy: Files

OA 18148
Private Sector Survey on Cost Control in the Federal Government

OA 18154
Grace Commission: Legislative Response 1985

Meese, Edwin III: Files

OA 9944
PPSSCC Through November 1982 (1)-(6)
[PPSSCC – Start-up and Reference Materials]

OA 11213
PPSSCC Appreciation Dinner 01/15/1984
PPSSCC Opening Remarks 01/16/1984

OA 11838
PPSSCC – President's Private Sector Survey on Cost Control (1)-(14)

OA 11844
PPSSCC (President's Private Sector Survey on Cost Control) (1)-(10)
[President's Private Sector Survey on Cost Control – Recommendations]
President's Private Sector Survey on Cost Control – Press Kit (packet) (1)-(3)

OA 11846
President's Private Sector Survey on Cost Control – Four Phase Implementation,
Tracking, and Action Plan (binder) (1)-(4)

OA 11850
PPSSCC – President's Private Sector Survey on Cost Control

OA 11858
President's Private Sector Survey on Cost Control: A Report to the President (Volumes
I and II) (not retained in file)

Moorhead, J. Upshur: Files

OA 10623
President's Private Sector Survey on Cost Control (1)(2)

Neal, Rick: Files

OA 10047
President's Private Sector Survey on Cost Control (Grace Commission)

Presidential Handwriting File: Presidential Speeches

Box 3, Folder 60

**03/10/1982 Chairmen and Executive Committee of Private Sector Survey on Cost
Control 064531 SO003**

Box 13, Folder 241

**01/16/1984 Receive Report from President's Private Sector Survey on Cost Control
198802 FG384**

Box 16, Folder 303

**07/18/1984 Ceremony with The Executive Committee & Volunteers of The
President's Private Sector Survey On Cost Control 242462 SO003**

Box 18, Folder 333

02/25/1985 Dropby Briefing for The Grace Commission 257346 MC003

Box 21, Folder 401

10/28/1985 Ceremony with Grace Congressional Caucus 345286 FG031

Box 28, Folder 574

08/22/1987 Radio Talk: Waste, Fraud, and The Grace Commission 519438 SP931-38

Press Secretary, White House Office of the: Records
A97-02, Box 12
Grace Commission

Private Sector Initiatives, White House Office of: Records
OA 18662
Peter Grace

Public Affairs, White House Office of: Records
OA 10435
President's Private Sector Survey on Cost Control Press Kit (1)-(3)

OA 10436
President's Private Sector Survey on Cost Control Press Kit 11/08/1983 (1)(2)

OA 10445
The President's Private Sector Survey on Cost Control Press Kit (1)(2)

OA 18017
Grace Commission

Risque, Nancy J.: Files: Office of Cabinet Secretary
OA 18380
Grace Commission

Roberts, John G.: Files
Box 27
JGR/Grace Commission

Rusthoven, Peter J.: Files
OA 11434
PJR/Presidential Remarks: Private Sector Survey on Cost Control

Speechwriting, White House Office of: Research Office: Records

Box 35

03/10/1982 Private Sector Survey on Cost Control Dinner

Box 118

**09/30/1983 President's Private Sector Survey on Cost Control (PPSSCC)
(Postponed)**

Box 130

**01/16/1984 Remarks: Report from Private Sector Survey on Cost Control (1)(2)
01/21/1984 Radio Address: Deficits / Grace Commission (1)-(3)**

Box 172

07/18/1984 President's Private Sector Survey on Cost Control (1)-(6)

Box 191

02/25/1985 Grace Commission (1)(2)

Box 338

08/26/1987 Radio Address: Waste, Fraud, and the Grace Commission

Speechwriting, White House Office of: Speech Drafts: Records

Box 29

Lunch: Private Sector Survey on Cost Control (Elliott) 03/10/1982

Box 45

**Meeting with PPSSCC (President's Private Sector Survey on Cost Control) in the
Federal Government (Maseng) 07/15/1982**

Box 128

**Receive Report from President's Private Sector Survey on Cost Control
(Dolan)(Church) 01/16/1984**

Box 169

**Reception for President's Private Sector Survey on Cost Control (Dolan)(Penniman)
07/18/1984 (1)(2)**

**Dropby Briefing for Executive Committee of President's Private Sector Survey on
Cost Control (Dolan)(Penniman) 07/18/1984**

Box 190

Dropby Briefing for Grace Commission (Dolan/Cave) 02/25/1985 (1)(2)

Box 236

Ceremony with Grace Congressional Caucus (Dolan)(Itchon) 10/28/1985 (1)(2)

Box 276

**Taping: Free Enterprise Man of the Year Award to J. Peter Grace
(Rohrabacher)(Itchon) 06/18/1986**

Box 347

Radio Talk: Waste, Fraud, and the Grace Commission (Rohrabacher)(Rosenberger)
08/22/1987

Stephens, Jay B.: Files

OA 15669

Grace Commission (II) (1)-(6)

Waller, David B.: Files

OA 12682

Subject File: [June 1985; Tabs 24-31]

Jack Hall re: Response to Public Citizen Inquire re: PPSSCC 06/05/1985

OA 12998

President's Private Sector Survey on Cost Control in the Federal Government,
Foundation of (Grace Commission) (1)(2)

Walters, Raymond: Files

OA 14197

PPSSCC Procedure (President's Private Sector Survey on Cost Control) (1)-(4)

PPSSCC (President's Private Sector Survey on Cost Control) (1)(2)

PPSSCC Review/Recommendations (1)-(3)

PPSSCC – Remaining Issues

[PPSSCC:] Grace II/Grace Commission

OA 14198

[PPSSCC:] Overview and Status Report on Grace Commission Savings
Recommendations

Willkie, Wendell L.: Files

OA 10634

WLW/Grace Commission

PRESIDENT'S PRIVATE SECTOR SURVEY ON COST CONTROL
(GRACE COMMISSION)

9/6/12, kdb

F09-041/2

See also:

Bledsoe, Ralph C.: Files: Office of Policy Development

Hall, John W. "Jack": Files

WHITE HOUSE STAFF AND OFFICE FILES

Administrative Office, White House Operations: Records

Box TR5401

Remarks to Executive Committee and Volunteers of the President's Private Sector
Survey on Cost Control 07/18/1984

Advance, Office of Presidential: Records

OA 15031

01/16/1984 Receive Report from President's Private Sector Survey on Cost Control

Bach, Christena L.: Files

OA 12739

Grace Commission

Baker, Howard H. Jr.: Files

Box 2

Grace Commission (empty)

Ball, William L. III: Files

OA 15332

WLB: Grace Commission

Bandow, Doug L.: Files

A93-01, Box 4

President's Private Sector Survey on Cost Control: A Report to the President (Volume I
of II)

President's Private Sector Survey on Cost Control: A Report to the President (Volume II
of II)

Baroody, Michael E.: Files

OA 11228

President's Private Sector Survey on Cost Control (1)-(10)

Bledsoe, Ralph C.: Files: Domestic Policy Council

Box 1

Report on the PPSSCC Implementation [13 poster boards for meeting/briefing]

Box 46

310 - Grace Commission PPSSCC (1)(2)

Box 65

OFM (Office of Federal Management) Grace Commission (1)-(3)

Box 88

300 – WH – President's Private Sector Survey on Cost Control (PPSSCC) (1)-(4)

Boggs, Danny J.: Files

OA 11478

Environment – Grace Commission

Borcherdt, Wendy: Files

Box 10

Private Sector Survey on Cost Control in Government

Cabinet Affairs, White House Office of: Records

CFOA 470

Grace Commission Reports – Full Set (transferred to Book Collection)

Card, Andrew H.: Files

OA 12425

Grace Commission

Carpenter, Jane: Files

OA 12399

Grace Commission

Chew, David L.: Files: Office of the Staff Secretary

OA 14171

Grace Commission Members

Cohen, Benedict S.: Files

OA 19229

#8 Cohen/WHCO Grace Commission II #1 (1)-(5)

#9 Cohen/WHCO Grace Commission II #2 (1)-(6)

#10 Cohen/WHCO Grace Commission II #3 (1)-(5)

Cooksey, Sherrie M.: Files: Office of the Counsel to the President

OA 11732

SMC/Private Sector Survey on Cost Control

Counsel to the President, Office of the: Appointee Files: Records

CFOA 813

President's Private Sector Survey on Cost Control

SERIES III: PRESIDENT'S PRIVATE SECTOR SURVEY ON COST CONTROL

OA 13079

President's Private Sector Survey on Cost Control [I] (1)-(5)

President's Private Sector Survey on Cost Control [II] (1)-(9)

Agee, William

Alibrandi, Joseph F. (1)-(4)

Anderson, George D.

Archambault, Bennett

Armocost, Samuel

Ballhaus, William F.

Bays, Karl D.
Beck, Robert A.
Berkman, O. T.
Birk, Roger E.
Bricker, William
Brittain, Alfred III
Buckley, Robert J.
Burgess, Carter
Burke, James
Butcher, William C.
Byrne, John J.
Byrom, Fletcher
Camicia, Nicholas
Cary, Frank
Cavanagh, Richard
Champion, George
Charpie, Robert A.
Christopherson, Weston
Cofer, Jack
Coleman, William T. Jr.
Connor, Joseph E.
Cooley, Richard P.
Covitz, Carl D.
Deane, Federick Jr.
Dingman, Michael D.
Dixon, George H.
Donaldson, William
Donley, Edward James (1)(2)
Douce, William
Dowling, James H.
Downer, Joseph
Duffy, Edward W.
Dworkin, Sidney
Eccles, Spencer
Eckerd, Jack
Eckmann, Harold
Eklund, Coy
Evans, James H.
Feldstein, Martin S.
Ferguson, James L.
Feulner, Edwin J. Jr.
Figgie, Harry E. Jr.
Filer, John H.
Finkelstein, Edward S.
Fisher, John E.
Flamson, Richard J. III
Foster, Raymond C.
Fouraker, Lawrence E.
Fulgham, Rawles
Galvin, Robert W.

Garvin, Clifton
Geier, James
Georgine, Robert A.
Giacco, Alexander
Gilliatt, Neal
Grace, J. Peter (White House check out card only)
Graham, William B.
Gray, Harry J.
Greenberg, Alan C.
Greenberg, Maurice R. (1)-(3)
Hanley, John W.
Hatfield, Robert S.
Hawley, Philip
Hay, Raymond A.
Heilshorn, John F.
Heim, Bruce
Hellmuth, Paul F.
Henley, Henry H. Jr.
Hennessy, Edward L. Jr.
Hiller, Stanley
John Horan
Houghton, Amory Jr.
Hutton, Edward L.

OA 13080

Jenkins, George P.
Johnson, Henry A.
Johnson, William
Johnson, Wilson S.
Joyce, Michael
Kamsky, Leonard
Kapnick, Harvey
Karcher, Carl N.
Kasputys, Joseph E.
Kelly, D.P.
Kemper, James S., Jr.
Keough, Donald R.
Ketelsen, James L.
Kington, Alfred H.
Klein, Melvyn N.
Kluge, John W.
Lafontant, Jewel
Larkin, Felix E.
Laun, Louis
Lehrman, Lewis E.
Levitt, Arthur, Jr.
Love, Ben F.
Lufkin, Dan
Macioce, Thomas M.
Macnaughton, Donald S.

Malek, Frederick V.
Manheim, Paul E.
Marquard, William A.
Marron, Donald
McConnell, Tyler (White House check out card only)
McCord, W.C. (1)(2)
McGillicuddy, John F.
McNeely, Donald
Merrill, Phillip
Milliken, Roger
Navarro, Antonio
Ney, Edward
Nyrop, Donald W.
Oreffice, Paul F.
Owen, Nathan (1)-(3)
Packard, David
Paaganucci, Paul
Parks, Henry G., Jr.
Parsky, Gerald L.
Phillips, Thomas L.
Pilliod, Charles J., Jr.
Pinola, J.J.
Powers, Robert T. (1)-(3)
Pownall, Thomas G.
Preston, Lewis T.
Prince, William Wood
Procknow, Donald
Puelicher, J.A.
Pyne, Eben W.
Regan, Jack (John)
Rice, Charles E.
Rooney, Francis C., Jr.
Rose, Frederick P.
Rossides, Eugene T.
Rust, Edward
Scharffenberger, George
Schierl, Paul J.
Schoellhorn, Robert A.
Shapell, Nathan (1)-(4)
Shinn, George L.
Shinn, Richard
Shumway, Forrest N. (1)(2)
Silberman, Laurence
Simmons, Henry E. M.D.
Simon, William
Smith, Darwin E.
Spencer, Edson W.
Spor, William H.
Staats, Elmer B.
Stewart, James

Sticht, J. Paul
Storrs, Thomas I.
Sullivan, Barry F.
Sullivan, Eugene J.
Thompson, Morley P.
Townsend, Terry
Truluck, Phil N.
Van Fossan, R. V.
Walsh, William B. M.D.
Wanders, Hans W.
Warner, Rawleigh Jr.
Watkins, Hays T.
Wearly, William L.
Wittemore, Edward W.
Williams, Luke G.
Williams, L. Stanton
Willis, Robert H.
Wilmouth, Robert K.
Yunich, David
Zarb, Frank

Darman, Richard G.: Files

Box 44

**[President's Private Sector Survey on Cost Control Reports (Transfer Sheets)]
(reports transferred to Reagan Library Book Collection)**

Dawson, Rhett B.: Files

OA 14162

**Grace Commission Report on the Office of the Secretary of Defense – July 1983
Compendium of GAO's Views on the Cost Saving Proposals of the Grace
Commission – February 1985**

Dolan, Anthony “Tony” R.: Files

Box 24

**Receive Report from President's Private Sector Survey on Cost Control –
01/16/1984**

Box 29

**Executive Committee of President's Private Sector Survey on Cost Control –
07/18/1984 (1)(2)**

Box 33

Remarks: Grace Commission Dropby – 02/25/1985

Duggan, Juanita: Files

OA 17957

Grace Commission

Evans, Gregory C.: Files

OA 18213

[Grace Commission] (1)-(4)
Grace Commission Event with President [12/19/1988] (Binder)

Faoro, Patricia: Files
OA 18695
PPSSCC

Fenton, Catherine S.: Files
OA 12156
PPSSCC (President's Private Sector Survey on Cost Control) Report – Meeting and
Reception 01/16/1984

Fuller, Craig C.: Files
OA 10978
SERIES XII: PRESIDENT'S PRIVATE SECTOR SURVEY ON COST CONTROL
PPSSCC Miscellaneous
Estimated Dollar Savings and Issue Counts (Binder) (1)(2)
PPSSCC Implementation Update, April 1984 (Binder) (1)(2)
Review of the Grace Commission Savings Recommendations, 05/14/1984 (Binder)
(1)-(3)
Summaries of White House Meeting on PPSSCC Recommendations, 1983 (Binder)
(1)-(7)
Status Report on Implementation Progress of the Grace Commission, 10/31/1984
(Binder) (1)-(3)
We Can Blow the Whistle on Government Waste!
President's Private Sector Survey on Cost Control, Report on the Department of
Agriculture, (1983)
President's Private Sector Survey on Cost Control, Report on the Department of the
Air Force, (1983)
President's Private Sector Survey on Cost Control, Report on the Department of the
Army, (1983)
President's Private Sector Survey on Cost Control, Report on Boards/Commissions-
Banking, (1983)
President's Private Sector Survey on Cost Control, Report on Boards/Commissions-
Business, vol. 1 of 2, (1983)
President's Private Sector Survey on Cost Control, Report on Boards/Commissions-
Business, vol. 2 of 2 (1983)
President's Private Sector Survey on Cost Control, Report on the Department of
Commerce, 1983)
President's Private Sector Survey on Cost Control, Report on the Office of the
Secretary of Defense, (1983)
President's Private Sector Survey on Cost Control, Report on the Department of
Energy, The Federal Energy Regulatory Commission and the Nuclear
Regulatory Commission (1983)
President's Private Sector Survey on Cost Control, Report on the Environmental
Protection Agency, the Small Business Administration and the Federal
Emergency Management Agency, (1983)
President's Private Sector Survey on Cost Control, Report on Federal Construction
Management, (1983)
President's Private Sector Survey on Cost Control, Report on Federal Feeding,

(1983)

- President's Private Sector Survey on Cost Control, Report on Federal Hospital Management, (1983)**
- President's Private Sector Survey on Cost Control, Report on Federal Management Systems, (1983)**
- President's Private Sector Survey on Cost Control, Report on Financial Asset Management, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of Health and Human Services: Department Management, Office of Human Development Services, ACTION, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of Health and Human Services: Social Security Administration, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of Housing and Urban Development, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of the Interior, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of Justice, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of Labor, (1983)**
- President's Private Sector Survey on Cost Control, Report on Land/Facilities/ Personal Property, (1983)**
- President's Private Sector Survey on Cost Control, Report on Low Income Standards and Benefits, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of the Navy, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of State/AID/USIA, (1983)**
- President's Private Sector Survey on Cost Control, Report on the Department of the Treasury, (1983)**
- President's Private Sector Survey on Cost Control, Report on Management Office Selected Issues, vol. I--Publishing, Printing, Reproduction and Audiovisual Activities, (1983)**
- President's Private Sector Survey on Cost Control, Report on Management Office Selected Issues, vol. II--Travel and Traffic Management, (1983)**
- President's Private Sector Survey on Cost Control, Report on Management Office Selected Issues, vol. III--Financial Management in the Federal Government, (1983)**
- President's Private Sector Survey on Cost Control, Report on Management Office Selected Issues, vol. IV--Wage Setting Laws: Impact on the Federal Government, (1983)**
- President's Private Sector Survey on Cost Control, Management Office Selected Issues, vol. V - Anomalies in the Federal Work Environment, (1983)**
- President's Private Sector Survey on Cost Control, Report on Management Office Selected Issues, vol. V--Anomalies in the Federal Work Environment, (1983)**
- President's Private Sector Survey on Cost Control, Report on Management Office Selected Issues, vol. VI--Federal Retirement Systems, (1983)**
- President's Private Sector Survey on Cost Control, Report on Management Office Selected Issues, vol. VII--Information Gap in the Federal Government, (1983)**

**President's Private Sector Survey on Cost Control, Report on Management Office
 Selected Issues, vol. VIII--The Cost of Congressional Encroachment, (1983)**
**President's Private Sector Survey on Cost Control, Report on Management Office
 Selected Issues, vol. IX--Federal Health Care Costs, (1983)**
**President's Private Sector Survey on Cost Control, Report on Management Office
 Selected Issues, vol. X--Opportunities beyond PPSSCC**
**President's Private Sector Survey on Cost Control, Report on Management Office
 Selected Issues, vol. XI--Federally Subsidized Programs, (1983)**
President's Private Sector Survey on Cost Control, Report on Privatization
**President's Private Sector Survey on Cost Control, Report on
 Procurement/Contracts/Inventory Management, (1983)**
**President's Private Sector Survey on Cost Control, Report on Real Property
 Management, (1983)**
**President's Private Sector Survey on Cost Control, Report on Research and
 Development, (1983)**
President's Private Sector Survey on Cost Control, Report on User Charges, (1983)
**President's Private Sector Survey on Cost Control, Report on the Veterans
 Administration, (1983)**

Galebach, Stephen H.: Files
 OA 11300

Grace Commission / Department of Justice Task Force

Gibson, Thomas F. III: Files: Office of Cabinet Affairs
 CFOA 377

President's Private Sector Survey on Cost Control (PPSSCC) (1)-(6)
 PPSSCC Meeting – Department of State Task Force Report 02/24/1984
 PPSSCC Conference Meeting – Department of Education 04/02/1984
 PPSSCC Meeting – Federal Construction Management Report 06/08/1984
 PPSSCC Meeting – Federal Feeding Task Force Report 06/28/1984
 PPSSCC Meeting – Low Income Standards and Benefits Task Force Report 06/28/1984
 PPSSCC Meeting 07/09/1984 – Low Income Standards and Benefits Report

Hall, John "Jack" P: Files

SERIES I: SUBJECT FILE

Box 1

PPSSCC Reception 07/18/1984 – Presidential Remarks
 PPSSCC Meeting 12/10/1984
 PPSSCC Briefing / Reception 02/25/1985 (1)(2)
 PPSSCC Meeting 08/30/1985 (1)(2)
 PPSSCC Meeting 09/05/1985
 PPSSCC Meeting 09/12/1985
 PPSSCC Meeting 09/23/1985 (1)(2)
 Overview and Status Report on Grace Commission Savings Recommendations
 05/24/1984 (1)(2)
 Grace Commission Follow-up 11/26/1984
 Grace Commission Follow-up – FY 1986 Budget Request Freeze – 02/08/1985
 Grace Commission Follow-up – Briefing / National Advisory Commission on Oceans
 and Atmosphere [ca. June 1985]
 Grace Commission Follow-up – Department of Defense – 06/17/1985 (1)-(4)

Box 2

Grace Commission Follow-up – Opportunities Beyond PPSSCC and Cost of Congressional Encroachment – 09/30/1985
Grace Commission Follow-up – Privatization and Federally Subsidized Programs – 09/24/1985 (1)(2)
Grace Commission Follow-up – Proposed Successor – 05/14/1985 (1)(2)
Grace Commission Follow-up – Talking Points – 07/25/1985
Grace Commission Follow-up – Veterans Administration – 01/16/1985
PPSSCC Implementation Status Report 10/28/1985 (1)-(3)
Domestic Policy Council – Welfare System
Health and Human Services FY 1986 Budget Review (1)-(6)

Box 3

Health and Human Services FY 1986 Budget Review (7)-(10)

SERIES II: CHRON FILE

Box 3, cont.

Chron File – January 1985
Chron File – February 1985
Chron File – March 1985
Chron File – April 1985
Chron File – May 1985
Chron File – June 1985
Chron File – July 1985
Chron File – August 1985
Chron File – September 1985
Chron File – October 1985 – December 1985
Chron File (01/09/1985-05/15/1985)
Chron File (05/16/1985-10/17/1985)

Hauser, Richard A.: Files

OA 15061

President's Private Sector Survey on Cost Control

Hobbs, Charles D.: Files: Office of Policy Development

OA 18532

PPSSCC (President's Private Sector Survey on Cost Control)

Hodges, Gahl: Files

OA 12289

01/16/1984, President's Private Sector Survey on Cost Control Meeting and Reception

OA 12292

07/18/1984, Executive Committee and Private Sector Volunteers – PPSSCC Reception

Holladay, J. Douglas: Files

OA 12151

Grace Commission – Reform 88 I (1)-(11)

Grace Commission – Reform 88 II (1)-(4)

Jenkins, James E.: Files

OA 9100

Bud Nance [President's Private Sector Survey on Cost Control: Defense] (1)-(7)

Kennedy, Nancy: Files

OA 18148

Private Sector Survey on Cost Control in the Federal Government

OA 18154

Grace Commission: Legislative Response 1985

Maseng, Mari: Files: Office of Communications and Planning

Box 4

Grace Commission

Media Relations, Office of: Records

Box 13

Grace Commission

Meese, Edwin III: Files

OA 6192

President's Private Sector Survey on Cost Control 07/15/1982 – East Room 9:35 a.m.

OA 9944

PPSSCC Through November 1982 (1)-(6)

[PPSSCC – Start-up and Reference Materials]

OA 11213

PPSSCC Appreciation Dinner 01/15/1984

PPSSCC Opening Remarks 01/16/1984

OA 11838

PPSSCC – President's Private Sector Survey on Cost Control (1)-(14)

OA 11844

PPSSCC [President's Private Sector Survey on Cost Control] (1)-(10)

[President's Private Sector Survey on Cost Control – Recommendations]

President's Private Sector Survey on Cost Control – Press Kit (packet) (1)-(3)

OA 11846

**President's Private Sector Survey on Cost Control – Four Phase Implementation,
Tracking, and Action Plan (binder) (1)-(4)**

OA 11850

PPSSCC – President's Private Sector Survey on Cost Control

OA 11858

**President's Private Sector Survey on Cost Control: A Report to the President
(Volumes I and II) (not retained in file)**

OA 11862

Analysis of the Grace Commission's Major Proposals for Cost Control, by the
Congressional Budget Office and GAO, 1984

Moorhead, J. Upshur: Files

OA 10623

President's Private Sector Survey on Cost Control (1)(2)

Neal, Rick: Files

OA 10047

Private Sector Survey on Cost Control (Grace Commission)

Peterson, Eileen: Files

OA 11166

Cost Control Survey [President's Private Sector Survey on Cost Control]

Presidential Handwriting Files: Presidential Speeches

Box 3

**03/10/1982 Chairmen and Executive Committee of Private Sector Survey on Cost
Control 064531 SO003**

Box 13

**01/16/1984 Receive Report from President's Private Sector Survey on Cost Control
198802 FG384**

Box 16

**07/18/1984 Ceremony with The Executive Committee & Volunteers Have The
President's Private Sector Survey On Cost Control 242462 SO003**

Box 18

02/25/1985 Dropby Briefing for The Grace Commission 257346 MC003

Box 28

08/22/1987 Radio Talk: Waste, Fraud, and The Grace Commission 519438 SP931-38

Press Secretary, Office of the: Records

A97-02, Box 12

Grace Commission

Press Secretary, Office of the: Press Releases and Briefings: Records

Box 23 – Press Releases

**02/18/1982 #1964 – Statement – Establishment of the Private Sector Survey on Cost
Control in the Federal Government**

**02/18/1982 #1965 – Fact Sheet – Presidential Private Sector Survey on Cost Control
in the Federal Government**

Box 24 – Press Releases

**03/03/1982 #2038 – Appointment – J. Peter Grace – Chairman of the Private Sector
Survey on Cost Control in the Federal Government**

03/03/1982 #2039 – Briefing – Peter Grace on Cost Control In The Federal

Government

03/10/1982 #2061 – Remarks – Chairman and Executive Committee of the Private Sector Survey on Cost Control in the Federal Government

Box 33 – Press Releases

06/30/1982 #2639 – Executive Order – President's Private Sector Survey on Cost Control in the Federal Government

Box 70 – Press Releases

10/28/1983 #5296 – Executive Order #12447 – President's Private Sector Survey on Cost Control

Private Sector Initiatives, White House Office of: Records
OA 18662

Peter Grace: Grace Commission

Public Affairs, White House Office of: Records
OA 10435

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President's Private Sector Survey on Cost Control Press Kit (1)-(3)

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President's Private Sector Survey on Cost Control Press Kit 11/08/1983 (1)(2)

OA 10445

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OA 12808

Guidance System – Topic Names P-Q (1)(2) (relevant = Private Sector Survey on Cost Control)

OA 18017

Grace Commission

Risque, Nancy J.: Files: Office of the Cabinet Secretary
OA 18380

Grace Commission

OA 18382

Grace Commission

Rizzuto, Christopher: Files

OA 10654

Private Sector Survey on Cost Control in the Federal Government

Roberts, John G.: Files

Box 27

JGR/Grace Commission

Rusthoven, Peter J.: Files

OA 11434

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OA 11246

Presentation and Reception, Final Report of President's Private Sector Survey on Cost Control, 01/16/1984 (1)-(4)

OA 11250

Reception for Executive Committee and Volunteers of President's Private Sector Cost Control Study, 07/18/1984 (1)-(7)

Speechwriting, White House Office of: Research Office: Records

Box 35

03/10/1982 Private Sector Survey on Cost Control Dinner

Box 118

**09/30/1983 President's Private Sector Survey on Cost Control (PPSSCC)
(Postponed)**

Box 130

01/16/1984 Remarks: Report from Private Sector Survey on Cost Control (1)(2)

01/21/1984 Radio Address: Deficits / Grace Commission (1)-(3)

Box 172

07/18/1984 President's Private Sector Survey on Cost Control (1)-(6)

Box 191

02/25/1985 Grace Commission (1)(2)

Box 338

08/26/1987 Radio Address: Waste, Fraud, and the Grace Commission

Speechwriting, White House Office of: Speech Drafts: Records

Box 29

Lunch: Private Sector Survey on Cost Control (Elliott) 03/10/1982

Box 45

Meeting with PPSSCC (President's Private Sector Survey on Cost Control) in the Federal Government (Maseng) 07/15/1982

Box 128

Receive Report from President's Private Sector Survey on Cost Control (Dolan)(Church) 01/16/1984

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Reception for President's Private Sector Survey on Cost Control (Dolan)(Penniman) 07/18/1984 (1)(2)

Dropby Briefing for Executive Committee of President's Private Sector Survey on Cost Control (Dolan)(Penniman) 07/18/1984

Box 190

Dropby Briefing for Grace Commission (Dolan/Cave) 02/25/1985 (1)(2)

Box 347

Radio Talk: Waste, Fraud, and the Grace Commission (Rohrabacher)(Rosenberger) 08/22/1987

Sprinkel, Beryl W.: Files

OA 17754

10/23/1985 – DPC Meeting re: PPSSCC; Medicare Physicians Payment

Stephens, Jay B.: Files

OA 15669

Grace Commission (II) (1)-(6)

Waller, David B.: Files

OA 12682

Subject File: [June 1985; Tabs 24-31] (relevant tab = #29)

OA 12998

President's Private Sector Survey On Cost Control in the Federal Government, Foundation of (Grace Commission)

Walters, Raymond: Files

OA 14197

PPSSCC (President's Private Sector Survey on Cost Control) Procedure (1)-(4)

PPSSCC (1)(2)

PPSSCC Review / Recommendations (1)-(3)

PPSSCC Remaining Issues

[PPSSCC:] Grace II / Grace Commission

OA 14198

President's Private Sector Survey on Cost Control (packet) (1)-(3)

[PPSSCC:] Overview and Status Report on Grace Commission Savings

Recommendations

Willkie, Wendell L.: Files

OA 10634

WLW/Grace Commission

Historical Note

In February 1982, Ronald Reagan announced at a press conference that he would form a group of "outstanding experts from the private sector" that would conduct an in-depth review of the entire Executive Branch, and make recommendations for eliminating waste and inefficiency. On June 30 he issued the Executive Order establishing the President's Private Sector Survey on Cost Control in the Federal Government (PPSSCC). The PPSSCC was popularly called the "Grace Commission" after its Chairman J. Peter Grace, the CEO of W. R. Grace & Company.

Mr. Grace oversaw the PPSSCC Executive Committee, a group of over 150 prominent business leaders who volunteered their time as overseers and members of the PPSSCC Task Forces. Each of the 36 Task Forces reviewed particular Executive Branch agencies or functions. The Foundation for the President's Private Sector Cost Control Survey, a separate organization led by Mr. Grace, raised private donations to fund the PPSSCC. The PPSSCC Management Office, led by NSC detailees James "Bud" Nance (1982-83) and Nancy Colson, worked with the Department of Commerce to provide support on computer issues, agency liaison, and other related matters. The White House Counsel's Office supplied legal advice on PPSSCC organization and functioning, and coordinated the personnel clearance process for members of the Executive Committee.

The PPSSCC was originally given six months to complete its work, but subsequent Executive Orders postponed the deadline to January 1984. The Commission's final *Report to the President* contained about 2500 specific recommendations for reform. Each task force issued a final report as well. The White House Office of Cabinet Affairs assumed Administration responsibility for tracking the implementation of the PPSSCC's recommendations. After about a year, this tracking responsibility was transferred to OMB. Most of the recommendations, especially those requiring legislation from Congress, were never implemented. However, the Commission's work provided a starting point for many conservative critiques of the federal government.

Scope and Content

The Reagan Library's presidential records pertaining to the PPSSCC document the Administration's drafting of the relevant Executive Orders, discussion of the legal basis for the PPSSCC, the applicability of federal employee ethics laws to members of the PPSSCC Executive Committee and Task Forces, the selection and vetting of Executive Committee members, PPSSCC press kits and publications, White House meetings and events involving Executive Committee members, the recommendations made by the PPSSCC and its task forces, the initial Cabinet Affairs office tracking of these recommendations, Administration efforts to implement the recommendations, internal White House searches for Reagan presidential records pertaining to the PPSSCC, correspondence with members of Congress or the public regarding the PPSSCC, the formation of subsequent private sector organizations to carry on the PPSSCC's work, the relationship between the PPSSCC's recommendations and those of the later "Reform 88" program, Freedom of Information Act requests for records pertaining to the PPSSCC, the Reorganization Act of 1977, administrative matters such as PPSSCC telephone and mail procedures, and controversies involving the PPSSCC. This last category includes material on ongoing efforts by Congressional Democrats and the General Accounting Office to exercise oversight over the PPSSCC. It also includes public allegations that the PPSSCC's staffing and operating methods violated the Federal Advisory Committee Act and Freedom of Information

Act. These allegations formed the basis for a lawsuit filed by the National Anti-Hunger Coalition.

The Reagan Library's archival holdings contain several draft and final copies of the PPSSCC's *Report to the President*, as well as the Task Force reports. A set of these reports is available in the Reagan Library research room.

At this point, the Reagan Library staff has not located any working files from the PPSSCC itself in the Library's holdings. Also, the PPSSCC should not be confused with the "private sector initiatives" groups that operated within the Administration, and shared some of the PPSSCC's goals and personnel.

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Bren, Donald L.

Grace, J. Peter

Hawks, Wendy

Kriss, Arthur I.

WHORM SUBJECT FILE

FG276	case files 118613, 118969, 125416, 131774, 134021, 134569, 153647
FI001	case files 143790, 348853
FI001-02	case files 069374, 078320, 103216. 104588, 104848, 109039, 135769, 148204, 149110, 149111, 181317, 210001, 228247, 263427, 269569, 277200, 279555, 280202, 281309, 281369, 288388, 294286, 295131, 323189, 338426, 596805
FI002	case file 113259
FI004	case files 109879, 117938, 126530, 142384, 186003, 209319, 211175, 211231, 211704, 246950, 250934, 263428, 266032, 266618, 271966, 282479, 296083, 298473, 382224, 500942, 541084, 561304
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FI008	case files 129247, 228252
FI009	case files 164931, 167479
FI010-01	case file 133933
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FO005-03	case file 164852
GI002	case files 106206, 106267
HO	case files 081054, 406668
IM	case file 105439
IS001	case files 229050, 236441
IV088	case file 586970
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LA002	case files 120832, 131261, 178755
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ME001-03	case files 109473, 202612
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ND007	case files 126358, 211453, 312286
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ND016	case file 195023
ND018	case file 300293
PE	case files 200066 , 252080
PE002	case files 060587, 242825, 277923, 283191
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PE008-03	case file 283190

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SP933-01	entire category
TA	case file 416503
TA004-11	case file 094490
VA	case file 139475
VA001	case file 139974
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WE005	case file 236009
WE007	case files 111210, 237748
WE010	case files 097500, 100648, 103798, 317434
WH004	case files 236494, 284731
WH004-01	case files 081099, 146752
WH007	case files 073270, 136156, 141828, 227965

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Baroody, Michael E.: Files

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President's Private Sector Survey on Cost Control (1)-(10)

Fuller, Craig L.: Files

OA 10978

Private Sector Initiatives (1)-(12)

Private Sector Initiatives 09/03/1981

Private Sector Initiatives – Cabinet Program (1)(2)

President's Task Force on Private Sector Initiatives (packet)

Grimes, John G.: Files

RAC Box 17
PPSSCC (Grace Report): 12/15/1983 (1)-(4)

Jenkins, James E.: Files
CFOA 337
P2S2C2 (President's Private Sector Survey on Cost Control) – Air Force Study

Keyworth, George A. II: Files
Box 13R
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Box 15
03/10/1982 (case file 069100)

Box 19
07/15/1982 (case file 089355)

Box 29
04/21/1983 (case file 135521)

Box 30
05/12/1983 (case file 144712) (1)(2)

01/16/1984 (case file 273349)

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02/17/1984 (case file 287717)
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Box 44
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Box 46
07/18/1984 (case file 292268)

Box 52
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Box 54
02/25/1985 (case file 318725)

Box 63
10/28/1985 (case file 362357)

Box 71

06/18/1986 (case file 419818)

Box 82

07/07/1987 (case file 552707)

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OA 18230

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Wilson, D. Edward: Files

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[President's Private Sector Survey Material] February 1982 (1)(2)

[President's Private Sector Survey Material] March 1982 (1)-(3)

[President's Private Sector Survey Material] April 1982 (1)(2)

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[President's Private Sector Survey Material] June 1982 (1)-(4)

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[President's Private Sector Survey Material] August 1982 (1)-(3)

[President's Private Sector Survey Material] September 1982 (1)-(4)

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OA 9472

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OA 9715

ACTION

Agriculture Department

Civil Aeronautics Board

Commerce Department

Commodity Futures Trading Commission

Consumer Product Safety Commission

Corporation for Public Broadcasting

Defense Department

Equal Employment Opportunity Commission

Education Department

Energy Department

Environmental Protection Agency

Export-Import Bank

Farm Credit Administration

Federal Communications Commission

Federal Deposit Insurance Corporation

Federal Emergency Management Agency

Federal Home Loan Bank Board

Federal Maritime Commission

Federal National Mortgage Association

Federal Reserve Board

Federal Trade Commission

General Services Administration

Health and Human Services (1)(2)

Housing and Urban Development

Interior Department

International Communications Agency

Interstate Commerce Commission

Justice Department

Labor Department

NASA

National Credit Union Administration

National Science Foundation

Nuclear Regulatory Commission

Occupational Safety & Health Review Comm.

Office of Personnel Management

Peace Corps

Pension Benefit Guaranty Corporation

Postal Service

Railroad Retirement Board

Small Business Administration

Smithsonian

State Department

Student Loan Marketing
Tennessee Valley Authority
Transportation Department (1)(2)
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Fuqua, Don – Science and Technology
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Administration and the Federal Emergency Management Agency – Submitted for
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PPSSCC Task Force Report on the Department of the Interior – Submitted for
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PPSSCC Task Force Report on Low Income Standards and Benefits – Submitted for
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PPSSCC Task Force Report on the Department of Education – Submitted for 06/13/1983
Subcommittee Meeting – Working Appendix
PPSSCC Task Force Report on Federal Feeding – Submitted for 07/13/1983
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PPSSCC Task Force Report on Privatization – Submitted for 07/13/1983 Subcommittee
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Commission and the Nuclear Regulatory Commission – Approved by the
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