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Last Updated: 07/15/2025

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THE WHITE HOUSE.

February 1, 1984

Dear Dr. White:

First off, my heartfelt thanks for your magnificent book so beautifully inscribed. It will be within reach, indeed is so now, at all times here in the White House.

Now let me say I don't know how to respond to your remembering our long ago meeting in Davenport, Iowa. I have a feeling young Davi Manning White would have found a way to get an education without that meeting at WOC. At the same time, however, I have a great pride and feeling of gratitude to God if I had even a small part in setting your course.

Again, my heartfelt thanks. I hope our paths will cross one day. Enclosed is the speech you mentioned.

Sincerely,

RONALD REAGAN

Dr. David Manning White 4108 Crestwood Road Richmond, Virginia 23227



Lersity

December 10, 1983

I would 1:'
i on -

Dear President Reagan:

I would like to express how moved I was by the excerpts I heard on a recent television news broadcast of some remarks you made to a meeting of the N.E.A., I believe, in Indianapolis or perhaps another mid-west city. I looked in vain, alas, for a more comprehensive coverage in our Richmond newspapers, for I would like to read the entire speech. But the brief excerpt I heard reaffirmed my conviction that you are a man with deep spiritual dimensions, and in the truest sense of the root word religio, a man with profound religious sensibilities.

Although it is virtually inconceivable for me to think that you remember meeting me (with the thousands upon thousands of people you've met during your lifetime) it is fact that you and I met, albeit briefly, 50 years ago this past November, if memory serves me correctly. The place was Radio Station WOC in Davenport, Iowa, where your brother, Neil (although none of us knew his given name, since he was always Moon to us) gave a struggling (and sometimes a little hungry) high-school senior a chance to make \$3 a week doing some chores around the station.

One afternoon when I came to the station Moon called me into his of the and said, "David, I want you to meet my kid brother, Dutch. He's in Des Moines now and maybe he'll turn out to be a pretty good sports announcer." Then, he winked at me and said, "He's a lazy, care-free son of a gun, but I love him." So there you were, perhaps 24 years old and you shook hands and talked for a few minutes with me. You asked me what I wanted to do when I finished high-school later that year, and I said I had dreams of going to college somewhere, but that with our family's depleted resources it seemed pretty impossible. But you encouraged me to get to college somehow, someway and that you and Moon had pretty much worked your way through Eureka College, and that if I wanted it badly enough I'd find a way.

I remember going home that night and telling my folks what you had said, that if I truly wanted it badly enough I would find a way to go to college and establish some basis for a good and meaningful life. So, armed with a full tuition scholarship at Cornell College I worked as a dormitory janitor, pots and pan scrubber in the dining hall, etc. for three years. By the time I graduated (magna cum laude) I was able to get fellowships in graduate school and, indeed, from the depths of the 1930's depression I began to work hard to achieve what has been, in truth, a wonderful life. So, 50 years later, quite belatedly I fear, I thank you most sincerely for your words of faith in America's future, as well as my own, that afternoon in Moon's office.

By the way, I hope someday when I am in the San Diego area that I can meet with Moon again and thank him personally for giving me a job when \$3 looked like \$3 thousand to me. I pray that he is in good health.

As I mentioned above, my own life has been a blessed one. I retired from academe in May, 1982, after a college teaching and administrating career that began in September, 1945, right after my war duties were completed. During that time I had the privilege of representing our country at many international conferences throughout the world and I published some 20 books.

It is my most recent one, published by the Macmillan Co. just this past week that I would like to send to you, and I am asking my publisher to send you a copy. It is titled The Search for God and reflects a life-time of reading all of the scriptures of the world's religions and commentaries by philosophers, poets, theologians, clergyman of all faiths and some statesmen.

I honestly believe that the collected wisdom of this anthology, perhaps with the observations I've made in the related essays in the volume, might find a place on your night reading table, where perhaps you turn for a little peace and tranquility before you sublimate, maybe for a few hours, the enormous responsibilities which you must deal with the next day. Although this may seem like vain presumption, I do hope that you will find in the collective vision of these profound God Seekers some spiritual gems that will give you greater strength in your own spiritual self.

Sir, if only we could get the various religious leaders of the world to meet in harmony and acknowledge that we are <u>all</u> children of One compassionate and loving God we would begin to remove the spectre of fear that grips all of us.

In any case, consider this book, The Search for God, a belated thank you for encouraging me to go on with my education and career that gloomy afternoon 50 years ago in Davenport. I pray that the Master of the Universe will grant you peace of mind and soul and the strength to lead our beloved country in the direction where "the brotherhood of man under the fatherhood of God" is an actuality and not merely an ideal.

Sincerely,

David manning White

David Manning White Professor Emeritus 4108 Crestwood Road Richmond, Virginia 23227 Dr. David Manning of hite Ronald 4108 Cestured 84. Reagan Dear Dr. White First off my heartfelt there for your magnificent Drovala son drawnfully insailed here inthing sel lein IA at all my at all beaut times here in the White Home Now It me say I don't at burgers to week would your warmberring our long again meeting in Danaput Lava. I have a Beeling young David Manning White would have gound a may to get that trookline notesube no meeting at WOC. at the same Time however & have a

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# THE WHITE HOUSE WASHINGTON

February 1, 1984

Dear Miss Benson:

Welcome aboard! I'm glad you have joined the administration and hope you'll be happy here.

Your Uncle Dan (my fraternity brother) had a great deal to do with my going to Eureka College and becoming a "Teke." I'll look forward to our paths crossing one of these days.

Very best wishes.

Sincerely,

RONALD REAGAN

Miss Audrey D. Benson 1400 South Joyce Street Arlington, Virginia 22202



RONALD REAGAN

Mis awarey D. Brason 1400 S. Jayce st. arlugion Va.

Dear Wiss Bancon

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your Onele Dan (my fratuity brotten) had a great deal to der with my going to Euroba Colly & breaming a Take? I'll larch forward to our paths crossing one of I have days.

Vary best mistes. Similar √-√V

## THE WHITE HOUSE

WASHINGTON

January 24, 1984

MEMORANDUM TO KATHY OSBORNE

FROM:

LYNN ROSS WOOD

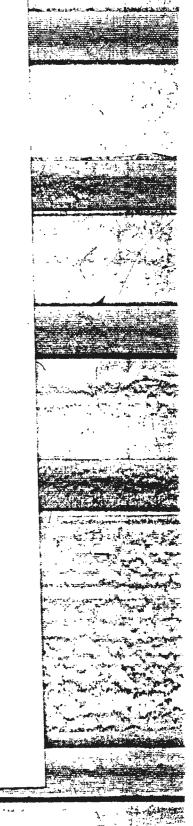
SUBJECT:

AUDREY D. BENSON

A month or so ago, the President handed Ms. Benson's (the great-niece of Mr. J. Dan Benefiel with whom the President went to school) resume to John Herrington.

The attached is self-explanatory. I believe the President will be pleased to know we were successful in placing her. Thank you, Kathy.

Attachments



#### January 24, 1984

Dear Audrey,

の 本書の とう 一名 本書を持ちている できる をを

Welcome on board! I feel you are going to do a splendid job at the Department of Energy.

I have forwarded your letter to the President to Kathy Osborne, his personal secretary.

Thank you for writing and with best wishes, I am

Sincerely,

Tynn Ross Wood Presidential Personnel

Ms. Audrey D. Benson 1400 S. Joyce Street Arlington, Virginia 22202

**b**c: Katja Bullock

LRW/fbs

1400 S. Joyce Street Arlington, Virginia 22202

Ms. Lynn Wood Presidential Personnel Old Executive Office Building Washington, D.C. 20012

Dear Ms. Wood:

I would like to take this opportunity to extend, once more, my gratitude to you for all your efforts in aiding me in my career search.

As you know, I have accepted a staff position in Assistant Secretary Vaughan's office in the Department of Energy. I am confident that I will be a productive member of his staff in our efforts to support the President's policy interests.

I have also enclosed a letter which I have written to the President expressing my sincerest appreciation to him for his faith in my background. I am forwarding it on to you in the hope that you will be able to ensure that he receives it.

Again, your help has be invaluable to me. I feel privileged to have this opportunity to serve my President.

Sincerely,

Audrey D. Benson

1) Bewson

1400 S. Joyce Street Arlington, Virginia 22202

Mr. Ronald Reagan President of the United States The White House Washington, D.C. 20012

Dear Mr. President:

As the niece of J. Dan Benefiel, I am writing to express my grateful appreciation to you for referring my job resume to Ms. Lynn Wood for possible employment in your Administration.

I feel fortunate to have had the oppurtunity to meet with Ms. Wood and members of her staff. As a result of the interviews I made through her office, I have accepted a position in the Department of Energy under Mr. William A. Vaughan, Assistant Secretary for Environmental Protection, Safety and Emergency Preparedness.

I assure you I will try in every way to make myself worthy of your confidence in me and of my Uncle Dan's faith in my heritage. I am still "pinching myself" to remind me that all this has really happened.

Respectfully yours,

audry D. Benson

Audrey D. Benson

End lusc File

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JHL WHITE HOUSL

WASHINGTON

February 1, 1984

Dear Miss Sam and Miss Bertha:

I'm so glad you decided to write on January 27. I had never received your December letter or the very beautiful leather pictures. Due to some mixup, your letter and the pictures had gotten into the regular mail flow which runs about half a million letters a month.

Maybe the problem was that Helene is no longer the one you should address things to. She is now our Ambassador to Austria. From now on the name is Kathy Osborne. When your birthday greeting arrived Kathy started tracing the Christmas package. We now have them and they are beautiful. Under separate cover I'm sending some pictures for Buzzy. When we're at the ranch we'll try to get some pictures of us and your beautiful art work.

You know our agreement is that your two beautiful leather engravings are for last Christmas and next Christmas. So we can say we've gotten our present a month late or eleven months early. Anyway, Nancy and I thank you very, very much.

Sincerely,

## RONALD

Miss Sam and Miss Bertha Sisco Post Office Box 148 Healdsburg, California 95448

# Ronald Reagan

Down Miss Sam - Miss Benth I'm so glad you downed to write on Jan. 27. I had self mayor bounded in men letter on the new beautiful Inother frictures. Die to some missip you letter & The frietness had gotten into the esquelar half a million letters a month Maybe the perblum That Habie is now The one you should address things to She is now ou to Quistria. From more on the mame is Kocky Oslovine,

When your birthan arrived Kathy started tracin Chartman package We now have them & they are brantiging. Under enos pribinde mil seros struges peatines for Boygy. When pere're at the ramely me'el try to get some pictines of you know our ogreement in that they your 2 beautiful lather engravings Christinas. So me can son meno gotten con present a month late 11 months early anyway Navey we were you want many me

Malarburg, 25-1983 Clear the way have how in the way of the way Miner one so are in beat her her sure. Their Dawn. There were sound in the state of the state of

May Christmas bring you Love and cheer-Enough to last all through The wear Misses Sam & Bertha Sisco P.O. Box 148 Healdsburg, Calif 95448 January 27, 1984

A very good morning President Reagan:

First of all let us be among the early ones to wish you a most Happy Firthday!

Second, we have become extremely concerned about your leather art pictures we sent you at Christmas. We have never heard if they were received, do let us know, again we state they were sent insured, priority mail and something that large couldn't have gotten lost at the White House. Was sent to Relen von Damm's attention like always.

The concern this has placed on us, other arrangements will have to be made to get our leather art to you....we have no desire to use the White Mouse to handle our art. Remember when our letter to you about the Queen's belts was lost at the White Mouse...boy....

Let us know what the problem is, if any.

Golly has it been windy here on our hill, drying everything out. Wait until the rains start again! Least ways with rain it does some good and we need the water. But the ones on the low lands that get flooded, it must be terrible.

We could never be happy on the flats, imagine you are the same... high on a hill and always looking off in the distance, the scenes are constantly changing when living on a hill top.

Again HAPPY, HAPPY BIRTHDAY,

Waya con Dios

Miss Sam, Miss Bertha & Buzzy

Miss Sam, Miss Bertha & Buzzy

Miss Sam, Miss Bertha & Buzzy

Manual Manual

#### WHITE HOUGE CIFT UNIT

ID: 9390509 LOGCEP'S INITIALS: JEH DATES: LOCCED: 840128 ARRIVED: 831215

GIFT INTENDED FOR PRESIDENT AND FIRST LADY

CORRESPON. TRACKING: GU

DONOR: PERSONAL FRIEND

NAME: LAST: SISCO PREFIX: FIRST. MISS SAM

GUFFIX:

TITLE:

STREET: POST OFFICE POX 143

CITY: HEALDSBUPC STATE: CX ZIPCODE: 95448

COUNTRY:

ACKNOWLEDGEMENT: FORM DATE:

SALUTATION: SPOUSE:

APPRAISED VALUE: 00090 - OVER HIBIHUH VALUE (0/U): U

ARRIVAL FORM: MAIL ROOM

DESCRIPTION

ARTWORK (EKC. PERSONAL LIKEPESS) - M.E.C.

ARTHOPK: TWO ITEMS, MEASURING 17" X 20," HAND-TOOKED REATHER;

BOTH DEPICT OUTPOOR SCENES.

DISPOSITION: PRESIDENT IF TEMP, DESIG FOR-ARCHIVE BOX NUMBER:

COMMENTS ALSO INCLUDED AS DONORS ARE MISS BUILTHA AND BUZZY SISCO.

ZO VALUE BASED UPON SIMILAR HORYS PREVIOUSLY RECEIVED IN CIFT UNIT.

STAFF GIFT INFORMATION:

TITLE.

GSA #:

COUNSEL APPROVAL(Y/N):

DATE:

Miss Sam, Miss Bertha & Buzzy Sisco P.O. Box 148 Healdsburg, Calif 95448 Dec. 6, 1983

phone: 707-453-9724

Merry Christmas Fresident Reagan & Nancy:

Here are your 2 wild life pictures. Will Keep fingers crossed that they are what you and Nancy had in mind and are the precise size. Merry Christmas again!

You already know that any item made of leather, specially this kind of leather art, is never to be placed in direct sunlight. Tried something different with the antiquing by deeply outlining specific forms in the pictures. Is it any good this way, do you like or no like?

We would enjoy someday to do a picture for you that the width is longer than the height. Golly you always make me squeeze things together. How about trying something on this order, wider than it's higher, deal?

Sometime will you do this for us? You will! Boy that'll be great! When at your Ranch get some photos of you and Nancy with some or the leather art we've made you. We would like to preserve the photos in the 3 albums we're making. Nobody believes that you think that much of our leather art that you have it in your home.

Now little Buzzy, the dear boy he'll be 55 February 29th, he sure has not been feeling well at all lately. Doctors tell us there's nothing anybody can do for him, just to love and care for him, he's going down hill so fast and he just never-never complains. We're trying to make his Christmas the best ever this year. In Buzzy's manner he points to his desk and wall in his music room and tells us he wants more pictures of Ree-Can (no matter what we tell him to say President first all he can say in his way is Ree-Can) then he smiles and says Ree-Can and Nan-Nee (for Nancy) Any kind and amount for him would be super of you both. And since Euzzy could never ride, we know he would really enjoy you both around and on your horses....just any photos of you would really make him happy. Now for goodness sakes we know you can't do this for Christmas, just when you have time and think of Euzzy

Isn't it something, so many terrible things happens in this world to so many people, ones can't help but ask why? You being the President can you answer that question?

Our beloved Dar-Si-Ah still faces another operation, and would you believe that dear Dobie is so full of life, her and Doe-Ryius our other dear Dobie are always playing. You know it's been so cold here, yet we haven't had no frost but a blasted lot of wind here on our mountain top, that all our 7 dogs wear nighties to bed and get overcoats put on when they go outdoors. Pertha sleeps with one doggie, I sleep with the other 6...they come in mighty handy on cold nights. How can ones leave those dear little lives out side when they themselves are snug and warm inside...they must be a bunch of creeps.

Haven't caught any more predatory creatures....our motto is, if they leave us alone, we'll leave them alone.

Again Merry Christmas, and may all the days for you and Nancy be filled with everlasting love. Pless you for just being you. Let us know if the pictures are any good and if they are what you wanted.

Von Am Dein - 7 Min land - Mi Cartha & Renand.

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#### THE WHITE HOUSE

WASHINGTON

February 3, 1984

MEMORANDUM TO THE PRESIDENT

FROM:

MICHAEL K. DEAVER M

SUBJECT:

Presidential Citizens Medal for Justin Dart, Sr.

I have reviewed Senator Tower's request that Mr. Justin Dart, Sr. receive the Presidential Medal of Freedom and I feel that it would more appropriate to confer on Mr. Dart the Presidential Citizens Medal posthumously. This medal is presented to citizens of the United States of America who have performed exemplary deeds of service to their country or fellow citizens.

You could present the medal with appropriate citation either at the White House or during a visit to Mr. Dart's home state.

Attached I have listed those individuals who have received this award.

OK PR

#### Presidential Citizens Medal Recipients

#### President Nixon

Roberto Clemente (Posthumously) - Athlete, Humanitarian

Adele Rogers - Premiere hostess and wife of former Secretary of State William P. Rogers

#### President Ford

NONE

#### President Carter

NONE

#### President Reagan

Elmer B. Statts - civil servant - former Comptroller General of the United States

Alan M. Lovelace - public servant - former Deputy Director of NASA

Hubert Dickey Ballantine - Humanitarian

Raymond Weeks - Father of Veterans Day

Samuel Jackson - (Posthumously) Civil Rights leader

Frank C. Carlucci - Public servant

Joseph Alton Delaney (Posthumously) - Professional football player lost his life saving three children.

Johh A. Volpe - Public servant

#### THE WHITE HOUSE WASHINGTON

2/13/84

	Date:		2/13/84
NOTE FOR:	MICHAEL	ίK.	DEAVER
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Richard G. Darman Assistant to the President (x-2702)

cc: Original to files



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THE WHITE HOUSE
WASHINGTON

February 5, 1982

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PROOF

Dear Betty and Bill:

Chit-

Thank you for my very handsome suede jacket. Believe me, I won't wear it while chopping wood. It's really the best looking thing I have.

The only thing that could have been nicer is if you'd wrapped yourselves up and popped out when I opened the box.

Nancy sends her love and, again, thank you.

Sincerely,

1200

The Honorable and Mrs. William Wilson 10475 Pellagio Road Los Angeles, California 90024

820208

### THE WHITE HOUSE

WASHINGTON

To ameros. & Mrs. W.m. Wilson

Du Box & Bill

Thouse you for my very handsome seeds ficket. Belove me I want were it while chapping award. It's wally the best looking thing I have. The only thing I have. The only thing that could have here were is if you'd weekped yourselves up & popped out when I opened the look Warray somes her love and

again that you. Iment

The from and Mus Wn. Wilson 10475 Bellegio Rd. L.a. Calif.

700 hen Hangher Que Walergate 50. # 1119 Ward N. C.

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#### VICTOR H. KRULAK

#### 7 February 1984

No Com

Dear Campmates:

Paul Stewart, Hornsby Wasson, Pearly Browne and Bill Miller went to the Grove to check on the kitchen reconstruction project and found it well advanced. I enclose two pictures (courtesy of Paul Stewart and Hornsby Wasson) to give you an idea of what it will look like. As you see, the handsome refrigerators and dishwasher, gift of Jus Dart, have arrived.

To date, we have received a total of \$32,577 in the Moose Taylor anonymous fund, with the possibility of one more pledge. Paul Stewart estimates that the job will take it all and, probably a bit more.

We need to start preparing for the Work Week-end. May 18, 19 and 20 -- two weeks before the Spring Jinks -- seems logical. I hope as many of you as possible will come. We will need your muscle. Please let me know if you can make it.

Bill Goetze is back at work after a shortnotice bout with the surgeon; feeling fine.

Dear the President: Druiz

My heart gives out to you on the Sebauon affair,
By the time assal, the Russians, Khomeini, Jesse Jackson and the House Democrats all I'd Their

VHK: jm thing, its a wonder that Jebauon still Enclosures thing, its a wonder that Jebauon still crists! I would like to see you turn from Kirkpatick loose on a couple of the House committees.

Warmerst wishes,

Bruss

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Santa \_

February 8, 1984

Dear Harriett and Ardie:

Thanks very much for my handsome sweater -- it makes the day (the 34th anniversary of my 39th much easier. I was worrying that someone mightend a shawl and slippers -- I've already got a rocking chair.

No, seriously, it's very handsome and will get a lot of wear.

Bless you and thank you.

\( \int\_{\infty} \)

Mr. and Mrs. Armand Deutsch 1117 North Beverly Drive Beverly Hills, California

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Mr.	hatue a burne and o
and the state of t	Ronald 1117 N. BEVERLY DR.
	Reagan
10	ear Harriett & Ordie
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Dear In. President,
Happy Birthday! This
Comes to you inth all our
love, admiration and
affection.
Harrist and ardiz.

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Boston's Museum of Science and Charles Hayden Planetarium Science Park, Boston, Massachusetts 02114 Telephone (617) 723-2500

Bradford Washburn Chairman of the Corporation We behin

February 9, 1984

Dear Elaine:

Here's a letter to show to R.R. It should give him a lift --- written by a friend of ours who escaped from a Russian camp in Siberia and has lived in the USA for a long time. She recently visited the USSR and wrote this letter to Bill Schwann (Schwann Record Catalogue) who the President knows. We both agreed that he should see it personally.

With best wishes to the President and Mrs. Reagan --- and to you and Tina -

Sincerely yours,

Bradford Washburn

Ms. Elaine Crispin Secretary to the First Lady The White House Washington, D. C. 20500

Enclosure

End lase File

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Santa Barwara
February 9, 1984

#### Dear Brute:

Thanks for your "Open Letter" column and for the one on Beirut. On the latter you'll be interested to know there was what I believe appropriate action taken -- reprimands, etc. In doing what I did I was moved by the belief that courts-martial were definitely not called for. The Long Commission's report indicated they did not believe the circumstances warranted such a course either.

I share your sorrow about Jus and have been in touch with Jane.

Again, thanks.

1 < an

Lt. Col. Victor H. Krulak (Ret.) 3665 Carleton Street San Diego, Calfiornia 92106

and stratugically bentrupt. Englased is a column of publict.

(Jutz

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	Ronald 425 Hophins Rd.
	Keagan
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	with Jane. again Thouse
	- V

JE, Ham, VICTOR H. KRULAK 3665 Carleton st. Dan Driger Call 92106

27 January 1984

Did in "Open Letterte RR"

Dear Campmates:

It is my sad task to tell you that we lost Jus Dart on January 25th. He had been gravely ill for several weeks, most of which were in the hospital. He came home a few days before his death.

I have written to Jane in your behalf but did not send flowers, since the funeral service will be private.

I will be writing you separately about other matters.

Sincerely,

Bruiz

Dear M. President -

fus was in bad shape as the end approached - bacame termbly thin and smeciated. Jane is desire well.

You stated the blum address was distinguished. The vueture-like reaction of the TVand radio enraged we, and the pitiful reaction of the Democrats suggests them to be philosophically partially bankrupt. Englased is a column on the subject.

Brutz 1/27/8:4

#### VICTOR H. KRULAK

# 9 January 1984

### Dear Campmates:

We have been moving ahead on our kitchen project and I hope it proves satisfactory to all of you. The structure is complete and work is going forward on the interior. A heavy duty dishwasher and two new refrigerators have been ordered -- a generous gift of Jus Dart. Bill Miller and Paul Stewart are going to take some pictures, which I will distribute, to give you an idea of what has been going on.

Our fund now stands at about \$28,000 with \$4,000 more in prospect. We have disbursed \$10,000 from the fund so far, and anticipate a substantial billing in the next month.

We should be thinking of the 1984 Work Weekend which, because of the kitchen work, will be long on work and short on weekend. After discussing it with a few of you, I will get out timely advice as to the date, and hope we can have a good turnout.

Sincerely,

Happy New Year to all.

Dess ter. Præsident:

Os yn way know, Jus Dart is
ust will.

I enclose a very orber column on the October taggedy at Brief, with my thanks to you for your own brown actions.

Warm good wishes for 1984. Surcerely ,

# V. H. KRULAK

President Reagan's action in taking ultimate responsibility for the October 23d Beirut tragedy was altogether proper. It emphasizes his Constitutional place as Commander-in-Chief of all the armed forces. It is his duty to tell them what to do and then to hold them accountable for getting it done. It follows that he takes the ultimate credit for their successes and the ultimate opprobrium for their failures. It is not a new or untested concept. President Lincoln did, after First Manassass, exactly what Mr. Reagan did after Beirut.

There is, however, some misapprehension as to the effect of the President's statement that the people on the ground "have suffered enough." While the President has spared them court martial there should be no thought that the careers of those officers directly charged with the care of the men at Beirut Airport that day will go on tranquilly undisturbed. The Marine system, in that regard, is inflexible and unforgiving. The men -- their care and their welfare -- are paramount.

The more obscure effect of the President's action relates to the several commanders between him and the people on the ground in Beirut. There was no absolution for them in the President's remarks, nor should there be. When Mr. Reagan said that the ultimate responsibility is his he might

have added that he cannot share that responsibility with anyone else. What he can share, and does share, is his authority. After First Manassass Mr. Lincoln took pains to absolve the men who fled in the midst of the battle but he was not equally generous with the various intervening commanders who had discharged inadequately the authority he had confided in them. Some faded from sight, others never advanced further. Mr. Lincoln's point was made: delegated authority is a precious thing and it carries with it most serious obligations.

In the Beirut tragedy the parallel is precise.

President Reagan decided what he wanted the military to do and so directed the Secretary of Defense. That official, in turn, issued instructions to the Joint Chiefs of Staff and they to the Commander-in-Chief U.S. Forces in Europe.

And so on down the line, through the Commander-in-Chief, U.S. Naval Forces in Europe, Commander of the Sixth Fleet and the Commander of the naval task force immediately over the Marines ashore. Each of these intervening commanders was delegated a measure of authority commensurate with his mission and each was accountable to the next senior in the chain of operational command for getting the job done.

In the clarity of retrospect it is evident that each of these intervening echelons of authority was derelict in some respect. The situation in Lebanon changed greatly

in the months following initial commitment of the Marines, from one of a wholly neutral peace promotion force to one where our troops were perceived by the warring factions as being an active belligerent. Yet the results would suggest that the intervening commanders failed to evaluate the adequacy of security measures ashore in Beirut and to alter their own instructions to ensure that their subordinates were prepared to meet the changing conditions where terrorism was assuming progressively greater importance. One of the intervening commanders had not visited Beirut at any time during the Marines' presence there. Two others who did visit the area took no effective corrective action to improve the Marines' security.

The Department of Defense Commission convened to investigate the tragedy was clear in its criticism of the various commanders in Europe for their failure to "initiate actions to ensure the security of the forces (ashore) in light of the deteriorating political/military situation..."

The Commission missed a key point, however, in confining its criticism to the commanders in the European Theater. The Secretary of Defense and the Joint Chiefs of Staff are in the chain of command too and it would seem that they failed in some respect to exercise the authority entrusted to them by the President.

The massive bureaucracy called The Office of the Secretary of Defense is, by law, in direct command of the

American fighting forces. Presumably it has all the tools necessary to evaluate the military scene as it has changed in Lebanon and to ensure that every lower commander knew the facts and was in receipt of appropriate orders. The investigative Commission report gives no clue that this happened. It would seem that the bureaucracy did not do its job.

And the Joint Chiefs of Staff had an important and unique position in connection with the Beirut deployment.

Not only do they convey the orders of the Secretary of Defense to the commands that do the fighting, as individual chiefs of the several armed services they are also charged with equipping and training the forces involved to meet the required combatant challenge. And in this critical area there is evidence of dereliction too. The forces were clearly not adequately oriented to the reality of terrorist war.

Despite the President's manful assumption of the blame for the tragic loss of life in Beirut, the commanders who were on the ground will be severely punished by conscience and service tradition. It is hoped that Mr. Reagan, like Lincoln before him, will also hold fully accountable every intervening echelon of command for its own role in the bitter tragedy.

End 1958 File

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Santa Barbara

February 9, 1984

#### Dear Paul:

Thank you very much for the book and the photos. Nancy and I are delighted to have them. They add to the happy memories we have of that evening.

Nancy sends her best and from both of us to Bunny.

Sincerely,

Mr. Paul Mellon Chairman National Gallery of Art Washington, D.C. 20565

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# **National Gallery of Art**

Washington, D.C. 20565 Office of the Chairman

January 27, 1984

Dear Mr. President and Mrs. Reagan,

It was both an honor and a pleasure to have you attend the Andrew W. Mellon Dinner last January. Your presence made it an historic occasion for the National Gallery and a memorable one for our guests and for Bunny and me.

The Gallery has published an anniversary booklet commemorating that event and we would like you to have the enclosed copy, as well as a group of photographs made that evening.

Our best wishes to you both for continued success and personal fulfillment in serving the people of the United States.

Kindest regards,

Figure 1

Paul Mellon

The President and Mrs. Reagan The White House Washington, D.C. 20500

Enclosures

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Santa L

February 9, 1984

Dear Mrs. Ball:

Thank you very much for sending me the picture. I'm delighted to have it. You were more than kind to do this, and please give Herman my best regards and also my thanks. I'm sure he'll enjoy California.

Again, my thanks to you and very best to Allan.

Sincerely,

Romald Bagon

Mrs. Katie Ball R. 1 Box 1A-109 Muscatine, Iowa 52761

R. 1 Box 1A-109
Muscatine, Iowa 52761

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REALTY WORLD . - Associates

1903 Park Avenue, Muscatine Mall, Muscatine, IA 52761 Telephone: (319) 264-0240

December 30, 1983

President Ronald Reagan White House 1600 Pennsylvania Ave. Washington, D.C. 20500

Dear Mr. President,

We had a home listed in Bennett, Iowa where the owner is a retired photographer. As we were looking at old pictures for the 1984 Bennett Centenial, we found this picture so we bought this one for you.

Allan, my husband, knew that his cousin Herman Ball had cut your hair when you lived in Des Moines. When Allan was up to see his cousin this summer he gave Herman this picture. Herman told Allan to send you the picture and for Allan to send his card too.

Herman is planning on retiring and moving to California next year with his son.

Enjoy the picture.

Respectfully Yours,

Katie Ball

R. 1 Box IA-109

Muscatine, Iowa 52761

End case File