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Series II: Presidential Records

Folder Title: Folder 74 (03/17/1983-03/24/1983)

Box: 6

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WITHDRAWAL SHEET Ronald Reagan Library

Collection: PRESIDENTIAL HANDWRITING: Presidential Records Archivist: srj OA/Box: FOIA ID:

File Folder: Folder 74 (3/17/83-3/24/83) Box 6 **Date:** 1/02/01

DOCUMENT NO. & TYPE	SÚBJECT/TITLE	DATE	RESTRICTION	
 1 letter	Pres. Reagan to Neil Reagan. 1p.	3/28/83	P6/B6 R 3/4/11	a yem
 2. letter	Pres: Reagan to Neil Reagan, 2p.	3/28/83	P6/B6- R 3/4/1	JEM
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RESTRICTIONS

- P-1 National security classified information [(a)(1) of the PRA]. P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].
- C. Closed in accordance with restrictions contained in donor's deed of gift.

- B-1 National security classified information [(b)(1) of the FOIA].
- B-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- B-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- B-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

128195 March 17, 1983 ME001-03 President Ronald Reagan and Mrs. Reagan Dear Mr. President, I want to express my sincere appreciation and thanks to you and Mrs. Reagan for the kindness you have shown me, our son Brandon, and the La Barge family, during our timber of great your phone call from air Force I on Saturday. March 5th, touched mt deeply, as did your personal letter and beautiful flowers. we also felt very honored that you took the time from your many pressing trespondibilities our President of the United States, to attend the Memorial Service in O.C., on March 14th, honoring recently last their lives in the line of duty. Our son Brandon ist only he grows, he will have so much to learn about his

fother, and the great honors lyon and Mrs. Reagan have bestowed upon his father. They will be a major part of Pot's legacy to Brandon. Before closing, I want to my husbander lost words words for elsowing on assignment to Prince Philips Protestible Detail, remember I am doing hindst want to do".

Respectfully yours,

J. ann La Barge

Til 1307/3

THE WHITE HOUSE WASHINGTON

March 17, 1983

NOTE FOR SECRETARY REGAN

FROM:

CRAIG L. FULLER

RE:

Media Reporting of the

Economy

The President has seen the attached and is forwarded for your information.

Attachment

THE WHITE HOUSE WASHINGTON

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Richard G. Darman Assistant to the President (x-2702) cc: Central Files			

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WANSON Engineering & Thanufacturing Co.

Medal Medical

(213) 678-5104 TELEX: 664-424 1133 EAST REDONDO BOULEVARD INGLEWOOD, CALIFORNIA 90302

February 10, 198

President Ronald Reagan The White House Washington, D.C.

Dear President Reagan:

This letter is being written to you because it appears that the media is not reporting the condition of our economy in a balanced configuration.

REAGANOMICS - SUPPLY SIDE ECONOMICS - HAS WORKED AND IS WORKING. TWO YEARS AGO WE WERE TOLD, AND CORRECTLY SO, THAT INFLATION WAS THE GREATEST ENEMY FACING THE AMERICAN PUBLIC. INFLATION HAS BEEN REDUCED FROM IN EXCESS OF 12% TO PLUS 4%, A SAVINGS TO THE AMERICAN PUBLIC OF MANY BILLIONS OF DOLLARS.

Some unemployment is undoubtedly attributable to the program of reducing inflation, however had Detroit produced vehicles of comparable quality to imports and competitively priced, they would never have lost the business that they have to foreign competition. When I refer to Detroit, I am referring to both management and labor.

The time has come for American management and American labor to recognize that the honeymoon of the past three decades is over. AMERICAN BUSINESS IS NO LÓNGER IN COMPETITION WITH OTHER AMERICAN COMPANIES. AMERICAN BUSINESS IS NOW IN COMPETITION WITH OTHER HIGHLY INDUSTRIALIZED NATIONS, JAPAN, EUROPE AND THE SOVIET UNION.

Swanson Engineering & Manufacturing Co. is a small company engaged in the business of providing Custom Automation Equipment for the process plants, refineries, chemical plants, mining, cement, food, steel and such industries. In June of this year, we begin our 33rd year as a business enterprise. We presently employ just under 200 people. We have a capability of employing, at our present facility, approximately 350 people. Expanded to its maximum capacity. 500 people.

OUR BUSINESS WAS CONCEIVED AND HAS GROWN ON THE CAPABILITY OF BUILDING OUT-STANDING QUALITY IN ONE OF A KIND AUTOMATION CENTERS. QUALITY OF PRODUCT IS NOT A NEW CONCEPT AT SWANSON.

For the past five years in our Research and Development Department, we have spent well in excess of a half a million dollars in the development of a micro-processor based motor control station. This new product will be introduced to the market place on April 1, 1983. This is no April Fool joke. It has the potential of being to the industrial motor control world what the Apple computer



President Ronald Reagan

Page 2

February 10, 1983

initially was to the home computer field.

To produce this product with American labor, we have just purchased a new computerized drilling machine for our Printed Circuit Division. We have been using computerized drilling equipment in our Printed Circuit Division since 1970. The new machine will do in two hours what the previous computerized machine did in ten. Further, it will perform many operations which the old machine would not. The total cost of this machine installed is in excess of \$150,000.00. This machine, once set up, can be operated by a semi-skilled worker with reasonable training.

We, as a company, hope to remain competitive on a world wide basis employing both skilled and unskilled workers and thereby helping to restore the American dream of an opportunity for everyone if they are willing to work.

We, at Swanson, see a bright future for America through the rebuilding of our industrial capability using the most modern machinery and a basic understanding between labor and management that we, as a nation, are in competition world wide.

Last but not least, the above can only be achieved by reasonable interest rates on the money required for rebuilding America's industrial might.

Be assured of my continued support of your presidency.

Yours very truly,

SWANSON ENGINEERING & MANUFACTURING CO.

Nels E. Swanson

President

NES:mh

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THE WHITE HOUSE WASHINGTON

March 17, 1983

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NOTE FOR SECRETARY BALDRIGE

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CRAIG L. FULLER C

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Richard G. Darman Assistant to the President (x-2702)

cc: Central Files

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MANSON Engineering & Manufacturing Co.

INDUSTRIAL CONTROL SYSTEMS • PREFABRICATED CONTROL CE

(213) 678-5104 TELEX: 664-424 1133 EAST REDONDO BOULEYARD INGLEWOOD, CALIFORNIA 95317

February 10, 1983

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March 15, 1983

Dear Mr. Swanson:

Thank you and congratulations. I can't tell you what a lift your letter was. I, too, am optimistic about our nation's future and your story of what your company is doing increased that optimism. By the way, for the last six months inflation has been running at an annualized rate of only 1.4%.

I agree with you about the interest rates — they brought on our trouble. Of course when inflation was in double digits interest rates had to be high. Now, however, I'm convinced they can be lowered further than they have been.

Thank you again for your letter, for what you are doing and for your generous words of support.

Sincerely,

RONALD REAGAN

Mr. Nels E. Swanson 1133 East Redondo Boulevard Inglewood, California 90302

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RR Dictation

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(213) 678-5104 TELEX: 664-424

TELEX: 664-424

1133 EAST REDONDO BOULEVARD
INGLEWOOD, CALIFORNIA 90302

February 10, 1983

President Ronald Reagan The White House Washington, D.C.

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President Ronald Reagan

Page 2

February 10, 1983

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Be assured of my continued support of your presidency.

Yours very truly,

SWANSON ENGINEERING & MANUFACTURING CO.

Nels E. Swanson

President

NES:mh

THE WHITE HOUSE WASHINGTON

March 17, 1983

NOTE FOR SECRETARY REGAN

FROM:

CRAIG L. FULLER

RE:

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Attachment

THE WHITE HOUSE WASHINGTON

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Richard G. Darman Assistant to the President (x-2702)				
cc: Centra	al Files	•		



NINTH AVENUE N.E. & MISSISSIPPI RIVER MINNEAPOLIS, MINNESOTA 55413 PHONE 379-9633



January 28, 1983

President Ronald Reagan 1600 Pennsylvania Ave. Washington, D.C. 20500

Dear President Reagan,

Our company is a 50 year old family owned building material company. We have one main sales site, that is in Minneapolis, Minnesota. There is nothing extra-ordinary about our company other than that we are sizeable dealers in a very fragmented industry.

Last month I was pleasantly surprized while reviewing sales figures to discover that December 1982 was the best December in our company's history. After a long slow spell it appeared to me that the worst of the business down turn was over. I did not write at that time because the numbers could have been an abberation.

Now, January figures are in and inspite of losing one and a half days to a snow storm our sales for January were again the best in our history.

Mr. President, don't get stampeeded into some illconceived pump priming scheme that will lead to another round of inflation boom and bust. You were elected to break that cycle. What you have done is working.

Extend unemployment benefits to help the long term unemployed, retrain those whose skills are gone or not useful but please no other pump priming. We simply cannot afford it. Business is and will take care of itself if interest rates can continue to work their way down.

Sincerely,

Roger Scherer

President

March 15, 1983

Dear Mr. Scherer:

Thank you very much for your letter of January 28. I'm sorry to be so late with my reply but sometimes it takes awhile before mail finally reaches my desk.

First of all I'm delighted as I know you are with the upturn in your business. It fits with other indications that we truly are in an economic recovery. I appreciate your letting me know and your supportive words.

We are fighting to keep our legislative proposals within the framework you suggested. Needless to say we are up against opponents who want to go back to the old ways of quick fix. I assure you we'll keep on fighting.

Again, thanks.

Sincerely,

PONALD REAGAN

Mr. Roger Scherer Ninth Avenue N.E. & Mississippi River Minneapolis, Minnesota 55413

RR: AVH: pps

RR Dictation



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Ro⁄ger Scherer

President

THE WHITE HOUSE WASHINGTON

March 17, 1983

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CRAIG L. FULLER

RE:

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Richard G. Darman				
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Central Files

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Essex Industries, Inc. 7700 gravois avenue

ST. LOUIS, MISSOURI 63123

HAROLD GULLER
CHAIRMAN OF THE BOARD
AND
CHIEF EXECUTIVE OFFICER



Ou,

February 1, 1983

The Honorable Ronald Reagan President of the United States The White House Washington, D.C. 20500

Dear Mr. President,

It was a great honor for the Small Business community of St. Louis to have you attend our Regional Commerce and Growth Association Small Business Forum today, February 1, 1983.

We were privileged to have you in the midwest so that you might see for yourself that our regional economy is "on the mend".

We at Essex are pleased to forecast a 100% increase in the employment of one of our subsidiaries before June of this year, increasing our overall corporate employment from an average of 350 to approximately 430--an overall increase in excess of 23%.

Positive growth is our mission and we are well on the way in 1983 to meet this objective.

Sincerely,

Harold Guller

da

March 15, 1983

Dear Mr. Guller:

Just a hasty line to thank you for your letter of February 1 and to apologize for being so late in answering.

I appreciate very much your kindness in sharing with me the figures on the upturn in your business. You'll be pleased to know others have been writing as you did with much the same kind of good news.

I really enjoyed my visit with all of you and came away with renewed enthusiasm and determination to carry on the fight.

Again, thanks.

Sincerely,

RONALD REAGAN

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Mr. Harold Guller Essex Industries, Inc. 7700 Gravois Avenue St. Louis, Missouri 63123

RR:AVH:pps

RR Dictation

President Ronald Reagan

Page 2

February 10, 1983

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Be assured of my continued support of your presidency.

Yours very truly,

SWANSON ENGINEERING & MANUFACTURING CO.

Nels E. Swanson

President

NES:mh

ESSEX INDUSTRIES, INC. 7700 GRAVOIS AVENUE ST. LOUIS, MISSOURI 63123 HAROLD GULLER CHAIRMAN OF THE BOARD ANI)
CHIEF EXECUTIVE OFFICER February 1, 1983 The Honorable Ronald Reagan President of the United States The White House Washington, D.C. 20500 Dear Mr. President, It was a great honor for the Small Business community of St. Louis to have you attend our Regional Commerce and Growth Association Small Business Forum today, February 1, 1983. We were privileged to have you in the midwest so that you might see for yourself that our regional economy is "on the mend". We at Essex are pleased to forecast a 100% increase in the employment of one of our subsidiaries before June of this year, increasing our overall corporate employment from an average of 350 to approximately 430--an overall increase in excess of 23%. Positive growth is our mission and we are wellon the way in 1983 to meet this objective. Sincerely, Harold Guller da

March 15, 1983

Dear Mr. Allen:

I appreciate your letter and the opportunity to respond. Just as you disagree with some of the points in my State of the Union report may I say I disagree with some of the points you made in your letter, particularly those having to do with deficits.

There are limits to a President's power and when a President is up against a House of Representatives with a majority in opposition he can propose but then must fight to get even a part of that proposal. I have yet to get all the spending cuts I've asked for since 1981. If I had, the coming budget deficits would be considerably smaller. If we get what we are asking for 1984, while the '83 and '84 deficits will be too large, we will have set a course of decreasing deficits for the out years pointing to a balanced budget within the decade.

Every decision we are making is aimed at economic recovery. More than half the projected deficits are due to the recession. All the economic indicators point to recovery and affirm that we are on the right course. You and I agree on one thing for sure. I'll hold firm to the income tax cut in July and indexing and veto any effort to reduce or eliminate them. I'll also continue to strive for spending reductions. As for Social Security I agree someday we must find the way to make this a true pension and investment plan. In the meantime we have 36

million recipients who have based their retirement on their contract with the government and their payments are furnished by the payroll tax on present wage earners.

Again, thanks for writing.

Sincerely,

PONALD REAGAN

Mr. Larry N. Allen, CPM Comprop Management Corporation 1212 Main Street Suite 947 Houston, Texas 77002

RR:AVH:pps

RR Dictation



COMPROP MANAGEMENT CORPORATION

January 31, 1983

President, Ronald Reagan The White House Washington D. C.

Dear President Reagan:

I watched, with great interest, your state of the union address. Although I agree with you on many of the issues that you spoke of, I want to aprise you of a couple of points which I strongly disagree with you on.

The first issue is the projected 1984 deficits that you are creating. I must point out that you are creating this deficit. I understand completely the monumental task of reducing the level of deficits in a relatively brief period of time that your administration has been in office. However, you were elected to do just that. Instead you are continuing to play the political games which have created the problems which we are currently facing. You have set the goal of reduced federal spending by your passage of the 1981 Tax reductions. I feel that these reductions must be left unchanged particullarly the tax indexing structure. You must now match the reduction in taxes, by making meaningful cuts in federal spending. Any level of deficit, real or committed, in excess of 100 billion dollars in 1984 is totally out of the question. The deficits for the "out years" of 1985 thru 1988 should be reduced each year without tax increases. If the political structure of Washington will not allow you to accomplish this goal, then let citizens do it for you. Send your budget to the people and let them decide where cuts are to be made. Or at the very least, invite their participation in dealing with specific debates on defense spending and reductions in entitlement programs. In case you and the Congress have forgotten, it is our money that you are over-spending.

The second point that I wish to comment on is your Social Security Program. I, again, strongly believe that each person should be allowed to plan his/her own retirement program and if this program can be arithmatically proven to be equal to or better than the current Social Security Program, they should be allowed to withdraw from the current Social Security Program.

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If you will exhibit the courage to deal with these items in the manner that you know is correct, I will continue my support of you and the Republican party, if not, there is another alternative.

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Sincerely,

arry N. Allen

/ssw

To Mr. Nels E. Suranam - 1133 East Redonder, Blod.
Was Mr. Suranam Suglewood Palif. 90302

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Thank you again for your Setter, for what you are doing & for your generous words of support.

Smily RR.

J. Mr. Roger Scherer 9th are. N.F. . Minimppi River - Winnerpolis Min. De ar Mr. Scherer 95413

Thente you very much for your letter of form. 28. I'm servy to be see lets with my reply ent some times it to be a while sogone mail finely washes my deale.

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We are fighting to least our logislative performed within the gramework your engageted. Needless to very me are up against opposents who want to go look to the old nearly of grand fixed a same your me'll least on fighting. Again thanks. Lundy RR

P. Mr. Harad Muller Esser hadretie due 7700 Gravis aux. Dear Mr. Muller St. Louis War. 63123

Just a haity line to thank you for your letter of Fear. I and to operaging for living son late in answering. I appreciate very much your boundness in sharing with me the grows on the septemen in your brainses.

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To Mr. Larry N. allen- Compret Management Corp. 1212 Main et. Dear Mr. Ollen Juite 947 Houten Texas 77002

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more somes. Trans for winting friendy.

End case File

March 17, 1983

Dear Jus:

I hadn't written, but intended to when we knew we had an answer on Enterprise America. I guess we all got the answer at the same time and I'm delighted.

Jus, on the other matter of your resignation from the commission, I greet that with mixed emotions. First, there is regret that you must do so but, more important, there is greater regret because health is the reason for your doing so. Now where do the mixed emotions come in? Well, I'm happy as I know Punky must be that you are going to take care of yourself. I'm all for it.

I remember some time ago making a suggestion having to do with listening to your Doctor. You, in your own inimitable way, made it plain I should drop the subject.

Jus, you have made the right decision and all of us who love you are happy. Nancy sends her love, and from both of us to Punky (we know she's happy, too).

Sincerely,

Mr. Justin Dart Dart and Kraft, Inc. 8480 Beverly Boulevard

Los Angeles, California 90048

RR:AVH:Pps

RR Dictation

March 17, 1983

Dear Earl:

Thanks very much for your letter, and I agree completely with your sum up of the situation.

I'm afraid by the time you get this the Democratic House will have voted Zablocki's resolution for a freeze. The letter writing promoted by the organized movement has had it's effect. We've tried to counter with a substitute that would call for a freeze after we've had arms reduction, verifiable and down to equal levels.

There is a sense of "deja vu" in this chorus over El Salvador with the same voices that gave us Cuba and Nicaragua.

Nancy sends her love and from both of us to Lesly.

Sincerely,

Km

The Honorable Earl E. T. Smith 1021 North Ocean Boulevard Palm Beach, Florida 33480

RR:AVH:pps

RR Dictation

1021 NORTH OCEAN BOULEVARD PALM BEACH, FLORIDA 33480

March 10, 1983

The President
The White House
Washington, D. C. 20500

Dear Mr. President:

Heartiest congratulations on your stand against the suggested nuclear arms freeze.

If we have equal nuclear strength with the Soviets, there will be no nuclear war because of the fear of retaliation. As proof let us not forget chemical warfare and gas warfare died with World War I because of the fear of retaliation.

I was delighted to read in the NEW YORK TIMES that the White House has taken over day to day control of El Salvadore policy.

From experience, I know Nicaragua was Cuba all over again. If the career men in the State Department continue to control Central American foreign policy, El Salvadore, Honduras and Guatemala will all succumb to Communist control.

Lesly and I were thinking of you on your anniversary on March 4. With affectionate regards to Nancy and yourself from Lesly and

Earl E. T. Smith

anima. 7. Smith 1021 Mo. Orean Block.
Palm Beach Fla.
Bar Earl
33470

Thanks very much for your letter and I ogue competely with your sum up of the situation.

I'm afraid by the time you get this the Dem. House, inite have noted 3ablakes readlation for a greege. The letter writing fermated by the organizer movement has had it's effect. We've tried to counter with a substitute that would all for a greege after moire had arms reduction, very about a greek egiter where had arms reduction, very about a greek egiter.

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Parly Justin Out Don't & Kragt duc. 8480 Barrey Blad. Don Jus J. a. Baj. 90048

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Keep this worksheet attached to the original incoming letter.

Send all routing updates to Central Reference (Room 75, OEOB).

Always return completed correspondence record to Central Files.

Refer questions about the correspondence tracking system to Central Reference, ext. 2590.

March 28, 1983

Dear Charlie:

It was good to see you in San Francisco and to hear from you. Thank you for your very generous words.

I share your feeling of pride about our country and our citizenry on the occasion of the Royal visit. I have had a hand-written letter from Her Majesty in which she expressed with great warmth her appreciation of our peoples' hospitality. Even the usual — "unusual" California weather didn't diminish their pleasure.

Again thanks to you and to Peggy from Nancy and myself.

Sincerely,

Rom

Mr. Charles L. Gould Hearst Foundation 690 Market Street Suite 502 San Francisco, California 91404

RR/XXX/lme

WILLIAM RANDOLPH HEARST FOUNDATION THE HEARST FOUNDATION

690 Market Street, Suite 502 San Francisco, California 94104 (415) 781-8418

9 March 1983

The Honorable Ronald Reagan The White House Washington, D.C. 30602

Dear Mr. President:

Fifty years from now, San Franciscans will be telling their children and grand-children about the first week of March 1983.

It was a memorable and magic week.

Despite torrential rains and capricious winds, it was a week of smiles and high spirits.

I hope and believe it was also a week that marked the beginning of a rebirth of pride in self and pride in country.

I have been in communications most of my life and do not remember another happy happening that dominated the news as did the visit of the Royal Family and the First Family.

Television brought the Queen and Philip, our President and his beautiful Nancy into the homes and hearts of millions.

Most of the broadcasts were "live" without the sometimes faulty filtering of editing.

The cameras were demanding. You and your group were not found wanting. The cameras showed each of you to be wonderfully warm, human and endowed with great dignity, great charm and remarkable strength.

I do mean physical strength as well as moral strength. Few who watched the week would have endured the arduous schedule. Yet, none in the group slowed the pace. None showed fatigue. Each of you remained vibrant, interested and interesting.

As one who is older than you, I quietly cheered when - despite the demands on you in connection with the Royal visit - you still carved out time to make two major speeches that will be long remembered.

My son Charles Jr. (26) accompanied me to the Commonwealth Club and none cheered louder or longer than he.

The Honorable Ronald Reagan 9 March 1983 Page Two

Yes, it was a week to remember. Peggy and I were delighted with the Royal Family. We were intensely proud of the First Family. You and Nancy reinforced our pride in being Americans.

We were highly honored to be invited to the magnificent evening at the museum.

We are indeed in your debt.

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welly Manay

Sincerely,

CHARLES L. GOULD

THE WHITE HOUSE

WASHINGTON

March 28, 1983

Dear Moon:

Just a quick line to acknowledge your letter and the memo from your lawyer friend about executive privilege. I agree with much of what he said -- indeed most of it. Particularly is he right about how you can be taken by surprise in this job when some down in the bureaucratic ranks goes off the reservation.

I do differ in his almost blanket repudiation of executive privilege. A President has to use it to protect classified material having to do with Mational security. But there are some other areas. One has to do with the present E.P.A. hassle. First let me say the Congressmen who are raising the stink have yet to offer anything but allegations and accusations. They are in fact a lynch mob. When they first raised a holler we offered them about 800,000 documents. We held back less than 100 on the advice of the Justice Department. These were papers that had to do with possible litigation between the government and various industrial concerns.

To make those papers public could prejudice the government's case in some instances or reveal evidence we were holding, etc. Once the Lynch mob succeeded in creating a public perception that we were hiding some wrong doing we had no choice but to find a way to make these documents available with whatever safeguards we could employ.

I'll be very surprised if they find anything and it they do I'll bet it would be way down in the ranks. The minute they started I ordered the F.B.I. and the Justice Department to investigate every allegation. So far nothing.

Nancy sends her best. Love to Bess and have a nice trip.

N

Love,

March 28, 1983

5100 5100 <u>FE002-01</u> PP005-06

Dear Moon: (J NEIL Beagan)

Just a quick line to acknowledge your letter and the memo from your lawyer friend about Executive Privilege. I agree with much of what he said -- indeed most of it. Particularly is he right about how you can be taken by surprise in this job when some down in the bureaucratic ranks goes off the reservation.

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Presidents writes re. Executive Privilege

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Nancy sends her best. Love to Bess and have a

Love,

Mr. J. Neil Reagan P.O. Box 413

Rancho Santa Fe, California 92067

P.S. You were going to get me Gene Blome's address and phone number. I tried to call him to talk about the sculpture he sent us. It seems he's moved or something.

RR/lme

88832 o

March 28, 1983

137147 1111 <u>PROIL</u> FG001 PR003 PRC05

Dear Wayne:

I've been given a copy of your letter to the editor of the Washington Post, March 21st.

I just want you to know how much I appreciate your generous words and your statement of loyalty to and approval of what we are trying to do. You warmed my heart with your put down of Mr. Williams and made me very proud.

Thank you and God Bless you.

Sincerely,



Mr. Wayne Valis 3419 Washington Drive Falls Church, Virginia 22041

RR/1me

Le: lettes to the Washington Post by wayne Valis which depicts his layably to the Riagan administration

THE WHITE HOUSE

WASHINGTON

March 28, 1983

Dear Wayne:

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Thank you and God Bless you.

Sincerely, ...

Mr. Wayne Valis

The call his office about all wise gut home about 3419 Washington Dr.

Falls Church - 22041
VA.

FROM THE WHITE HOUSE WASHINGTON, D.C. MR. WAYNE VALIS 3419 WASHINGTON DRIVE FALLS CHURCH, VIRGINIA 22041 # 5633 8 THE WHITE HOUSE WASHINGTON ANNE HIGGINS Special Assistant to the President and Director of Correspondence Room 94, x7610 To: Wayne
thaught you get
would like to Ithis sjæn typed letter will probably arine at the same Jene -Know well continue to Atry in tauch & in always give us a holler always give can kelp -

EDITORIALS/COLUMNISTS

DISENCHANIMENT?

The 'Custed Aide' Replies — 'Despite the characterizations of my views by Juan Williams ("Ousted Aide Mourns 'Reagan Revolution,'" March 14), I want to make clear that my experience in the Reagan White House has left me not 'disenchanted with that revolution' but disenchanted with reporters who refuse to concede that the Reagan program is working and whose misrepresentations of my position rob me of my good name and injure the president whom I serve and love.... I am a 'true believer' and a Reagan partisan, not merely because of my respect and deep affection for the prescription and plan for economic recovery is the right one....In his interview with me, Mr. Williams repeatedly attempted to elicit criticism of the president, of Faith Whittlesey, of James Baker and Ed Meese. He wanted to hear about staff bickering, stifling bureaucracy and other negatives. Frankly, I find it sad that petty gossip obscures real issues. Mr. Williams was determined to write a negative column about an embittered and disgruntled employee. To paraphrase P.G. Wodehouse, however, I may not be gruntled, but I am far from disgruntled. As I directly stated to Mr. Williams, I may be changing my address and phone number, but I am not changing my heart or mind. This 'ousted aide' leaves not mourning, but celebrating, the 'Reagan (Wayne H. Valis, Letter to the Editor, Washington Post, 3/21) Revolution.'"

DEFENSE

The Issue Is Survival — "The great debate about the Reagan administration's defense spending becomes much less abstract and much more understandable with the issuance of the Pentagon's second edition of a study, Soviet Military Power....Unless we are willing to stay the course, as the President says, we never will catch up. The consequences of being too weak to resist communist aggression around the world hardly need elaboration. Suffice it to say, the real issue here is nothing less than national survival." (San Diego Union, 3/15)

OPEC

OPEC's Continued Threat — "...We should also remember that despite the current surplus, the supply is finite, that the world's available resources are shrinking and that it is only prudent to continue the efforts for domestic energy production in crude oil, coal and nuclear, as well as in synthetic fuels, solar and other means. It is not in our interests or in the interests of future generations of Americans for OPEC to get back into the driver's seat."

(Denver Post, 3/18)

SELLING OF LANDS

No Rush To Sell Forests — "....The Forest service should bear the burden of proving that public lands should be sold, rather than the public bearing the burden of proving that they should not. As for reducing the national debt: If all 6 million acres brought \$1,000 an acre, the revenue wouldn't pay one month's interest."

(Des Moines Register, 3/18)

Mr. Charles L. Hould - Kease Formation 690 Morretet. Swite 502 S. 7. Caly. 91404

which well

It was good to see you in S.F. and to her from you. Thank you for your way generous

I share your feeling tolent our country o our citizens on the occasion of the Royal wist. I have had a hand written letter from the Bhafeaty in set someway they stime beautiful the down appreciation of our pumples tempitality. Even the would - "ware " Rasif - weather dian't diminish their peraume.

again Thanks to you & to Paggy from Nancy & Smely Ron

mysseg,

To Mr. J. Neil Reagon P.O. Box 4/3 Roush lante Fe Caly. 92067

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Just a quich line to acknowledge you letter & The memor from your lawyer griend about exec. - such at the same with much of what he hard went thousand is plushed . It go town bush you can be taken by surprise in this four when some down in the liverestic ranks goods off the instances.

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So par mothing. Namey some has best. Love to Bess or home

To Mr. Wayne H. Valie - me mut have his orderer he's 10 en Wayne

I've been gum a copy of you letter to the editor of the Wash. Bost. Which 21st. & first want you In know how much & appreciate your generals approval of what we are trying to do, you warmed my heart with your put down of Mr. Williams and was we want bring.

Thank you a Sort Blue you. Sinky RR

of P.S. to my letter to May buther :

you were going to get my Theme Blome's addres a place numer. I this to sale him to talk about the sculpture he rent us. beworn als amend or something.

End Case File

THE WHITE HOUSE WASHINGTON

March 18, 1983

Dear John:

Thanks very much for your letter and even more for your speech, for making it and for sending me the script. You really laid it on the line and told it like it is. If only some of our Representatives up on the Hill would take the blinders off to see the real world.

Nancy sends her best and from both of us to Francesca. Thanks, again.

Sincerely,

The Honorable John Davis Lodge 129 Easton Road Westport, Connecticut 06880 JOHN DAVIS LODGE

129 EASTON ROAD

WESTPORT, CONNECTICUT 06880

9 March 1983

H.E. President Ronald Reagan The White House Washington, DC 20500

Dear Mr. President,

Your stand on the nuclear freeze is correct, impregnable, brave and altogether splendid.

Enclosed is a copy of a speech against the nuclear freeze which I made after you appointed me a delegate to the 37th session of the General Assembly of the United Nations. I hope that it may prove helpful.

Your stand is strong and fine.

With warm and respectful greetings to you and Nancy in which Francesca joins.

Vsern-

Dear John

That my much for your letter & even more for your speech, for making it & for sunding me the script. You really laid it in the line and tood it who it his of only some of our representations.

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2202 RAYBURN BUILDING (202) 225-6435 COMMITTEE: APPROPRIATIONS

SUBCOMMITTEES:

AGRICULTURE

ENERGY AND
WATER DEVELOPMENT

Congress of the United States

House of Representatives

Wlashington, P.C. 20515

March 21, 1983

My paper of

Dear Mr. President:

I am sorry I won't be able to attend the Capitol Hill Club reception on March 22. I was looking forward to this opportunity to see you again. I've asked my friend Tom Lankford to pass this along to you. I hope you don't mind.

You are being vindicated on the economy and that is great. Now if we can neutralize these nuclear freeze zealots, another milestone will have been achieved.

Did Moon get to come back for the Gridiron dinner? He mentioned in a Christmas message that there might be a chance. He also told me that he was being asked to accept in high position with the Republican party in California. I hope he did. After his success with Pete Wilson's race, they could use his expertise in other races.

I hear from Smiley Meyer, Eddie Wilson, Elmer Fischer, Jeff Livey and Martin Innes. They are all well. Smiley visits his daughter in Alexandria several times a year. We usually get together while he is here and rehash the Eureka days.

I've been thinking about going back to Eureka for Alumni Days in May. This would be a chance to see Moon again. I assume he will be at his 50th class anniversary.

All of are awaiting the announcement that you will be a candidate for re-election. Four more years will enable the country to regain its position in fine shape.

You look great and I trust that you feel as good as you look. Keep battling and don't pay any attention to the Washington Post.

Yours in the Bond,

Charles Freburg

The President has seen

THE WHITE HOUSE

WASHINGTON

March 21, 1983

MEMORANDUM FOR THE PRESIDENT

FROM:

CRAIG L. FULLER

SUBJECT:

Credit Unions

You reportedly telephoned Elizabeth Flores Burkhart, Board Member of the National Credit Union Administration, recently and discussed the contributions made by credit unions.

Elizabeth Burkhart has followed-up with the attached letter. She provides examples of the unique contributions made by credit unions. There are several good examples.

I have asked Elizabeth to identify one of the best credit unions with a community program. I thought you might write a letter to the organization congratulating them on their accomplishmeths. A draft will follow. For now, I thought you would enjoy reviewing the information submitted.

Attachment

cc: Ed Meese

Jim Baker

Mike Deaver

J'd like a pend her

THE WHITE HOUSE WASHINGTON

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	Date: 3/23/83	
NOTE FOR: CR	AIG FULLER	
The President has		
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information		
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THE WHITE HOUSE

WASHINGTON

March 16, 1983

MEMORANDUM FOR ELIZABETH FLORES BURKHART 357-1108

FROM:

CRAIG L. FULLER C 🛠

SUBJECT:

Credit Union Contributions

The material you sent to the President is most impressive. I think many of us have not before noticed the unique nature of credit unions and the many important contributions they make in communities around the country. Thank you for taking the time to assemble the packet and bring this information to our attention.

I would like to suggest that you select a particularly unique and beneficial example of what a credit union can accomplish. If you could provide us with a short briefing paper on the specific accomplishments of the credit union selected, the President would like to write to the organization that you identify. His remarks would be such that the letter could be distributed to other organizations and would indicate the importance the President attaches to your important efforts.

If my office can provide any assistance, please do not hesitate to contact us. Thanks again for your good work on this matter.



NATIONAL CREDIT UNION ADMINISTRATION Washington, D.C. 20456 357-1100

Office of the Board

March 10, 1983

The President
The White House
Washington, D. C. 20500

Dear Mr. President:

My sincerest thanks to you for calling to express your appreciation after reading my comments in the Houston Chronicle. Thank you also for asking that I send an expression of my concerns that the evolving policies for financial institutions may adversely affect credit unions.

The credit union philosophy of cooperative self-help, good neighborliness, and the promotion of thrift is deserving of our assistance and promotion. The success of this "people to people" movement has grown to the point where 46 million citizens are currently being served by 20,500 credit unions. Seventy percent of these credit unions have assets of \$2 million or less and ALL are run by volunteer Boards of Directors.

There are many heartwarming stories of how people have pooled their resources and established credit unions to help each other improve their financial situation. I hope the summary will pique your interest in this unique endeavor which is very much in tune with your philosophy of self-determination.

It may please you to know that the National Credit Union Administration (NCUA) has implemented your goals of deregulation and decentralization and the effect on credit unions has been positive. NCUA and the NCUA Share Insurance Fund operate totally on fees paid by credit unions.

Mr. President, in the enclosures to this letter I have attempted to portray what I mean by credit union uniqueness and to share a brief historical justification for NCUA. I hope you will agree with me that these financial cooperatives deserve to continue to have an independent regulatory agency that is sensitive to their unique operations and particular objectives.

Again, thank you for the opportunity to express my concerns. If you wish additional information about credit unions, I'm just a phone call away.

Respectfully yours,

ELIZABETH FLORES BURKHART

Elanlett F. Buthant

Board Member

EXECUTIVE SUMMARY

CREDIT UNIONS ARE DIFFERENT BECAUSE:

- -Unlike other financial institutions, their historical origin was and is to provide persons of modest means access to consumer credit.
- -They do not deal with the general public, but are restricted to serve groups having a common bond of occupation, association, location within a well defined community or rural district.
- -Unpaid volunteers run the vast majority of credit unions.
- -Most credit unions are quite small. Seventy percent are under \$2 million.
- -They are statutorily limited to consumer savings and consumer credit.
- -Approximately <u>95%</u> of the <u>assets</u> of a credit union are <u>lent to their</u> <u>members</u>.
- -Employers often offer credit union membership as an employee fringe benefit.
- -The volunteerism and cooperative self-help aspects of credit unions place them on an entirely different playing field than other financial institutions.

EXAMPLES OF SELF-HELP OR UNIQUE EXPERIENCES:

WINDTHORST COMMUNITY CREDIT UNION, Texas. In farming area of West Texas. Formed in 1964 by 41 members with assets of \$748; now has assets of \$3.2 million. Smallest loan was to a "4-H Club member to buy show rabbits; he repaid the loan with winnings from the show." Nearly 75% of the members are under 20 years of age; this is due to high participation in the school savings program.

LEE FAMILY CREDIT UNIONS. Chinese family has chartered several credit unions throughout the United States "so that we can help our own" save money and borrow money. Upholding the family concept that thrift is important. Children make one-third of the member base.

NORTH GREENMOUNT COMMUNITY DEVELOPMENT CREDIT UNION, Baltimore, Maryland. Chartered in 1978 to help stabilize and improve the quality of life in the community. Its primary goal is promoting the savings habit. Their motto is "Pay yourself first."

DEARBORN FEDERAL CREDIT UNION, Dearborn, Michigan. Recently notified 20,000 borrowers that all loans contracted at 21% interest would be reduced to 17.5%. At year-end when income exceeds expenses, borrowers are issued interest refunds.

NAVAJOLAND CREDIT UNION, Window Rock, Arizona. Serves the Navajo reservation. Started in 1961 by 21 members as an alternative to finance companies which were charging very high interest rates. They have a plan that every borrower must save as he pays off the debt.

ST. ANTHONY'S POVERELLO FEDERAL CREDIT UNION, Clarksville, Indiana. Church related, \$4.5 million in assets. Only one bad loan in 29 years. Children are taught to save, borrow and repay their loans. Borrowing only for provident purposes is stressed.

CONSTRUCTION EQUIPMENT CREDIT UNION, Peoria, Illinois. Serves employees of Caterpillar. In spite of massive layoffs and strikes, the credit union has grown "because we help our members in time of need. Historically, we've been more lenient than banks or S&L's but that's what we're supposed to do."

WEST PHILADELPHIA COMMUNITY FEDERAL CREDIT UNION, Philadelphia, Pennsylvania. Organized to fill a void left by the banks and S&L's that moved out of the neighborhood. Supported by four churches; it offers financial and legal counseling.

Credit Unions

That there are more credit unions in this country than all other financial institutions combined, is likely to come as a surprise to most people. Add to that the fact that a credit union is a financial institution without a profit motive and there is likely to be amazement.

At first glance, a credit union office may give the appearance of a small bank. Many of the physical characterics might be the same with tellers and cash drawers and deposit forms. Many of the services are the same. But appearances can be deceiving and, in this case, they are.

In most instances, calling a credit union a bank is like calling a church supper a restaurant. While the final product may be the same, or even better, there is a great deal of difference in how it was put together and even more importantly, who put it together. When other financial institutions complain about the success of credit unions, I compare it to a restaurant complaining about losing business to a church supper. It would be ludicrous to force the church supper to operate under the same business rules as the restaurant thereby placing both on a "level playing field." Yet that is what other financial institutions wish to do to credit unions. I believe it is inappropriate and misleading to use the term "level playing field" when discussing credit unions. Congress created credit unions to play on their own field and they should continue to do so.

When I hear the claim that credit unions are doing things they weren't supposed to, I think to myself - "Yes they are succeeding when they weren't supposed to."

Let me briefly enumerate the structural or organizational differences which set credit unions apart and then share with you some stories about individual credit unions which exemplify these differences.

While credit unions appear similar to a typical corporation with shareholders who supply capital and who vote on certain matters including the election of officers, they are quite different in that the voting is not in proportion to the number of shares but rather follows the democratic principle of one person one vote.

Unlike other financial institutions, credit unions generally are statutorily limited to consumer savings and credit. Further, they do not deal with the general public but are restricted to groups having a common bond of occupation, or association, or location within a well defined community or rural district. This credit union feature came about because of the historical fact that persons of modest means were unable to obtain consumer credit from traditional lenders who had limited themselves to serving only the most creditworthy. By organizing themselves into groups of persons with a common bond, credit unions were able to determine creditworthiness based on firsthand knowledge of the member either through his job, some association, or a close-knit neghborhood. Recent trends in consumer credit again seem to be toward serving only the most creditworthy customers of the larger financial institutions. Once again, credit unions may be called on to meet a societal need passed over by other financial institutions.

As I mentioned earlier, there are more credit unions than all other financial institutions combined yet total credit union assets account for approximately four percent of total financial assets. The average credit union is quite small, in fact 77 percent of all credit unions are under \$2 871lion in assets. Most of them use office space and other services of a sponsor organization and are considered as a "fringe benefit" of employment. There is no minimum capital requirement as for the establishment of a bank, nor is there the requirement to meet a convenience and needs test of a local community. Federal credit unions are not subject to savings rate ceilings but rather to a loan rate ceiling which Congress established in 1934 to signal that credit unions were a safe haven from the usurious practices of loan sharks. Because they are "not-for-profit" cooperatives with lower operating costs, most credit unions charge lower interest rates on their loans.

Almost all of a credit union's assets are in loans to its members (aproximately 95%) and almost all of its loans are consumer loans (again approximately 95%). Other practices which tend to separate credit unions from other financial institutions are: many offer interest refunds in an attempt to balance the resources of the cooperative between its savers and borrowers; many provide group services and financial counseling; and many offer a variety of educational programs.

Recognizing the benefits of these financial cooperatives the Department of Defense authorized and encouraged the establishment of credit unions on military bases overseas. There are presently about 380 credit unions assisting our servicemen and women wherever they may be stationed. Defense Secretary Caspar Weinberger, in the Department's annual report to the Congress on the FY 83 budget, reaffirmed the importance of credit unions in contributing to the "quality of life" for our Armed Forces. The Department of Defense has historically used credit unions to improve the morale of military personnel and to protect them from loan shark activity so prevelant near military bases.

And finally there is the truly unique credit union tradition: the widespread use of volunteers who serve within the credit unions to meet the needs of their fellow members. This widespread use of volunteers continues today. In fact, preliminary results of an NCUA survey concerning the use of volunteers indicate that a majority of credit union officials desire to continue in a non-paying voluntary status. It would indeed be difficult to incorporate volunteers into a "level playing field" concept unless their use was prohibited in the interest of fairness to those financial institutions which have no volunteers.

FROM

THE WHITE HOUSE

WASHINGTON, D.C.

NEAL LEONARD
Prudential-Bache
Corporate Finance
100 Gold Street
New York, New York 10292

End casc File

THE WHITE HOUSE WASHINGTON Date: After detypenned mail all capies to enclosed label. PATSY SKIDMORE Presidential Correspondence Office Room 94, x7610 A STATE OF THE PARTY OF THE PAR 134H3 PRO14-12

March 24, 1983

To the Director of Admissions:

I understand Neal Leonard is applying for admission to Yale School of Management. Mrs. Reagan and I have known Neal's family for many years and have known him from early childhood on. He is a fine young man of good character and unimpeachable integrity. He would be a credit to your graduate school.

In the few years since his graduation from Princeton University he has established himself in the business world in the areas of Corporate bond trading and finance.

We wholeheartedly and without any reservation recommend him as deserving of your consideration.

Sincerely,

Marie Control

MPPM Admissions Yale School of Management Box 1A New Haven, Connecticut 06520

RR:AVH:pps

To the Director of Admissions:

I understand Neal Leonard is applying for admission to Dartmouth College of Business Administration. Mrs. Reagan and I have known Neal's family for many years and have known him from early childhood on. He is a fine young man of good character and unimpeachable integrity. He would be a credit to your graduate school.

In the few years since his graduation from Princeton University he has established himself in the business world in the areas of Corporate bond trading and finance.

We wholeheartedly and without any reservation recommend him as deserving of your consideration.

Sincerely,

TOWN TOWN

Office of Admissions
Dartmouth College
The Amos Tuck School
of Business Administration
Hanover, New Hampshire 03755

RR:AVH:pps

To the Director of Admissions:

I understand Neal Leonard is applying for admission to The Wharton School. Mrs. Reagan and I have known Neal's family for many years and have known him from early childhood on. He is a fine young man of good character and unimpeachable integrity. He would be a credit to your graduate school.

In the few years since his graduation from Princeton University he has established himself in the business world in the areas of Corporate bond trading and finance.

We wholeheartedly and without any reservation recommend him as deserving of your consideration.

Sincerely,

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Director of Admissions
Graduate Division
The Wharton School
102 Vance Hall CS
University of Pennsylvania
Philadelphia, Pennsylvania 19104

RR:AVH:pps

To the Director of Admissions:

I understand Neal Leonard is applying for admission to Columbia University. Mrs. Reagan and I have known Neal's family for many years and have known him from early childhood on. He is a fine young man of good character and unimpeachable integrity. He would be a credit to your graduate school.

In the few years since his graduation from Princeton University he has established himself in the business world in the areas of Corporate bond trading and finance.

We wholeheartedly and without any reservation recommend him as deserving of your consideration.

Sincerely,

Graduate School of Business
Office of Admissions
Uris Hall
Columbia University
New York, New York 10027

RR:AVH:pps

To the Director of Admissions:

I understand Neal Leonard is applying for admission to Stanford University. Mrs. Reagan and I have known Neal's family for many years and have known him from early childhood on. He is a fine young man of good character and unimpeachable integrity. He would be a credit to your graduate school.

In the few years since his graduation from Princeton University he has established himself in the business world in the areas of Corporate bond trading and finance.

We wholeheartedly and without any reservation recommend him as deserving of your consideration.

Sincerely,

MBA Admissions Office Graduate School of Business Stanford University Stanford, Callfornia 94305

RR:AVH:pps

To the Director of Admissions:

I understand Neal Leonard is applying for admission to New York University. Mrs. Reagan and I have known Neal's family for many years and have known him from early childhood on. He is a fine young man of good character and unimpeachable integrity. He would be a credit to your graduate school.

In the few years since his graduation from Princeton University he has established himself in the business world in the areas of Corporate bond trading and finance.

We wholeheartedly and without any reservation recommend him as deserving of your consideration.

Sincerely,



Admission Committee
Graduate School of Business Administration
New York University
100 Trinity Place
New York, New York 10006

RR:AVH:pps

This letter is to be part to the Director of adminion of each of the & schools hitch on accompanying paper. All the letters however will be sont to these femant - his letter is attached.

To The Directors of adminions.

a prince Ment Lement is applying for a commission to (Name of Lebert). Mrs. Bague & I have

Shown Meals family for many yours and have the to a fine him grown from early chied hood on. He is a fine young man of good character o unimposerable integrity. He would be a credit to your graduate rebool.

On the Gen years time his greatering from Princeton U. he has established himself in the luncions would in the areas of Comparete bond trading & frince.

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Corporate Finance

March 15, 1983

Dear Mrs. Reagan,

I hate to impose upon you, but I appreciate you and The President taking time out of your busy schedules to write a letter of recommendation for me.

The graduate schools to which I am applying ask that I mail them my complete application, including all letters of recommendation. If you would therefore write a letter to the Directors of Admissions at the schools on the enclosed list and mail the letters back to me at the address below, I would greatly appreciate it.

Neal Leonard Prudential-Bache Corporate Finance 100 Gold Street New York, New York 10292

I have also enclosed a brief resume of my recent schooling and work experience to bring you up to date with my recent activities.

My best to all the family.

Best Regards

- 1)MPPM Admissions
 Yale School of Management
 Box 1A
 New Haven, Connecticut 06520
- 2)Dartmouth College The Amos Tuck School of Business Administration Hanover, New Hampshire 03755
- 3)Director of Admissions
 Graduate Division
 The Wharton School
 102 Vance Hall CS
 University of Pennsylvania
 Philadelphia, Pennsylvania 19104
- 4)Graduate School of Business Office of Admissions Uris Hall Columbia University New York, New York 10027
- 5)MBA Admissions Office Graduate School of Business Stanford University Stanford, California 94305
- 6)Admission Committee
 Graduate School of Business Administration
 New York University
 100 Trinity Place
 New York, New York 10006

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