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WITHDRAWAL SHEET

Ronald Reagan Library

Collection Name WHITE HOUSE OFFICE OF RECORDS MANAGEMENT
(WHORM): SUBJECT FILE

Withdrawer

MJD 7/16/1997

File Folder FG378 (EMPB) (121531-128508)

FOIA

S9352/3

Box Number

SYSTEMATIC

269

ID Doc Type	Document Description	No of Pages	Doc Date	Restrictions
252083 DIRECTORY	EMPB (P. VI, VII, VIII, 35), PARTIAL	4	3/10/1983	B3
	PAR 8/5/2000 F96-115 #8, CAS			

The above documents were not referred for declassification review at time of processing

Freedom of Information Act - [5 U.S.C. 552(b)]

- B-1 National security classified information [(b)(1) of the FOIA]
- B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- B-3 Release would violate a Federal statute [(b)(3) of the FOIA]
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- B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

WHITE HOUSE CORRESPONDENCE TRACKING WORKSHEET

FB 378

☐ O - OUTGOING

☐ H - INTERNAL

☐ I - INCOMING

Date Correspondence
Received (YY/MM/DD) 1 1

Name of Correspondent: Jim Tanner

☐ MI Mail Report

User Codes: (A) _____

(B) _____

(C) _____

Subject: Emergency Mobilization Board & request for a meeting re same

ROUTE TO:

ACTION

DISPOSITION

Office/Agency (Staff Name)	Action Code	Tracking Date YY/MM/DD	Type of Response	Completion Date YY/MM/DD
<u>CU Holland</u>	ORIGINATOR	<u>83102108</u>		<u>C 830915</u>
<u>CUAT14</u>	Referral Note: <u>A</u>	<u>83102108</u>		<u>C 830914</u>
	Referral Note:			
	Referral Note:			
	Referral Note:			
	Referral Note:			

ACTION CODES:

A - Appropriate Action
C - Comment/Recommendation
D - Draft Response
F - Furnish Fact Sheet
to be used as Enclosure

I - Info Copy Only/No Action Necessary
R - Direct Reply w/Copy
S - For Signature
X - Interim Reply

DISPOSITION CODES:

A - Answered
B - Non-Special Referral
C - Completed
S - Suspended

FOR OUTGOING CORRESPONDENCE:

Type of Response = Initials of Signer
Code = "A"
Completion Date = Date of Outgoing

Comments: _____

Keep this worksheet attached to the original incoming letter.

Send all routing updates to Central Reference (Room 75, OEOB).

Always return completed correspondence record to Central Files.

For questions about the correspondence tracking system to Central Reference, ext. 2590.

RECORDS MANAGEMENT ONLY

CLASSIFICATION SECTION

No. of Additional Correspondents: _____ Media: ✓ Individual Codes: 1140 4640

Prime Subject Code: EG 378 Secondary Subject Codes: FG FG 006.01
ND JL 007
MC FG 331

PRESIDENTIAL REPLY

Code	Date	Comment	Form
C	_____	Time: _____	P- _____
DSP	_____	Time: _____	Media: _____

SIGNATURE CODES:

CPn - Presidential Correspondence

- n - 0 - Unknown
- n - 1 - Ronald Wilson Reagan
- n - 2 - Ronald Reagan
- n - 3 - Ron
- n - 4 - Dutch
- n - 5 - Ron Reagan
- n - 6 - Ronald
- n - 7 - Ronnie

CLn - First Lady's Correspondence

- n - 0 - Unknown
- n - 1 - Nancy Reagan
- n - 2 - Nancy
- n - 3 - Mrs. Ronald Reagan

CBn - Presidential & First Lady's Correspondence

- n - 1 - Ronald Reagan - Nancy Reagan
- n - 2 - Ron - Nancy

MEDIA CODES:

- B - Box/package
- C - Copy
- D - Official document
- G - Message
- H - Handcarried
- L - Letter
- M - Mailgram
- O - Memo
- P - Photo
- R - Report
- S - Sealed
- T - Telegram
- V - Telephone
- X - Miscellaneous
- Y - Study

THE WHITE HOUSE
WASHINGTON

December 30, 1982

123649

CU

DBW:

Jim Tanner, an attorney with FEMA was given your, H.P.'s or FFF's name as attorneys here that he should talk to re:

The Emergency Mobilization Board created by the President in 1981.

Apparently, in the creation of this Board it is directed that there will be an inventory done in all federal agencies of statutes and regulations that come into play during a crisis situation.

Mr. Tanner would like to meet with you, or the appropriate attorney, in order to discuss methods of formulating the inventory to maintain consistency.

820-2222 this afternoon

3984
287-0040 Monday on.

(I indicated that you might not be able to return the call this afternoon. He said no problem.)

JLK

Audrey Reig
Jim Tanner

- to insure we are not creating something that already exists
- to insure compatibility

-
- during past few mobilizations, many people have asked what legal authority do we have
 - thought we should consolidate the legal authority.

EWPB

- ~~The~~ National Plan of Action was ~~been~~ brought to President for signature

- FEMA has lead on the computerized legal authority Defense + Justice on it

We are consolidating things done internally by various agencies

- This is for national security & for natural disaster matters
- We are consolidating it & will then send it to the various agencies for their final check

Intent - want to have a system in which we can call in natural emergency.

We are at the very beginning
stage

We see W/H + NSC as ~~the~~
primary users of the system.

i.e.

Jim has already talked to our computer
people.

1st stage would include only those
things in U.S.C. — later perhaps
to include E/O's.

discussed security of system even though
the data itself is not classified.

★ 3875 ★

DRUG ABUSE BIOMEDICAL RESEARCH REVIEW COMMITTEE

National Institute on Drug Abuse
Alcohol, Drug Abuse, and Mental
Health Administration

Phone: (301) 443-2620

5600 Fishers Lane
Rockville, MD 20857

Designated Federal Employee: Alan A. Schreier

HISTORY AND AUTHORITY: Committee was established March 1, 1979, by the Secretary, Health, Education and Welfare, by authority of 42 USC 217a, the Public Health Service Act, as amended. It is a public advisory committee of the National Institute on Drug Abuse; Alcohol, Drug Abuse, and Mental Health Administration; Public Health Service; Department of Health and Human Services.

PROGRAM: Committee reviews applications for research grants, program projects and conference grants, cooperative agreements, research fellowships, research training grants, and research scientist awards concerned with the basic biomedical aspects of narcotic addiction and drug abuse. These include applications for basic and applied biomedical research on the effects, sites, and mechanisms of action of abused drugs, and other abused psychoactive substances such as inhalants and tobacco. Committee makes recommendations on applications to the Director, National Institute on Drug Abuse, and the National Advisory Council on Drug Abuse (see entry no. 1974).

MEMBERSHIP: Committee consists of twenty-three members who are knowledgeable in the biomedical aspects of drug abuse such as pharmacology, physiology, biochemistry, genetics, neurochemistry, neurophysiology, endocrinology, and neuroendocrinology. Martin W. Adler, professor of pharmacology at Temple University Medical School, chairs the Committee.

STAFF: Support services are provided by the National Institute on Drug Abuse. Dr. Alan A. Schreier of the Office of Extramural Project Review, NIDA, and executive secretary of the Committee, also serves as designated federal employee.

MEETINGS: Committee held three meetings in 1981 which were partially closed to the public.

★ 3876 ★

DRUG ABUSE RESOURCE DEVELOPMENT REVIEW COMMITTEE

National Institute on Drug Abuse
Alcohol, Drug Abuse, and Mental
Health Administration

Phone: (301) 443-6664

5600 Fishers Lane
Rockville, MD 20857

Designated Federal Employee: Dr. Mary C. Knipmeyer

HISTORY AND AUTHORITY: Committee was established March 1, 1979, under authority of 42 USC 217a, the Public Health Service Act, as amended. It is a public advisory committee of the National Institute on Drug Abuse; Alcohol, Drug Abuse, and Mental Health Administration; Public Health Service; Department of Health and Human Services.

PROGRAM: Committee reviews grant and cooperative agreements applications for demonstration, training, treatment, rehabilitation, prevention, and education projects related to the field of drug abuse. These include resource development activities in the following areas: demonstration of innovative programs of drug abuse treatment and rehabilitation programs to train professional and paraprofessional manpower in drug abuse treatment, prevention, and control; development of community-based programs designed for drug abuse education and prevention; and programs for the treatment and rehabilitation of drug-dependent persons. Committee makes recommendations on these applications to the National Advisory Council on Drug Abuse (see entry no. 1974).

MEMBERSHIP: Committee consists of sixteen members knowledgeable in the area of drugs and their abuse. Loretta P. Finnegan, M.D., associate professor of psychiatry and human behavior, Jefferson Medical College, Thomas Jefferson University, Philadelphia, chairs the Committee.

STAFF: Dr. Mary C. Knipmeyer, executive secretary for the Committee, serves as designated federal employee.

MEETINGS: Committee held two meetings in 1981 which were partially closed to the public.

★ 3877 ★

EAST CARSON GRAZING ADVISORY BOARD

Forest Service, Region 3
Department of Agriculture
517 Gold Avenue
Albuquerque, NM 87102

HISTORY AND AUTHORITY: Board was established March 13, 1981, under authority of section 403 of P.L. 94-579 and Secretary of Agriculture Memorandum dated March 5, 1979. It is a public advisory committee of the Forest Service, Department of Agriculture.

PROGRAM: Board provides grazing permittees of the Carson National Forest means for offering advice and recommendations concerning the development of allotment management plans and utilization of range betterment funds for the east part of the Forest.

MEMBERSHIP: Board consists of no more than fifteen members who are grazing permittees of Carson National Forest.

STAFF: Support services are provided by the Forest Service, Region 3. The Forest Supervisor, Carson National Forest, serves as designated federal employee.

MEETINGS: Board meets at least once a year.

★ 3878 ★

ECONOMIC STABILIZATION BOARD

HISTORY AND AUTHORITY: Board was established October 3, 1942, by Executive Order 9250 as a presidential advisory committee. Board was transferred by Executive Order 9620, dated September 20, 1945, to the Office of War Mobilization and Reconversion and returned to the Office of Economic Stabilization upon its re-establishment by Executive Order 9699 of February 21, 1946. On July 25, 1946, Board was returned to the Office of War Mobilization and Reconversion by Executive Order 9762. Its functions were terminated December 12, 1946, by Executive Order 9809.

PROGRAM: Board advised the Director of the Office of War Mobilization and Reconversion, who was responsible for formulating and developing a comprehensive national economic policy relating to the control of civilian purchasing power, prices, rents, wages, salaries, profits, rationing, subsidies, and all related matters in order to prevent avoidable increases in the cost of living, to minimize the unnecessary migration of labor from one business, industry, or region to another, and to facilitate the prosecution of the war.

MEMBERSHIP: Board consisted of eighteen members including the Director, Office of War Mobilization and Reconversion, who chaired the Board. Other members were the Secretaries of Agriculture, Commerce, the Treasury, and Labor; the Chairman of the Board of Governors of the Federal Reserve System; the Federal Loan Administrator; Chairman of the Securities and Exchange Commission; the Administrator of the National Housing Agency; the Chairman of the National Wage Stabilization Board; the Director of the Bureau of the Budget; the Price Administrator; and two representatives each of labor, management, and farmers appointed by the President.

★ 3879 ★

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Federal Emergency Management Agency
1725 I Street, N.W.
Washington, DC 20472

HISTORY AND AUTHORITY: Board was established December 29,

1981, by the President. It is an interagency advisory committee which functions within the Federal Emergency Management Agency.

PROGRAM: Board works on the improvement of mobilization capabilities and interagency cooperation with the federal government to respond to major peacetime or war related emergencies. It also develops and recommends national preparedness policies.

MEMBERSHIP: Board consists of twenty-two members representing federal agencies at the deputy secretary or under secretary level. The Assistant to the President for National Security Affairs chairs the Board.

STAFF: A senior official of the Federal Emergency Management Agency serves as designated federal employee.

SUBSIDIARY UNITS: The Board's working groups and their lead agency that address a functional area of mobilization planning are: Industrial Mobilization (Department of Commerce), Military Mobilization (Department of Defense), Food and Agriculture (Department of Agriculture), Government Operations (Federal Emergency Management Agency), Emergency Communications (Departments of Defense and Commerce), Economic Stabilization and Public Finance (Department of the Treasury), Law Enforcement and Public Safety (Department of Justice), Civil Defense (Federal Emergency Management Agency), Social Services (Department of Health and Human Services), and Health (Department of Health and Human Services).

★ 3880 ★

ENERGY CONSERVATION ADVISORY COMMITTEE

Solar Energy and Energy Conservation Bank
Department of Housing and Urban Development
451 Seventh Street, S.W.
Washington, DC 20410

HISTORY AND AUTHORITY: Committee was established October 10, 1980, by P.L. 96-294, the Solar Energy and Energy Conservation Bank Act. It is a public advisory committee of the Solar Energy and Energy Conservation Bank, Department of Housing and Urban Development.

PROGRAM: Committee advises the Solar Energy and Energy Conservation Bank on energy conservation.

MEMBERSHIP: Committee consists of five members.

MEETINGS: Committee met once in 1981.

★ 3881 ★

ENERGY COORDINATING COMMITTEE

HISTORY AND AUTHORITY: Committee was established September 27, 1978, by Executive Order 12083, as amended by Executive Order 12121, dated February 26, 1979. It was a Cabinet-level interagency committee that replaced the Energy Resources Council (see entry no. 1368). Committee was terminated August 17, 1982, by Executive Order 12379.

PROGRAM: Committee ensured communication and coordination among Executive Branch agencies concerning energy policy and management of energy resources. It developed and considered recommendations for improvements in the implementation of federal energy policies and in the management of energy resources that involved two or more agencies.

MEMBERSHIP: Committee was composed of the Secretary of Energy, who chaired the Committee; the Secretaries of Agriculture, Commerce, Defense, Housing and Urban Development, Labor, Interior, State, Transportation, Treasury, and Health and Human Services; Director, Office of Management and Budget; Attorney General; Chairperson of the Council of Economic Advisers; Chairperson of the Council on Environmental Quality; Director of the Community Services Administration; Chairperson of the Council on Wage and Price Stability; Administrator of the Environmental Protection Agency; Director of the Office of Science and Technology Policy; Administrator of General Services; Director of the National Science Foundation; Chairperson of the Nu-

clear Regulatory Commission; and the Special Assistants to the President for National Security Affairs and for Domestic Affairs and Policy.

MEETINGS: Committee met at the call of the chairperson.

★ 3882 ★

ENERGY POLICY TASK FORCE

HISTORY AND AUTHORITY: Task Force was established March 6, 1981, by P.L. 95-91, the Department of Energy Organization Act. It was an ad hoc public advisory committee of the Department of Energy and terminated June 30, 1981.

PROGRAM: Task Force advised and made recommendations to the Secretary of Energy on the broad range of policy and programmatic issues in energy. It identified and selected critical national energy problems and issues; suggested changes in energy policies and programs to address those issues and problems; assessed both the relative importance of particular energy policy or program initiatives and the feasibility of forming the national consensus necessary to their implementation; and examined for reasonableness both mature policy proposals and the analyses and assumptions on which they were based.

MEMBERSHIP: Task Force consisted of twenty-two members. Robert L. Parker, Chairman, Parker Drilling Company, Tulsa, Oklahoma, chaired the Task Force.

STAFF: Gail Niedemhofer, Department of Energy, served as designated federal employee.

PUBLICATIONS AND REPORTS: Task Force issued its final report on April 13, 1981.

MEETINGS: Task Force met twice in 1981.

★ 3883 ★

ENVIRONMENTAL HEALTH SCIENCES REVIEW COMMITTEE

National Institute of Environmental Health Sciences
National Institutes of Health Phone: (919) 541-7826
P.O. Box 12233
Research Triangle Park, NC 27709
Designated Federal Employee: Carol A. Shreffler

HISTORY AND AUTHORITY: Committee was established February 24, 1981, by 42 USC 217a, the Public Health Service Act, as amended. It is a public advisory committee of the National Institute of Environmental Health Sciences, National Institutes of Health, Public Health Service, Department of Health and Human Services.

PROGRAM: Committee reviews research grant applications for support of broad interdisciplinary programs where the major emphasis is on the effects of the environment on man's health and makes recommendations for approval of those programs which merit support. It also provides technical advice to the National Institute of Environmental Health Sciences in developing, monitoring, and evaluating special programs that include both grant applications, and if appropriate, contract proposals.

MEMBERSHIP: Committee consists of eighteen members. Marvin Kuschner, Dean, School of Medicine, State University of New York, chairs the Committee.

STAFF: Support services are provided by the National Institute of Environmental Health Sciences. Carol Shreffler, executive secretary of the Committee, serves as designated federal employee.

ciples governing the conduct among nations.

While extending our admiration and sympathy to the people of Afghanistan, we also call upon the Soviet Union to avail itself of proposals set forth by the community of nations for the withdrawal of Soviet forces from Afghanistan so that an independent and nonaligned nation can be reestablished

with a government responsive to the desires of the people, so that the millions of Afghans who have sought refuge in other countries can return with honor to their homes. As long as the Soviet Union occupies Afghanistan in defiance of the international community, the heroic Afghan resistance will continue, and the United States will support the cause of a free Afghanistan.

Announcement of the Establishment of the Emergency Mobilization Preparedness Board

December 29, 1981

The President today announced the formation of an Emergency Mobilization Preparedness Board to improve mobilization capabilities and interagency cooperation within the Federal Government to respond to major peacetime or war-related emergencies. The Board will develop and recommend national preparedness policies.

The Board consists of the representatives of 22 key Federal agencies at the Deputy Secretary or Under Secretary level and is chaired by the Assistant to the President for National Security Affairs. A full-time Secretariat has been established to support the Board and monitor the implementation of the Board's recommendations by Federal agencies. The Secretariat is chaired by a senior official of the Federal Emergency Management Agency.

Eleven working groups, each organized to address a functional area of mobilization planning, are included in the Board structure. Each working group, with the chairing agency shown in parenthesis, is as follows:

- Industrial Mobilization (Department of Commerce)
- Military Mobilization (Department of Defense)

- Food and Agriculture (Department of Agriculture)
- Government Operations (Federal Emergency Management Agency)
- Emergency Communications (Departments of Defense and Commerce)
- Economic Stabilization and Public Finance (Department of the Treasury)
- Law Enforcement and Public Safety (Department of Justice)
- Civil Defense (Federal Emergency Management Agency)
- Social Services (Department of Health and Human Services)
- Human Resources (Department of Labor)
- Health (Department of Health and Human Services)

With the establishment of the Emergency Mobilization Preparedness Board, the President formalized his commitment to achieve a credible and effective capability to harness the mobilization potential of America. This potential will support the Armed Forces, while meeting the needs of the national economy and the preparedness requirements for domestic emergencies.

TR

DOCUMENT NO. 125486 PDFG 378

OFFICE OF POLICY DEVELOPMENT

STAFFING MEMORANDUM

DATE: 3/27/83 ACTION/CONCURRENCE/COMMENT DUE BY: FYISUBJECT: EMPB. Directory 1982Emergency Mobilization Preparedness Board

	ACTION	FYI		ACTION	FYI
HARPER	☐	☐	DRUG POLICY	☐	☐
PORTER	☐	☐	TURNER	☐	☐
BARR	☐	☐	D. LEONARD	☐	☐
BLEDSON	☐	☐	OFFICE OF POLICY INFORMATION		
BOGGS	☐	☐	HOPKINS	☐	☐
BRADLEY	☐	☐	PROPERTY REVIEW BOARD	☐	☐
CARLESON	☐	☐	OTHER		
DENEND	☐	☐		☐	☐
FAIRBANKS	☐	☐		☐	☐
FERRARA	☐	☐		☐	☐
GALEBACH	☐	☐		☐	☐
GARFINKEL	☐	☐		☐	☐
GUNN	☐	☐		☐	☐
B. LEONARD	☐	☐		☐	☐
LI	☐	☐		☐	☐
MONTROYA	☐	☐		☐	☐
ROCK	☐	☐		☐	☐
ROPER	☐	☐		☐	☐
SMITH	☐	☐		☐	☐
UHLMANN	☐	☒		☐	☐
ADMINISTRATION	☐	☐		☐	☐

REMARKS:

Please return this tracking
sheet with your responseEdwin L. Harper
Assistant to the President
for Policy Development
(x6515)



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

MAR 17 1983

MEMORANDUM FOR: BOARD MEMBERS
LIAISON OFFICERS
WORKING GROUP CHAIRMEN
POINTS OF CONTACT
SECRETARIAT STAFF

FROM: Dennis B. Green *Dennis Green*
Deputy Director for Administration
and Program Support

SUBJECT: Change 1 to Emergency Mobilization Preparedness
Board (EMPB) Directory dated December 1982

To bring your Directory up-to-date, please remove and destroy the following pages and insert the attached replacement pages:

v-vi	21-22	63-64	103-104
vii-viii	27-28	71-72	107-108
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New or changed items are marked with an asterisk. Future changes in names, titles, or phone numbers should be submitted by completing and returning the form provided in the back of the Directory.

Attachments

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
SECRETARIAT STAFF

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VASSALLO, Vanessa	Clerk-Steno	287-0880
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DISILVESTRE, Anthony V. (TREAS)	Economic Stabilization & Public Finance	287-0882
KAISER, Kay R. (USDA)	Food-Agriculture	287-0886
MARTIN, D. Anne (FEMA)	Emergency Communications	287-0884
MCCARTHY, Bruce E. (HUD)	Government Operations	287-0116
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MILBURN, Lloyd E. (DOT)	Earthquakes	287-0216
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WARK, William B. (DOJ)	Law Enforcement and Public Safety	287-0274

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* Chairman, Food-Agriculture
Working Group:

(VACANT)

Alternate: Alan T. Tracy
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Deputy Under Secretary for
International Affairs and
Commodity Programs

* Point of Contact: (VACANT)

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Civil Defense

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Alternate: George Bickerton
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Director, Emergency Planning and
Defense Mobilization, Food &
Safety Inspection Service

Economic Stabilization & Public Finance

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Economics

Alternates: Richard McArdle
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World Agricultural Outlook Board

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Agricultural Stabilization &
Conservation Service

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Associate Director, National
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Health

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Human Resources

Member:	Dr. Terry Kinney (447-5923)	Acting Assistant Secretary, Science and Education
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Industrial Mobilization

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	Harold Gay (447-4283)	Chief, Emergency Preparedness Branch

Law Enforcement & Public Safety

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Alternate:	Donald Thompson (436-8295)	Staff Officer

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

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Chairman, Industrial Mobilization
Working Group: Lawrence Brady
(377-1455)

Alternate: Bohdan Denysyk
(377-5491)

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(377-4042)

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* Point of Contact: Jordan Brilliant
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Director of the Office of Industrial
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Assistant Secretary for Trade
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Deputy Assistant Secretary for
Export Administration

Office of Industrial Resource
Administration

Acting Assistant Secretary, National
Telecommunications & Information
Administration

Manager of Emergency Communica-
tion Program, Office of Policy
Analysis and Development

Deputy Assistant Secretary for
Export Administration

Office of Industrial Resource
Administration

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member: Bohdan Denysyk
(377-5491)

Alternate: Harold Hendon
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Deputy Assistant Secretary for
Export Administration

Office of Industrial Resource
Administration

Economic Stabilization & Public Finance

Member:	Kenneth Brown (377-4024)	Deputy Director, Bureau of Industrial Economics
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Food-Agriculture

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

Health

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Leo McIntyre (377-0128)	Industrial Specialist, Bureau of Industrial Economics

Human Resources

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

Military Mobilization

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Paul H. Butler (377-2323)	Office of Industrial Resource Administration

Human Resources

Member:	Charles W. Groover (697-9103)	Deputy Assistant Secretary of Defense (Program Integration)
Alternate:	Steve Denney (695-0711)	Mobilization Planning and Requirements (MRA&L)

Industrial Mobilization

Member:	Richard E. Donnelly (695-7458)	Director, Industrial Resources, Office of the Deputy Under Secretary for Defense Research & Evaluation
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* Law Enforcement & Public Safety

Member:	Kathleen Buck (697-2714)	Assistant General Counsel (OSD)
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Social Services

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Alternate:	Anthony Auletta (697-3578)	Military Support Division

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF EDUCATION

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* Liaison Officer:	Robert W. Lewis (755-1100)	Special Assistant to the Under Secretary/Emergency Coordinator

MEMBERSHIP ON WORKING GROUPS

Health

* Member:	Diane Vines (755-1100)	White House Fellow
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Human Resources

Member:	Robert Worthington (245-8166)	Assistant Secretary for Vocational & Adult Education
* Alternate:	Howard Hjelm (245-2278)	Director, Division National Vocational Programs

Industrial Mobilization

* Member:	James Horn (245-8506)	Director, State and Local Programs, Office of Elementary and Secondary Education
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Social Services

* Member:	Darld Long (245-0565)	Deputy Director, National Institute of Handicapped Research
* Alternate:	Richard LeClair (245-0073)	Special Assistant to the Director of National Institute of Handicapped Research

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF ENERGY

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* Board Member:	**Jan W. Mares (252-6660)	Assistant Secretary for Fossil Energy
Alternate:	William A. Vaughan (252-4700)	Assistant Secretary for Environ- mental Protection, Safety, and Emergency Preparedness
Liaison Officer:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Departmental Coordinator:	James M. Brown, Jr. (252-5150)	National Security and Emergency Operations Division

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs
Alternate:	Richard E. Weiner (252-1311)	Director, Office of Energy Emer- gency Operations

Economic Stabilization & Public Finance

* Member:	Stephen T. Minihan (252-5667)	Acting Deputy Director, Division of Oil and Gas Policy, Office of Policy, Planning and Analysis
Alternate:	Benton F. Massell (252-5589)	Office of Energy Contingency Planning

Emergency Communications

Member:	John W. Polk (353-3685)	Director, Office of Computer Ser- vices and Telecommunication Management
Alternate:	James M. Brown, Jr. (252-5150)	National Security and Emergency Operations Division

Food-Agriculture

Member:	Richard D. Furiga (252-4410)	Deputy Assistant Secretary for Strategic Petroleum Reserve
Alternate:	Brian Woodward (252-1365)	Energy Supply Evaluation and Risk Assessment Division

Government Operations

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Alternate:	Edwin J. Istvan (252-5608)	Special Assistant to the Deputy Assistant Secretary for Energy Emergencies

Health

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Alternate:	Hal Hollister (252-2409)	Scientific Advisor to the Deputy Assistant Secretary for Environ- ment, Safety, and Health

Industrial Mobilization

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Alternate:	Samuel M. Bradley (252-2443)	Acting Deputy Director, Office of Energy Emergencies

Law Enforcement & Public Safety

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Alternate:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs, Defense Programs

Military Mobilization

Member:	Richard D. Furiga (252-4410)	Deputy Assistant Secretary for Strategic Petroleum Reserve
Alternate:	Richard E. Weiner (252-1311)	Director, Office of Energy Emergency Operations

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Representatives

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(245-7431)

Under Secretary

Liaison Officer: Jacqueline Gleason
(245-0645)

Emergency Coordinator

Chairman, Health
Working Group:

Edward Brandt, Jr.
(245-7694)

Assistant Secretary for Health

Alternate: William H. Foege
(404/329-3291)
FTS 8-236-3291

Director, Centers for Disease
Control,
Atlanta, Georgia

Point of Contact: Thomas P. Reutershan
(443-1167)

Emergency Coordinator, Public
Health Service

Chairman, Social Services

Working Group: Dorcas R. Hardy
(245-7246)

Assistant Secretary for Human
Development Services

Alternate: David Rust
(245-7027)

Director, Office of Policy
Coordination and Review

* Point of Contact: Sylvia Vela
(245-2874)

Emergency Preparedness Coordinator,
Office of Policy Coordination
and Review

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Civil Defense

Member: Dorcas R. Hardy
(245-7246)

Assistant Secretary for Human
Development Services

Alternate: David Rust
(245-7027)

Director, Office of Policy
Coordination and Review

Food-Agriculture

Member: Richard Ronk
(245-1057)

Deputy Director, Bureau of Foods

Government Operations

Member:	Edwin Sullivan (245-7097)	Director, Office of Management Services
Alternate:	Jacqueline Gleason (245-0645)	Emergency Coordinator

Human Resources

Member:	Thomas King (245-7153)	Senior Special Assistant to the Assistant Secretary for Personnel Administration
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Industrial Mobilization

Member:	Alan Kaplan (443-1382)	Food & Drug Administration
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF THE INTERIOR

Representatives

* Board Member:	J. J. Simmons, III (343-5183)	Under Secretary
Liaison Officer:	Wilbert Dare (343-4367)	Special Assistant to the Assistant Secretary for Energy and Minerals

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Members:	Bette P. Segal (343-5781)	Special Assistant to the Deputy Assistant Secretary for Energy and Minerals
	James F. Devine (860-7491)	Assistant Director for Engineering Geology, United States Geological Survey
	John R. Filson (860-6471)	Chief, Office of Earthquake Studies, Geologic Division, United States Geological Survey
Alternate:	Walter W. Hays (860-6471)	Deputy for Research Applications, Office of Earthquake Studies

Food-Agriculture

Member:	Frank A. DuBois (343-6734)	Deputy Assistant Secretary, Land & Water Resources
Alternate:	William Wilson (343-2167)	Emergency Water Planner

Human Resources

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Administration
Alternate:	Morris A. Simms (343-6761)	Director of Personnel

Industrial Mobilization

Member:	Perry Pendley (343-4323)	Deputy Assistant Secretary for Energy and Minerals
Alternate:	Dr. John Morgan (634-1330)	Chief Staff Officer, Bureau of Mines

Law Enforcement & Public Safety

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Alternates:	Robert A. Smoak (343-8357)	Chief, Division of Enforcement and Security Management
*	Harry A. DeLashmutt (343-6319)	Director of Enforcement and Security Management

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

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Ann Hollick
(632-7922)

Under Secretary of State for
Management

Associate Director, Office
of Management Operations
(632-1978)

MEMBERSHIP ON WORKING GROUPS

Economic Stabilization & Public Finance

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(632-7950)

Alternate: Paul Balabanis
(632-1548)

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Bureau of Economic and
Business Affairs

Director, Planning & Economic
Analysis Staff

Emergency Communications

Member: Stuart Branch
(632-1000)

* Alternates: Tom Ramsey
(632-3062)

* Lowell Jones
(632-1569)

Deputy Assistant Secretary
for Communications
(632-0520)

Director, Communications
Interagency Affairs

Special Assistant
Interagency Affairs

Government Operations

Member: H. Freeman Matthews, Jr.
(632-2298)

Alternate: Guy E. Coriden
(632-0672)

Deputy Director, Office of
Management Operations

Associate Director, Office
of Management Operations

Industrial Mobilization

Member:	Michael Calingaert (632-1625)	Deputy Assistant Secretary, International Resources and Food Policy, Bureau of Economic and Business Affairs
Alternate:	Ann Hollick (632-7952)	Director, Office of International Commodities, Bureau of Economic and Business Affairs

Law Enforcement & Public Safety

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Alternate:	Cornelius D. Scully (632-1980)	Director, Office of Legislations & Regulations & Advisory Assis- tance

Military Mobilization

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Alternates:	Donald Poorman (632-9092)	Bureau of Politico - Military Affairs
	Jed C. Snyder (632-0620)	Bureau of Politico - Military Affairs

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

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Liaison Officer:	Clarence G. Collins (426-4262)	Director of Emergency Transportation

MEMBERSHIP ON WORKING GROUPS

Civil Defense

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Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation

Earthquakes

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Emergency Communications

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternate:	Sanford Glassman (426-8465)	Chief, Telecommunications Division

Food-Agriculture

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist

Government Operations

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Industrial Mobilization

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Law Enforcement & Public Safety

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	Elvin W. Sill (426-4270)	Office of Emergency Transportation
*	CDR Wayne P. Stevens (755-1174)	Special Policy Activities Officer U.S. Coast Guard

Military Mobilization

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Social Services

Member:	Leonard Mandrgoc (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

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Board Member:

John N. McMahon

Deputy Director, Central
Intelligence Agency

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Liaison Officer:	Fred A. Newton III (287-0423)	Director, Office of Program Analysis and Evaluation
Chairman, <u>Civil Defense</u> <u>Working Group:</u>	Dave McLoughlin (287-0486)	Acting Associate Director, State & Local Programs and Support
Alternate:	John E. Dickey (287-3830)	Assistant Associate Director, Office of Emergency Management Programs, SLPS
Point of Contact:	Joseph F. Mealy, Jr. (287-3886)	Chief, Emergency Management Systems Support Division, SLPS
Chairman, <u>Government Operations</u> <u>Working Group:</u>	John R. Brinkerhoff (287-3904)	Acting Associate Director, National Preparedness Programs
* Alternate:	Joseph A. Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Point of Contact:	Audrey J. Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Preparedness

MEMBERSHIP ON WORKING GROUPSEarthquakes

Member:	Richard W. Krimm (287-0176)	Assistant Associate Director, Office of Natural & Technological Hazards
Alternates:	Richard Sanderson (287-0270)	Chief, Natural Hazards Division
*	Ugo Morelli (287-0275)	Special Assistant, Natural Hazards Policy Staff
*Member:	Joe D. Winkle (287-0504)	Assistant Associate Director, Office of Disaster Assistance Programs
*Alternate:	Edward Sergent (287-0560)	Emergency Management Officer, Response Planning and Coordination Division, Office of Disaster Assistance Programs

Economic Stabilization & Public Finance

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternates:	F. Joseph Russo (287-3977)	Chief, Economic Resources Division
	Thomas McKay (287-3985)	Economic Resources Division

Emergency Communications

* Member:	Bruce J. Campbell (287-0086)	Assistant Associate Director, Information Resources Management Office of Emergency Operations
* Alternate:	John Clark (287-0106)	ICAF Fellow

Food-Agriculture

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Daniel Schmidt (287-3862)	Chief, Resources Assessment Division, Office of Resources Preparedness

Health

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Fred Haase (287-3948)	Health Resources Manager, Resources Planning Division

Human Resources

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Alexander Faison (287-3865)	Special Assistant to the Assistant Associate Director, Office of Resources Preparedness

Industrial Mobilization

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Prepared- ness
* Alternates:	Gerald Oplinger (287-3950)	Chief, Resources Planning Division
	Clair Blong (287-3949)	Industrial Specialist, Resources Planning Division

Law Enforcement & Public Safety

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Prepared- ness
* Alternate:	Frank Salcedo (287-0785)	Chief, Civil Security Division, Office of Mobilization Prepared- ness

Military Mobilization

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Prepared- ness
* Alternate:	Audrey Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Prepared- ness

Social Services

Member:	Dave McLoughlin (287-0486)	Acting Associate Director, State and Local Programs and Support
* Alternate:	James Makris (287-0756)	Acting Division Chief, Response Operations Division

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

GENERAL SERVICES ADMINISTRATION

Representatives

*Point of Contact: Clarence A. Lee, Jr. Director of Administrative Services
(566-1054)

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member: Clarence A. Lee, Jr. Director of Administrative Services
(566-1054)

Alternate: Alexander J. Eucare Emergency Planning Officer
(566-1877 or 1831)

Emergency Communications

Member: Frank J. Carr Assistant Administrator, Office of
(566-1000) Information Resources Management

Alternate: George Flynn Director, Special Programs Division
(566-0843)

Health

Member: Clarence A. Lee, Jr. Director of Administrative Services
(566-1054)

Alternate: Alexander J. Eucare Emergency Planning Officer
(566-1877 or 1831)

Law Enforcement & Public Safety

Member: Charles T. Cobb Assistant Commissioner, Office of
(566-0888) Federal Protective Service

Alternate: William J. Owen Director, Operations Services
(566-0267) Division

Military Mobilization

Observer: Edward Wirt Office of Policy and Agency
(557-7970) Assistance

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

NATIONAL COMMUNICATIONS SYSTEM

Representatives

Chairman, Emergency Communications

Working Group: LTG William J. Hilsman Manager, National Communications System
(692-0018)

Alternate: John G. Grimes Deputy Manager, National Communications System
(692-3760)

Point of Contact: Col Joseph C. Wheeler National Communications System
(692-9274)

MEMBERSHIP ON WORKING GROUPSEarthquakes

Member: COL Joseph E. Vercellone Assistant Manager for Emergency Preparedness
(692-2108)

Emergency Communications Working Group Secretariat

Executive Secretary: Col Joseph C. Wheeler
(692-9274)

* Staff Officer: Col Joseph E. Vercellone
(692-2108)

* Staff Officer: Cher Terry
(692-9274)

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

NATIONAL SECURITY COUNCIL STAFF

Representatives

Board Member:	MG Richard T. Boverie (395-3330)	Director of Defense Programs
* Liaison Officer:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Member:	Maj. Oliver L. North (395-3345)	National Security Council Staff Member
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Emergency Communications

Member:	Robert W. Helm (395-6923)	National Security Council Staff Member
* Alternate:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

Industrial Mobilization

Member:	Richard B. Levine (395-7351)	National Security Council
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Law Enforcement & Public Safety

Member:	MAJ Oliver L. North (395-3345)	National Security Council Staff Member
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Military Mobilization

* Member:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

OFFICE OF MANAGEMENT AND BUDGET

Representatives

Board Member: Joseph R. Wright Deputy Director
(395-4742) (395-3811)

Liaison Officer: James Jordan Budget Examiner
(395-5090)

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member: James Jordan Budget Examiner
(395-5090)

Economic Stabilization & Public Finance

Member: James Jordan Budget Examiner
(395-5090)

Emergency Communications

* Member: Dr. John Cogan Associate Director for Economics
(395-3120) and Government

Alternate: Gregory Henry Budget Examiner
(395-3850)

Food-Agriculture

Member: Dennis Dickstein Budget Examiner
(395-3446)

Government Operations

Member: James Jordan Budget Examiner
(395-5090)

Industrial Mobilization

Member: Amy F. Belasco Budget Examiner, National
(395-3850) Security Division

Alternate: Bruce Fitzgerald Economist
(395-3700)

Military Mobilization

Member:	Thomas Stanners (395-3780)	Chief, Personnel Policy Branch
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Social Services

Member:	John Ostenso (395-5611)	Management Analyst
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

ORGANIZATION OF THE JOINT CHIEFS OF STAFF

Representatives

Board Member:	Lt. Gen. James E. Dalton, USAF (694-5221)	Director, Joint Staff
Liaison Officer:	Colonel David K. Shroyer, USMC (697-2605)	Chief, Plans, Programs, and Mobilization Branch

MEMBERSHIP ON WORKING GROUPS

Emergency Communications

* Member:	BG Robert G. Lynn, USA (695-1369)	Deputy Director for Tactical Theater Command, Control & Communications Systems
Alternate:	Col. John J. Higgins (697-4230)	Chief, Defense Wide Communi- cations Systems Division

Military Mobilization

Member:	RADM D. L. Felt, USN (695-2934)	Deputy Director for Planning & Resources, J-4
Alternate:	BG J. T. Boddie, Jr., USAF (695-1143)	Assistant Deputy Director for Planning and Resources, J-4

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

EARTHQUAKES WORKING GROUPCHAIRMAN BY OFFICE OF SCIENCE AND TECHNOLOGY POLICY

Chairman:	George A. Keyworth (456-7116)	Director, Office of Science and and Technology Policy
Alternate:	Col Wayne G. Kay (395-3272)	Military Assistant to the Director, Office of Science and Technology Policy
Point of Contact:	Pat Neuhardt (395-3272)	Secretary, Office of Science and Technology Policy

DEPARTMENT OF DEFENSE

Member:	Richard E. Donnelly (695-7458)	Director, Industrial Resources, Office of the Deputy Under Secretary of Defense (Policy)
Alternates:	John Osterday (695-7580)	Staff Director, Industrial Base
	Rita A. Friga (756-2310)	Industrial Specialist, Office of the Under Secretary of Defense (R&E)

DEPARTMENT OF THE INTERIOR

Member:	Bette P. Segal (343-5781)	Special Assistant to the Deputy Assistant Secretary for Energy and Minerals
Member:	James F. Devine (860-7491)	Assistant Director for Engineering Geology, United States Geolo- gical Survey
Member:	John R. Filson (860-6471)	Chief, Office of Earthquake Studies, Geologic Division, United States Geological Survey
Alternate:	Walter W. Hays (860-6471)	Deputy for Research Applications, Office of Earthquake Studies

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Richard W. Krimm (287-0176)	Assistant Associate Director, Office of Natural & Technological Hazards
Alternates:	Richard Sanderson (287-0270)	Chief, Natural Hazards Division
*	Ugo Morelli (287-0275)	Special Assistant, Natural Hazards Policy Staff
* Member:	Joe D. Winkle (287-0504)	Assistant Associate Director, Office of Disaster Assistance Programs
* Alternate:	Edward Sergeant (287-0560)	Emergency Management Officer, Response Planning and Coordination Division, Office of Disaster Assistance Programs

NATIONAL COMMUNICATIONS SYSTEM

Member:	COL Joseph E. Vercellone (692-2108)	Assistant Manager for Emergency Preparedness
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NATIONAL SCIENCE FOUNDATION

Observer Member:	Dr. Jack T. Sanderson (357-9832)	Assistant Director for Engineering
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NATIONAL SECURITY COUNCIL

Member:	Maj. Oliver L. North (395-3345)	National Security Council Staff Member
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NUCLEAR REGULATORY COMMISSION

Member:	Dr. Robert E. Jackson (492-8063)	Chief, Geosciences Branch, Division of Engineering
Alternate:	Dr. Stephen Brocoum (492-4414)	Geosciences Branch, Division of Engineering

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

ECONOMIC STABILIZATION AND PUBLIC FINANCE WORKING GROUPCHAIRMAN BY DEPARTMENT OF THE TREASURY

Chairman:	Roger W. Mehle, Jr. (566-2103)	Assistant Secretary (Domestic Finance)
Alternate:	Manuel H. Johnson (566-2551)	Assistant Secretary (Economic Policy)
Point of Contact:	C. Warren Carter (566-5806)	Deputy Assistant Secretary (Federal Finance)

DEPARTMENT OF AGRICULTURE

Member:	J. Dawson Ahalt (447-4164)	Deputy Assistant Secretary for Economics
Alternates:	Richard McArdle (447-5913)	World Agricultural Outlook Board
	Homer Stroikey (447-5171)	Agricultural Stabilization & Conservation Service

Member:	James Zellner (447-8829)	Associate Director, National Economics Division
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DEPARTMENT OF COMMERCE

Member:	Kenneth Brown (377-4024)	Deputy Director, Bureau of Industrial Economics
Alternate:	John Richards (377-4506)	Director of the Office of Industrial Resource Administration

DEPARTMENT OF DEFENSE

Member:	Dr. Talbot Lindstrom (697-4172)	Deputy Under Secretary of Defense for Research and Engineering (International Programs and Technology)
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DEPARTMENT OF ENERGY

* Member:	Stephen T. Minihan (252-5667)	Acting Deputy Director, Division of Oil and Gas Policy, Office of Policy, Planning and Analysis
Alternate:	Benton F. Massell (252-5589)	Office of Energy Contingency Planning

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	David Karnes (755-7123)	Executive Assistant to the Under Secretary
Alternate:	Alan Coffey (755-7240)	Deputy General Counsel

DEPARTMENT OF LABOR

Member:	William M. Otter (523-8305)	Administrator, Wage and Hour Division, Employment Standards Administration
Alternates:	Glenn Easton (523-7531)	Special Assistant to the Administrator
	Terrell Waters (523-8739)	Emergency Preparedness Coordinator

DEPARTMENT OF STATE

Member:	Ernest B. Johnston (632-7950)	Deputy Assistant Secretary, Bureau of Economic and Business Affairs
Alternate:	Paul Balabanis (632-1548)	Director, Planning & Economic Analysis Staff

COUNCIL OF ECONOMIC ADVISERS

Members:	Adrian Throop (395-3310)	Senior Economist
	Benjamin Zycher (395-5680)	Senior Staff Economist

EMERGENCY MOBILIZATION PREPAREDNESS BOARD**EMERGENCY COMMUNICATIONS WORKING GROUP****CHAIRMAN BY NATIONAL COMMUNICATIONS SYSTEM**

Chairman: LTG William J. Hilsman (692-0018) **Manager, National Communications System**

Alternate: John G. Grimes (692-3760) **Deputy Manager, National Communications System**

Point of Contact: Col Joseph C. Wheeler (692-9274) **National Communications System**

VICE CHAIRMAN BY DEPARTMENT OF COMMERCE

***Vice Chairman:** Sue Steubing (377-1840) **Acting Assistant Secretary, National Telecommunications and Information Administration**

*** Point of Contact:** Jordan Brilliant (377-1896) **Manager, Emergency Communications Program, Office of Policy Analysis and Development**

Member: Bohdan Denysyk (377-5491) **Deputy Assistant Secretary for Export Administration**

Alternate: Joseph Jasinski (377-4506) **Office of Industrial Resource Administration**

DEPARTMENT OF AGRICULTURE

Member: Claude W. Gifford (447-8005) **Deputy Director for Publishing and Visual Communications, Office of Information**

DEPARTMENT OF DEFENSE

Member: William J. Cook (695-2844) **Special Assistant to the Assistant Deputy Under Secretary, Communications Command and Control**

DEPARTMENT OF ENERGY

Member: John W. Polk (353-3685) **Director, Office of Computer Services and Telecommunication Management**

Alternate: James M. Brown, Jr. (252-5150) **National Security and Emergency Operations Division**

DEPARTMENT OF JUSTICE

Member: Rhoda R. Mancher Deputy Assistant Attorney General,
(633-4559) Office of Information Technology

Alternate: Richard L. Dehaan Director, Systems Policy Staff,
(633-4292) Office of Information Technology

DEPARTMENT OF STATE

Member: Stuart Branch Deputy Assistant Secretary for
(632-1000) Communications

* Alternates: Tom Ramsey Director, Communications
(632-3062) Interagency Affairs

* Lowell Jones Special Assistant, Interagency
(632-1569) Affairs

DEPARTMENT OF TRANSPORTATION

Member: Raymond A. Karam Deputy Assistant Secretary for
(426-9192) Budget and Programs

Alternate: Sanford Glassman Chief, Telecommunications Division
(426-8465)

DEPARTMENT OF THE TREASURY

Member: ** J. Robert McBrien Deputy for Security Affairs and
(566-8534) Crisis Management

Alternate: Gary E. Johnson Chief, Communications Security Staff
(566-2679)

FEDERAL COMMUNICATIONS COMMISSION

Member: Mark S. Fowler Chairman
(632-6600)

Alternate: Dr. Robert S. Powers Acting Chief Scientist
(632-7060)

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member: Bruce J. Campbell Assistant Associate Director, Infor-
(287-0086) mation Resources Management, Office
of Emergency Operations

* Alternate: John Clark ICAF Fellow
(287-0106)

** Acting until the Member is named

GENERAL SERVICES ADMINISTRATION

Member:	Frank J. Carr (566-1000)	Assistant Administrator, Office of Information Resources Management
Alternate:	George Flynn (566-0843)	Director, Special Programs Division

NATIONAL SECURITY COUNCIL STAFF

Member:	Robert W. Helm (395-6923)	National Security Council Staff Member
Alternate:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

OFFICE OF MANAGEMENT AND BUDGET

* Member:	Dr. John Cogan (395-3120)	Associate Director for Economics and Government
Alternate:	Gregory Henry (395-3850)	Budget Examiner

OFFICE OF POLICY DEVELOPMENT

Member:	Michael Uhlmann (456-2372)	Special Assistant to the President for Policy Development
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OFFICE OF SCIENCE AND TECHNOLOGY POLICY

Member:	Col Wayne G. Kay (395-3272)	Military Assistant to the Director, Office of Science and Technology Policy
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ORGANIZATION OF THE JOINT CHIEFS OF STAFF

* Member:	BG Robert G. Lynn (695-1369)	Deputy Director for Tactical Theater Command, Control & Communications Systems
Alternate:	COL John J. Higgins (697-4230)	Chief, Defense Wide Communications Systems Division

UNITED STATES POSTAL SERVICE

Member:	James V. Jellison (245-5472)	Senior Assistant Postmaster General, Operations Group
Alternate:	Thomas Reese (245-5105)	Director of Strategic Analysis Office

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FOOD-AGRICULTURE WORKING GROUP

CHAIRMAN BY DEPARTMENT OF AGRICULTURE

Chairman: (Vacant)

Alternate: Alan T. Tracy
(447-2593)

Deputy Under Secretary for Inter-
national Affairs and Commodity
Programs

Point of Contact: (Vacant)

DEPARTMENT OF COMMERCE

Member: Bohdan Denysyk
(377-5491)

Deputy Assistant Secretary for Export
Administration

Alternate: Harold Hendon
(377-4042)

Office of Industrial Resource
Administration

DEPARTMENT OF DEFENSE

Member: M. N. Shriber
(697-4186)

Deputy Assistant Secretary, Logistics
& Material Management (MRA&L)

Alternate: Robert J. Moore
(695-2207)

Deputy Director, Material Management
Systems Division (MRA&L)

DEPARTMENT OF ENERGY

Member: Richard G. Furiga
(252-4410)

Deputy Assistant Secretary for Stra-
tegic Petroleum Reserve

Alternate: Brian Woodward
(252-1365)

Energy Supply Evaluation and Risk
Assessment Division

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member: Richard Ronk
(245-1057)

Deputy Director, Bureau of Foods

DEPARTMENT OF THE INTERIOR

Member:	Frank A. DuBois (343-6734)	Deputy Assistant Secretary, Land & Water Resources
Alternate:	William Wilson (343-2167)	Emergency Water Planner

DEPARTMENT OF LABOR

Member:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration
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DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist

ENVIRONMENTAL PROTECTION AGENCY

Member:	Paul Cahill (382-5053)	Director, Office of Federal Activities
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FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Daniel Schmidt (287-3862)	Chief, Resources Assessment Division, Office of Resources Preparedness

OFFICE OF MANAGEMENT AND BUDGET

Member:	Dennis Dickstein (395-3446)	Budget Examiner
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OFFICE OF POLICY DEVELOPMENT

Member:	Burleigh Leonard (456-2273)	Office of Policy Development
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

GOVERNMENT OPERATIONS WORKING GROUP

CHAIRMAN BY FEDERAL EMERGENCY MANAGEMENT AGENCY

Chairman:	John R. Brinkerhoff (287-3904)	Acting Associate Director, National Preparedness Programs Directorate
* Alternate:	Joseph A. Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Point of Contact:	Audrey J. Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Preparedness

DEPARTMENT OF DEFENSE

Member:	Craig Alderman, Jr. (694-1308)	Director for Emergency Planning
Alternate:	Shirley Axtell (695-6285)	Assistant to the Director for Emergency Planning

DEPARTMENT OF ENERGY

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Alternate:	Edwin J. Istvan (252-5608)	Special Assistant to the Deputy Assis- tant Secretary for Energy Emergen- cies

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Edwin Sullivan (245-7097)	Director, Office of Management Services
Alternate:	Jacqueline Gleason (245-0645)	Emergency Coordinator

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Alan Coffey (755-7240)	Deputy General Counsel
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DEPARTMENT OF JUSTICE

Member:	Richard Willard (633-3333)	Deputy Assistant Attorney General, Civil Division
Alternates:	Alan L. Ferber (633-4770)	Trial Attorney, Civil Division
	Jeffrey Fogel (633-2286)	Chief of Staff, EMPB Support Group

DEPARTMENT OF STATE

Member:	H. Freeman Matthews, Jr. (632-2298)	Deputy Director, Office of Management Operations
Alternate:	Guy E. Coriden (632-0672)	Associate Director, Office of Manage- ment Operations

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

DEPARTMENT OF THE TREASURY

Member:	Cora P. Beebe (566-5391)	Assistant Secretary (Administration)
Alternate:	George Astengo (566-2033)	Deputy Assistant Secretary (Administration)

OFFICE OF MANAGEMENT AND BUDGET

Member:	James Jordan (395-5090)	Budget Examiner
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

HEALTH WORKING GROUP

CHAired BY DEPARTMENT OF HEALTH AND HUMAN SERVICES

Chairman:	Edward Brandt, Jr. (245-7694)	Assistant Secretary for Health
Alternate:	William H. Foege (404/329-3291) FTS 8-236-3291	Director, Centers for Disease Control Atlanta, Georgia
Point of Contact:	Thomas P. Reutershan (443-1167)	Emergency Coordinator, Public Health Service

DEPARTMENT OF AGRICULTURE

Member:	John Ford (447-7813)	Deputy Assistant Secretary for Marketing and Inspection Services
Alternate:	Dr. Robert Williamson (436-8261)	Director of the National Program Planning Staff

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Leo McIntyre (377-0128)	Industrial Specialist, Bureau of Industrial Economics

DEPARTMENT OF DEFENSE

Member:	Jay C. Bisgard, M.D. (694-1418)	Acting Deputy Assistant Secretary of Defense for Medical Readiness
Alternate:	Vernon McKenzie (697-2111)	Principal Deputy Assistant Secretary of Defense for Health Affairs

DEPARTMENT OF EDUCATION

* Member:	Diane Vines (755-1100)	White House Fellow
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DEPARTMENT OF ENERGY

Member:	Robert W. Davies (252-2407)	Deputy Assistant Secretary for Envi- ronment, Safety, & Health
Alternate:	Hal Hollister (252-2409)	Scientific Advisor to the Deputy Assistant Secretary for Environ- ment, Safety, and Health

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Mary Lee Garfield (755-6646)	Special Assistant to the General Counsel
Alternate:	Abbie J. Weist (755-7380)	Liaison Officer

DEPARTMENT OF LABOR

Member:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration
Alternate:	Eldridge Tabb (523-6230)	Emergency Planning Officer, Office of the Assistant Secretary for Administration and Management

ENVIRONMENTAL PROTECTION AGENCY

Member:	Paul Cahill (382-5053)	Director, Office of Federal Activities
Alternates:	Louis Cordia (382-5053)	Office of Federal Activities
	Alexander Williams (382-5909)	Office of Federal Activities

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Fred Haase (287-3948)	Health Resources Manager, Resources Planning Division

GENERAL SERVICES ADMINISTRATION

Member:	Clarence A. Lee, Jr. (566-1054)	Director, Office of Administrative Services
Alternate:	Alexander J. Eucare (566-1877 or 1831)	Emergency Planning Officer

OFFICE OF POLICY DEVELOPMENT

Member:	Robert Carleson (456-6630)	Special Assistant to the President for Policy Development
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

HUMAN RESOURCES WORKING GROUP

CHAired BY DEPARTMENT OF LABOR

Chairman:	Albert Angrisani (523-6050)	Assistant Secretary for Employment and Training Administration
Alternate:	Joyce Kaiser (376-6503)	Associate Assistant Secretary for Employment and Training Administration
Point of Contact:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration
Alt. Point of Contact:	Eldridge L. Tabb (523-6230)	Emergency Planning Officer, Office of the Assistant Secretary for Administration and Management

DEPARTMENT OF AGRICULTURE

Member:	Dr. Terry Kinney (447-5923)	Acting Assistant Secretary, Science and Education
* Alternate:	Dr. Arthur H. Nies (447-3801)	Deputy Administrator for Administrative Management

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF DEFENSE

Member:	Charles W. Groover (697-9103)	Deputy Assistant Secretary of Defense (Program Integration)
Alternate:	Steve Denney (695-0711)	Mobilization Requirements (MRA&L)

DEPARTMENT OF EDUCATION

Member:	Robert Worthington (245-8166)	Assistant Secretary for Vocational & Adult Education
* Alternate:	Howard Hjelm (245-2278)	Director, Division National Vocational Programs

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Thomas King (245-7153)	Senior Special Assistant to the Assis- tant Secretary for Personnel Administration
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DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Mark Goldhaber (755-5005)	Legislative Assistant
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DEPARTMENT OF THE INTERIOR

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Administration
Alternate:	Morris A. Simms (343-6761)	Director of Personnel

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Alexander Faison (287-3865)	Special Assistant to the Assistant Associate Director, Office of Resources Preparedness

OFFICE OF PERSONNEL MANAGEMENT

Member:	Terry W. Culler (254-3134)	Assistant Director for Planning and Evaluation
Alternates:	Schelia Miller/ James Connors (632-4533)	Alternate Emergency Preparedness Coordinator, Office of Management

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

INDUSTRIAL MOBILIZATION WORKING GROUP

CHAired BY DEPARTMENT OF COMMERCE

Chairman:	Lawrence Brady (377-1455)	Assistant Secretary for Trade Administration
Alternate:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Point of Contact:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF AGRICULTURE

Member:	Ruth Reister (447-5277)	Deputy Under Secretary, Small Community and Rural Development
Alternates:	Robert Wojciechowski (447-3168)	Deputy Director, Emergency Operations and Livestock Program Division
	Harold Gay (447-4283)	Chief, Emergency Preparedness Branch

DEPARTMENT OF DEFENSE

Member:	Richard E. Donnelly (695-7458)	Director, Industrial Resources, Office of the Deputy Under Secretary for Defense Research & Evaluation
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DEPARTMENT OF EDUCATION

* Member:	James Horn (245-8506)	Director, State and Local Programs Office of Elementary and Secondary Education
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DEPARTMENT OF ENERGY

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Alternate:	Samuel M. Bradley (252-2443)	Acting Deputy Director, Office of Energy Emergencies

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Alan Kaplan (443-1382)	Food & Drug Administration
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DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Robert E. Hudak (755-6383)	Assistant Inspector General
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DEPARTMENT OF THE INTERIOR

Member:	Perry Pendley (343-4323)	Deputy Assistant Secretary for Energy and Materials
Alternate:	Dr. John Morgan (634-1330)	Chief Staff Officer, Bureau of Mines

DEPARTMENT OF LABOR

Member:	Tom Plewes (523-1180)	Assistant Commissioner, Office of Employment Structure and Trends, Bureau of Labor Statistics
Alternate:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration

DEPARTMENT OF STATE

Member:	Michael Calingaert (632-1625)	Deputy Assistant Secretary, Inter- national Resources and Food Policy, Bureau of Economic and Business Affairs
Alternate:	Ann Hollick (632-7952)	Director, Office of International Commodities, Bureau of Economic and Business Affairs

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

DEPARTMENT OF THE TREASURY

Member:	J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management
Alternate:	Charles Schotta (566-5881)	Deputy Assistant Secretary (Com- modities and Natural Resources)

COUNCIL OF ECONOMIC ADVISERS

Member:	Benjamin Zycher (395-5680)	Senior Staff Economist
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ENVIRONMENTAL PROTECTION AGENCY

Member:	T. Jackson Verell, Sr. (382-2021)	Emergency Preparedness Coordinator
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FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
* Alternates:	Gerald Oplinger (287-3950)	Chief, Resources Planning Division
	Clair Blong (287-3949)	Industrial Specialist, Resources Plan- ning Division

NATIONAL SECURITY COUNCIL STAFF

Member:	Richard B. Levine (395-7351)	National Security Council
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OFFICE OF MANAGEMENT AND BUDGET

Member:	Amy F. Belasco (395-3850)	Budget Examiner, National Security Division
Alternate:	Bruce Fitzgerald (395-3700)	Economist

OFFICE OF POLICY DEVELOPMENT

Member:	Wendell Gunn (456-6437)	Special Assistant to the President
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U.S. ARMY CORPS OF ENGINEERS

Member:	Col. Brian J. Branagan (272-0196)	Assistant Chief, Construction Operations Division
Alternate:	William L. Jarrell (272-0830)	Mobilization Planning Officer

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

LAW ENFORCEMENT AND PUBLIC SAFETY WORKING GROUP

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Chairman:	D. Lowell Jensen (633-2601)	Assistant Attorney General, Criminal Division
Alternate:	Mark M. Richard (633-2333)	Deputy Assistant Attorney General, Criminal Division
Point of Contact:	Jeffrey I. Fogel (633-2286)	Chief of Staff, Criminal Division, DOJ/EMPB Support Group
Alternate Point of Contact:	Robert Payne (633-4535)	Staff Assistant DOJ/EMPB Support Group

DEPARTMENT OF AGRICULTURE

Member:	John V. Graziano (447-8001)	Inspector General
* Alternate:	Francis J. Farrell (447-3853)	Director, Security Division
Member:	Gary Snyder (436-8295)	Assistant Director for Field Opera- tions Support Staff
Alternate:	Donald Thompson (436-8295)	Staff Officer

DEPARTMENT OF DEFENSE

Member:	Kathleen Buck (697-2714)	Assistant General Counsel (OSD)
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DEPARTMENT OF ENERGY

Member:	Troy E. Wade (252-2179)	Deputy Assistant Secretary for Defense Programs
Alternate:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs, Defense Programs

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Alan Coffey (755-7240)	Deputy General Counsel
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DEPARTMENT OF THE INTERIOR

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Administration
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Alternates:	Robert A. Smoak (343-8357)	Chief, Division of Enforcement and Security Management
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*	Harry A. DeLashmutt (343-6319)	Director of Enforcement and Security Management
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DEPARTMENT OF STATE

* Member:	Louis D. Goelz (632-1978)	Deputy Assistant Secretary for Visa Services, Bureau of Consular Affairs
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Alternate:	Cornelius D. Scully (632-1980)	Director, Office of Legislations & Regulations & Advisory Assis- tance
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DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
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Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
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	Elvin W. Sill (426-4270)	Office of Emergency Transportation
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*	CDR Wayne P. Stevens (755-1174)	Special Policy Activities Officer, U.S. Coast Guard
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DEPARTMENT OF THE TREASURY

Member:	Robert E. Powis (566-5054)	Deputy Assistant Secretary (Enforcement)
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Alternate:	J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management, Office of Assistant Secretary (Enforcement and Opera- tions)
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FEDERAL EMERGENCY MANAGEMENT AGENCY

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Alternate:	Frank Salcedo (287-0785)	Chief, Civil Security Division, Office of Mobilization Preparedness

GENERAL SERVICES ADMINISTRATION

Member:	Charles T. Cobb (566-0888)	Assistant Commissioner, Office of Federal Protective Service
Alternate:	William J. Owen (566-0267)	Director, Operations Services Division

NATIONAL SECURITY COUNCIL STAFF

Member:	MAJ Oliver L. North (395-3345)	National Security Council Staff Member
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OFFICE OF POLICY DEVELOPMENT

Member:	Michael Uhlmann (456-2372)	Special Assistant to the President for Policy Development
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U.S. POSTAL SERVICE

Member:	Kenneth H. Fletcher (245-5445)	Chief Postal Inspector
Alternate:	Ralph H. Jusell (245-5325)	Civil Defense Coordinator

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

MILITARY MOBILIZATION WORKING GROUP

CHAired BY DEPARTMENT OF DEFENSE

Chairman:	Lawrence J. Korb (695-5254)	Assistant Secretary of Defense for Manpower, Reserve Affairs, and Logistics
Alternate:	Charles W. Groover (697-9103)	Deputy Assistant Secretary of Defense for Program Integration
Point of Contact:	Dale R. Tahtinen (695-0711)	Director, Mobilization Planning and Requirements
Alt. Point of Contact:	Elaine Babcock (695-0711)	Office of Mobilization Planning and Requirements
Members:	Kenneth P. Bergquist (695-9652)	Deputy Assistant Secretary of the Army for Reserve Affairs and Mobilization
	E. C. Grayson (695-4350)	Deputy Assistant Secretary of the Navy for Manpower
	James W. Lucas (697-1032)	Principal Deputy Assistant Secretary of the Air Force for Manpower, Reserve Affairs, and Installations
	John Mittino (695-6322)	Assistant Deputy Under Secretary for Production
	Jay C. Bisgard, M.D. (694-1418)	Acting Deputy Assistant Secretary of Defense for Medical Readiness

DEPARTMENT OF AGRICULTURE

Member:	Richard D. Siegel (447-3108)	Deputy Assistant Secretary, Natural Resources and Environment
Alternate:	Raymond Bostow (447-5094)	Section Head, Farm Storage Facility and Program Development Section

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Paul H. Butler (377-2323)	Office of Industrial Resource Administration

DEPARTMENT OF ENERGY

Member:	Richard D. Furiga (252-4410)	Deputy Assistant Secretary for Strategic Petroleum Reserve
Alternate:	Richard E. Weiner (252-1311)	Director, Office of Energy Emergency Operations

DEPARTMENT OF LABOR

Member:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration
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DEPARTMENT OF STATE

Member:	Robert Dean (632-1791)	Deputy Director, Bureau of Politico - Military Affairs
Alternates:	Donald Poorman (632-9092)	Bureau of Politico - Military Affairs
	Jed C. Snyder (632-0620)	Bureau of Politico - Military Affairs

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

DEPARTMENT OF THE TREASURY

Observer:	Dan Dennison (376-0325)	Preparedness and Physical Security Division
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FEDERAL EMERGENCY MANAGEMENT AGENCY

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Alternate:	Audrey Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Preparedness

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

SOCIAL SERVICES WORKING GROUP

CHAired BY DEPARTMENT OF HEALTH AND HUMAN SERVICES

Chairman:	Dorcas R. Hardy (245-7246)	Assistant Secretary for Human Development Services
Alternate:	David Rust (245-7027)	Director, Office of Policy Co- ordination and Review, Office of Human Development Services
* Point of Contact:	Sylvia Vela (245-2874)	Emergency Preparedness Coordinator, Office of Policy Coordination and Review

DEPARTMENT OF AGRICULTURE

Member:	John Bode (447-5795)	Deputy Assistant Secretary, Food and Consumer Services
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DEPARTMENT OF DEFENSE

Member:	COL Larry N. Osborne (697-3203)	Chief, Military Support Division, Office of the Deputy Chief of Staff for Military Operations, Department of the Army
Alternate:	Anthony Auletta (697-3578)	Military Support Division

DEPARTMENT OF EDUCATION

* Member:	Darld Long (245-0565)	Deputy Director, National Institute of Handicapped Research
* Alternate:	Richard LeClair (245-0073)	Special Assistant to the Director of National Institute of Handicapped Research

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Silvio de Bartolomeis (755-6490)	Executive Assistant to the Assistant Secretary for Housing
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DEPARTMENT OF LABOR

Member:	Tom O'Brien (523-6341)	Office of the Assistant Secretary for Administration and Management
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DEPARTMENT OF TRANSPORTATION

Member:	Leonard Mandrgoc (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation
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DEPARTMENT OF THE TREASURY

Member:	Gerald Murphy (566-2861)	Deputy Fiscal Assistant Secretary
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Alternate:	Robert Miller (566-9304)	Special Assistant to Assistant Secretary (Administration)
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ACTION

Member:	Thomas Lias (254-8080)	Assistant Director, Office of Volunteer Liaison
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Alternate:	Jeffrey Hammer (254-8420)	Director, Policy Division
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FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Dave McLoughlin (287-0486)	Acting Associate Director, State and Local Programs and Support
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* Alternate:	James Makris (287-0756)	Acting Division Chief, Response Operations Division
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OFFICE OF MANAGEMENT AND BUDGET

Member:	John Ostenso (395-5611)	Management Analyst
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OFFICE OF POLICY DEVELOPMENT

Member:	Robert Carleson (456-6630)	Special Assistant to the President for Policy Development
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SMALL BUSINESS ADMINISTRATION

Member:	Bernard Kulik (653-6879)	Deputy Associate Administrator for Disaster Assistance
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VETERANS ADMINISTRATION

Member:	George Moerman (389-3042)	Assistant Director for Loan Policy
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