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Folder Title: Folder 44 (06/29/1982-07/16/1982)

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WITHDRAWAL SHEET **Ronald Reagan Library**

Collection: PRESIDENTIAL HANDWRITING: Presidential Records Archivist: ggc

File Folder: Folder 44 (6/29/82-7/16/82) Date: 11/9/98

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1_Letter	to the President from Mr. and Mrs. John Hinckley, 1p.	6/29/82	-PG R 3/4/19 JG/
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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National security classified information [(a)(1) of the PRA].
 P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
 P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information ((a)(4) of the PRA).
- Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].
- Closed in accordance with restrictions contained in donor's deed of gift.

- Freedom of Information Act [5 U.S.C. 552(b)]
 F-1 National security classified information [(b)(1) of the FOIA].
 F-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the
- F-3 Release would violate a Federal statue [(b)(3) of the FOIA].
 F-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
 Release would disclose information concerning the regulation of financial institutions
- [(b)(8) of the FOIA].
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

MR AND MRS JOHN HINCKLEY SR: 31346 BROOKLINE RD . EVERGREEN CO 80439



1-0519158180 06/29/82 ICS IPMBNGZ CSP WXSA 3036745126 MGM TDBN DENVER CO 62 06-29 0500P EST The President has seen_

PRESIDENT AND MRS RONALD REAGAN WHITE HOUSE WASHINGTON DC 20500

No by

WE ARE DEEPLY SORRY FOR THE THOUGHTLESS COMMENT ABOUT YOU WHICH THE MEDIA ATTRIBUTED TO OUR TROUBLED SON JOHN, PLEASE UNDERSTAND THAT JOHN IS TRULY ILL AND IRRATIONAL, TRY TO FORGIVE HIM, WE AGAIN COMMEND YOU FOR THE COMPASSIONATE WAY YOU HAVE HANDLED THIS ENTIRE MATTER.

MR AND MRS JOHN HINCKLEY SR.

17:00 EST

MGMCOMP

Befy Kenly 048298 JR 005

-

THE WHITE HOUSE WASHINGTON

June 23, 1982

Dear Miss Sam and Miss Bertha:

Enclosed is the picture from the Queen and her letter to you. They were both very nice and very appreciative. She's also a fine horsewoman.

Your Grass Valley project sounds like a bit of "Heaven on Earth". I'll send the photo as you requested and a letter but, if you'll forgive me, my instinct tells me "doodles" might be overdoing it. Maybe later if something additional is desired.

I wish you well and hope your move will soon be accomplished. Mr. Shinn sounds like a truly nice person.

Best regards,

Miss Sam and Miss Bertha Sisco Post Office Box 148 Healdsburg, California 95448 1 2 Mars Some & Money Brown Suite

Du Mines Som & Miss Bertha

Enclosed si the frictime form the Queen of

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very approximie. She is also fine house women.

You their volly perfect sound like as

The photo as you requested to a letter but if you're

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I wish you well these your more will

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Best Ryands - Rounds

Res. Belly Graham

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PMS PRESIDENT RONALD REAGAN RPT DLY MGM

WHITE HOUSE DC

DEAR MR PRESIDENT

YOUR PRESS CONFERENCE LAST EVENING WAS A MASTERFUL PERFORMANCE

WALTER ANNENBERG (TRIANGLE PUBLICATIONS INC

PO BOX 750

RADNOR PA 19088

NNNN

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THE WHITE HOUSE WASHINGTON

Dear Charls:

Thank you for your letter of June 1 on the subject of START. As we begin the START negotiations, I greatly appreciate the support of the Committee on the Present Danger.

I agree with you that our approach contains the hope of breaking free from the fallacies that subverted SALT. And, certainly, this will not be an easy or quick negotiation. It will test U.S. resolve. Because of this, the value of your Committee's support will become even more essential in buttressing that resolve as time passes.

As you know, we have proposed a phased approach to the START negotiations. This approach encompasses all the significant elements of the strategic equation -- with significant reductions in ballistic missile warheads, the missiles themselves, and throw weight in the initial phase and with further reductions, possible inclusion of other systems, and equal limits on throw weight, below current U.S. levels, in the later phase.

Whether the results gained through this approach will be implemented in a series of agreements or in a single, comprehensive agreement will be a decision based upon the progress made, and the condition of ongoing negotiations, as the first phase of the negotiations is completed. Should we and the Soviets choose to implement those elements agreed to in the first phase while we continue to negotiate other elements, we will certainly do so in a manner so as not to prejudice other U.S. objectives. We need not prematurely restrict our flexibility on this issue.

Let me take this opportunity to set the record straight on the issue of throw weight. Throw weight is clearly a key indicator of missile destructive power, and, we, in fact, recognize and are handling the serious asymmetry in throw weight. While we will seek only indirect throw-weight limits during the initial phase of START negotiations, we will clearly stand by the principle that we expect the limits on missiles and missile warheads to result in a very significant reduction in the total missile throw weight in the first phase. Such a significant reduction will permit us to seek equal throw-weight limits directly from the Soviets in the later phase.

Turning to the subject of "deployed missiles," there is an association between "deployed missiles" and launchers. But the problem with SALT II was that it limited "launchers" and nothing else. In START, we intend to reduce the number of missiles, and the weapons they carry. We intend to cut ballistic missile warheads by roughly one-third, and to limit ICBM warheads to no more than one-half of the total number of ballistic missile warheads permitted. We also will reduce the number of "deployed missiles" by roughly one-half. Certainly, even at this point, this differs greatly from simply a launcher limit. In addition, we intend to take steps to limit and reduce "non-deployed" missiles, to the extent that we can, in an effectively verifiable fashion. It is missiles and the warheads they carry, not launchers, that we are trying to reduce.

Finally, I have reviewed the argument that at a limit of 850 deployed missiles the Soviets may actually increase the ratio of warheads to military targets in the U.S., and I find it basically flawed. First, the actual ratio implied by this argument is that of weapons to U.S. silos, rather than to all types of targets. The argument fails to note that we are taking action to ensure the survivability of our ICBM force in the face of multiple attacking weapons. While this action does not depend on arms reduction to be effective, it should complement

France 1

the reductions we have proposed. Second, while the number of U.S. fixed silos may be reduced as a result of our proposed reductions, the great majority of military targets in the U.S. (e.g., airfields, C3 facilities, logistics areas, conventional forces) will not be affected. With fewer overall Soviet missile weapons available, more critical U.S. non-silo installations will thus go unstruck. If, in fact, the Soviets would concentrate more of their missile weapons on our ICBM force, especially after U.S. ICBM basing has been improved, even more of the critical installations in the U.S. would survive. Third, the significant reductions in missile throw weight we are seeking in our approach will serve to reduce the Soviet advantage. Thus, the argument simply misses important aspects of the larger picture.

Once again, I thank you and your Committee for your good wishes. We are going to have an interesting and challenging period ahead. I am counting on your valuable support.

Sincerely,

Mr. Charls E. Walker Chairman, Executive Committee The Committee on the Present Danger 1800 Massachusetts Avenue, N.W. Washington, D.C. 20036

THE WHITE HOUSE

WASHINGTON

July 6,1982

ACTION

MEMORANDUM FOR THE PRESIDENT

FROM:

WILLIAM P. CLARK

SUBJECT:

Response to the Committee on the Present Danger

on START

On behalf of the Executive Committee of the Committee on the Present Danger, Charls Walker wrote you a letter generally giving strong support to your START proposal, but raising questions about two issues -- throw weight and deployed missiles.

Because of the importance of this prestigious committee, we feel a substantive reply is warranted. The reply is likely to receive wide circulation. Accordingly, we have drafted a fairly detailed response the king the Committee for its support, and elaborating on the two concerns expressed in the Committee's letter. The laguage is based essentially upon your decisions on the U.S. Degotiating approach to START. The response has interagency approach.

RECOMMENDATION

That you sign the letter to Charls Walker and the Committee on Present Danger at Tab A.

Approve Disapprove

Attachment

Tab A Letter to Charls Walker

Original incoming from tibelker fruided to Carol C recid from Sit Rn. 7/11

THE WHITE HOUSE WASHINGTON

Mr. President:

Mr. Meese asked me to give this to you. Dick Darman has a copy of it. Do you want to acknowledge or would you like Dick to handle it?

I This on ehre Walker?

Handhalas & Agin it

S.E. Have NSC do draft in I day - just polite och. Then Docom to me. Tien I'll OK Signature + your Lill OK Signature + your

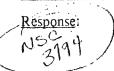
WHITE HOUSE STAFFING MEMORANDUM

DATE: 6/1/82					
UBJECT: LETTER FROM	I CHARLS	E. WALF	KER Re STRATEGIC AR	MS NEGOT	TATIONS
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Remarks:

Please provide a draft response for the President's signature by TOMORROW. Thank you.

Richard G. Darman Assistant to the President (x2702)



6/11-called ne Distriction - Per ROD-on Judge's

1 June 1982

My dear Mr. President:

We--meaning the Executive Committee of the Committee on the Present Danger--trust you will be receptive to our thoughts on your Administration's approach to superpower negotiations on strategic arms.

First, we emphatically commend the primacy placed on reducing the most destabilizing systems—ballistic missiles—and the corollary intention to make destructive power itself the key in computing strategic ratios. These elements give grounds for hope of breaking free from the fallacies that subverted SALT. We are with you 100 percent on these central points.

There will be formidable pressures within this country and beyond for hurrying along to agreement on any terms whatever as an escape from a putative arms race. The other side will surely be tenacious of its strategic edge purposefully built up at great cost to its economy. The combination is certain to test U.S. resolve to arrive at terms worth having.

The comprehensive agreement to be striven for must—in contrast to SALT—be so tightly drawn as to prevent the other side from piling up preponderance while professing to comply to the letter of equality. The central essence is equality of destructive power—throwweight, particularly ICEM throwweight. Whatever the negotiating sequence, no contract—in our view—should be firmed up without establishing a solution on that score.

We also feel concern about "deployed missiles" as units of account. One wonders wherein they differ from launchers—the unsatisfactory units of account in SALT II. In any event, the pertinent figure appears imprudently low, for within a limit of 850 the other side might actually increase the ratio of its retained warheads to the diminished number of military targets in the U.S., thereby bettering its intimidatory first—strike capability.

In our review, which took place last Friday, the members felt heartened by confidence in your own firm grasp of the basic issues of arms control. They also asked me to convey to you their unanimous good wishes for your safety and success in the upcoming mission to Europe.

Respectfully.

Charls E. Walker

Chairman, Executive Committee

THE WHITE HOUSE

WARRINGTON

RECOMMENDED TELEPHONE CALL

TO:

Margaret Hance

Mayor of Phoenix, Arizona

Phone: 602/262-7111

DATE:

July 7, 1982

RECOMMENDED BY:

Richard S. Williamson

PURPOSE:

To thank Mayor Hance for her support at the the U.S. Conference of Mayors (USCM) Meeting on June 19-23, in Minneapolis, Minnesota.

BACKGROUND:

The USCM has traditionally been a very liberal organization that has consistently called for increased federal spending to urban areas. USCM is overwhelmingly dominated by big-city Democratic mayors. Mayor Margaret Hance is President of the National Conference of Republican Mayors. She was a vocal and active supporter of the Administration during the meeting.

TOPICS OF DISCUSSION:

- 1. Thank you for your support and leadership during the U.S. Conference of Mayors Meeting in Minneapolis. It is good to know that I can always depend on you to defend the Administration.
- Being an assertive Mayor in that organization seldom places one in the most popular position.
- 3. The leak to the New York Times about the Administration's draft urban policy must have come at the most inopportune time for the Republican Mayors. It was a most unfortunate event.
- 4. I know that you and the other Republican Mayors tried to assist the Administration's Federalism Initiative and the nuclear freeze resolutions. Getting the Conference to accept cuts in the entitlement programs was quite a feat.

DATE OF SUBMISSION:

July 6, 1982

ACTION All Made

THE WHITE HOUSE

WAEN NGTON

RECOMMENDED TELEPHONE CALL

TO:

Bob Isaac Mayor of Colorado Springs, Colorado Phone: 303/471-6600

DATE:

July 7, 1982

RECOMMENDED BY:

Richard S. Williamson

PURPOSE:

To thank Mayor Isaac for his support at the U.S. Conference of Mayors (USCM) Meeting June 19-23 in Minneapolis, Minnesota.

BACKGROUND:

The USCM has traditionally been a very liberal organization that has consistently called for increased federal spending to urban areas. USCM is overwhelmingly dominated by big-city Democratic mayors. Bob Isaac is the Chairman of the Policy Committee for the National Conference of Republican Mayors. He was instrumental in garnering support for the Administration during the meeting.

TOPICS OF DISCUSSION:

- I want to thank you, Bob, for your leadership as Chairman of the Policy Committee of the National Conference of Republican Mayors.
- I realize that you have a difficult job working with the U.S. Conference of Mayors.
- 3. I understand you were able to influence the Conference to urge Congress to address the issue of growth in entitlement programs.
- 4. I have been trying to get the Congress to address this question for the past one-and-a-half years. It's good that you were able to get the Mayors to focus on this problem as well. Again, thank you for your support. It is truly good to know that we can depend on your leadership.

DATE OF	SUBMISSION:	July 6,	1982
ACTION		mode	

Proposed Resolution No.49

Federal Budget

Mayor Robert M. Isaac Colorado Springs

- 1) WHEREAS, the economic health of the entire nation is tied to the federal budget; and
- 2) WHEREAS, a major portion of that budget is, and has been for many years, totally out of control; and
- 3) WHEREAS, the spectre of increasing deficits is a major contributing factor to unacceptably high interest rates and economic stagnation; and
- 4) WHEREAS, no economic theory can bring about increased economic activity, lower interest rates, and expanded job
 opportunities in the private sector, unless the federal
 budget is brought under control and deficits are reduced substantially; and
- 5) WHEREAS, unfunded accrued liabilities in the entitlement portion of the budget have been estimated at well in excess of \$1 trillion, and if the escalation of the entitlement portion of the budget continues unchecked, the financial stability of this nation may well be destroyed; and
- 6) WHEREAS, the debate among local officials to date has centered primarily on whether additional cuts should be made in assistance to state and local governments, or from the defense budget; and
- 7) WHEREAS, neither cuts in urban programs or reduced defense spending alone can solve the long range financial problems threatening this country,
- 8) NOW, THEREFORE, BE IT RESOLVED that the U.S. Conference of Mayors supports across the board budget cuts consistent with the maintenance of national security, and support for those truly in need, and urges Congress to take steps to control the escalation of entitlements and refrain from further authorization of benefit payments with automatic escalation; and
- 9) BE IT FURTHER RESOLVED that the U.S. Conference of Mayors urges Congress to meet its budget deadlines required by law so as to permit state and local governments to plan their budgets with less uncertainty.

Projected Cost: Significant savings

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THE WHITE HOUSE WASHINGTON

July 12, 1982

Dear Mr. Logan:

Our mutual friends, the Darts, delivered your letter to me. Thank you for writing and thank you for what you are doing and for letting me know.

Please extend my thanks and congratulations to those who are so unselfishly contributing to this magnificent achievement. You all have every reason to be proud and, as a fellow Californian, I am very proud of your accomplishment.

Best regards,

THE REAL PROPERTY.

Mr. Thomas J. Logan Monterey Peninsula Museum of Art 559 Pacific Street Monterey, California 93940

S' IN MICE

MONTEREY PENINSULA MUSEUM OF ART

559 PACIFIC STREET • MONTEREY, CALIFORNIA 93940

TELEPHONE (408) 372-7591

July 2, 1982

President Ronald Reagan The White House Washington, D.C.

Dear Mr. President:

While many museums are suffering financial problems and are having to cut back or even close, the Monterey Peninsula Museum of Art is not only functioning in the black, but is planning a ground breaking in approximately six weeks for an addition to the present building.

We are able to do this because the museum is financed mainly from private rather than public funds. We are very proud of this local support.

This financial support is equalled by 75,000 volunteer hours of five hundred some people as only the director and secretaries are salaried.

We are calling this to your attention as a successful example of the type of local self help that you have advocated.

Sincerely yours,

Thomas J. Logan Director

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T. Mr. John King - 4114 11 st. Dea Moines Love 50313 Dan Mr. King

Forgine me for being son late in answering your latter of May 6 but it takes with for mail to reach my dark. Onymony thank you for your kind latter of generals mores.

Som award a four memoris of my own down days at W. HD. I must also say they were happy days even though the country was in the dipths of the great depression.

Now you write on upleast letter in what some very in the worst version since three times. Believe me you brightness my day with your optimism and your outlook. I think I'm schedules to be away from Wash, for a good fact of July when you say you are taking your variation. Being a "history loop"," I think you'll find your trip very remarking.

of you go In the binesh Memorial (and you should)

go around to the ride of the give statue of Lucion. One

profile shows the strangth of the man. The other

profile shows his compassion. This must have been the

intent of the cities and be truey successed.

again Thanks or Van Best Writers SN peninch

To Mr. Benerigh E. Jacobs P.O. Bax 26499 Milmontes. Via. 53226 Den Mr. Jacobs.

Plante you for your letter to me of to Speaker O' Nail - I carbon on your for your benow by now me or home a sipartision brodget resolution, possed over the opposition of the Speaker, I had hoped be mouth firm in the siring partition effort for at the see Sudanding level me caned appear begone the citizens symbolizing gont, unified in this time of each crease.

That informately was not to be. Mr. G'reile has you and it plan he intends to continue his opposition by opposition to the prior the present the present the prior of the prio

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when we many are hunting as you are lost diss convinced the recession has bottomed out; higherin it's raining at only 3.7.8 for the last 6 prosted & for the grist thine in 3 yrs. real mays are showing an increme. You are right that interest rates are now the briggest stumbling block. They have come down from the 21's frime rate me inherited but they must come down much more. I assure you me are down arrighting me can to being that about, I think the ludy I seems tax cut is going to help.

Believe me tim aware of the trook in your industry as well as the other that have been hit so had by high interest rates. Dim coverinced the answer is lie in getting control of good - spending & this we are dring.

Bret Rymos

Po Dr. Robert L. Barber - 19050 Sheriman Way # 119 Reseda Calip. 91335

Dear Dr. Barber

Thank you may much for brightening my day. You furnised at melerus broat to my morals: Back have in Work. The "heablers" have a chair and every one in a while their dings can mean one down.

I appreciate your generous words and I'll stay in there. Perhaps me look one a thank you to that student who stopped by to express his appreciation to you.

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Ogain my thanks for your brind letter and very best weeks. I willy RR

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THE WHITE HOUSE WASHINGTON

July 15, 1982

Dear Mac:

Just a line to acknowledge your good (and kind) letter and to say it was great to see you after all these years -- since that rainy day drive to St. Louis.

I know they have me on quite a merry-go-round in St. Louis the 22nd, but I hope we'll manage to see each other.

Nancy sends her best.

Sincerely,

Ron.

Reverend Raymond McCallister 227 North Sappington Road St. Louis, Missouri 63122

THE WHITE HOUSE WASHINGTON

July 15, 1982

Dear George:

Thanks very much for your letter. I'm just back from the ranch in California -- a little homesick already, but better for having been there. I found your letter awaiting me, and thanks for all you are doing and for your kind words.

I'll get to work with our people on the matters you brought up in the attachments and see that someone gets back to you.

Nancy sends her best, and give our regards to Mrs. Christopher.

Sincerely,

Ron

. The Honorable George Christopher 1170 Sacramento Street, #5-D San Francisco, California 94108

THE WHITE HOUSE WASHINGTON

July 15, 1982

Dear Mr. Levy:

Thanks very much for your kind letter and generous words. I'm sorry to be so late in replying, but I've been in California and only just found your letter awaiting me on my return to Washington.

Believe me, I appreciate your prayers. I'm doing a lot of praying myself. If only we can come up with an end to the bloodshed, a united and viable Lebanon, removal of the P.L.O., and than return home the Syrians and Israelis, what a giant step that would be toward final peace in that troubled part of the world. We'll keep trying.

You were kind to write as you did and I'm most grateful.

Best regards,

Ronald Resgnance

Mr. Edward C. Levy, Jr. 8800 Dix Avenue Detroit, Michigan 48209

THE WHITE HOUSE WASHINGTON

July 15, 1982

Dear Reverend Brown:

Thanks very much for your kind letter and your prayers. I'm grateful for both and always have need of the latter.

I was pleased to hear that John may be coming home soon. He has been in my prayers. Give him my very best regards. I enjoyed our brief phone visit and appreciate your sending me his picture.

My regards to Mrs. Brown, and best wishes to you all.

Sincerely,

Ranald Reagan

Reverend William D. Brown Post Office Box 96 Ithaca, New York 14850

THE WHITE HOUSE

WASHINGTON

July 15, 1982

Dear Ward:

It was good to hear from you, and I want you to know I've got our people looking into the "Radio Marti" matter. After all, I'm one of the last to ever want to create a problem for WHO.

Nancy sends her best, and give our regards to Dorothy. Again, thanks and best regards.

Sincerely,

Mr. Ward L. Quaal Suite 370 O'Hare Plaza 5725 East River Road Chicago, Illinois 60631

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THE WHITE HOUSE WASHINGTON

July 15, 1982

Dear Pete:

Just a line to thank you for the Buttram lines. I don't think I can steal any of these, but I'll keep an eye on him -- he's great.

Of course your note and the clipping made me homesick. I've been to more than a few of those Masquer affairs -- and picked up useful material.

Thanks again.

Sincerely,

Mr. Peter D. Hannaford 10960 Wilshire Boulevard Los Angeles, California 90024

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I found your letter amortain me and thank's

for all your are doing o for your lained words.

I'll get to much with our people on the

matters your brought up in the attachments and

see that some one gets book to you.

Namey sends her best and give our

vegores to Mrs. C. Smeith Ranger and

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To Mr. Edward C. Lary Jr. 8800 Dixare. Detroit Mich. Wes. 19209

There very much for your kind letter & generous words. I'm sorry to be nor late in replying but him less in Calif. & only first found your letter awaiting me on my return to Work.

Believe me & appreciate your progres; I'm doing a last of progres; If only me can come up with on end to the broadched, a united & viable between, removed of the PLD and then return home of Syrias & describe. What a great step that would be toward final to prace in that troubled part of the world. We so keep trying you were knick to write as you died & I'm mat qualiful. But Regards

(> Ta Ren. Wm. D. Brown P.O. Box 96 Lthoca n. Y. 14850

Osar Brown

Thanks very much for your kind letter & your go bund appeared the letter of higher for how a superior of his letter.

I was pleased to how that John may be coming home soon. He has been in my progres. This soon him my wany best regards. I enjoyed our Inil phone wisit and opposite your sending me his fricture. My regards to Mrs. Brown and best wither to you all.

Shrinky RR

To Word L. Queal Smite 370 O'Hore Playa 5725 East River Rd. Chi. Ill. 60631

Dan Ward

It was good to her from you and I want you to know I've got our people looking into the "Radio Worth" mutter. After all I'm one of the last to ever want to create a furblem for WHO.

Mancy sends her best o quie our signes to to overly. Again thanks & But Regular

To Peter D. Hannepool 10960 Wilshir Blod. La. Caly. 90024

Dear Pate

Just a line to theme you for the Buttann Lines. I don't think I can steel any of these but I'll keep on eye on him, he's great.

Of come your note & the chipping made me homerich. I'm been to more than a few of those Magner offairs — and friend up without material. Thruto again. Small Ron

THE WHITE HOUSE WASHINGTON

July 15, 1982

Dear Ed:

It is with mixed emotions that I accept your letter of resignation. One emotion is real regret and a great sense of loss. The other is deep appreciation for all that you've done, not only here but in those years past.

I realize, of course, that many who came aboard for the launching would have to return to their own lives and careers, and yet I selfishly hate to see the day of departure when it arrives.

Please give my very best and my thanks to Monique and a hug to Nathalie and Laure-anne. Again, my thanks to you Ed for service above and beyond the call.

Sincerely,

Mr. Edwin J. Gray
Deputy Assistant to the President
Director of the White House Office
of Policy Information
The White House
Washington, D.C. 20500

may square that instance begins sain is the letter of resignation. One emotion is real regret & a great some of last. The other is deep appreciation for all that you've done - not only here but in three years d uslige of come that many who came served for the launching moned have to return to their own live & consus, and yet & selfishly hate to we the any of departme when it arrives. Place quie my very best & my thanks to Moraque and a hug to Nothelie & Tome-anne. again my thank to you Id for service alove a layand the call.

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THE WHITE HOUSE

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July 14, 1982

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Dear Mr. President:

Sixteen years ago, I had the privilege of obtaining from the Carmel Mission the 400-year old Bible brought to California by Father Junipero Serra on which you first took your oath of office as Governor.

Since then, I have sought to serve you with dedication: as a member of your gubernatorial staff, as campaign organizer and delegate in 1976, as a fundraiser and campaign staffer in 1980, as a member of your Transition team and as a senior member of your staff in the White House since the 1981 Inauguration.

I have tried my very best down through the years to help you accomplish the important goals you have sought for our state and this nation.

Now, the time has come, for personal and family reasons, to leave your staff to return to California and the private sector. It is, therefore, with deep emotion that I submit to you my resignation as Deputy Assistant to the President and Director of the White House Office of Policy Information, effective August 15, 1982.

During the two and one half years since you asked me to become your campaign press secretary, in February of 1980, and later to assume other tasks on your behalf, I have had the unique opportunity to share in the election of a great American President and to help shape the policies you have since implemented in the White House. Only a relatively few persons are ever offered such an opportunity, and I want to thank you personally for the privilege you have granted to me.

July 19, 1982

MR. PRESIDENT:

Attached is a letter of resignation from Ed Gray which I thought you would wish to see. You have already responded; but I thought you might wish to have this in mind when you drop by Ed Gray's going away party (which, as I understand it, will be put on your schedule in the near future).

Sich

Richard G. Darman

THE WHITE HOUSE WASHINGTON

7-13-82

TO: Mike Deaver

FROM: EDWIN J. GRAY

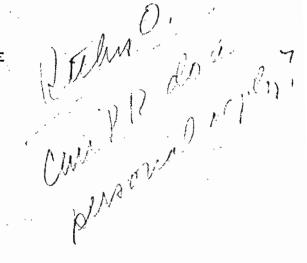
) FYI

) Comment

This is a copy of my letter of resignation to the President which I thought you should have, pursuant to our Conversation

THE WHITE HOUSE WASHINGTON

July 14, 1982



Dear Mr. President:

Sixteen years ago, I had the privilege of obtaining from the Carmel Mission the 400-year old Bible brought to California by Father Junipero Serra on which you first took your oath of office as Governor.

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My wife, Monique and my two daughters, Nathalie and Laure-anne, have shared with me the meaning of service to President and country and we, as a family, join together in extending to you and Mrs. Reagan our best wishes and prayers as you continue to serve this great and proud country. You, and what you stand for, mean more to us than we can ever say.

Illegitimi Non Carborundum.

Sincerely,

Edwin J. Gray

Deputy Assistant to the President Director of the White House Office of Policy Information

President Ronald W. Reagan The White House

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THE WHITE HOUSE WASHINGTON

July 16, 1982

MR. PRESIDENT:

In today's briefing for the Paul Duke interview on your relations with Congress, the subject of the "Legislative Strategy Group" came up. I thought you might be interested in the attached article on the subject.

The article is basically very favorable. In my personal opinion, the Legislative Strategy Group is an outstanding example of the kind of teamwork that Reagan Administrations are known for:

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Richard G. Darman

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Reagan's Legislative Strategy Team Keeps His Record of Victories Intact

The strategy group is in charge of "working the Hill," which is what the Reagan White House appears to do best, as witness its recent victory on the budget.

BY DICK KIRSCHTEN

In a fortnight devoted to foreign policy—a presidential tour of Europe and two war crises—it says something about the Reagan Administration that it bungled a United Nations vote but won a budget victory in Congress.

Even with half its key legislative strategists on the opposite side of the Atlantic, the White House domestic political apparatus operated like a well-oiled machine. By contrast, the diplomatic contingent of the President's party embarrassingly failed to transmit changed instructions from Paris to New York in time for a key June 4 U.N. vote on the Falkland Islands conflict.

There were no such foul-ups of timing or communications on June 10, when President Reagan—in the midst of NATO meetings and urgent huddles over Israel's invasion of Lebanon—placed calls from Bonn to a half-dozen Members prior to the House's adoption of a budget resolution.

As these incidents illustrate, "working the Hill" has turned out to be what the Reagan White House does best. High priority is given to congressional relations. Legislative strategy meetings are held almost daily—sometimes three or four times a day—in the office of chief of staff James A. Baker III.

Attendance at those meetings is strictly limited to the number of persons who can comfortably be seated around Baker's table—usually 8 but 10 in a squeeze. The core members of the legislative strategy group include Baker as chairman and top Reagan confidants Edwin Meese III and Michael K. Deaver. Presidential assistants Richard G. Darman, the group's coordinator; Kenneth M. Duberstein, the liaison to Capitol Hill; and Craig L. Fuller, point man for the Cabinet; round out the regulars. Cabinet officers and other

White House aides take part when invited. Because of the dominance of economic issues, budget director Dave Stockman and Treasury Secretary Donald T. Regan have been in the thick of the group's deliberations.

Members of the group pride themselves on their ability to move quickly in acquiring information, reaching decisions and acting upon them. If a presidential decision is needed, the group has ready access to the Oval Office. The heady aroma of power tends to permeate their remarks. "The beauty of the group is that if the people around that table agree, they represent what's necessary to get most anything done," said one. "Our phone calls get answered, both in the Administration and on the Hill," said another.

Since there are few issues that do not have legislative implications, the Baker group becomes visibly involved in a wide range of issues. That has tended to subordinate the role of the White House policy development staff and has created some internal tensions.

There also are outside critics who feel that the legislative strategy group exercises inordinate influence over presidential policy decisions. Baker and Darman are frequent targets of right-wing commentators who charge that Reagan's conservative objectives are being thwarted by the machinations of moderate aides.

But there are few who fault the legislative results achieved thus far by the Reagan team. Keenly aware of the importance of congressional victories to the public's perception of a President's leadership, the Reagan legislative advisers have picked their fights carefully and maximized the favorable publicity that has accompanied their successes.

TWO DEAD BUDGETS

One observer who appreciates the skill with which the Republican Reagan Ad-

ministration has dealt with a Congress partly under Democratic control is Stuart E. Eizenstat, White House domestic policy staff chief in the Democratic Carter Administration, which had difficulty dealing with a Congress controlled by its own party.

In an interview, Eizenstat pointed out the parallel circumstances but different outcomes confronting Carter in 1980 and Reagan this year. In both instances, he said, "the budgets submitted by the Presidents were dead when they reached the door of Congress." Eizenstat conceded that the Reagan strategy of challenging Congress to rework the 1983 budget was far superior to the Carter tactic of "ripping up our own budget publicly and sending it back."

The Carter aide pointed out that although the results were the same in both years—a totally unacceptable budget replaced by one that Congress could live with—"we ended up dealing with charges of flip-flops and having three different budgets while they ended up claiming victory by supporting a budget rewritten on the Hill."

Eizenstat gave much of the credit to Baker's sense of strategy: "Jim Baker's a person that I have always admired from my years of working on the other side." He added that many of the Reagan Administration's legislative issues have not gone well—immigration reform, Voting Rights Act modifications, Clean Air Act amendments and the New Federalism program—but they have been managed in such a way that they "are not seen as central" to the Reagan program.

From the outset, Eizenstat said, the Reagan Administration has had its priorities clear and has been able to keep contentious issues on the back burner. It has based its budget strategy on the argument that spending cuts are needed to bring about economic recovery. "It's



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THE WHITE HOUSE WASHINGTON

July 16, 1982

Dear Henry:

Thank you very much for your generous words and for your kind treatment of me in your fine magazine. I'm most grateful and more than a little proud.

Best regards.

Sincerely,

RONALD REAGAN

Mr. Henry O. Dormann President and Editor-in-Chief LEADERS 59 East 54 Street New York, New York 10022 Kanaga

LEADERS

1 July 1982

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

Here is an advance copy of our July issue with your very kind article.

I deeply appreciated your taking the time to allow me to visit with you a few months ago. I hope you are pleased with what we were able to do, not only with your article and the Vice President's, but with the recurring theme throughout this issue of free enterprise and our American way of life.

Mike Deaver and Shirley Moore have been a great help in working with us. They are such wonderful people along with the others who surround you and it has been a real pleasure for all of us associated with LEADERS Magazine.

I think the press in general gives a distorted view of what is happening in the United States and, sadly enough, I think, our own press is the main culprit but I think you will find LEADERS Magazine a departure. We are not out to attack, we are out to inform.

My most sincere thanks and deepest appreciation to you and to all on your staff.

With best wishes and kindest personal regards, I remain

Cordially yours,

HENRY O. DURMANN

President & Editor-in-Chief

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THE WHITE HOUSE WASHINGTON

July 16, 1982

Dear Nathan:

It was good to see you the other day at the White House. I'm sorry there wasn't more time for a visit, but I've found that time is something in very short supply where I'm concerned.

I'm glad you are a part of our program, and know it will be better because of your participation. Please know you have my heartfelt thanks.

Sincerely,

Mr. Nathan Shapell Suite 700 8383 Wilshire Boulevard Beverly Hills, California 90211 Men Markon Shipell Smite 700 8333 William 80 Benne Vier Coll 70211 On Mother It was good to see you The other day at the White House. I'm sony there waint more time for a visit but I've friend, time is something in very short supply when I'm concerned Im glad you are a part of our program and burne it will be batter because of your fenticipation. Place boom you have my heartfest Survey Ron

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Dear Private Trapp: ~

I read about you in the New York Post of June 25th and what you had to say about this country. I'm afraid many of us who were born here take our blessings and our freedom too much for granted. Now and then it takes someone like you to remind us of all that we have to be thankful for. Thank you.

I just wanted to let you know how very welcome you are and how proud I am that you are a Marine.

Please give my regards to your family and, again, my thanks. God bless you.

Sincerely,

RONALD REAGAN

Private First Class Vladimir Tzapp Marine Corps Recruiting Station 102 Flatbush Avenue Brooklyn, New York 11217

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RR Dictation

Pet 1/2 1/ Sadiania Touris & Marine Euros Comiting States 102 Flothush and, Brothyn n Den Put. Tzopp & read about you in the New York Part of June 200 and what you had to say about on this country. I'm ofreid many of no who were love here take our blessings and our friedom too much for granted, Now and Then it takes some one like you to remind us of all that we have to be Thankful for Thank you. I just monted to let you benow how very melcome you are and how proud I am that you are a Marine Place give my regards to your family and again my thombs. How Bless you. Swampy RR