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WITHDRAWAL SHEET

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Date: 7/16/97

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. minutes (130581) <i>2. List (130581)</i>	Industrial Mobilization Working Group - initial meeting, 2p <i>Re BOARD Liaison officers. p. 2 (partial) DUE 2/12/76</i>	11/30/81 <i>1/20/82</i>	P5 <i>MON 12/12/00</i> <i>B3</i>

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National security classified information [(a)(1) of the PRA].
- P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- F-1 National security classified information [(b)(1) of the FOIA].
- F-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- F-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- F-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

RGD-FY1

130581
1140
FG378

JAN 15 1982

MEMORANDUM FOR: Board Liaison Officers
Working Group Chairmen and Points of Contact
Non-Member Participating Agency Points of
Contact

FROM: Dennis B. Green *Dennis Green*
Deputy Director for Administration and
Program Support, EMPB

SUBJECT: Transmittal of Working Group Meeting Minutes and Schedule
of Board and Working Group Activities

Comment
Attached are copies of the minutes of the Industrial Mobilization Working
Group Initial Meeting held on November 30, 1981, and the current schedule
of Board and Working Group Activities from January 11, 1982, through
February 19, 1982.

Attachments



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

JAN 11 1982

for a pls. note
(1) Save for meeting.
(2) Have they sent list
of

DD

MEMORANDUM FOR: Board Members
Agency Liaison Officers
Working Group Chairmen

FROM: William P. Clark
Chairman

SUBJECT: Meeting of the Emergency Mobilization Preparedness Board

As some of you may already know, the first meeting of the Emergency Mobilization Preparedness Board is scheduled for January 27, 1982 at 10:00 a.m. in the Indian Treaty Room of the Old Executive Office Building. The meeting will include an introduction by Edwin Meese III, Counsellor to the President, and I will make a presentation concerning the functions of the Board and the respective roles of its Secretariat and Working Groups. In addition, three Working Group chairmen will make a presentation: see the tentative agenda (attachment).

I expect all of you to attend this meeting. It is imperative that everyone associated with the effort recognize the importance attached to it by the President. We must set aside other important activities, if necessary, to be present.

Seating in the Indian Treaty Room is limited and attendance at the meeting must be restricted to the addressees. The proceedings of the meeting will be transcribed and copies forwarded to all in attendance and all other interested parties after editing. The overall classification of the meeting will be SECRET.

Please call Janet Wine at 287-0892 in the Office of the Executive Secretary to confirm your attendance. If you have other questions, Mr. John R. Lilley or Mr. Dennis B. Green at 287-0880 will be able to provide the details.

Attachment

Copy for Honorable Richard G. Darman

REC'D BY JAH 7-885



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

JAN 11 1982

MEMORANDUM FOR: Board Members

Agency Liaison Officers
Working Group Chairmen

William F. Clark
Chairman

FROM:

SUBJECT: Meeting of the Emergency Mobilization Preparedness Board

As some of you may already know, the first meeting of the Emergency Mobilization Preparedness Board is scheduled for January 27, 1982 at 10:00 a.m. in the Indian Treaty Room of the Old Executive Office Building. The meeting will include an introduction by Edwin Meese III, Commissioner to the President, and I will make a presentation concerning the functions of the Board and the respective roles of the Secretariat and Working Groups. In addition, three Working Group chairmen will make a presentation on the tentative agenda (attachment).

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Please call Janet Wine at 287-0895 in the Office of the Executive Secretary to confirm your attendance. If you have other questions, Mr. John E. Lally or Mr. Dennis B. Green at 287-0880 will be able to provide the details.

Attachment

Copy for Honorable Richard G. Darman

REC'D. CA JAN 13 1982

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FIRST MEETING

JANUARY 27, 1982

10:00 a.m.

Indian Treaty Room - Room 474
Old Executive Office Building

TENTATIVE AGENDA

Introduction by the Counsellor
to the President

Hon. Edwin Meese III

Remarks by the Chairman, Emergency
Mobilization Preparedness Board

Hon. William P. Clark

Presentation by Working Group Chairmen

1. Military Mobilization
2. Government Operations
3. Emergency Communications

Hon. Lawrence J. Korb
Mr. John R. Brinkerhoff
LTG William J. Hilsman

Closing Remarks

Hon. William P. Clark



UNITED STATES DEPARTMENT OF COMMERCE
International Trade Administration
Washington, D.C. 20230

December 16, 1981

MEMORANDUM for the Record

Subject: Minutes of Industrial Mobilization Working Group
Initial Meeting, November 30, 1981

The Industrial Mobilization Working Group (IMWG) of the Emergency Mobilization Preparedness Board (EMPB) held its initial meeting on November 30, 1981, at 4:00 PM at the Department of Commerce.

Chairman Lawrence J. Brady, Assistant Secretary of Commerce for Trade Administration, opened the session with a statement of strong Commerce support for this interdepartmental effort to improve our national capability to mobilize our resources in times of emergency. He emphasized the importance of the work of the IMWG, citing our weakening industrial base and our growing dependency on foreign sources of industrial raw materials and components. Mr. Brady indicated that Commerce would be working closely with all of the member agencies toward the objective, and highlighted recently-initiated joint projects with the Departments of Defense and Transportation as examples of effective cooperative ventures under the aegis of the EMPB.

MG Bennett L. Lewis, Executive Deputy Director of the Federal Emergency Management Agency (FEMA) and Executive Secretary to the EMPB, briefed the Group on the objectives, functions and structure of the Board and its Executive Secretariat and various Working Groups.

John E. DuBreuil, Office of the Under Secretary of Defense for Research and Engineering, reported on current Defense activities aimed at improving industrial preparedness. DOD is attempting to reduce procurement leadtimes and to provide additional incentives, such as multi-year contracting, to make doing business with the Government more attractive.

Bo Denysyk, Deputy Assistant Secretary of Commerce for Export Administration, covered IMWG initial tasks. These included:

- (1) Provide suggestions for revisions, additions or deletions to the draft statement of mission and functions for the IMWG, by January 7, 1982.
- (2) Assess current and long-term staff resource requirements to support these activities, and submit findings by January 7, 1982.



- (3) Conduct internal staff reviews of resource-claimancy relationships and procedures for industrial resources, and be prepared to discuss these at the next IMWG meeting;
- (4) Submit any proposed changes to the Defense Production Act, for incorporation into a coordinated interagency package for consideration by the Congress;
- (5) Submit certification of security clearances in accord with instructions provided.

Leon N. Karadbil, Director, Emergency Preparedness Division, Office of Industrial Resource Administration (OIRA), described the peacetime and emergency functions of OIRA, which is the focal point for Commerce activities regarding industrial mobilization.

Dr. Gregory T. Haugan, Director of the Transportation Programs Bureau of the U.S. Department of Transportation, described the joint Commerce/Transportation study of the capacity of industry to meet transportation mobilization requirements.

During a brief general discussion period after the formal presentations, the following points were made:

- o Paul Donovan, Office of the Deputy Assistant Secretary of Defense (Program Integration), noted that the Military Mobilization Sub Working Group on Requirements Development will provide major input to the IMWG.
- o Dr. John Morgan, Bureau of Mines, DOI, cautioned the Group concerning release of company confidential data to potential contractors to the EMPB or its Working Groups.
- o Ann Hollick, Director of the Office of International Commodities, DOS, noted that the Cabinet Council on Natural Resources is considering issues of resource dependency and vulnerability; its findings will be of value to the IMWG.

The meeting adjourned at 5:00 PM. The next meeting will be held in late January or February, 1982.

Attachments: Initial IMWG Meeting Attendees

Industrial Mobilization Working Group

Initial Meeting Attendees

November 30, 1981

<u>Name</u>	<u>Agency</u>	<u>Telephone</u>
Craig Alderman	DOD	694-1308
Keith Bauer	DOE	653-3825
Amy Belasco	OMB	
George Bickerton	USDA	436-8357
Clair K. Blong	FEMA	287-3949
Samuel M. Bradley	DOE	252-2443
Lawrence J. Brady	DOC	377-1455
Richard Brooks	DOT	426-4500
Clarence G. Collins, Jr.	DOT	426-4262

W.L. Dare	DOI	343-4367
Bo Denysyk	DOC	377-5491
Paul Donovan	DOD	695-0711
Gilbert Donahue	DOS	632-0536
John E. DuBreuil	DOD	695-7458
Sean P. Foohey	DOC	377-4042
Robert J. Gould	HUD	755-6250
Dr. Thomas Hady	USDA	447-8902
Dr. Gregory T. Haugan	DOT	426-1640
Harold Hendon	DOC	377-4042
Ann Hollick	DOS	632-7952
Dr. Jimmy Horn	ED	245-8703
Dr. Alan Kaplan	HHS	443-1382

Leon N. Karadbil	DOC	377-4695
Dennis Kass	WH	456-6437
Col. George Kleb	COE	272-0948
Paul K. Krueger	FEMA	287-3916
MG Bennett Lewis	FEMA	287-0340
Jack Lilley	FEMA	287-0880
William McLaughlin	DOL	523-6963
Dr. John Morgan	DOI	634-1330
B.L. Parker	DOE	653-3859
Bill Penoyar	USDA	382-8404
Thomas J. Schneider	DOT	426-4118
Charles Schotta	TREAS	566-5881

Mark Stalnecker	TREAS	566-5806
Eldridge L. Tabb	DOL	523-6230
Jack Verrell	EPA	382-2021
Brian Woodward	DOE	653-3825
Robert Wojciechowski	USDA	447-3168
Benjamin Zycher	CEA	395-5680

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Schedule of Board and Working Group Activities
January 11, 1982, through February 19, 1982

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
1/13/82	9:00 AM		Emergency Communications Issues Task Force Meeting	Dick DiConti (NCS) 692-9274	Members	POSTPONED - NEW DATE NOT DETERMINED YET
1/15/82	10:00 AM	Main Labor, Rm. S-4215 A&B	Human Resources WG Meeting	Gerard Smith (DOL/ETA) 376-6303	Members	Initial WG Meeting
1/18/82	10:00 AM	New EOB, Rm. 5025	Earthquakes WG Meeting	Wayne Kay (OSTP) 395-3272	Members	Initial WG Meeting
1/20/82	10:00 AM	Humphrey Bldg. Rm. 3B10	Health Sub-Working Group Meeting	Tom Reutershan (HHS/PHS) 443-1167	Agency repre- sentatives	Initial Sub-WG Meeting
1/20/82	11:00 AM	Old EOB, Room 305	Government Operations Energy Sub-Working Group Meeting	Robert Sands (EMPB) 287-0886	Members	2nd Sub-WG Meeting
1/27/82	10:00 AM	Old EOB, Indian Treaty Room (Rm. 474)	Board Meeting (SECRET Clearance required)	Dennis Green (EMPB) 287-0889	Board Members, WG Chairmen, Liaison Officers	Initial Board Meeting
1/28/82	2:00 PM	Humphrey Bldg. Rm. 716G	Health WG Meeting	Tom Reutershan (HHS/PHS) 443-1167	Members	2nd WG Meeting
2/2/82	10:00 AM	Pentagon, Rm. 3E794	Military Mobilization WG Meeting	Elaine Babcock (DOD) 695-0711	Members	2nd WG Meeting
2/5/82	10:00 AM	Federal Center Plaza, Rm. 622	Government Operations WG Meeting	Dennis DeWalt (FEMA) 287-0157	Members	6th WG Meeting

NOTE: Dates and room numbers are frequently changed at the last minute, so it is suggested that persons planning to attend a listed activity contact the Activity Coordinator to verify that the schedule has not been changed.

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Information Packet



FIRST BOARD MEETING

Indian Treaty Room, Old Executive Office Building
January 27, 1982



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

JAN 21 1982

MEMORANDUM FOR: BOARD LIAISON OFFICERS

FROM: John R. Lilley
Director of Secretariat Operations

SUBJECT: Preliminary Information

It is the Executive Secretary's intention to keep all concerned fully informed about the operations of the Board and the Working Groups.

Accordingly, I am forwarding a copy of a draft memorandum, "Board Operations", which has been sent to the Chairman for his approval.

Attachment

DRAFT



EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

MEMORANDUM FOR: Board Members
Working Group Chairmen
Board Liaison Officers

FROM: William P. Clark
Chairman

SUBJECT: Board Operations

This memorandum reviews authorities, tasks and establishes initial guidelines for administrative procedures and correspondence control pertaining to activities of the Emergency Mobilization Preparedness Board, Secretariat and Working Groups.

SECTION I - Authorities

The Board has the authority to resolve mobilization preparedness issues within the framework of current Administration policy.

The Board is the approving authority for:

- o recommendations concerning national policy for emergency mobilization preparedness
- o policy guidance documents for Working Groups and agencies to implement approved policies and plans of action
- o Board and Working Group membership
- o Working Group missions and functions, tasking and priorities

SECTION II - Tasks

The Board will:

- o formulate for Presidential review, a proposed statement of national policy on emergency mobilization preparedness and a plan for preparedness improvements
- o coordinate preparation of a government-wide inventory of legislation/regulations impacting on emergency mobilization capabilities

- o coordinate preparation of program and budget guidance which will enable identification of emergency mobilization preparedness activities and associated resources programed by Federal agencies
- o coordinate, verify, and rationalize the emergency mobilization roles, responsibilities and authorities of Federal agencies

The Secretariat will:

- o provide staff support to the Board Chairman
- o coordinate activities of the Working Groups
- o provide liaison between the Board and the Working Groups
- o maintain record files for the Board

SECTION III - Administrative

The Board will conduct formal coordination among Working Groups and with Federal agencies.

The Working Groups will conduct interdepartmental coordination through group members and observers and may coordinate directly with other Working Groups as desired.

SECTION IV - Correspondence

Board originated correspondence addressed to the President or heads of Federal agencies will be prepared for signature of the Chairman.

Internal Board correspondence, to include minutes of Board meetings, will be prepared for signature of the Executive Secretary or his designated representative.

All correspondence addressed to, or originated by, the Board will be routed through, and be processed for action by, the Director of Secretariat Operations.

proceedings and be processed for action by the Director of Registration Operations.
All correspondence addressed to or originating from the Board will be routed

to the
Director for signature of the Executive Director or the designated representative
in the Board correspondence, to include minutes of Board meetings, will be

transmitted will be processed for signature of the Chairman.
Board originating correspondence addressed to the President or Board of Federal

SECTION II - Correspondence

as directed.
The Board and operating and non-operating divisions will agree working groups
the working groups will conduct interdepartmental coordination through Board

agencies.
The Board will conduct policy coordination among working groups and with Federal

SECTION III - Administration

- maintain records for the Board
- provide liaison between the Board and the working groups
- coordinate activities of the working groups

The Board will:

• review, coordinate and approve all requests for Board action
• coordinate, advise, and recommend the emergency organization

• review and coordinate all requests for Board action
• coordinate and approve all requests for Board action
• coordinate and approve all requests for Board action

INDEX

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FIRST MEETING

JANUARY 27, 1982

10:00 a.m.

Indian Treaty Room - Room 474
Old Executive Office Building

AGENDA

Introduction by the Counsellor
to the President

Hon. Edwin Meese III

Remarks by the Chairman, Emergency
Mobilization Preparedness Board
and Assistant to the President
for National Security Affairs

Hon. William P. Clark

Presentation by Working Group Chairmen

1. Military Mobilization
2. Government Operations
3. Emergency Communications

Hon. Lawrence J. Korb
Mr. John R. Brinkerhoff
LTG William J. Hilsman

Closing Remarks

Hon. William P. Clark

B

Reports of the Working Groups

This section contains reports from those working Groups which are not making presentations at this Board meeting.

1. Industrial Mobilization
2. Food-Agriculture
3. Economic Stabilization and Public Finance (CONFIDENTIAL-to be distributed separately)
4. Law Enforcement and Public Safety
5. Civil Defense
6. Social Services
7. Human Resources
8. Health
9. Earthquakes

Copies of the remarks of the Chairmen making presentations will be provided at a later date.

1. Military Mobilization
2. Government Operations
3. Emergency Communications



UNITED STATES DEPARTMENT OF COMMERCE
International Trade Administration
Washington, D.C. 20230

JAN 21 1982

MG Bennett L. Lewis
Executive Secretary
Emergency Mobilization
Preparedness Board
Washington, DC 20472

Dear General Lewis:

In accordance with Mr. William P. Clark's memorandum of January 11, 1982 to me, I am enclosing the requested paper on industrial mobilization.

Sincerely,

Lawrence J. Brady
Assistant Secretary for
Trade Administration

Enclosure



INDUSTRIAL MOBILIZATION WORKING GROUP (IMWG)

I. IMWG Mission:

The mission of the IMWG is to 1) assess the capability of the U.S. industrial base to surge defense production in a timely fashion, and 2) improve the federal planning and procedures for assuring the availability and efficient use of industrial resources to meet national security requirements.

II. Importance of Industrial Preparedness:

The U.S. industrial base is a fundamental element of national security. Production of military and essential civilian materiel is required to provide a strong defense posture and to prosecute successfully a major military conflict, and is essential to lend credibility to national strategic policy.

III. Scope of IMWG Considerations:

- o Sufficiency of defense industrial base and supporting resource structure.
- o Federal policy affecting industrial base.
- o Adequacy and coordination of industrial preparedness planning.
- o Key issues of other EMPB Working Groups.
- o Coordination of industrial preparedness planning with U.S. Allies.

IV. Existing Resources:

- o Staff elements of Commerce.
- o Legislation and Executive Orders.
- o IMWG resources.

V. Development of National Industrial Mobilization Policy:

- a. Identify/clarify industrial mobilization issues; for example:
 - o U.S. dependence on foreign sources for supplies of required materials/products in peacetime and wartime.
 - o Development of endangered industry list (products and materials)
 - o Trends and potential decisions regarding off-shore production of critical products.

- o Requirements for and availability of skilled workforce.
- o Catalog of various data bases for use in Industrial Mobilization planning.
- o Impact of Government policies on industrial base:
 - o -Tax policy
 - o -Trade policy
 - o -Environmental protection regulations and costs
 - o -Procurement policy and practices.
- o Adequacy of plans and procedures to implement mobilization of industrial resources.
- o National Defense Stockpile adequacy; costs, time to attain.
- o Energy availability for defense and essential civilian industry.
- b. Develop a plan for determining national emergency requirements for industrial resources, with emphasis on unique defense and defense-supporting materials and products.
- c. Develop action recommendations.

VI. Status:

- a. Initial IMWG meeting November 30, 1981. Request for agency inputs on: Proposed revisions to draft mission/work statement; resource requirements/availability; priorities and allocations procedures; proposed changes to Defense Production Act.
- b. Establishment of ad hoc task force on issues. January 1981.
- c. Active coordination between Military and Industrial Mobilization Working Groups; cross-representation on principal WGs and task forces of both; active coordination with all other major agencies participating in mobilization preparedness planning.

VII. IMWG Work Plan:

- a. Short Term:
 - o Identify/clarify issues
 - o Organize IMWG resources for tasking of assignments
 - o Determine the extent of current efforts and studies regarding IM planning by all Federal agencies.

- o Coordinate work plan with activities of other key WGs
- b. Intermediate Term:
 - o Analysis, by IMWG task forces of industrial preparedness issues.
 - o Develop preliminary findings for consideration by full IMWG.
- c. Long Term:
 - o Develop draft action recommendations, including executive actions, voluntary industry actions, legislation.

FOOD - AGRICULTURE WORKING GROUP

1. Goal

To assure maximum progress in the production, marketing, processing, and distribution of the Nation's food and fiber during emergencies.

2. Vital Nature of Food and Agriculture

An uninterrupted flow of wholesome food daily to men, women, and children is essential to maintaining the Nation's energy and preserving the morale of the Nation's population. It is even more critical that people in essential emergency positions have adequate and healthful food.

Food production is seasonal and time-critical, with relatively few days available for planting, harvesting, and performing other critical tasks. Therefore, it is important to meet seasonal food production requirements--such as for seed, fuel, feed, fertilizer, and chemicals--to the maximum degree possible. Many agricultural production tasks with livestock and poultry must be performed daily.

In view of the concentration of commercial food processing facilities, and the necessity of processing in order to preserve foods, it is critical to assure high priorities for providing energy, work personnel, and supplies to food processors.

Much of the Nation's food supplies and reserves are contained in livestock and poultry populations that are vulnerable to severe disease problems, with a resulting need for stand-by animal drug supplies and methods for coping with disease outbreaks.

3. Scope of Food and Agriculture Considerations

Assume responsibility for adequate emergency food production, marketing, processing, storage, transportation, safety, and security through the wholesale level.

4. Existing Resources

- A. Planning, expertise, and organizational outreach of the U.S. Department of Agriculture and its agencies, reaching from Washington, D.C., to every state and county.
- B. Expertise and services of state departments of agriculture in every state.

- C. Expertise and educational capability of land-grant universities, with outreach into every county in every state.
- D. Marketing and supply cooperative services which serve virtually every farm.
- E. Expertise and services of commercial agri-business industries and trade organizations organized by specialties.
- F. Commercial and informational network which reaches into every farm home.
- G. Innovative and dedicated farm operators accustomed to improvising in adversities.

5. Development of National Food and Agriculture Policy

- A. Survivability - Objective is to reduce vulnerability through awareness, training and planning.
- B. Mobilization - Objective is to organize a stand-by emergency plan that anticipates needs, establishes priorities, and assigns responsibilities.
- C. Restoration - Objective is to prepare for long-range restoration of food and fiber production and distribution under market conditions.

6. Status of the Food and Agriculture Working Group Effort

- * U.S. Department of Agriculture has a stand-by emergency organization in place, reaching into every state and county.
- * U.S. Department of Agriculture has a Food and Agriculture Working Group identified, as well as assignments made giving the USDA representation on each of the other Emergency Mobilization Preparedness Board working groups.
- * U.S. Department of Agriculture has established a coordinating council within the USDA to keep all USDA efforts synchronized.
- * U.S. Department of Agriculture has designated a full-time representative to the Secretariat of the Emergency Mobilization Preparedness Board.
- * The Federal Emergency Management Agency and the USDA have organized a comprehensive briefing covering the emergency status and needs in the food and fiber area.

7. Food and Agriculture Working Group Work Plan

- A. Establish sub-task force groups on production, marketing, storage, processing, transportation, and information.
- B. Identify the most urgent problems and requirements.
- C. Develop goals, plans, procedures, policies, and priorities.



U.S. Department of Justice

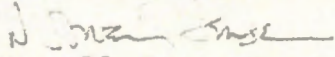
Criminal Division

Assistant Attorney General

Washington, D.C. 20530

JAN 11 1982

MEMORANDUM FOR: Major General Bennett L. Lewis
Executive Secretary, Emergency Mobilization
Preparedness Board

FROM: 
D. Lowell Jensen
Chairman, Working Group on Law Enforcement
and Public Safety

SUBJECT: Meeting of the Emergency Mobilization
Preparedness Board

In accordance with the memorandum from William P. Clark dated January 11, 1982, attached hereto is a paper concerning the activities of the Working Group on Law Enforcement and Public Safety.

Attachment

WORKING GROUP ON LAW ENFORCEMENT
AND PUBLIC SAFETY

The goal of the Working Group on Law and Public Safety is to identify critical mobilization preparedness actions and formulate policy recommendations in the following areas:

1. Maintenance of law and order in specified instances;
2. Physical security of public and critical private facilities;
3. Control of enemy aliens and persons entering or leaving the United States; and
4. Control of United States territorial waters.

The Working Group is composed of the Departments of Justice, Agriculture, Defense, Energy, Interior, State, Treasury and Transportation and the Federal Emergency Management Agency, the General Services Administration, the National Security Council Staff and the United States Postal Service.

The Group's October 6, 1981 organization meeting was chaired by Chairman D. Lowell Jensen, Assistant Attorney General, Criminal Division, Department of Justice. At the outset, the Working Group determined that it was necessary to identify resources available in the various components of the Executive Branch to maintain law and public safety during wartime and major peacetime disturbances. By letter dated December 4, 1981, each member agency was requested to address the following topics:

1. What existing organizations and structures the agency has in place which could be used in crises of the kind outlined above;

2. What statutes and regulations underlie the crises -- response mechanism;

3. Existing guidelines or contingency plans for fulfilling the agency role in such crises; and

4. The proper role and responsibility perceived by the agency for such crises.

Review of the agency responses has revealed substantial manpower resources, technical and law enforcement management skills, and a desire to coordinate the Federal Government's response to crises. For example, each of the Federal Protective Service's eleven regions has a Special Operations Response Team specially trained in responses to demonstrations and disturbances, including crowd control, and, in several regions, hostage negotiations tactics. Although the proper role and responsibility of the Federal Protective Service is primarily to provide initial defense response to Federal buildings and property, this in place, regional resource must be coordinated into the Government's overall preparedness.

The Department of Defense has a major preparedness role for peacetime civil emergencies, terrorist attacks, and assisting the civilian population in minimizing the effects of an enemy attack. Currently the Department of Defense and the Federal Bureau of Investigation are developing an updated memorandum of

understanding regarding the use of military force in a domestic terrorist incident. Civilian law enforcement authorities have the primary responsibility for ending domestic terrorist incidents. However, such incidents may be beyond the capabilities of available civil police forces. Thus, the use of specially trained and equipped military forces may be necessary in order to effectively restore order and preserve human life. The agreement will clarify and delineate existing legal authorities and responsibilities, as well as existing plans and procedures, relative to the use of military force in a domestic terrorist incident.

After the Working Group identifies law enforcement and public safety resources, it is anticipated that consideration will be given to:

1. Preparing a summary document of what now exists;
2. Determining whether additional interagency statements or memoranda of understanding are required to ensure timely cooperation of all the agencies;
3. Preparing issue/resolution statements; and
4. Defining emergency scenarios. (This may include the design and development of crisis management exercises.)



Federal Emergency Management Agency

Washington, D.C. 20472

MEMORANDUM FOR: General Bennett L. Lewis
Executive Secretary
Emergency Mobilization Preparedness Board

FROM: *Lee M. Thomas*
Lee M. Thomas
Chairman
Civil Defense Working Group

SUBJECT: Transmittal of Civil Defense Working Group
Presentation Paper

Attached, per your request, is a paper outlining the goal, scope, and activities that the Civil Defense Working Group will address to support the objectives of the Emergency Mobilization Preparedness Board.

Attachment

EMERGENCY MOBILIZATION PREPAREDNESS BOARD
CIVIL DEFENSE WORKING GROUP

I. GOAL AND RATIONALE

Historically, the United States has provided for civil defense and mobilization preparedness in time of war or other grave national emergency. The President's creation of the Emergency Mobilization Preparedness Board acknowledged that if the United States is to be prepared to stand the test of a national mobilization, the entire "Federal family" must be ready to pull together decisively and effectively to meet the challenge. It is therefore the goal of the Civil Defense Working Group to provide a mechanism for interdepartmental coordination to clarify the civil defense roles of the pertinent Federal agencies and to examine Federal authorities, policies and resources that can support State and local government preparedness, as well as that of the private sector. Our objective is to identify policy issues and formulate recommendations where Federal policy is lacking or impedes effective action.

II. SCOPE

The Civil Defense Working Group will identify and examine Federal policies and agency resources that affect national civil defense objectives and coordinated Federal support to State and local governments and the private sector. The Civil Defense Working Group will do this in terms of Federal, State and local capabilities to prepare for, respond to, and sustain the effects of a full-scale national emergency - including an attack upon the United States. The following areas will be examined to determine the need for clarification, development, or change of Federal policy:

- o Federal preparedness and mobilization authorities, responsibilities and activities directly concerned with population and industrial protection that affect parallel State and local efforts.
- o Federal agency support of civil defense planning and implementation (including crisis relocation) at all levels of government -- Federal, State, and local.
- o Federal agency support for emergency public information and education programs for the public, as well as for Federal agencies to accomplish their emergency assignments, over the broad range of civil defense activities, including crisis relocation.
- o Attack assumptions appropriate for preparedness.

III. TASKS

The initial task to be undertaken by the EMPB Working Groups during FY 1982 and FY 1983 includes the identification of Federal emergency mobilization preparedness activities and resources, as well as an inventory of Federal authorities affecting emergency mobilization capabilities. Within that context, the Civil Defense Working Group will:

- o Examine civil defense authorities, responsibilities and functions in relation to other Federal programs - e.g., mobilization and continuity of government - analyzing how the objectives and requirements of any of these may affect another. Identify major linkages, asymmetries, and potential conflicts and recommend measures to assure integration and coordination of civil defense programs with other Federal interagency mobilization and continuity of government efforts.
- o Identify and evaluate existing Federal authorities, policies, programs and resources that would enhance or detract from a broad-based support of an enhanced national civil defense effort.
- o Identify components of the civil defense program (including crisis relocation) that are appropriate for coordinated Federal agency support. Detail Federal authorities, policies and resources that are required and recommend corrective actions, where necessary.
- o Define Federal support required for effective emergency public information and education programs for the public, as well as for Federal agencies to accomplish their emergency assignments, in civil defense in general, and crisis relocation in particular.

Building on the findings of the activities described above, in latter FY 1983 and beyond the Civil Defense Working Group will:

- o Define policy issues that relate: long term population protection alternatives to industrial and public facility protection, as well as to production, if this proves appropriate.
- o Assess and evaluate current planning assumptions and attack capabilities and validate for appropriateness to preparedness.

IV. RESOURCES

To carry out its objectives, the Civil Defense Working Group will call upon the resources of its membership, comprised of the following agencies:

The White House
 Department of Agriculture
 Department of Commerce
 Department of Defense
 Department of Energy
 Department of Health and Human Services
 Department of Housing and Urban Development
 Department of Transportation
 Department of Treasury
 Central Intelligence Agency
 Federal Emergency Management Agency (Chair)
 Office of Management and Budget
 Federal Communications Commission
 Corps of Engineers (DOD/Dept. of the Army)

These agencies will serve on four Task Groups:

- A. Civil Defense Compatability with Mobilization and Continuity of Government Objectives and Requirements
- B. Enhanced Civil Defense Program Support
- C. Federal Support of Civil Defense/Crisis Relocation
- D. Public and Federal Agency Education and Information in Support of Civil Defense and Crisis Relocation

V. STATUS

The initial meeting of the Civil Defense Working Group was held on November 9, 1981. Members were introduced and presentations were made on the purpose and objectives of the Civil Defense Working Group, as well as on the national Civil Defense Program. Since that time, the Civil Defense Working Group's mission, functions and action areas have been revised and the membership has been expanded from the original seven participating agencies to include an additional six (the Departments of Energy, Health and Human Services, Housing and Urban Development, Transportation and Treasury and the Corps of Engineers).

A second meeting is scheduled for February 5 at which time the revised mission, functions and action statements will be reviewed in greater detail by Working Group members and the four Task Groups will be established.



Memorandum

Date 22 JAN 1982
From Dorcas R. Hardy *Dorcas R. Hardy*
Assistant Secretary for
Human Development Services

Subject Meeting of the Emergency Mobilization Preparedness Board

To Bennett L. Lewis
Executive Secretary, EMPB

In response to your memorandum of January 11, 1981, I have attached an outline of social services issues that I will discuss at the first meeting of the Emergency Mobilization Preparedness Board on January 27, 1982. I look forward to meeting with you as we begin this important work of preparing our country for wartime and peacetime emergencies.

Attachment

SOCIAL SERVICES WORKING GROUP

- I. Basic problem statement: How do we assure continuity of social services to dependent populations during a wartime or peacetime emergency?

Definition of terms:

A. Social services:

In time of emergency, social services can include such activities as the provision of food, clothing, shelter, relocation, counseling, housing, information and referral, transportation, cash assistance and assistance in reuniting families.

B. Dependent populations:

In time of emergency, the definition of dependent populations would include not only those whom we normally consider dependent, e.g. the aged, disabled, children, the wounded, the chronically homeless, but also otherwise able-bodied persons who are temporarily deprived of usual support systems, such as employment, housing, transportation.

II. Major policy issues

- A. What is the precise role of each Federal program and agency in responding to social service needs during an emergency?
- B. How do we enlist and coordinate the resources of State and local governments to respond to social services needs during an emergency?
- C. How can we ensure that the resources of the private (corporate and voluntary) sector are utilized to the maximum extent possible?
- D. Development of plans for "triage" - what are the priorities for giving help in situations of mass casualty?

III. Assets available

A. Physical plants for shelter:

- 1. Head Start Centers
- 2. Multipurpose senior centers
- 3. Welfare offices
- 4. Social security district offices

5. Rehabilitation centers

6. Family planning centers

- (Other members of the work group would have to provide information on physical facilities under their jurisdiction.)

B. Human resources who could provide emergency social services:

1. Income maintenance workers

2. Social service workers

3. Volunteers (church, private agencies, business people)

4. Social Security District Office employees

5. Counselors (e.g. - family planning, psychologists, etc.)

C. Other assets

1. Massive information capability contained in the Social Security computer system.

2. Many States already have emergency plans in place.

IV. Immediate issues to address

A. Agreement on definition of social services.

B. Agreement on definition of dependent populations: broad or narrow definition.

C. Identification of resources for direct care and social service provision in States and local jurisdictions and establishment of methods for their deployment in time of emergency.

D. Formulation of formal policy stating appropriate roles of public and private sectors in mass casualty situations.

E. Determination of State and local needs for support in providing social services in an emergency.

V. Status of Working Group Activities

A. First meeting of working group to be held on February 5, 1982.

B. Agencies involved will be Treasury, Defense, Agriculture, Commerce, Labor, HUD, Transportation, Education, OMB, VA, FEMA, ACTION, the White House Office of Policy Development, Postmaster General and other components of DHHS.

- C. At this meeting, a Task Force will be designated to develop issue priorities and a formal task force structure.
- D. The task forces will focus on specific issues, develop policy recommendations and present their recommendations to the full working group at prescheduled times.

VI. Involvement of Private Sector

- A. At a later time, the Social Services Working Group would like to hold a symposium involving such representatives of private associations and States as:

Red Cross
Salvation Army
Volunteers of America
Chambers of Commerce,
National Governors' Association
American Public Welfare Association

- B. A key part of the strategy of the working group will be to make maximum use of the resources of the above organizations.



JAN 20 1982

MEMORANDUM FOR: MG BENNETT L. LEWIS
Executive Secretary
Emergency Mobilization Preparedness
Board

FROM: ALBERT ANGRISANI
Assistant Secretary of Labor

SUBJECT: EMPB Issue Paper

Attached is the paper listing tentative issues for the Human Resources Working Group that was requested by William P. Clark in his memorandum of January 11, 1982.

If you need additional information please let me know.

Attachment

HUMAN RESOURCES

Principal Working Group

Recommended

I. Mission/Function

Identify critical mobilization preparedness actions relative to Human Resources and formulate policy issues and recommendations (including budget changes) where the lack of policy decisions impedes action in the following functional areas:

- Emergency workforce augmentation policies.
- Worker incentive and protection.
- Labor-management relations.
- International agreements to augment the workforce.
- Data and Information Systems

II. Agencies

Chair: Department of Labor

Department of Agriculture

Federal Emergency Management Agency

Department of Commerce

Selective Service System

Department of Defense

Office of Personnel Management

Department of Education

Department of Health and Human Services

White House

III. Actions/Outputs

- o Identify needs, policies and programs for Human Resources/workforce activities. January - March 1982

2.

- Identify interagency interests, needs and relationships (who does what/Why/for whom/where and when).
January - March 1982
- Identify data needs; recommend actions. January - June 1982
- Develop proposals for action and cost estimates.
January - September 1982
- Develop plans, standby programs, and operational procedure. If needed develop standby legislation. FY 83

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

INITIAL MEETING

January 27, 1982

HUMAN RESOURCES WORKING GROUP - KEY ISSUES

Issues to be addressed: The Group (HRWG) held its initial meeting on January 15, 1982. The group will concentrate on;

- clarification and rationalization of Human Resources emergency mobilization roles, responsibilities, and authorities of Federal agencies,
- improvement of mobilization response procedures,
- development of measures to facilitate smooth transition from routine to emergency operations,
- attainment of better coordination between civilian and military mobilization coordinators.

Initial HRWG tasks will be to:

- identify emergency human resources mobilization preparedness activities programmed by agencies for FY 82 and 83,
- determine what resources are devoted to these activities,
- prepare an inventory of legislation and/or regulations that impact on emergency mobilization capabilities that will be subject to EMPB approval.
- Develop human resources issues.

Additional information on issues is detailed in the attached mission and function statement.

HRWG Workplan: The tentative workplan is to develop issues and policy through sub group activity and have them cleared by the principle working group for submission to the EMPB.

Organization: HRWG membership represents the following Departments and agencies.

Department of Labor - Chair

White House-Office of Policy Development
Agriculture
Commerce
Education
Defense
Housing and Urban Development

Health and Human Services
Interior
Federal Emergency Management Agency
Selective Service System
Office of Personnel Management
National Communications System (DOD)

DEPARTMENT OF HEALTH AND HUMAN SERVICES
OFFICE OF THE ASSISTANT SECRETARY FOR HEALTH
WASHINGTON, D.C. 20201

JAN 21 1982

Major General Bennett Lewis
Executive Secretary
Emergency Mobilization Preparedness Board
Federal Center Plaza
Room 4-17
500 C Street, S.W.
Washington, D.C. 20472

Dear General Lewis:

Enclosed, in response to Emergency Mobilization Preparedness Board (EMPB) Chairman Clark's January 11 request, is a background paper on the Principal Working Group on Health (PWGH). This paper is forwarded for distribution prior to the EMPB meeting which is scheduled for January 27, 1982.

We have previously transmitted to you the minutes of the first meeting of the PWGH which was held on January 6. We will, of course, forward the minutes of all future meetings of the PWGH and the task forces to be established thereby.

Sincerely yours,



Edward N. Brandt, Jr., M.D.
Assistant Secretary for Health and
Chairman, Principal Working Group on Health

Enclosure

Emergency Mobilization Preparedness Board

Principal Working Group on Health

Background Paper

January 20, 1982

Goals

The ultimate goals of the Principal Working Group on Health (PWGH) are to coordinate Federal interdepartmental efforts, recommend to the Emergency Mobilization Preparedness Board (EMPB) national policies and action plans, and assist the EMPB in policy/plan implementation to assure that sufficient medical personnel and supplies and adequate facilities will be available to the military and the civil sectors during mobilization and in times of civil emergency.

Scope of PWGH Consideration

The fundamental problem is not a lack of health-related resources. Some essential resources are found within Federal departments and agencies. The bulk of the necessary resources, however, are maintained by the private sector. What is lacking is a mechanism to ensure that these resources will be marshalled in an efficient and, most importantly, timely manner in an emergency situation. Therefore, the PWGH's primary task is the coordination of a national effort to develop and implement formal agreements between the Federal agencies and the private establishments that maintain the essential health-related resources.

The Department of Defense (DOD), via development of the Civilian Military Hospital Contingency Plan, is the precursor of such an effort. The PWGH's endeavor will be similar except that it will be wider in scope and breadth. It will develop agreements between Federal departments and agencies and, subsequently, between Federal entities and private sector service-oriented organizations, privately owned facilities and establishments which produce essential supplies.

Existing Resources

The departments and agencies that maintain the bulk of the Federal service, facility and supply assets are cited below:

Services

1. DOD's Active Duty Personnel
2. DOD's Inactive Reserves
3. PHS Commissioned Corps
4. PHS Inactive Reservists

Facilities

1. Department of Defense
2. Indian Health Service
Health Services Administration/Public Health Service
3. Veterans Administration

Medical Supplies

1. Department of Defense
2. Veterans Administration

A thorough assessment of the health resources maintained by Federal departments coupled with an assessment of the medical assets required to adequately respond to pre-war, wartime, and a variety of civil emergencies will be of intrinsic value and is essential to the fulfillment of the PWGH's ultimate goals. Identification of medical resources available in the private sector is an additional and necessary assessment to be conducted by the PWGH.

Development of National Emergency Health Policy Plan

Once these initial tasks have been accomplished, the PWGH will develop and recommend to the EMPB a national health emergency policy and action plan based on Federal department/agency's defined roles and agreements with private sector organizations for dealing with specific types of warfare and civil crises. The types of emergency situations to be included are cited below:

War Emergencies

1. Nuclear Attack
2. Conventional Warfare
3. Biological/Chemical Warfare

Civil Emergencies

1. Technological Incidents
2. Natural Disasters
3. Terrorism
4. Energy/Materials Shortages
5. Massive Refugee Influxes

The development of legal authority for the induction of physicians and other allied health professionals during mobilization is inclusive to the PWGH's mission. The PWGH will also evaluate the potential use of the PHS Commissioned Corps, both active and inactive reservists, and determine the extent to which the Corps can be utilized during mobilization while in concurrence with PHS' defined mobilization mission.

Status of PWGH Effort

The volume of effort necessary for the completion of the tasks previously outlined favors a task force approach. A provisional task force has been designated to develop issue priorities and a formal task force structure. This provisional task force will offer recommendations on both subjects at the second meeting of the PWGH, scheduled for January 28, 1982. The PWGH will then appoint task forces and task force chairs to address each group of issues.

PWGH Work Plan

As indicated previously, the immediate objective will be to conduct thorough assessments of the health resources maintained within the Federal and private sectors and to determine the medical assets required to adequately respond to wartime and peacetime emergencies. The PWGH will subsequently develop and recommend to the EMPB a national health emergency plan incorporating each of the issues addressed by the task force. Following acceptance of PWGH recommendations to the EMPB, the Working Group will assist in implementing mechanisms to assure sufficient and timely availability of health resources in the event of mobilization or peacetime crises.

THE WHITE HOUSE

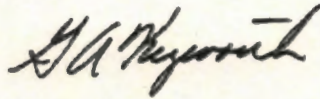
WASHINGTON

January 20, 1982

MEMORANDUM FOR MG Bennett L. Lewis

SUBJECT: EMPB Earthquakes Working Group

As requested by Bill Clark, Chairman, EMPB,
I am forwarding the attached Earthquakes
Working Group paper to you.

A handwritten signature in dark ink, appearing to read "G. A. Keyworth". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

G. A. Keyworth, Chairman
Earthquakes Working Group

THE WHITE HOUSE

WASHINGTON

January 20, 1982

MEMORANDUM FOR Emergency Mobilization Preparedness Board

SUBJECT: Working Group Paper: Issues Concerning
Preparations to Deal With Catastrophic
Earthquakes (California)

An earthquake of catastrophic proportions in California can happen suddenly and without credible warning. The aggregate probability of a Richter scale 8 plus earthquake, in the whole of California is approximately 50% in the next 30 years; its potential for damage is enormous. While earth scientists unanimously agree on the inevitability of this major quake activity, the exact timing of such a catastrophic phenomenon remains in doubt given the state of earthquake prediction research. Based on a series of moderate tremors in the State of California followed by the eruption of Mt. St. Helens in 1980, Federal officials became concerned over the state of readiness of all levels of government to cope with the effects of such an event.

An ad hoc committee of the National Security Council was formed in 1980 to review the consequences of, and preparations for, such an event. In addition to surveying the potential effects on the civil population and infrastructure of the area, the committee also included national security considerations; the effects on military and intelligence facilities, defense-oriented industry and other high technology industry.

We agree with the consensus of the committee that:

- pre-event planning and preparedness could substantially reduce injuries, loss of life, property damage and accelerate recovery and that,

- earthquake hazards reduction measures must include earthquake prediction systems and warning procedures, coordinated emergency preparedness plans and procedures, public education and awareness programs and earthquake-resistant design and construction techniques.

Our Working Group under the Emergency Mobilization Preparedness Board will draw on the report of the previous ad hoc committee and use it as a point of departure. This Working Group will then:

- review for incorporation the following set of findings relevant to assessing the state of readiness:

- effective leadership at all government levels is the single most important factor needed to improve the nation's preparedness for a catastrophic earthquake in California.

- preparedness must be developed as a partnership between Federal, State and local governments with improvements needed at all levels, as none have the resources or authorities to solve the problem alone.

- the availability of adequate staffing and resources to all levels of government determines the efficacy of agency programs and initiatives.

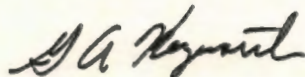
- review the range of issues associated with those findings,

- examine what has been accomplished thus far in relationship to the actions recommended in the report,

- based on this examination, update the status of the agency actions and decide what new issues should be addressed,

- analyze current earthquake prediction capabilities and consider enhanced instrumentation and research options,

- make recommendations at the appropriate time.



G. A. Keyworth, Chairman
Earthquakes Working Group

EMPB-1/26/82

ATTENDEE LIST FOR BOARD MEETING
10 a.m. - January 27, 1982
Indian Treaty Room, Old EOB

<u>NAME</u>	<u>AGENCY</u>
ALDERMAN, Craig, Jr.	DOD
ANDERSON, Martin	Ofc of Policy Development (WH)
ANGRISANI, Albert	Labor
APPLEGARTH, Paul	Treasury
ATHERTON, James	OMB
BAKER, Gordon	DOL (EMPB)
BRANDT, Edward N., Jr.	HHS
BRINKERHOFF, John R.	FEMA
CAHILL, Paul	EPA
CARUSO, Kenneth A.	Justice
CLARK, William P.	NSC
CLINKSCALES, William Jr.	GSA
COFFEY, Allen F., Jr.	HUD
COLLINS, Clarence G., Jr.	DOT
CORIDEN, Guy	State
DALTON, LTG James E.	OJCS
DARMAN, Richard G.	Office of the Chief of Staff to the President
DAVIS, Linda D.	Education (EMPB)
DENNY, Steve H., LTC	DOD
DENYSYK, Bohdan	DOC

<u>NAME</u>	<u>AGENCY</u>
DEVINE, Donald J.	OPM
DeWALT, Dennis	FEMA
DiSILVESTRE, Anthony V.	Treasury (EMPB)
DIXON, Bernice LT USA	NCS
ELEY, John W.	FEMA
FISKE, Guy E.	Energy
FOOHEY, Sean	DOC
FOLTS, Douglas	WHCA
FRANKUM, Ron	Ofc of Policy Develop.
GIUFFRIDA, Louis O.	FEMA
GLEASON, Jacqueline	HHS
GREEN, Dennis B.	FEMA (EMPB)
GROOVER, Charles W.	DOD
HAMMER, Thomas	Agriculture
HARDY, Dorcas R.	HHS
HARPER, Edwin L.	OMB
HERTZLER, Elam	Education
HILSMAN, LTG William J.	DOD/NCS
HODEL, Donald Paul	Interior
IKLE, Fred C.	DOD
INMAN, ADM B. R.	CIA
JANSKY, Donald	DOC
JENKINS, James E.	Ofc. of Counsellor to the President
KAISER, Kay	Agriculture (EMPB)

<u>NAME</u>	<u>AGENCY</u>
KAY, Wayne G., COL	OSTP
KENNEDY, Richard T.	State
KEYWORTH, George A., Dr.	OSTP
KORB, Lawrence J.	DOD
LETT, Raymond D.	Agriculture
LEWIS, Bennett L., MG	FEMA (EMPB)
LILLEY, John Robert, II	FEMA (EMPB)
LUNDQUIST, Barbara F.	FEMA (EMPB)
LYNG, Richard E.	Agriculture
MARTIN, Doris Anne	FEMA (EMPB)
McCARTHY, Bruce E.	HUD (EMPB)
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MULLIN, Rebecca	Interior
MULRENIN, Edward T.	FRS
OLMER, Lionel H.	DOC
PUSCHECK, Herbert C.	SSS
REESE, Thomas D., Jr.	USPS
REUTERSHAN, Thomas P.	HHS
RICHARDS, John A.	DOC

<u>NAME</u>	<u>AGENCY</u>
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RUSSELL, Col. Horace L.	NSC
SANDS, Robert G.	Energy (EMPB)
SCHMULTS, Edward C.	Justice
SHROYER, David K., COL	OJCS
SHUTE, Richard E.	HHS
SMITH, Gerard C.	Labor
SMITH, Julianna	Agriculture
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STRAUSS, Joseph	HUD
SWOAP, David B.	HHS
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TAYLOR, John COL	NCS
THOMAS, Lee	FEMA
TREDWAY, Robert N., COL	DOD (EMPB)
TRENT, Darrell M.	DOT
TRIPLETT, Judith A.	FEMA (EMPB)
VAUGHAN, William A.	Energy
WARK, William B.	Justice
WHEELER, Joseph COL	NCS
WINE, Janet B.	FEMA (EMPB)
WUNDER, Bernard J., Jr.	DOC
ZUCK, Alfred (vice Lovell)	Labor

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Department of Justice	Edward C. Schmults Deputy Attorney General
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Department of Labor	Malcolm R. Lovell, Jr. Under Secretary
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Department of Energy	Guy W. Fiske Under Secretary
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Deputy to the Chief of Staff

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Deputy Assistant to the President
for National Security Affairs

Office of Policy Development

Martin Anderson
Assistant to the President for
Policy Development

Organization of the Joint Chiefs of Staff

LTG James E. Dalton
Director, Joint Staff

Office of Science & Technology Policy

G. A. Keyworth
Director, Office of Science
and Technology Policy

Federal Emergency Management Agency

Louis O. Giuffrida
Director

Office of Personnel Management

Donald J. Devine
Director

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

BOARD LIAISON OFFICERS

<u>Dept/Agency</u>	<u>Name</u>	<u>Position</u>
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Department of the Treasury	Paul Applegarth (566-5888)	Special Asst. to the Deputy Secretary
Department of Defense	Craig Alderman, Jr. (694-1333)	Director of Emergency Preparedness
Department of Justice	Kenneth A. Caruso (633-4078)	Special Asst. to the Assoc. Attorney General
Department of the Interior	Rebecca Mullin (343-5183)	Special Asst. to the Under Secretary of Interior
Department of Agriculture	Raymond D. Lett (447-5538)	Executive Assistant to the Secretary of Agriculture
Department of Commerce	John A. Richards (377-4506)	Actg. Director of the Office of Industrial Mobilization
Department of Labor	Spence Filleman (523-6414)	Director, Administrative Programs and Services
Department of Health & Human Services	Jacqueline Gleason (245-6683)	Emergency Coordinator
Department of Housing & Urban Development	Joseph Strauss (755-3636)	Special Assistant to the Secretary of HUD
Department of Transportation	C. G. Collins (426-4262)	Director of Emergency Transportation
Department of Energy	William A. Vaughan (252-4700)	Asst. Secretary for Environmental Protection Safety, and Emergency Preparedness
Department of Education	Elam Hertzler (426-6426)	Chief of Staff
Office of the Counsellor to the President	Roger Hearn (456-7876)	Staff Assistant to the Deputy Counsellor to the President
Office of Management & Budget	James Atherton (395-6156)	OMB Budget Examiner

B3

<u>Dept/Agency</u>	<u>Name</u>	<u>Position</u>
Central Intelligence Agency	Charles E. Allen [REDACTED]	Director of the National Intelligence Emergency Planning Staff
Office of the Chief of Staff to the President	Sara Emery (456-2702)	Secretary
National Security Council Staff	COL Horace Russell (395-5024)	NSC Liaison Officer
Office of Policy Development	Ronald Frankum (456-2562)	Deputy Director, Office of Policy Development
Organization of the Joint Chiefs of Staff	COL Dave Shroyer (697-2605)	OJCS Liaison Officer
Office of Science & Technology Policy	Col Wayne Kay (395-3272)	Military Assistant to the Director, OSTP
Federal Emergency Management Agency	John Eley (287-0340)	Program Analyst, Office of the Director
Office of Personnel Management	James Connors (632-4470)	Management Analyst, Office of Management, Management Systems Office

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

WORKING GROUP OFFICIALS

<u>Working Group</u>	<u>Status</u>	<u>Officials</u>	<u>Position</u>
CIVIL DEFENSE	Chair (FEMA)	Hon. Lee Thomas (287-0486)	Associate Director State & Local Programs & Support
	Alternate	Mr. John Dickey (287-3830)	Assistant Associate Director, Office of Emergency Management Programs, SLPS
	POC	Mr. Joseph F. Mealy, Jr. (287-3886)	Chief, Emergency Management Systems Support Division, SLPS
EARTHQUAKES	Chair (OSTP)	Hon. George A. Keyworth (456-7116)	Director, Office of Science and Technology Policy
	Alternate	Col. Wayne Kay (395-3272)	Military Assistant to the Director, OSTP
	POC	Mr. Louis Montulli (395-3170)	Senior Policy Analyst, OSTP
ECONOMIC STABILIZA- TION & PUBLIC FINANCE	Chair (TREAS)	Hon. Roger W. Mehle, Jr. (566-2103)	Asst. Secretary for (Domestic) Finance
	Alternate	Hon. Manuel H. Johnson (566-2551)	Acting Asst. Secretary (Economic Policy)
	POC	Mr. Mark E. Stalnecker (566-5806)	Deputy Asst. Secretary of Federal Finance
	Alternate POC	Mr. Manuel Johnson (566-2757)	Deputy Asst. Secretary for Economic Policy

<u>Working Group</u>	<u>Status</u>	<u>Officials</u>	<u>Position</u>
EMERGENCY COMMUNICATIONS	Chair (DOD)	LTG William J. Hilsman (692-0018)	Manager, National Communications Sys.
	Vice Chair (DOC)	Hon. Bernard J. Wunder, Jr. (377-1840)	Asst. Secretary for Communications and Information, DOC
	Alternate (DOD)	Hon. John W. Grimes (692-3760)	Deputy Manager, National Communications Sys.
	POC (DOD)	COL Jack Taylor (692-9274)	National Communications System-ECWG
	POC (DOC)	Mr. Terril Steichen (724-3439)	Director, Office of Gov't. Communications, DOC
FOOD - AGRICULTURE	Chair (USDA)	Hon. Seeley Lodwick (447-3111)	Under Secretary for International Affairs and Commodity Programs
	Alternate	Hon. Thomas Hammer (447-2593)	Deputy Under Secretary for International Affairs and Commodity Programs
	POC	Ms. Julianna Smith (447-2796)	Confidential Asst. to Deputy Under Secretary for Intl. Affairs and Commodity Programs
GOVERNMENT OPERATIONS	Chair (FEMA)	Mr. John R. Brinkerhoff (287-3904)	Acting Associate Director, National Preparedness Programs Directorate
	Alternate	Mr. Ralph Ajello (287-0126)	Assistant Associate Director, Office of Government Preparedness
	POC	Mr. Dennis DeWalt (287-0157)	Government Continuity Division
HEALTH	Chair (DHHS)	Hon. Edward N. Brandt, Jr. (245-7694)	Asst. Secretary for Health
	Alternate	Wm. H. Foegen (FTS 8-236-3291)	Director, Center for Disease Control, Atlanta, Georgia
	POC	Thomas P. Reutershan (443-1167)	Emergency Coordinator, PHS

<u>Working Group</u>	<u>Status</u>	<u>Officials</u>	<u>Position</u>
HUMAN RESOURCES	Chair (DOL)	Hon. Albert Angrisani (523-6050)	Asst. Secretary for Employment and Training
	Alternate	Ms. Joyce Kaiser (376-6600)	Office of Policy Evaluation and Research, ETA
	POC	Mr. Gerard C Smith (376-6303)	Office of Policy Evaluation and Research, ETA
	Alternate POC	Mr. Eldridge L. Tabb (523-6230)	Emergency Coordinator, Office of the Asst. Secretary for Admin. & Mgmt.
INDUSTRIAL MOBILIZATION	Chair (DOC)	Hon. Lawrence Brady (377-1455)	Assistant Secretary for Trade Administration
	Alternate	Mr. Bo Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
	POC	Mr. Sean Foohey (377-4042)	Office of Industrial Resource Administration
	Alternate POC	Mr. Harold Hendon (377-4042)	Office of Industrial Resource Administration
LAW ENFORCEMENT & PUBLIC SAFETY	Chair (DOJ)	Hon. D. Lowell Jensen (633-2601)	Assistant Attorney General, Criminal Div.
	Alternate	Mr. Mark M. Richard (633-2333)	Deputy Asst. Attorney General, Criminal Div.
	POC	Mr. Kenneth Caruso (633-4078)	Special Assistant to Assoc. Attorney General

<u>Working Group</u>	<u>Status</u>	<u>Officials</u>	<u>Position</u>
MILITARY MOBILIZATION	Chair (DOD)	Hon. Lawrence J. Korb (695-5254)	Assistant Secretary for Manpower, Reserve Affairs, and Logistics
	Alternate	Mr. Charles W. Groover (697-9103)	Deputy Asst. Secretary for Program Integration
	POC	Mr. Paul Donovan (695-0711)	Director, Mobilization and Deployment Planning
	Alternate POC	Ms. Elaine Babcock (695-0711)	Office of Mobilization and Deployment Planning
SOCIAL SERVICES	Chair (DHHS)	Hon. Dorcas R. Hardy (245-7246)	Asst. Secretary for Human Development Services
	Alternate	Mr. Richard E. Shute (245-6275)	Director of Office of Policy Development, OHDS, HHS
	POC	Ms. Lynne Heneson (472-3026)	Program Analyst, Office of Policy Development, HHS

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

POINTS OF CONTACT FOR PARTICIPATING AGENCIES NOT ON THE EMPB

<u>Dept/Agency</u>	<u>Name</u>	<u>Position</u>
General Services Administration	William Clinkscales, Jr. (523-4923)	Director of Oversight
Veterans' Affairs	Robert L. Rosenberry (389-2107)	Director of Emergency Manage- ment
Environmental Protection Agency	Paul Cahill (755-0777)	Special Assistant to the Administrator
U. S. Postal Service	James A. Tapp (245-5336)	USPS Civil Defense Coordinator
Selective Service System	Herbert C. Puscheck (724-0851)	Associate Director for Planning and Operations
Federal Reserve System	Ed Mulrenin (452-3766)	Assistant Staff Director for Management
Federal Communications Commission	Edward Minkel (632-6390)	Managing Director, FCC