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F-3

- I. PREPAREDNESS AREA: Civil Defense
- II. IMPLEMENTATION MEASURE: Complete the analyses and make preparations for major funding decisions related to protection of key defense and population relocation support industries.
- III. PRIORITY:
- IV. STATUS: Contained in current program.
- V. EXPECTED BENEFITS: Analyses and preparations will provide a basis for major Administration funding decisions regarding how best to deploy industrial protection programs to ensure the continued functioning of essential industries and services during a period of crisis.
- VI.

<u>IMPLEMENTATION MILESTONES:</u>	<u>Deliverable</u>	<u>Organization(s)</u>	<u>Date</u>
a. Complete Protection of Industrial Capability Program Plan based on revised FY 83 budget.	Plan	FEMA	1st Q FY 83
b. Identify key industries, their locations and production requirements.	Analysis report	FEMA	3rd Q FY 83
c. Establish matrix of candidate industrial protection countermeasures and strategies.	Analysis report	FEMA	3rd Q FY 83
d. Apply matrix of counter-measure strategies to key industrial sectors to determine costs and effectiveness.	Analysis report	FEMA	3rd Q FY 83
e. Complete infrastructure analyses in support of industrial protection (i.e., energy, transportation, water, etc.).	Analysis report	FEMA	4th Q FY 83

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<u>(Milestones Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
f. Complete assessment of industrial protection concept feasibility.	Analysis report	FEMA	4th Q FY 83
g. Develop and test guidance for industry/business relative to protection procedures, costs and benefits.	Guidance documents	FEMA	4th Q FY 83
h. Complete industrial protection plans to demonstrate plant-level feasibility	Industry plans	FEMA	4th Q FY 83
i. Establish alternative means to motivate industry/business participation in industrial protection programs.	Report	FEMA	4th Q FY 83
j. Complete analyses and submit deployment plans for approval.	Analysis report and deployment plan	FEMA	4th Q FY 83
k. Obtain funding decision.	Decision	FEMA	Classified

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	
\$1,400K	--	- Within Current Budgets
	\$6,900K	_ Requires Additional Appropriations

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G-1

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Evaluate future basic and applied research needs in earthquake prediction and mitigation.
- III. PRIORITY:
- IV. STATUS: Included in agencies' current programs.
- V. EXPECTED BENEFIT: The product of these evaluations can enable the government to better assess and allocate future funding needs. Assessments of these needs can lead to directing research efforts in the most effective manner and to more clearly defined roles for Federal, State, and local agencies and private sector in conducting research, allocating resources, and assigning responsibilities.
- VI. IMPLEMENTATION MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|--------------------------------|
| a. Evaluate progress in earthquake engineering in the past decade and identify research needs. | Report | NSF | 1st Q
FY 83 |
| b. Conduct review to identify areas which merit emphasis in basic and applied research of earthquake prediction and mitigation. | Report | USGS | 4th Q
FY 83 |
| c. Conduct review to identify areas which merit emphasis in basic and applied research in earthquake hazard assessment. | Report | USGS | 4th Q
FY 84 |
| d. Conduct workshops to identify specific research needs. | Reports | NSF | 1st Q
FY 83 &
Continuing |
- VII. COST IMPLICATIONS:
- | <u>FY83</u> | <u>FY84</u> | <u>FY85</u> | <u>FY 86</u> | |
|-------------|-------------|-------------|--------------|--------------------------|
| \$140K | \$140K | \$115K | \$115K | - Within Current Budgets |

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G-2

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Continue or enhance, where appropriate, earthquake prediction measures.
- III. PRIORITY:
- IV. STATUS: Included in agencies' current programs.
- V. EXPECTED BENEFIT: Earthquake prediction. Improved reliability of statements on the increased probability of an imminent catastrophic earthquake may provide: warni to the populace to avoid hazardous structures, lead time to prepare emergency response equipment and personnel, lead time to suspend or cautiously pursue hazardous critical industrial activities.

VI.	<u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u> <u>FY</u>
a.	Develop earthquake prediction and earthquake occurrence response plans for USGS and coordinate with FEMA, State and local Governments.	USGS earthquake predictions and earthquake response plans adopted.	USGS	2nd Q FY 83
b.	Establish the conceptual design of an operational earthquake prediction system for implementation if research results indicate likely success of such a system.	Report on concepts and cost estimates for operational system.	USGS	2nd Q FY 83
c.	Focus present earthquake prediction research efforts on coordinated experiments in southern and central California.	Coordinated experiments established in central and southern California. Prediction research data bases established.	USGS	4th Q FY 83
d.	Refine earthquake potential on active faults in California by establishing the tectonic setting, earthquake recurrence intervals, and slip rates.	Regional maps of earthquake potential showing maximum earthquakes and annual probabilities for major faults.	USGS	3rd Q FY 84 & Continuing

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
\$9,590	\$9,590K	\$9,600K	\$9,600K	- Within Current Budgets

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G-3

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Continue or enhance, where appropriate, earthquake hazard assessment measures.
- III. PRIORITY:
- IV. STATUS: FEMA Southern California Earthquake Preparedness Project is ongoing through FY 83 and is included in current programs. USGS report is being prepared and should be completed by the date indicated. (Included in current program.)
- V. EXPECTED BENEFIT: Assessments of the anticipated severity of ground shaking, ground rupture due to faulting, and ground failure can provide valuable data and information for earthquake-resistant construction, land-use planning, the design of critical facilities, and earthquake preparedness. This enhanced data and information capability should ultimately reduce casualties and damage to buildings, lessen the potential for economic instabilities and minimize adverse impacts on the national defense capabilities in California.
- VI. IMPLEMENTING MILESTONES:

	<u>Deliverable</u>	<u>Organization(s)</u>	<u>Date</u>
a. Continue earthquake hazards assessment research in urban regions at high seismic risk, e.g., Los Angeles, Salt Lake City, Anchorage, Puget Sound, and other locales.	Reports on urban regions at approximate rate of one report every three years.	USGS	2nd Q FY 83 & Continuing
b. Synthesize research data and findings on earthquake hazards in the Los Angeles region.	First draft of report completed.	USGS	2nd Q FY 83
c. Completion of the Southern California Earthquake Preparedness Project.	Prototype preparedness plans for San Bernardino County, the city of Los Angeles, and a small city being selected.	FEMA	4th Q FY 83
	A plan for protecting people in a high-rise building.	FEMA	4th Q FY 83

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
	Prototype preparedness plan for southern California (Los Angeles, Ventura, San Bernardino, Orange, and Riverside Counties).	FEMA	4th Q FY 83
	The prototypical materials developed by SCEPP on earthquake preparedness and mitigation will be modified to make them suitable for use in northern California.	FEMA	2nd Q FY 84
d. Completion of a consensus set of seismic provisions for use in new building designs.	Resource document for trial design use.	FEMA	3rd Q FY 83
e. Conduct engineering evaluations using the provisions of baseline criteria for 27 buildings in four cities.	Analysis report	FEMA	3rd Q FY 83
f. Evaluate buildings in three additional cities.	Analysis report	FEMA	3rd Q FY 84
g. Encourage adoption of the provisions by state and local building authorities.	Educational Program	FEMA	4th Q FY 85 & Continuing

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
\$5,525K	\$5,050K	\$5,000K	\$5,000K	- Within Current Budgets

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G-4

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Improve scientific and engineering mitigation capabilities.
- III. PRIORITY:
- IV. STATUS: Included in agencies' current programs.
- V. EXPECTED BENEFIT: Improved design and construction standards, codes, and practices which can lead to more efficiently engineered facilities. More efficiently designed utilities and infrastructure can assist in minimizing loss of life and reduce property damage in a major earthquake.

VI. <u>IMPLEMENTING MILESTONES</u> :	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Improve understanding and prediction of potentially damaging ground motions generated by an earthquake.	Reports	NSF	3rd Q FY 82 & Continuing
b. Continue operation of National Strong Motion Network.	Data and reports	USGS	4th Q FY 82 & Continuing
c. Study of feasibility of strong ground shaking warning network.	Report	NSF	4th Q FY 83
d. Continue work of Inter-agency Committee on Seismic Safety in Construction.	Periodic reports	FEMA	4th Q FY 83 & Continuing
e. Conduct research on response of structures, architectural, and nonstructural components to ground motions (analytical, numerical, and experimental).	Reports	NSF	4th Q FY 82 & Continuing
f. Conduct research on remedial measures for existing hazardous buildings.	Reports	NSF	4th Q FY 83 & Continuing

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<u>Milestone (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
g. Conduct research on life-line systems (gas, water, communications, highways, railroads, etc.).	Reports	NSF	4th Q FY 82 & Continuing
h. Conduct research on methods to isolate major structures from vibrations.	Reports	NSF	4th Q FY 82 & Continuing
i. Conduct research on socio-economic aspects of hazard mitigation, earthquake preparedness, disaster impacts and responses.	Reports	NSF	4th Q FY 82 & Continuing
j. Conduct research on improved methods of information dissemination and utilization by design professionals.	Reports	NSF	4th Q FY 82 & Continuing

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY 84</u>	<u>FY 85</u>	<u>FY 86</u>	
\$26,430K	\$29,880K	\$32,050K	\$32,750K	- Within Current Budgets

G-5

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Develop Federal earthquake response plans.
- III. PRIORITY:
- IV. STATUS: Coordination of the development of a Federal response plan is presently included in FY 83 and FY 84 programs. Site-specific plans for three high-risk, high-population areas are already in existence. These are San Francisco, Salt Lake City, and Seattle-Puget Sound.
- V. EXPECTED BENEFIT: Ensure prompt and coordinated Federal assistance to affected State and local governments and communities, enhance the management and allocation of Federal resources to facilitate emergency operations and recovery, and reduce the impact of such an event on our national defense capability.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--|---------------------|----------------|
| a. Establish a FEMA-chaired Interagency Working Group to develop Federal response plans. | Charter | FEMA | 1st Q
FY 83 |
| b. Evaluate current Federal earthquake response plans and capability. | Report | FEMA | 2nd Q
FY 83 |
| c. Update vulnerability assessment of California presently used as basis for site-specific plans. | Revised estimates report | FEMA | 2nd Q
FY 83 |
| d. Conduct vulnerability assessment of military installations and defense contractors in the California area.* | Vulnerability assessment report of critical manufacturers and military installations.* | DOD | 2nd Q
FY 83 |
| | Recommended contractor/government measures.* | DOD | 2nd Q
FY 84 |
| | List of recommended government programs/assistance in order of priority.* | DOD | 2nd Q
FY 84 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Develop planning guidance.	Publish guidance in Federal Register.	FEMA	3rd Q FY 83
f. Federal agencies complete draft response Plans.	Draft Plan	FEMA	2nd Q FY 84
g. Prepare DOD preparedness plan covering Military installations and defense contractors.*	DOD Preparedness Plan.*	DOD	3rd Q FY 84
h. Complete the Federal Response Plan for a catastrophic earthquake.	Final approval plan to include Federal Headquarters Plan/Regional Plans in support of State Response Plans.	FEMA	4th Q FY 84

VII. COST IMPLICATIONS:

<u>FY 83</u>	<u>FY 84</u>	<u>FY 85</u>	<u>FY 86</u>	
\$102K	\$116K	\$116K	\$116K	- Within Current Budget

- * Unique DOD requirements with DOD-owned facilities and relationships with prime and subcontractors mandate a parallel set of response planning procedures tailored to their needs. Every effort will be made to integrate DOD end-product plans with FEMA-coordinated Federal response plans.

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G-6

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Develop Federal earthquake mitigation plans.
- III. PRIORITY:
- IV. STATUS: Included in the current FEMA program. Included in current and projected DOD budget, but not separately identified or funded specifically for earthquake preparedness.
- V. EXPECTED BENEFIT: Produce more comprehensive mitigation plans designed to (1) reduce casualties and damage to buildings; (2) prepare communities to reduce economic instabilities; (3) reduce the adverse impact on the national defense capabilities; and (4) facilitate transition from routine, day-to-day conditions to emergency operations.
- VI. IMPLEMENTING MILESTONES:

	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Completion of National Earthquake Hazards Reduction Program Plan - FY 83 to FY 87 - which covers all aspects of the Program from basic research to applications by all levels of government and dissemination to the various user communities.	The National Earthquake Program Plan.*	FEMA	2nd Q FY 83 & Continuing
- VII. COST IMPLICATIONS

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
\$1,850K	\$2,050K	\$2,250K	\$1,210K	- Within Current Budget

* There is a subelement of the Program Plan that deals with earthquake preparedness and mitigation efforts in California. This subelement will present major tasks, milestones, and required resources for the next five years that are relevant to earthquake mitigation in California.

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G-7

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Assess the possible effects of catastrophic earthquakes on defense facilities, defense-related industry, and their implications on national security.
- III. PRIORITY:
- IV. STATUS: Included in current and projected DOD budget, but not separately identified or funded specifically for earthquake preparedness.
- V. EXPECTED BENEFIT: Accurate assessments of the potential effects on military installations and defense-related industries. Implementation of effective mitigation measures that will ensure (1) maximum military operational effectiveness is retained; (2) minimal interruption of military communication systems; (3) that R&D and production capability of prime and subcontractors producing critical defense items can continue operations on a timely basis; and (4) effective allocation of limited available regional and national resources, manpower, energy, transportation, and communications facilities.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--|---------------------|----------------|
| a. Review impact on defense contractors and military installations in the California area.* Ensure that this effort is integrated with and considers other earthquake implementation measures. | List of critical prime contractors, weapon systems, and production needs. | DOD | 1st Q
FY 83 |
| | Report of impact on critical subcontractors and vendors and key military facilities. | DOD | 2nd Q
FY 83 |
| | Identify contractor preparedness, work-around measures. | DOD | 4th Q
FY 83 |
| | Identify bottlenecks/resource shortfalls. | DOD | 4th Q
FY 83 |
| | Recommendations for government programs/assistance in order of priority | DOD | 2nd Q
FY 84 |

* Initial efforts will be focused on California; follow-on assessments will be applied to other regions in consideration of their relative risk from similar types of earthquake conditions.

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
b. Develop plan for contractor/government actions as required.	Plan	DOD	2nd Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
\$ 8K	\$ 6K	\$ 5K	\$ 8K	- Within Current Budgets

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G-8

- I. PREPAREDNESS AREA: Earthquake
- II. IMPLEMENTATION MEASURE: Develop an improved public awareness program emphasizing survival for all levels of the populace.
- III. PRIORITY:
- IV. STATUS: Included in current NSF, FEMA, and USGS programs. Included in current and projected DOD budget, but not separately identified or funded specifically for earthquake preparedness.
- V. EXPECTED BENEFIT: Reduce fatalities and injuries. Education and awareness of the public can lead to or promote a more effective response to emergency conditions. Equip all levels of the populace with specific information to help them survive. Promote realistic public perceptions of earthquake threats.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|---|---------------------|--------------------------------|
| a. Provide examples of survival procedures used by defense contractors and military installations. | Pamphlet | FEMA | 3rd Q
FY 83 |
| b. Complete Model earthquake curriculum. | Curriculum, pilot test, slid presentation, radio public service campaign. | FEMA | 4th Q
FY 83 |
| | Los Angeles Emergency Broadcast System (EBS) spots. | | 4th Q
FY 83 |
| | EBS preparedness materials. | | 4th Q
FY 83 |
| c. Adapt model earthquake curriculum for northern California. | Curriculum | FEMA | 2nd Q
FY 84 |
| d. Continue workshops with State/local officials and the technical user community | Report/proceedings | USGS | 4th Q
FY 83 &
Continuing |

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	<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e.	Continue support of the initiation of seismic hazard organizations at State level.		USGS	4th Q FY 83 & Continuing
g.	Improve methods of information dissemination and utilization by public officials and general public.	Reports	NSF	4th Q FY 83 & Continuing
g.	Develop general survival procedures that could be used by the public, defense contractors, and military installations.	Procedures	DOD	4th Q FY 83 & Continuing

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
\$830K	\$610K	\$710K	\$710K	- Within Current Budgets

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G-9

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Continue to promote international cooperation to increase scientific and engineering knowledge as to prediction and mitigation measures.
- III. PRIORITY:
- IV. STATUS: Included in USGS and NSF current programs.
- V. EXPECTED BENEFIT: Acquire data, research results, and practical experience from other countries which will accelerate U.S. prediction, mitigation, hazard assessment, and response preparedness capabilities.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|------------------------|---------------------|--------------------------------|
| a. U.S. - China workshop on Earthquake Engineering Research. | Proceedings | NSF | 2nd Q
FY 83 |
| b. Establish cooperative strong motion arrays at foreign sites of high seismic potential. | Reports, data | NSF | 4th Q
FY 82 &
Continuing |
| c. Continue scientific and engineering exchange with China under existing protocol. | Program status reports | USGS | 4th Q
FY 82 &
Continuing |
| d. Continue scientific and engineering exchanges with a number of countries, including the USSR, under existing environmental agreements. | Program status reports | NSF | 1st Q
FY 83 &
Continuing |
| e. Conduct studies of the effects, impact, and response of major foreign earthquakes and earthquake predictions. | Reports | NSF | 4th Q
FY 82 &
Continuing |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
f. Continue the joint U.S. - Mexico Working Group related to earthquakes.	Program Proposal	FEMA	4th Q FY 83 & Continuing
g. U.S. -Japan cooperative program on large-scale structural testing.	Reports, data	NSF	4th Q FY 84
h. Continue joint U.S. - Japanese workshops on Earthquakes Hazard Reduction in developing countries, e.g., Indonesia.	Developing Country workshops	NSF	4th Q FY 82 & Continuing

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
\$1,900K	\$1,900K	\$2,000K	\$2,000K	- Within Current Budgets

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- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Establish procedures for the preparation and implementation of response plan exercises.
- III. PRIORITY:
- IV. STATUS: Development of an exercise program to test Federal earthquake response plans is presently in FEMA's program management system for FY 84 and FY 85. Included in current and projected DOD budget, but not separately identified or funded specifically for earthquake preparedness.
- V. EXPECTED BENEFIT: The development of an exercise program to test Federal catastrophic earthquake plans will ensure prompt coordinated Federal assistance to affected State and local governments and communities. This will also provide a mechanism for systematic updating and refinement of the plans.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|---|---------------------|----------------|
| a. Establish procedures for the development of earthquake exercises to test Federal response plans.* | Report | FEMA | 3rd Q
FY 84 |
| b. DOD establish procedures, implementation and validation requirements for their exercise of preparedness plan for military installations and defense contractors. | Basic plan for exercise | DOD | 4th Q
FY 84 |
| c. 1. Review and finalize exercise development procedures.* | Approved development plan | FEMA | 4th Q
FY 84 |
| 2. Development of exercise.* | Exercise procedures | FEMA | 1st Q
FY 85 |
| 3. Conduct the exercise.* | Post-exercise analysis, recommendations, revise plan. | | |
- * Unique DOD requirements with DOD-owned facilities and relationships with prime and subcontractors mandate a parallel set of exercise procedures tailored to their needs. Every effort will be made to integrate the DOD needs with the FEMA exercise procedures.

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	<u>Milestones (Cont'd)</u>	<u>Deleverable</u>	<u>Organization</u>	<u>Date</u>
d.	Revise Federal agencies' plans.	Revised plans	FEMA	4th Q FY 85

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
\$150K	\$168K	\$225K	\$156K	- Within Current Budgets

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G-11

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Conduct a legislative and regulatory review.
- III. PRIORITY:
- IV. STATUS: Included in all agencies' annual program review efforts.
- V. EXPECTED BENEFIT: Aggregate relevant legislation, regulations, and applicable authorities; identify unnecessary or obsolete laws, regulations, etc., constraining implementation of EMPB initiatives; introduce updated or new authorities for Presidential or Congressional action.

VI.	<u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a.	Agencies shall identify relevant legislation, regulations, authorities, etc.	Abstract/report	FEMA	2nd Q FY 83
b.	Jointly review identified documentation.	Report	FEMA	3rd Q FY 83
c.	Take coordinated action (as necessary).	To be determined	FEMA	4th Q FY 83

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
*	*	*	*	Within Current Budgets

* Less than \$1K

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H-1I. PREPAREDNESS AREA: Government Operations

II. IMPLEMENTATION MEASURE: Develop guidance and prepare plans for the rapid and efficient transition of government from routine to emergency operations in both national security emergencies and national and regional domestic emergencies (FY 85).

III. PRIORITY:

IV. STATUS: Planning of this nature is an integral part of FEMA and departmental/agency planning responsibility.

V. EXPECTED BENEFIT: Improve the speed and efficiency of the government's transition from routine to emergency operations for major domestic emergencies, conventional war mobilizations or nuclear war operations. Development of these plans will minimize confusion, wasted motion, and the creation of unnecessary and/or unproductive emergency organizations.

VI. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Revise Executive Order 11490 in accordance with NSDD 47 and Dept/Agency comments	Draft Executive Order 11490	FEMA	1st Qtr FY 83
b. Clearance of Executive Order 11490 with Depts/Agencies	Executive Order 11490	OMB	2nd Qtr FY 83
c. Update Executive Order 11490 as necessary	Executive Order 11490	FEMA	Ongoing
d. Review the 27 existing Federal Preparedness Circulars (FPCs) as the basis for development of a comprehensive system of FPCs to provide guidance for government operations in emergencies and for the transition of government from routine to emergency operations.	Draft FPCs	FEMA	2nd Qtr FY 83

<u>(Milestones Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
Applications include continuity of the Executive Branch, succession to key positions in the Federal Government, operation of Regional Preparedness Committees, resource management, National Defense Executive Reserve and related topics. Prepare new and revised FPCs			
e. Comment on new and revised FPCs		All Depts/ Agencies	3rd Q FY 83
f. Publish new and revised FPCs	FPCs	FEMA	1st Q FY 84
g. Revise Dept/Agency plans to be consistent with new FPCs	Dept/Agency plans	All Depts/ Agencies	4th Q FY 84
h. Review Dept/Agency plans*	Comments to Dept/Agency	FEMA	2nd Q FY 85

VII. COST IMPLICATIONS:

<u>FY 83</u>	<u>FY 84</u>	<u>FY 85</u>	
\$109K	\$70K	\$12K	within current budgets

* Excludes military operational plans of a purely warfighting nature that do not include, either directly or indirectly, other Federal departments or agencies.

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H-2

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Develop guidance and prepare plans for the reconstitution of the Federal government following nuclear attack (FY 86).
- III. PRIORITY:
- IV. STATUS: Planning of this nature is an integral part of FEMA's and the Department/Agency planning responsibility.
- V. EXPECTED BENEFIT: This effort will put in place a plan for restoring a viable Federal Government following nuclear attack or other catastrophic emergency.

VI.	<u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a.	Develop draft Federal Preparedness Circular (FPC) concept and policy guidance for post attack reconstitution	Draft FPC	FEMA	4th Q FY 83
b.	Review draft FPC	—	Departments/ Agencies	1st Q FY 84
c.	Publish new FPC	FPC	FEMA	3rd Q FY 84
d.	Prepare Department/Agency plans for reconstitution	Department/ Agency Plans	Department/ Agencies	1st Q FY 85
e.	Review and evaluate Department/Agency plans	Comments to Department/ Agency	FEMA	3rd Q FY 85
f.	Publish new plans	Plans	Departments/ Agencies	1st Q FY 86

VII. COST IMPLICATIONS:

<u>FY 83</u>	<u>FY 84</u>	<u>FY 85</u>	
\$3K	\$22K	\$72K	—within current budgets

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H-3

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Review current Federal government emergency authorities and organizational structure and recommend new or revised policies, authorities or organizations as required (FY 85).
- III. PRIORITY:
- IV. STATUS: The Federal Emergency Management Agency (FEMA) has performed an inventory of Federal emergency organizations and is analyzing the results. Approach to inventory and review of emergency authorities is being developed.
- V. EXPECTED BENEFIT: This effort will provide ready reference and retrieval of information on emergency organizations and authorities for National Command Authorities. It will facilitate development of effective emergency preparedness plans and the identification of gaps.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|---|-----------------------|------------------|
| a. Complete analysis and review of existing governmental emergency organizations and identify inadequacies. | Report | FEMA | 2nd Qtr
FY 83 |
| b. Identified inadequacies will be addressed by the appropriate government Department/Agency. | - | Department/
Agency | 3rd Qtr
FY 83 |
| c. Review of Department/Agency corrective action. | - | FEMA | 1st Qtr
FY 85 |
| d. Develop statement of scope for identification and compilation of Federal emergency authorities, develop research plan to include computer support and survey methodology, and survey, research, and compile existing authorities | Statement of
Scope, Research
Plan, and Report | FEMA | 2nd Qtr
FY 84 |

e.	Review Report on authorities for completeness, identify inadequacies, and refer any questions regarding legal sufficiency to DoJ for legal opinion	Referrals to DOJ	Departments/ Agencies	4th Qtr FY 84
f.	Issue opinions to Departments/Agencies regarding legal sufficiency of exist- ing authorities	Opinions	DOJ	2nd Qtr FY 85
g.	Correction of inadequacies	Draft Legisla- tion	Departments/ Agencies	4th Qtr FY 85
h.	Continual review of status.	Report	FEMA	Semi- annual review

VI. COST IMPLICATIONS:

<u>FY 83</u>	<u>FY 84</u>	<u>FY 85</u>	
\$61K	\$310K	\$112K	--within current budgets

H-4I. PREPAREDNESS AREA: Government OperationsII. IMPLEMENTATION MEASURE: Evaluate methods of accommodating the existing Federal regional structure in emergency mobilization preparedness planning (FY 84).III. PRIORITY:IV. STATUS: A review of the regional structure for Department and Agencies with Category A functions has been completed. Only eight of the 31 Departments and Agencies conform to the existing standard Federal regional structure.V. EXPECTED BENEFIT: It will permit more effective implementation of continuity of government procedures in a period of national emergency.

VI. <u>IMPLEMENTING MILESTONES</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Review existing Federal regional structure.	Paper	FEMA	2nd Qtr FY 83
b. Departments/Agencies review current structure and identify methods of accommodation.	Comments	All Departments/ Agencies	4th Qtr FY 83
c. Compile Department/ Agency comments and prepare report containing recommendations for EMPB	Approved Report	FEMA	2nd Qtr FY 84

VI. COST IMPLICATIONS:

<u>FY 83</u>	<u>FY 84</u>
\$25K	\$3K —within current budgets

H-5

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Ensure preservation of essential Federal emergency authorities and responsibilities of any Federal agency proposed for major reorganization or termination (FY 84)
- III. PRIORITY:
- IV. STATUS: Report completed on Department of Energy in June 1982. Additional effort can be initiated on an "as needed basis."
- V. EXPECTED BENEFIT: Assure that essential Federal emergency authorities and responsibilities are not discontinued when any major organizational element of the Federal government is terminated or reorganized.
- VI. IMPLEMENTING MILESTONES:

<u>Implementing Milestones</u>	<u>Deliverables</u>	<u>Organization</u>	<u>Dates</u>
A. Develop, as part of the new system of Federal Preparedness Circulars (FPCs), guidance so that essential Federal emergency authorities and responsibilities are preserved when Federal agencies are proposed for major reorganization or termination.	Draft FPC	FEMA	2nd Qtr FY 83

VII. COST IMPLICATIONS:

FY 83
\$1K — within current budgets

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J-1

I. PREPAREDNESS AREA: Emergency Communications

II. IMPLEMENTATION MEASURE: Identify and prioritize national security and domestic emergency telecommunications requirements.

III. PRIORITY:

IV. STATUS: Currently not consolidated as integrated government programs.

V. EXPECTED BENEFIT: This is the requirements analysis component of the Emergency Communications program. Accomplishment of this implementation measure will provide a basis for identifying deficiencies through a comparison of existing capabilities and these identified requirements. It will provide a consolidated compendium of emergency communications objectives and requirements.

VI. <u>IMPLEMENTATION MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Emergency Telecommunications preparedness objectives identified.	Objectives	FEMA	2nd Q FY 83
b. Identify essential emergency telecommunications requirements.	Requirements	FEMA	3rd Q FY 83
c. Provide prioritized listing of emergency telecommunications requirements.	Report	FEMA	1st Q FY 84

VII. COST IMPLICATIONS:

FY83

\$100K

- Within Current Budgets

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J-2

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Evaluate the Nation's telecommunications systems, identifying and prioritizing emergency telecommunications preparedness issues.
- III. PRIORITY:
- IV. STATUS: Candidate issues have been identified. A continuing process to identify and prioritize issues is underway in the task forces.
- V. EXPECTED BENEFIT: This is the system performance evaluation component of the of the Emergency Communications program. The results from this implementation measure will be compared with identified requirements, resulting in a determination of existing deficiencies and any issues associated with deficiency resolution. The evaluation should provide an indication of how well the system can perform specific technical requirements.
- VI. IMPLEMENTATION MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|---------------------|----------------|
| a. Evaluate the Nation's telecommunications systems with respect to significant factors such as access, routing, transmission, interoperability and support requirements. | Report | NCS | 2nd Q
FY 83 |
| b. Assess adequacy of Emergency Broadcast System to discharge its assigned mission to include system description, status of on-going actions, and recommendations for improvement. | Report and Recommendations | FEMA | 2nd Q
FY 83 |
| c. Evaluate capability of COMSEC program to protect critical government information. This evaluation will include a review of National policies; a review of the need for secured communications; and recommendations for changes in policy. | Report and Recommendations | NSA | 2nd Q
FY 83 |
| d. Identify and prioritize candidate emergency telecommunications preparedness issues. | Candidate issue list | NTIA | 3rd Q
FY 83 |

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Validate candidate issues through interagency coordination process.	Coordinated list	NCS	4th Q FY 83

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>
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\$183K	\$ 50K
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- Within Current Budgets

J-3

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Identify deficiencies between existing capabilities and anticipated needs and develop corrective approaches, including funding.
- III. PRIORITY:
- IV. STATUS: Not included in current NCS programs nor budget.
- V. EXPECTED BENEFIT: This is the component of the Emergency Communications program that will identify the concept of operations and provide a basis for establishing the specific actions required for communications in support of National security/emergency preparedness. Comparison of identified requirements with existing emergency communications capabilities will provide planning objectives for developing corrective approaches and identifying future funding requirements.
- VI. IMPLEMENTATION MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------------|---------------------|----------------|
| a. Conduct a review of the existing operations concept for emergency communications support, including the National Plan for Communications Support in Emergencies and Major Disasters, Telecommunications Plan for Annex C-XI (Telecommunications) Federal Emergency Plan D, and relevant NTIA and FCC emergency and spectrum management plans. | Concept of operations | NCS | 2nd Q
FY 83 |
| b. Conduct an analysis to identify the deficiencies or shortcomings between existing capabilities and anticipated needs. | Report | NCS | 2nd Q
FY 84 |
| c. Establish specific programs and agency assignments for correction of deficiencies under existing National security/emergency preparedness initiatives. | Recommended Program Plan | NCS | 2nd Q
FY 84 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
d. Identify deficiencies that cannot be appropriately assigned to current programs or agencies.	Report and recommendations	NCS	2nd Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	
\$150K	\$150K	- Within Current Budgets

J-4

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Establish a joint planning effort to initiate a series of government and industry conferences to identify ways of accomplishing specific emergency telecommunications preparedness objectives.*
- III. PRIORITY:
- IV. STATUS: Included in NCS current program.
- V. EXPECTED BENEFIT: The Nation's dependence upon privately-owned communications systems makes it essential that a joint government/industry planning mechanism be established and chartered at the highest level. Joint planning will provide a source of expertise, knowledge, and insight not available in the government on issues and problems related to National security/emergency preparedness telecommunications policies and capabilities.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|---|---------------------|----------------|
| a. Industry/Government Point-of-Contact meeting held to plan National Security Telecommunications Policy | Under the authority of Executive Order, draft organizational structure and planning methodology | NCS | 4th Q
FY 82 |
| b. Industry/Government Working Group meetings to develop National security/emergency preparedness initiatives and recommendations for the National Security Telecommunications Advisory Committee (NSTAC). | Conference reports | NCS | 1st Q
FY 83 |
| c. NSTAC meeting to prioritize initiatives and make recommendations to EOP/EMPB. | Report | NCS | 1st Q
FY 83 |
| d. Conduct semi-annual NSTAC meetings. | Report | NCS | Continuing |

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	
\$500K	\$600K	- Within Current Budgets

- * Will be conducted in conformity with procedures approved by the Attorney General.

J-5

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Recommend necessary legislative changes and incentive approaches to assist government and industry in mobilization planning and in improving the survivability of the Nation's telecommunications capabilities.
- III. PRIORITY:
- IV. STATUS: Nothing in progress.
- V. EXPECTED BENEFIT: This implementation measure is the component of the emergency communications program that integrates the legislative and incentive requirements associated with recommendations from other implementation measures. Existing legislative and incentive frameworks and capabilities will be assessed to determine their adequacy for satisfying identified requirements, and provide specific proposals for changes and new approaches when necessary.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|----------------------|---------------------|----------------|
| a. Identify the processes for achieving legislation, incentive approaches, and/or Executive Orders to improve the survivability of the Nation's telecommunications capabilities. Assess the adequacy of existing authorities and the legislative framework. | Report | NTIA | 1st Q
FY 83 |
| b. Perform broad-based analysis to identify potential deficiencies that could be removed through appropriate legislative or incentive actions. | Report | NTIA | 2nd Q
FY 84 |
| c. Develop conceptual plan to resolve deficiencies through most appropriate processes. | Plan | NTIA | 2nd Q
FY 84 |
| d. Classify the deficiencies utilizing the conceptual plan and propose legislative initiatives and incentive approaches. | Proposed legislation | NTIA | 2nd Q
FY 84 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Utilizing joint planning conferences, obtain government and industry comments on proposals.	Compendium of Comments	NTIA	2nd Q FY 84
f. Draft legislation and recommendations.	Draft legislation	NTIA	2nd Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	
\$150K	\$ 50K	- Within Current Budgets

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J-6

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Establish an emergency telecommunications planning process and provide a basis for funding the implementation and operation of emergency telecommunications capabilities involving both government and the civil sector.
- III. PRIORITY:
- IV. STATUS: Planning activities exist but are fragmented and uncoordinated.
- V. EXPECTED BENEFIT: This implementation measure will develop and provide for the establishment of a planning process across all elements of government, with appropriate interaction and cooperation with the civil sector. The outcome will provide a basis for funding improvements and will provide planning criteria, and specific solutions, including requirements for legislative, regulatory and incentive for a common planning process. Benefits will accrue through the establishment of an integrated national planning activity for National security/emergency preparedness.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Survey existing planning processes, identifying significant factors such as funding, status, scope, organizational responsibilities and approved methodologies. | Report | NTIA | 2nd Q
FY 83 |
| b. Review existing authorities and responsibilities relating to the establishment of a planning process and determine if reassignments or other changes are appropriate. | Report | NTIA | 2nd Q
FY 83 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
c. Assess adequacy of existing planning and funding processes, authorities, and responsibilities.	Report	EOP	2nd Q FY 83
d. Develop overall process for interagency planning, including responsibilities, scheduling, funding, specific objectives, and priorities.	Plan	NTIA	1st Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	
\$250K	\$100K	- Within Current Budgets

J-7

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Develop a smooth, effective process for shifting telecommunications from a nonemergency to an emergency status.
- III. PRIORITY:
- IV. STATUS: Included in Office of Science and Technology Policy, National Communications System and Federal Communication Commission programs or projected budgets.
- V. EXPECTED BENEFIT: This implementation measure will establish the guidelines regarding assignments and procedures for National security/emergency preparedness before, during, and after an emergency. With adequate planning, responsibilities will be clearly delineated and appropriate guidance provided to effect the smooth transition from routine to emergency management. Procedures will be developed to ensure that the Federal government can interact effectively with industry to coordinate emergency management functions.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|---------------------|----------------|
| a. Conduct a review of the National Plan for Communications Support in Emergencies and Major Disasters. | Updated plan | NCS | 2nd Q
FY 83 |
| b. Conduct a review of the Telecommunications Plan for Annex C-XI (Telecommunications) Federal Emergency Plan D. | Updated annex | OSTP | 3rd Q
FY 83 |
| c. Conduct a review of FCC plans for civil emergency communications management. | Updated plan | FCC | 3rd Q
FY 83 |
| d. Conduct a review of NTIA and FCC frequency spectrum management plans. | Report and recommendations | NTIA/FCC | 4th Q
FY 83 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Evaluate alternative government emergency management procedures and develop guidelines for improving the transition process.	Management guidelines	NCS	2nd Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>
\$200K	\$200K

- Within Current Budgets

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J-8

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Identify issues and prepare an implementation plan to address non-electronic postal requirements.
- III. PRIORITY:
- IV. STATUS: Included in current U.S. Postal Service programs.
- V. EXPECTED BENEFIT: This implementation measure will ensure the U.S. Postal Service's capability to function and deliver the nation's mail, during and after an emergency, to the maximum extent possible under the circumstances.
- VI. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|----------------|
| a. Analyze and assess the adequacy of existing USPS programs to meet emergency requirements and identify any specific deficiencies. | Deficiency listing | USPS | 2nd Q
FY 83 |
| b. Correct the deficiencies revealed by analysis and assessment and report actions taken. | Report | USPS | 4th Q
FY 83 |
| d. Evaluate the dependence of the USPS upon electronic communications and develop emergency procedures for continuing operations in situations of curtailed capability. | Report | USPS | 1st Q
FY 84 |
- VII. COST IMPLICATIONS:
- | <u>FY83</u> | <u>FY84</u> | |
|-------------|-------------|--------------------------|
| \$150K | \$ 50K | - Within Current Budgets |

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K-1

- I. PREPAREDNESS AREA: Law Enforcement and Public Safety.
- II. IMPLEMENTATION MEASURE: Determine whether existing Federal laws, Presidential directives, executive orders, Federal regulations, and other legal authorities are adequate to meet the needs of the program, and, if not, propose the adoption of corrective measures.
- III. PRIORITY:
- IV. STATUS: Included in agencies' current programs.
- V. EXPECTED BENEFIT: To provide the statutory, regulatory, and administrative authorities necessary to enable the Federal Government to undertake an effective and coordinated emergency law enforcement mobilization response in the event of a national crisis. Areas of responsibility and authority will be delineated among Federal, state, and local governments.

VI. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop a "statement of scope" identifying those areas of emergency authorities to be researched.	Statement of Scope	Justice	3rd Q FY 83
b. Prepare an "Inventory of Emergency Law Enforcement Authorities."	Inventory	FEMA	2nd Q FY 84
c. Prepare report identifying and analyzing inadequacies in existing law enforcement emergency authorities and proposing legislative, regulatory, and administrative options to correct those areas of inadequacy.	Final Report	FEMA	1st Q FY 85

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
\$120K	\$130K	\$ 40K	- Within Current Budgets

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K-2

- I. PREPAREDNESS AREA: Law Enforcement and Public Safety
- II. IMPLEMENTATION MEASURE: Identify existing emergency Federal law enforcement resources, plans, programs, and interagency agreements among Federal, state and local agencies.
- III. PRIORITY:
- IV. STATUS: Included in agencies' current programs.
- V. EXPECTED BENEFIT: Provide comprehensive perspective on Federal, state, and local government capabilities to provide effective law enforcement response to a broad spectrum of national emergency situations in a timely and coordinated manner. This perspective should identify areas of Federal resource adequacy as well as Federal resource shortage, and allow for identification of measures necessary to correct imbalances. Further, it will provide the foundation for preparedness planning to develop a strategy for coordinated emergency law enforcement mobilization response.

VI.	<u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a.	Develop a "statement of scope" to identify those types of resources, plans, programs, and agreements to be targeted for identification.	Statement of Scope	Justice	1st Q FY 83
b.	Prepare a comprehensive "Federal Law Enforcement Resources Inventory" of Federal law enforcement resources, plans, programs, and intergovernmental agreements.	Inventory	Justice	2nd Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	
\$100K	\$ 80K	- Within Current Budgets

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K-3

- I. PREPAREDNESS AREA: Law Enforcement and Public Safety
- II. IMPLEMENTATION MEASURE: Determine whether additional Federal resources, plans, programs, and interagency agreements are required to ensure timely and effective Federal emergency law enforcement mobilization response.
- III. PRIORITY:
- IV. STATUS: Included in agencies' current programs.
- V. EXPECTED BENEFIT: Will allow for activities necessary to develop a Federal strategy for coordinated emergency law enforcement mobilization response. Areas of responsibility for emergency law enforcement action which are ambiguous or neglected, or which are deficient in resources, will be identified and proposals designed to correct them. Will provide data enabling estimation of budget requirements for Federal emergency law enforcement mobilization efforts.
- VI.

<u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop concept paper establishing Federal law enforcement emergency resource requirements for various national emergency situations.	Concept Paper	Justice	2nd Q FY 84
b. Prepare report comparing existing resources, plans, programs, and agreements (as identified in "Federal Law Enforcement Resources Inventory") and projected requirements for dealing with emergency situations (as identified in concept paper). Report will identify areas currently having inadequate resources for meeting those requirements and will include recommendations for correction.	Analysis Report	Justice	1st Q FY 85

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
c. Prepare implementation plans detailing actions necessary to correct any identified deficiencies in emergency Federal law enforcement response capability, in coordination with appropriate Federal entities.	Implementation Plan	Justice	1st Q FY 85

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
0	\$ 20K	\$ 30K	- Within Current Budgets

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K-4

I. PREPAREDNESS AREA: Law Enforcement and Public Safety.

II. IMPLEMENTATION MEASURE: Determine whether existing international agreements, including agreements with Canada and Mexico, are adequate to meet the needs of the emergency law enforcement and public safety program, and, if not, propose new ones.

III. PRIORITY:

IV. STATUS: Included in agencies' current programs.

V. EXPECTED BENEFIT: To facilitate optimal international cooperation/coordination affecting Federal law enforcement response to severe regional and national emergencies.

VI. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverables</u>	<u>Organization</u>	<u>Date</u>
a. Identify existing international agreements related to Federal emergency law enforcement powers and responsibilities.	Compilation of International Treaties and other Agreements relevant to Law Enforcement	Justice	3rd Q FY 83
b. Prepare a report analyzing existing international agreements and emergency law enforcement mobilization measures to determine powers and authorities that should be created by treaty.	Report	Justice	4th Q FY 84
c. Initiate negotiation process to enter into new treaties and agreements and to amend existing treaties and agreements.	Summary of Federal Law Enforcement Goals Sought through International Negotiations.	State	1st Q FY 85

VI. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
\$50K	\$60K	\$10K	- Within Current Budgets

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L-1

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Develop proposed legislation to provide efficient mobilization capabilities.
- III. PRIORITY
- IV. STATUS: Currently part of all USDA programs.
- V. EXPECTED BENEFIT: Will provide updated emergency authorities for use in national emergencies.

VI.	<u>IMPLEMENTATION MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a.	Initiate a legal review of current legislation relating to emergency mobilization authorities.	Report	USDA	3rd Q FY 83
b.	Analyze legislative authorities to identify problem areas.	Report	USDA	1st Q FY 84
c.	Develop legislative actions necessary to correct deficiencies.	Draft Legislation	USDA	2nd Q FY 84
d.	Submit approved legislative initiatives.	Legislation	USDA	4th Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	
\$100K	\$ 70K	- Within current budgets
-	6K	- Requires Additional Appropriations

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L-2

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish regulations and procedures based on emergency mobilization legislation.
- III. PRIORITY:
- IV. STATUS: Not currently being done.
- V. EXPECTED BENEFIT: This will provide procedures and guidelines for Government and industry during mobilization periods.

VI. <u>IMPLEMENTATION MILESTONES:</u>	<u>Deliverable</u>	<u>Organization(s)</u>	<u>Date</u>
a. Review departmental regulations on agricultural production, storage procedures, processing and inspection practices, Defense food orders and Memorandums of Understanding.	Report	USDA	3rd Q FY 83
b. Analyze results of the report to identify weaknesses and prepare alternative programs.	Analysis/Plans	USDA	1st Q FY 84
c. Coordinate revised plans and agreements with other agencies and the private sector.	Coordinated Plans	USDA	2nd Q FY 84
d. Develop procedural guidelines for emergency procedures and develop information system and training to assure understanding.	Plans/system	USDA	4th Q FY 84

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
\$120K	\$ 95K	\$ 65K	- Within Current Budgets

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L-3

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish alternate inspection and grading procedures for raw, semi-processed, and processed food and fiber.
- III. PRIORITY:
- IV. STATUS: Not currently being done.
- V. EXPECTED BENEFIT: Will establish methods to assure wholesomeness of food and feed stock during emergency conditions.

VI. <u>IMPLEMENTATION MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Identify specific agencies that may have responsibilities for emergency certification of stored commodities.	Informational Memorandum	USDA	3rd Q FY 83
b. Analyze and develop rotational measures for quality assurance, safety and security plans and emergency certification procedures to assure wholesomeness and safety of food and feed.	Plans	USDA	4th Q FY 84
c. Issue emergency food inspection procedures for state and local use.	Plans	USDA	4th Q FY 84
d. Develop a U.S. storage facility inventory to include data from commercial sources.	Inventory	USDA	2nd Q FY 85

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>
\$165K	\$ 45K	\$ 30K

- Within Current Budgets

\$135K	\$ 20K	--
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- Requires Additional Appropriations

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L-4

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish emergency processing capabilities
- III. PRIORITY:
- IV. STATUS: These are all new initiatives
- V. EXPECTED BENEFIT: This measure will provide procedures to assure processing capabilities under emergency conditions

VI. <u>IMPLEMENTATION MILESTONES</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop working table giving the inter-relationship between processing facilities and the crops and livestock available for processing.	Matrix	USDA	4th Q FY 83
b. Analyze inputs necessary for food and feed processing, including emergency fuel and power sources, machinery parts, packaging materials, water supplies, and waste material disposal methods.	Analysis	USDA	2nd Q FY 84
c. Develop alternative methods for emergency food processing to assure maximum utilization of available resources.	Plans	USDA	4th Q FY 84
d. Develop coordinated plans for orderly implementation of emergency measures facilities including reactivation procedures for affected facilities.	Plans	USDA	1st Q FY 85

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
\$745K	\$1,190K	\$400K	- Within current Budgets
\$150K	\$ 30K	—	- Requires Additional Appropriations

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L-5

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish emergency food and feed allocation plans and market distribution system.
- III. PRIORITY:
- IV. STATUS: Not included in current programs.
- V. EXPECTED BENEFIT: Determine basic requirements to provide food production resources, and establish methods of priority distribution.

VI. <u>IMPLEMENTATION MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Identify minimum food and feed requirements to meet needs of U.S. and allied producers and consumers and develop a production requirements calendar.	Report calendar	USDA	4th Q FY 84
b. Prepare plans for proper release of CCC owned commodities and distribution of all Federally controlled commodities.	Plans	USDA	2nd Q FY 84
c. Develop standards for home storage and procedures for safe use of food exposed to contaminants, including recommended quantities for home storage.	Procedures	USDA	3rd Q FY 84
d. Develop an inventory of all agricultural transportation resources, including equipment manufacturers.	Inventory	USDA	4th Q FY 84

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<u>Milestones (cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Conduct survey to determine average quantities of food and feed in privately owned facilities.	Statistical Report	USDA	4th Q FY 85
f. Analyze current market structure and assess effects on the market system of a national emergency, and develop a plan for market rehabilitation or re-establishment.	Plan	USDA	4th Q FY 85
g. Develop an emergency food emergency allocation and distribution plan.	Plan	USDA	4th Q FY 85

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
\$ 53K	\$ 50K	\$ 50K	- Within Current Budgets
--	\$304K	\$378K	- Requires Additional Appropriations

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L-6

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Conduct research to analyze, identify and provide needed information for mobilization planners.
- III. PRIORITY:
- IV. STATUS: Some measures now under study, others are new initiatives but capability exists within USDA program areas to accomplish tasks.
- V. EXPECTED BENEFIT: This measure will provide information necessary to determine actions needed for the most practical response to emergency situations.
- VI. IMPLEMENTATION MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|-----------------------|---------------------|----------------|
| a. Develop a survey to determine the length of time survivable stored commodities would be expected to last. | Survey | USDA | 1st Q
FY 84 |
| b. Develop and initiate a survey to identify substitute locations, capacities and security of stored commodities. | Survey | USDA | 1st Q
FY 84 |
| c. Develop survey systems to assess the supplies of food and feed stocks normally stored by restaurants and mass feeding institutions, other Government contracted facilities, retail and wholesale distribution centers and farm controlled grain storage facilities. | Statistical
Report | USDA | 2nd Q
FY 84 |

<u>Milestones (cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
d. Identify resources items essential to food production which are not produced domestically and analyze availability of alternates or the need for maintaining a resource capability.	Report	USDA	3th Q FY 84
e. Analyze the impact of long and short term manmade and natural disasters on agricultural production, including biological, radiological, and chemical accidents or incidents.	Report	USDA	1st Q FY 85
f. Identify basic food and feed requirements and reserve assumptions, and recommend alternative methods of providing nutritive rations.	Report	USDA	4th Q FY 85

VII. COST IMPLICATIONS:

<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
\$ 90K	\$ 40K	\$ 30K	- Within Current Budgets
\$220K	\$6,465K	\$197K	- Requires Additional Appropriations

M-1

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Prepare repatriation plans to receive and help resettle persons evacuated from overseas during emergencies.
- III. PRIORITY:
- IV. STATUS: This is an ongoing program administered by HHS.
- V. EXPECTED BENEFIT: In emergency situations it is anticipated that large numbers of U.S. citizens and dependents who are abroad will be returned to the U.S. in a short time frame. Planning is essential so that evacuees can be processed and transported to final destination as quickly as possible.
- VI. MILESTONES:
- | | <u>Deliverable</u> | <u>Organizations</u> | <u>Date</u> |
|---|---|----------------------|----------------|
| a. Distribute revised draft of national Emergency Repatriation Plan for review and comment. | Draft Plan | HHS | 4th Q
FY 82 |
| b. Resolve issues identified during the Federal exercise REX-82 BRAVO. | Draft Plan | HHS | 2nd Q
FY 83 |
| c. Revise national plan. | Approved Plan | HHS | 3rd Q
FY 83 |
| d. Distribute national plan to States. | Approved Plan | HHS | 4th Q
FY 84 |
| e. Exercise plan in various locations. | After exercise report and revisions to plan | HHS | 4th Q
FY 84 |
- VII. CCST IMPLICATIONS:

M-2

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Develop plans to more effectively utilize existing private and congregate facilities to cover emergencies.
- III. PRIORITY:
- IV. STATUS: Planning capability is currently included within programs of HHS, Education, HUD and FEMA.
- V. EXPECTED BENEFIT: Improved capacity to provide and continue essential social services, including shelter, during an emergency.
- VI. MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|---------------------|----------------|
| a. Identify agency capabilities, authorities and responsibilities. | Concept Paper | HHS | 2nd Q
FY 83 |
| b. Assess current status of Federal/State/local/private sector preparedness. | Report | HHS | 2nd Q
FY 83 |
| c. Develop agency policies on their role in emergency welfare facility capability. | Policy Statements | HHS | 3rd Q
FY 83 |
| d. Develop procedures for use of emergency welfare facility capability. | Agency approved procedures | HHS | 1st Q
FY 84 |
| e. Provide technical assistance as requested. | Recommendations | HHS | 2nd Q
FY 84 |
| f. Monitor the implementation of agency procedures. | First report | HHS | 3rd Q
FY 84 |

VII. COST IMPLICATIONS:

<u>FY 83</u>	<u>FY 84</u>	
\$50K	\$50K*	- Within Current Budgets

* Does not include costs for Milestone E which can not be estimated until 3rd Q FY84 when the need for technical assistance has been identified.

M-3

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Develop plans and systems to provide emergency social services (feeding, clothing, counseling, etc)
- III. PRIORITY:
- IV. STATUS: Planning capability is currently included within programs of HHS, Education, Agriculture, HUD, ACTION, and FEMA.
- V. EXPECTED BENEFIT: The capacity to provide and continue essential social services, such as, feeding and clothing, to dependent persons, and all other feasible social services for people separated from their regular support system

VI. <u>MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Inventory emergency social services needs.	Inventory	HHS	2nd Q FY 83
b. Identify responsibilities/authorities Federal, State/local governments, and the private sector.	Concept Paper	HHS	2nd Q FY 83
c. Develop guidance for providing emergency social services.	Agency approved guidance	HHS	3rd Q FY 83
d. Design mechanisms such as workshops/seminars and other forums to allow for exchange of information among Federal/State/local and private sector.	Concept and Schedule	HHS	1st Q FY 84
d. Provide technical assistance requested by State/local/private sector agencies.	Reports	HHS	2nd Q FY 84
f. Monitor the implementation of guidelines.	Reports	HHS	3rd Q FY 84

VII. COST IMPLICATIONS:

<u>FY 83</u>	<u>FY 84</u>	
\$100K	\$225K	* - Within Current Budgets

*does not include costs for Milestone E which can not be estimated until 3rd Q FY 83 when the need for technical assistance has been identified.

M-4

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Develop plans to increase availability of Federal, State, local and private sector social services personnel in an emergency.
- III. PRIORITY:
- IV. STATUS: Planning capability is currently included within programs of HHS, Education HUD, DOL, Agriculture, ACTION, and FEMA.
- V. EXPECTED BENEFIT: Improved capacity to recruit, train and assign social services personnel to provide services during an emergency.
- VI. MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|-------------------------|---------------------|----------------|
| a. Inventory of Federal, State, local and private sector personnel and authorities. | Inventories | HHS | 3rd Q
FY 83 |
| b. Identify essential social services personnel. | List of Personnel needs | HHS | 4th Q
FY 83 |
| c. Develop procedures for recruiting, training and assigning personnel for use in emergencies. | Procedures | HHS | 1st Q
FY 84 |
| d. Provide technical assistance as requested. | Recommendations | HHS | 2nd Q
FY 84 |
| e. Monitor the implementation of agency procedures. | Reports | HHS | 3rd Q
FY 84 |
- VII. COST IMPLICATIONS:
- | <u>FY 83</u> | <u>FY 84</u> | |
|--------------|--------------|--------------------------|
| \$50K | \$50K* | - Within Current Budgets |

* Does not include costs for Milestone D which can not be estimated until 3rd Q FY 83 when the need for technical assistance has been identified.

M-5

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Establish plans to increase availability of supplies and equipment related to providing social services (e.g., kitchen equipment, cots, linen, paper, etc.).
- III. PRIORITY:
- IV. STATUS: Planning capability is currently included within programs of HHS, HUD, GSA, Agriculture, ACTION, and FEMA.
- V. EXPECTED BENEFIT: Improved capacity to provide and continue essential social services during an emergency.
- VI. MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Inventory Federal/State/local/and private systems authorities and processes for emergency acquisition and distribution of social services supplies and equipment. | Inventory | HHS | 4th Q
FY 83 |
| b. Develop list of essential social services supplies and equipment. | List | HHS | 1st Q
FY 84 |
| c. Develop policies/methods to assure adequate quantities of supplies and equipment. | Procedures | HHS | 2nd Q
FY 84 |
| d. Provide technical assistance upon request. | Recommendations | HHS | 3rd Q
FY 84 |
| e. Monitor implementation of agency procedures. | Reports | HHS | 4th Q
FY 84 |
- VII. COST IMPLICATIONS:
- | <u>FY 83</u> | <u>FY 84</u> | |
|--------------|--------------|--------------------------|
| \$50K | \$50K * | - Within Current Budgets |

* Does not include costs for Milestone D which can not be estimated until 3rd Q FY 83 when the need for technical assistance has been identified.

M-6

I. PREPAREDNESS AREA: Social Services

II. IMPLEMENTATION MEASURE: Develop plans and systems to ensure payment of financial assistance or reimbursement of social services by the Federal, State, local or private sectors to casualties of emergencies.

III. PRIORITY:

IV. STATUS: Planning capability is currently included within programs of HHS, HUD, Treasury, Agriculture and FEMA.

V. EXPECTED BENEFIT: Minimize financial hardships by establishing temporary emergency financial mechanisms

VI. <u>MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop criteria for identifying and analyzing income security and welfare claims processing systems and authorities with potential emergency use.	List of Criteria	HHS	4th Q FY 83
b. Inventory existing mechanisms which could be used in emergency.	Inventory	HHS	2nd Q FY 84
c. Determine applicability of existing claims payment systems for use in emergencies.	Report	HHS	3rd Q FY 84
d. Develop procedures for improving/modifying existing claims payment systems for use in emergencies.	Procedures	HHS	3rd Q FY 84
d. Disseminate information/provide technical assistance on claims payment systems to income security and	Reports	HHS	4th Q FY 84

VII. COST IMPLICATIONS:FY 83

\$50K

FY 84

\$50K * - Within Current Budgets

* Does not include costs for Milestone E which can not be estimated until 3rd Q FY 83 when the need for technical assistance has been identified.