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WITHDRAWAL SHEET

Ronald Reagan Library

Collection: WHORM: Subject File

Archivist: mjd

File Folder: FG378 130582 - 133797

Date: 7/16/97

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. letter (133367PD)	William Hilsman to Jeffrey Bragg re Emergency Communications Working Group, 1p	4/25/83	P5 <i>WJD 12/17/00</i>
2. fact sheet	re Automated Information Processing Issue, 3p	n.d.	P5
3. minutes (133797)	EMPB, seventh board meeting, 5p	11/19/82	P5
4. memo	Lee Thomas to Board Members, re eighth board meeting, 2p	12/30/82	P5
5. summary	of comments, 2p	n.d.	P5

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National security classified information [(a)(1) of the PRA].
- P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- F-1 National security classified information [(b)(1) of the FOIA].
- F-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- F-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- F-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

7985

131202

1140

FG378

November 18, 1982

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN
LIAISON OFFICERS
POINTS OF CONTACT

FROM: William P. Clark
Chairman

SUBJECT: Designation of Executive Secretary

Effective October 26, 1982, Lee M. Thomas, the Acting Deputy Director of the Federal Emergency Management Agency, was appointed Executive Secretary of the Emergency Mobilization Preparedness Board. He replaces Bennett L. Lewis who has been reassigned as Deputy Assistant Secretary of Defense for Mobilization Planning and Requirements.

I thank Ben for the outstanding service he has performed in molding together the many elements of the newly formed Board and in the timely completion of the National Policy Statement on Emergency Mobilization Preparedness.

I request that you all give the same excellent quality of support to our new Executive Secretary as you have given to Ben in the past.

cc: Bennett L. Lewis

Wm P. Clark



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

March 4, 1983

13/203
1140
FG 378

MEMORANDUM FOR: Board Liaison Officers
Working Group Chairmen and Points of Contact
Non-Member Participating Agency Points of Contact

FROM: Dennis B. Green *Dennis B. Green*
Deputy Director for Administration
and Program Support

SUBJECT: Schedule of Board and Working Group Activities

The current Schedule of Board and Working Group (WG) Activities reported for the period March 7, 1983, through April 15, 1983, is forwarded for your information.

Attachment

EMPB-3/4/83

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Schedule of Board and Working Group Activities
Reported for the Period
March 7, 1983, through April 15, 1983

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
* CANCELLED		Federal Center Plaza, Rm. 331	Civil Defense WG Meeting	Veronica Moreland (FEMA) 287-3885	Members	New date has not been determined.
3/11/83	2:00 to 4:00 PM	DCA Hdqrs., 8th and So. Courthouse Rd., Arlington, VA Management Infor- mation Center, 4th Floor	Emergency Communications WG Meeting	Cher Terry (NCS) 692-9274	Members	
3/14/83	10:00 AM	Patrick Henry Bldg., Rm. 4000	Human Resources WG, Information Systems/ Skills Identification Subgroup Meeting	Ronald E. Kutscher (DOL) 272-5381	Members	
3/15/83	10:00 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Immigration, Customs and Int'l Agreements Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
3/16/83	2:00 PM	Federal Center Plaza, Rm. 428	Civil Defense WG, Taskgroup C - Emergency Public Information and Education Meeting	Veronica Moreland (FEMA) 287-3885	Members	

* Indicates change in item since 2/25/83 issuance of this schedule

FTRI - Federal Triangle Building

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
3/17/83	9:30 AM	Dept. of Education, 400 Maryland Ave., S.W. Room 3000	Human Resources WG, Subgroup on Human Resources Base Enhancement Meeting	Ron Pugsley (DEd) 245-0598	Members	
*3/18/83	2:00 PM	Federal Center Plaza, Rm. 622	Government Operations WG Meeting	Audrey J. Reeg (FEMA) 287-3981	Members	Date and time have been changed.
3/22/83	1:30 PM	Federal Center Plaza, Rm. 331	Civil Defense WG, Taskgroup D - Protection of Industrial Capability Meeting	Gene Lupia (FEMA) 287-0035	Members	
3/30/83	9:30 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Emergency Resources Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
4/7/83	2:00 PM	Humphrey Bldg., Rm. 729G	Health WG Meeting	Thomas Reutershan (HHS) 443-1167	Members	

Note: Date and room numbers are frequently changed at the last minute, so it is suggested that persons planning to attend a listed activity contact the Activity Coordinator to verify that the schedule has not been changed.

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DATE	TIME	PLACE	ACTIVITY	COORDINATOR	INVITEES\ORG.	REMARKS
4/1/83	1:00 PM	Rm. 3506 Hemphrey Bldg.	Health WG Meeting	(HHS) 443-1163 Thomas Reuter/epid	Members	
4/30/83	9:30 AM	Conference Rm. Ritch Bldg. 212 9th St., NW FBI	Subgroup Meeting Emergency Resources Public Safety WG Law Enforcement and Meeting of Industrial Capability Taskgroup D - Protection Civil Defense WG	(NOI) 473-4232 Robert Payne (HHS) 581-0036 Gene Fogle	Members	
4/30/83	1:30 PM	Regional Center Plaza, Rm. 613 Federal Center	WG Meeting Government Operations Resource WG Subgroup on Human Human Resources WG	(HHS) 581-0036 Andrew J. Cook (HHS) 542-1228 Tom Poffey	Members	changed date and time
4/1/83	9:30 AM	Rm. 3000 Fed. Bldg., 2nd Floor Dept. of Education			Members	
DATE	TIME	PLACE	ACTIVITY	COORDINATOR	INVITEES\ORG.	REMARKS

83 MAR -7 P3:27



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ONLY**

EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

MAR 9 1983

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FG378
FEO10-01

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN

FROM: Janet B. Wine *Janet B. Wine*
Freedom of Information Officer
Executive Secretariat

SUBJECT: Freedom of Information Act Requests

Requests under the Freedom of Information Act (FOIA) for the release of documents relating to current emergency mobilization preparedness have been received by some Agencies. Other FOIA requests may be received in the future. Because emergency mobilization preparedness involves a large number of Agencies, guidance needs to be provided so that such FOIA requests are processed in a consistent manner. For example, it would be inappropriate for an Agency to release documents or information that another Agency originated without prior consultation with the originator.

The Emergency Mobilization Preparedness Board is an interagency group established by the President to ensure high-level management emphasis and interagency coordination for the planning required by Executive Order 11490. As such, the Board will neither generate nor serve as the repository for Agency plans and documents.

The only official products which the Board is expected to generate are the National Policy Statement (NSDD-47) and its supplement, the National Plan of Action. Both of these products are NSC institutional documents and as such require NSC concurrence prior to any release. The only other products of the Board are procedural materials such as this memorandum. Agencies should get Board Secretariat approval before such procedural materials are released.

Each Agency should apply existing Agency standards and procedures with respect to classifying, retaining, and releasing its documents involving emergency mobilization preparedness. An Agency in possession of documents deemed responsive to an FOIA request, that were originated by another Agency involved in the Board's effort, would forward the requested documents to the originating Agency for action. Where appropriate that referral should include recommendations.

**OFFICIAL USE
ONLY**

Interagency documents developed by a Working Group or a Sub-Group that were not originated by individual Agencies will be considered to have been originated by the Agency chairing the Working Group for FOIA purposes. The chairing Agency would thus be responsible for classifying, retaining and releasing such documents after consultation with other Agencies involved in creating the information contained therein.

If the Board or a Working Group is referred to in the request, or if the documents to be released include reference to the Board or a Working Group, this coordination process should include the Board Secretariat. If the request is for information about the Board or a Working Group rather than for documents per se, it should be referred to the Board Secretariat for handling.

The FOIA officers in your Agencies should be apprised of the information in this memorandum.

Documents and/or requests being referred to the Board for concurrence or handling should be addressed to the Board Secretariat, Room 417, 500 C Street, S.W., Washington, D.C. 20472.

Questions relating to FOI matters should be addressed to me at 287-0885.

cc:
Liaison Officers
Points of Contact

83 NOV 11 11 35

OFFICE OF POLICY DEVELOPMENT

STAFFING MEMORANDUM

DATE: 5/3/83 ACTION/CONCURRENCE/COMMENT DUE BY: fyi

SUBJECT: Emergency Mobilization Preparedness Board

	ACTION	FYI		ACTION	FYI
HARPER	☐	☐	DRUG POLICY	☐	☐
PORTER	☐	☐	TURNER	☐	☐
BARR	☐	☐	D. LEONARD	☐	☐
BLED SOE	☐	☐	OFFICE OF POLICY INFORMATION		
BOGGS	☐	☐	HOPKINS	☐	☐
BRADLEY	☐	☐	PROPERTY REVIEW BOARD	☐	☐
CARLESON	☐	☐	OTHER		
DENEND	☐	☐		☐	☐
FAIRBANKS	☐	☐		☐	☐
FERRARA	☐	☐		☐	☐
GALEBACH	☐	☐		☐	☐
GARFINKEL	☐	☐		☐	☐
GUNN	☐	☐		☐	☐
B. LEONARD	☐	☐		☐	☐
LI	☐	☐		☐	☐
MONTOYA	☐	☐		☐	☐
ROCK	☐	☐		☐	☐
ROPER	☐	☐		☐	☐
SMITH	☐	☐		☐	☐
✓ UHLMANN	☐	☒		☐	☐
ADMINISTRATION	☐	☐		☐	☐

REMARKS:

attachment sent to M. Uhlmann

Staff memo sent with ID 133441 PD
 4/27/83 Jeffrey Bragg memo to Board members, Working Group
 Please return this tracking sheet with your response
 Chairman, Points of Contact
 and Liaison Officers attached
 Edwin L. Harper
 Assistant to the President
 for Policy Development
 (x6515)



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

APR 27 1983

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN
POINTS OF CONTACT
LIAISON OFFICERS

FROM: Jeffrey S. Bragg
Executive Secretary

SUBJECT: Ninth Board Meeting--Automated
Information Processing Issue

In my April 26, 1983 memorandum to you announcing the ninth Board meeting, I indicated that background material on the Automated Information Processing issue would be provided for your information prior to the meeting.

The issue is attached.

Attachment



NATIONAL COMMUNICATIONS SYSTEM
OFFICE OF THE MANAGER
WASHINGTON, D. C. 20305

IN REPLY REFER TO:

NCS-JS

April 25, 1983

The Honorable Jeffrey S. Bragg
Executive Secretary
Emergency Mobilization Preparedness Board
Washington, D.C. 20472

Dear Mr. Bragg:

In a letter to General Lewis, on March 19, 1982, I raised the issue of our critical national dependence on Automated Information Processing (AIP) which supports the operations of Government and industry across the full range of emergencies. The Emergency Communications Working Group (ECWG) Principals became deeply involved in analyzing this very contentious but critical issue and how it might be addressed by the Board. We now have reached agreement among the Principals upon an AIP Fact Sheet (enclosure 1), which discusses the problem and contains recommended approaches for Board action.

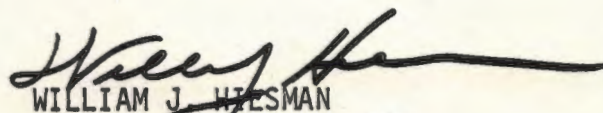
The majority of the Principals have agreed that the Emergency Mobilization Preparedness Board (EMPB) recommend to the Cabinet Council for Management and Administration (CCMA) that a Presidential Initiative on AIP for Emergency Operations be established. I recommend that a senior official personally carry this problem to the CCMA and brief it.

The Departments of Treasury, Justice, Defense and Agriculture have not concurred with the recommendation that responsibility be assigned to the CCMA. The four Departments recommend that the AIP issue be retained as a Presidential initiative within the EMPB structure to receive the proper emergency preparedness orientation. Specifically, the EMPB with its working groups is constituted and staffed to deal with all other emergency issues and hence, should also work the AIP issue.

The ECWG and I stand prepared to offer whatever assistance may be required. I hope that our analysis of this issue will prove useful to you and the Board in addressing this important problem.

Sincerely,

1 Enclosure
1 AIP Fact Sheet


WILLIAM J. WIESMAN
Lieutenant General, USA
ECWG Chairman

FACT SHEET

Automated Information Processing Issue

Problem Description

There is an increasing reliance on automated information processing (AIP) to support the operations of government and industry. This increasing dependence brings with it a corresponding increase in vulnerability due to potential loss of AIP required to support essential national security/emergency preparedness (NS/EP) functions.

The dependence upon automated information processing in all sectors of our society has kept pace with the rapid proliferation of new electronics technologies. This dependence extends to private sector capabilities such as banking and transportation which are essential to both society in general and the Federal government.

Definition

As provided in P.L. 96-511, Paperwork Reduction Act, automated information processing (AIP) is a part of Information Resources Management. AIP is the collection, storage, manipulation, presentation and distribution of data to provide intelligence for some specific purpose. AIP resources include processors, systems and application programs, data bases, procedures, human resources and telecommunications.

Discussion (Current Emergency Planning)

No one has articulated, collected, or reviewed and validated requirements for information processing to support national security/emergency preparedness (NS/EP) requirements. Hence there has not been a sound basis from which to recommend actions to mitigate vulnerabilities of critical functions due to dependence on, and potential loss of, information processing. Also there does not exist an integrated government program by which this can be accomplished.

The public and private sectors have addressed AIP security, survivability and endurance. OMB Circular A-71 promulgates policy regarding the security and survivability of Federal AIP systems. However, these emergency planning efforts are primarily oriented to physical resources rather than functional applications.

Private sector efforts are usually identified as "contingency planning" and have principally been directed at providing backup facilities in the event of equipment failure or loss of capability because of fire, floods, earthquakes and other emergencies, man-made or natural. They all assume a limited geographic problem area and are directed at achieving something approaching a "normal" level of operations. The principal mind set, is "How do we stay in business?"

The Federal government's efforts at contingency planning are much like the private sector's, i.e., providing emergency information processing to support normal operations, rather than providing information processing to support priority emergency functions.

There are two major exceptions to this rule. One is the Federal government's attempt to provide resource data files for agency headquarters or participating offices to use to support emergency management. These cover 110 resource categories involving 14 major private sector interest groups such as transportation, manufacturing, and housing as well as 30 major agencies. However, over 50% of the resource data bases were last updated prior to 1980 and some 20% prior to 1970. FEMA, in late 1980, instituted a major update program with the Federal Departments and Agencies. However, validation of the data to support critical emergency functions remains to be accomplished. Since these files clearly have little relationship to the data agencies use for their day-to-day operations, their value in emergency situations has to be open to question.

The second exception is where agencies have a clear wartime mission. In planning information systems to support that mission or in planning day-to-day operations carried out overseas, their contingency planning for automated information processing differs significantly from the type of contingency planning carried out by the private sector and most of the Federal government.

Contingency Planning for Automated Information Processing

Contingency planning in the information systems area is not simply a matter of defining certain functions performed in peacetime as critical under emergency situations. It requires an understanding of how the emergency situation modifies the agency mission and the consequent information processing requirement.

If we want continued operation, while bombs are dropping, of selective systems considered critical, that points us in one direction. If we hope to have certain elements of a law enforcement system in operation 5 days after an attack, that is something else. If we hope to have national financial systems to renew operation in 30 days, this would point us in still another direction toward another set of systems. Almost certainly, the system and application programs used to perform automated information processing under these circumstances would be different from those used during peacetime.

While emergency communication seems to be an area for which some reasonable plan can be developed in a timely manner, automated information processing, because of its greater complexity, will take much more time and involve a great many more people in both the private sector and government.

Putting aside the private sector, which most of us in the Federal government little understand, the complexity of automated information processing in the Federal government can best be appreciated by considering the following:

(1) Equipment in the government inventory may have been supplied by 1000 or more vendors. Some of it has not been manufactured for years.

(2) Nobody knows how many application systems there are in government. And agreement on what is a critical system would be hard to achieve.

(3) Many systems are poorly documented. Successful operation of some systems depends on the interaction and knowledge of a few people.

(4) Besides the few key people who can make the "automated" part of government information systems work, there are many, many more who are intimately involved in the care and feeding of these "automated" information systems.

(5) The information systems community in government is much larger and more fragmented than the telecommunications field and is growing with the rapid introduction of new information processing products such as word processors and personal computers.

While the problems of the private sector differ in many ways from those of government, the above list is indeed typical of most large, diverse organizations that are not in a single industry such as banking, life insurance, retailing and such. And the list certainly would apply to the total collection of small to medium size companies in industries such as medicine and food distribution.

Scope

The proposed scope of the EMPB AIP issue is: Reduce the vulnerability of national security/emergency preparedness (NS/EP) functions resulting from the nation's dependence upon automated information processing by carrying out government and private sector planning of automated information processing in support of emergency operations instead of focusing on the security, survivability and endurance of resources used to support normal operations.

Alternatives

1. Recommend to Federal agencies that they each address the AIP issue both with respect to their agency and with respect to the private sector groups for which they represent the principal government liaison.
2. Assign action to one EMPB working group (existing or new) for development of an integrated EMPB approach assigning action to each of the existing working groups for their respective functional areas.
3. Recommend to the Cabinet Council for Management and Administration (CCMA) that a Presidential Initiative on Automated Information Processing for Emergency Operations be established.

The first alternative implies minimal EMPB involvement, does not provide an integrated approach and can lack interagency coordination. The second alternative provided for establishment of an integrated action within EMPB. The third alternative provides a government-wide, coordinated approach to contingency planning for AIP.

Recommendation

It is the consensus of the ECWG that alternative 3 be pursued.

OFFICE OF POLICY DEVELOPMENT FG 378**STAFFING MEMORANDUM**DATE: 4/27/83 ACTION/CONCURRENCE/COMMENT DUE BY: fyiSUBJECT: Ninth Board Meeting - Emergency Mobilization Preparedness
Board

	ACTION	FYI		ACTION	FYI
HARPER	☐	☐	DRUG POLICY	☐	☐
PORTER	☐	☐	TURNER	☐	☐
BARR	☐	☐	D. LEONARD	☐	☐
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ROCK	☐	☐		☐	☐
ROPER	☐	☐		☐	☐
SMITH	☐	☐		☐	☐
UHLMANN ✓	☐	☐		☐	☐
ADMINISTRATION	☐	☐		☐	☐

REMARKS:

U.S. Mail - FY12



EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

APR 26 1983

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN
POINTS OF CONTACT
LIAISON OFFICERS

FROM: Jeffrey S. Bragg
Executive Secretary

SUBJECT: Ninth Board Meeting

The ninth Board Meeting will be held from 4:10-5:00 p.m., on Wednesday, May 4, 1983, in Room 450 of the Old Executive Office Building. The Chairman has asked that the maximum number of participants be invited so that he will have the opportunity to personally thank everyone for their endeavors to date in this important effort.

An unresolved issue will be raised to the Board for decision concerning Automated Information Processing. Background material will be forwarded later this week so that all members can be informed and prepared to discuss the issue.

Several important initiatives will be briefed at this meeting which are of interest to all participants. The Department of Health and Human Services will briefly describe the National Disaster Medical System developed by the Health Working Group. The Federal Emergency Management Agency will give a briefing on the Conceptual Framework for Emergency Mobilization Preparedness, a blueprint for integrated emergency management in the Federal Government. Board Member, Louis O. Giuffrida of FEMA, will provide a status report on actions underway to address concerns raised at a Cabinet Council meeting on Economic Affairs concerned with the National Defense Stockpile.

A copy of the Agenda is attached.

Attachment

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Ninth Meeting

May 4, 1983
4:10 - 5:00 p.m.

Room 450

Old Executive Office Building

AGENDA

Opening Remarks

Honorable William P. Clark
Chairman

Status Report on Plan
of Action

Honorable Jeffrey S. Bragg
Executive Secretary

Automated Information
Processing

LTG William J. Hilsman
Chairman, Emergency Communications
Working Group

National Defense Stockpile

Honorable Louis O. Giuffrida
Director, Federal Emergency
Management Agency

National Disaster Medical
System

Honorable Edward N. Brandt, Jr.
Chairman, Health Working Group

Conceptual Framework

Mr. John R. Brinkerhoff
Federal Emergency Management Agency

Closing Remarks

Honorable William P. Clark
Chairman

1140OFFICE OF POLICY DEVELOPMENT FG 378**STAFFING MEMORANDUM**DATE: 5/9/83 ACTION/CONCURRENCE/COMMENT DUE BY: FYISUBJECT: Emergency Mobilization Preparedness Board - Scheduleof Board and Working Group Activities for periodMay 9 & 13 through June 17 83

	ACTION	FYI		ACTION	FYI
HARPER	☐	☐	DRUG POLICY	☐	☐
PORTER	☐	☐	TURNER	☐	☐
BARR	☐	☐	D. LEONARD	☐	☐
BLEDSON	☐	☐	OFFICE OF POLICY INFORMATION		
BOGGS	☐	☐	HOPKINS	☐	☐
BRADLEY	☐	☐	PROPERTY REVIEW BOARD	☐	☐
CARLESON	☐	☐	OTHER		
DENEND	☐	☐		☐	☐
GALEBACH	☐	☐		☐	☐
GARFINKEL	☐	☐		☐	☐
GUNN	☐	☐		☐	☐
B. LEONARD	☐	☐		☐	☐
LI	☐	☐		☐	☐
McALLISTER	☐	☐		☐	☐
MONTROYA	☐	☐		☐	☐
ROPER	☐	☐		☐	☐
SMITH	☐	☐		☐	☐
SWEET	☐	☐		☐	☐
UHLMANN	☐	☒		☐	☐
ADMINISTRATION	☐	☐		☐	☐

REMARKS:

Please return this tracking
sheet with your responseEdwin L. Harper
Assistant to the President
for Policy Development
(x6515)

THE WHITE HOUSE
WASHINGTON

Date _____

TO: R. Porter
D. Boggs
R. Bledsoe
M. Bradley
R. Carleson
W. Gunn
K. Hopkins
V. Montoya
M. Uhlmann

ACTION:

☒

- ☐ Comment
☐ For your handling
☐ Draft response

FYI: ☐

Due Date _____

REMARKS:

EDWIN L. HARPER



EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

May 6, 1983

MEMORANDUM FOR: Board Liaison Officers
Working Group Chairmen and Points of Contact
Non-Member Participating Agency Points of Contact

FROM: Dennis B. Green *Dennis B. Green*
Deputy Director for Administration
and Program Support

SUBJECT: Schedule of Board and Working Group Activities

The current Schedule of Board and Working Group (WG) Activities reported for the period May 9, 1983, through June 17, 1983, is forwarded for your information.

Attachment

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Schedule of Board and Working Group Activities
Reported for the Period
May 9, 1983, through June 17, 1983

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
5/9/83	3:00 PM	Main Commerce Bldg., Rm. 4830	Industrial Mobilization WG Meeting	Harold Hendon (DOC) 377-4042	Members	
5/12/83	3:00 PM	Humphrey Bldg., Rm. 318E	Social Services WG, Steering Committee Meeting	Sylvia Vela (HHS) 245-2874	Members	Steering Committee scheduled to meet every Thursday.
5/18/83	10:30 AM	Federal Center Plaza, Rm. 622	Government Operations WG Meeting	Laurel Shannon (FEMA) 287-3984	Members	
5/18/83	2:00 PM	Federal Center Plaza, Rm. 428	Civil Defense WG, Taskgroup C - Emergency Public Information and Education Meeting	Veronica Moreland (FEMA) 287-3885	Members	
*5/18/83	4:00 to 5:00 PM	OEOB, Rm. 450	Board Meeting	Dennis B. Green (EMPB) 287-0880	Board Members, POCs, LOs, WG Chairmen	Secret Clearance Required. Note change in time and date.
5/19/83	10:00 AM	Main Justice, Rm. 6744	Law Enforcement and Public Safety WG Meeting	Robert Payne (DOJ) 633-4535	Members	Secret Clearance Required.

* Indicates change in item since 4/29/83, issuance of this schedule.

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
5/19/83	1:30 PM	Federal Center Plaza, Rm. 331	Civil Defense WG, Taskgroup D - Protection of Industrial Capability Meeting	Gene Lupia (FEMA) 287-0035	Members	Secret Clearance Required.
5/25/83	10:00 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Emergency Resources Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
5/25/83	10:00 AM	Main Labor Bldg., Rm. 3215C	Human Resources WG, Wage and Salary Stabilization/ Human Planning Subgroup Meeting	Terrell F. Waters (DOL) 523-8739	Members	
5/26/83	10:00 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Emergency Authorities Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
6/2/83	9:00 AM	Federal Center Plaza, Rm. 428	ICC/NEHRP Subcommittee on Federal Earthquake Response Planning Meeting **	Mel Stemper (FEMA) 287-0168	Members	
6/2/83	2:00 PM	Humphrey Bldg., Rm. 729G	Health WG Meeting	Thomas Reutershan (HHS) 443-1167	Members	

** An existing Subcommittee of the Interagency Coordinating Committee of the National Earthquakes Hazards Reduction Program (ICC/NEHRP) has been assigned the Earthquakes WG Implementation Measures on Development of Federal Earthquake Response Plans.

FTRI - Federal Triangle Building

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
6/8/83	10:00 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Immigration Customs and Int'l Agreements Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
6/8/83	2:00 PM	Federal Center Plaza, Rm. 401	Civil Defense WG Meeting	Veronica Moreland (FEMA) 287-3885	Members	Secret Clearance Required.
6/15/83	10:00 AM	Pentagon, Rm. 3E794	Military Mobilization WG Meeting	Elaine Babcock (DOD) 695-0711	Members	

Note: Date and room numbers are frequently changed at the last minute, so it is suggested that persons planning to attend a listed activity contact the Activity Coordinator to verify that the schedule has not been changed.



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

133797
1140
FG378

FILED

December 17, 1982

MEMORANDUM FOR: Board Members
Working Group Chairmen
Liaison Officers
Points of Contact

FROM: Lee M. Thomas
Executive Secretary

John R. Lilley II, for

SUBJECT: Attachments to the Minutes of the Seventh Board Meeting

Transmitted herewith are the attachments to the minutes of the Seventh Board Meeting. The minutes were mailed to you on December 14.

Attachments

.85 DEC 18 61:31

'82 DEC 18 P1:37

Attachments

Meeting. The minutes were mailed to you on December 14.

Transmitted herewith are the attachments to the minutes of the seventh board

SUBJECT: Attachments to the minutes of the seventh board meeting

FROM: Executive Secretary
Lee M. Thomas

John R. Smith, Jr.

Points of Contact
 liaison officers
 working group chairmen
 REMOVED FROM BOARD: Board Members

December 11, 1983



Washington, D.C. 20413

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

1101

*119318
1140
133121*

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

SEVENTH BOARD MEETING ATTENDEES

November 19, 1982 - 4 p.m.

CHAIRMAN: William P. CLARK, Assistant to the President for National Security Affairs

DAM, Kenneth W.	Department of State
TRENT, Darrell M.	Department of Transportation
SWOAP, David B.	Department of Health and Human Services
MARES, Jan W.	Department of Energy
BOVERIE, Richard T.	National Security Council Staff
JENKINS, James E.	Office of Counsellor to the President
DARMAN, Richard G.	Office of Chief of Staff to the President
DALTON, James E., Lt Gen	Organization of the Joint Chiefs of Staff
GIUFFRIDA, Louis O.	Federal Emergency Management Agency
DEVINE, Donald J.	Office of Personnel Management
(Alt) MEHLE, Roger	Department of the Treasury
(Alt) STIVERS, Ronald H.	Department of Defense
(Alt) WHITE, Philip T.	Department of Justice
(Alt) DARE, Wilbert	Department of the Interior
(Alt) LETT, Raymond D.	Department of Agriculture
(Alt) BRADY, Lawrence	Department of Commerce
(Alt) FILLEMAN, Spence	Department of Labor
(Alt) COFFEY, Alan F.	Department of Housing & Urban Development
(Alt) ANDERSON, Annelise G.	Office of Management and Budget
(Alt) FRANKUM, Ronald	Office of Science and Technology Policy
THOMAS, Lee M.	Executive Secretary
No Representative	Department of Education
No Representative	Central Intelligence Agency
No Representative	Office of Policy Development

MOBILIZATION COORDINATING ACTION GROUP

- **DECLARATION OF NATIONAL EMERGENCY**
- **CIVIL DEFENSE SURGE**
- **OIL SUPPLIES**
- **NUCLEAR & CHEMICAL/BIOLOGICAL WEAPONS USE**
- **SPACE COMMUNICATIONS**
- **MILITARY STRATEGY**

MILITARY SUPPORT TO CIVIL AUTHORITY

- **HURRICANES**
- **FLLOODS**
- **DEMONSTRATIONS**
- **SABOTAGE**
- **SPONTANEOUS EVACUATION**
- **INFILTRATION**

INTERAGENCY EMERGENCY COORDINATING GROUP

NONCOMBATANT EVACUATION	— HHS/DOS
RELOCATION EDUCATION	— ED
FINANCING THE EMERGENCY	— TREAS
SUPPLEMENTAL BUDGETS	— FEMA/OMB
PRODUCT TANKER ALLOCATION	— DOT
COMMUNICATIONS	— OSTP
CRITICAL RAW MATERIALS	— DOI
DEFENSE PRODUCTION ACT AMENDMENTS	— DOC

RESOURCE CONSTRAINTS RESOLUTION

- **HOWITZERS**
- **AMMUNITION STEEL**
- **F-15 ENGINES**
- **M-60 TANK PRODUCTION TOOLS**
- **TOW GUIDE WIRE**
- **HELICOPTER COMPONENTS**

EMERGENCY RESOURCES BOARD

- **FINANCING MOBILIZATION**
- **ENERGY SUPPLY/DEMAND**
- **TECHNICAL SKILLS TRAINING**
- **NATIONAL DEFENSE STOCKPILE**
- **NATIONAL COMMAND AUTHORITIES**
- **CIVIL SECURITY REQUIREMENTS**

DOD RESOURCE REQUIREMENTS

- **VOCABULARY & METHODOLOGY FOR RESOURCE REQUIREMENTS**
- **SURGE CAPABILITY OF INDUSTRIAL BASE**
- **RESOURCE IMPLICATION OF JCS OPLANS**

MOBILIZATION READINESS REQUIREMENTS

- **AUTHORITIES**

- **MANPOWER**

- **FISCAL**

EXERCISE TIMING

“NOT DURING AN ELECTION YEAR”



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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

December 14, 1982

MEMORANDUM FOR: Board Members
Working Group Chairmen
Liaison Officers
Points of Contact

FROM: Lee M. Thomas
Executive Secretary

John R. Lilley II, for

SUBJECT: Approved Minutes of Seventh Board Meeting

Attached are the minutes of the Seventh Board Meeting held November 19, 1982.

The minutes were approved by the Chairman on December 13, 1982.

Attachment

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ONLY**

This marking is CANCELLED when
separated from the material
bearing a protective marking

FOR OFFICIAL USE ONLY

SEVENTH BOARD MEETING

November 19, 1982
MINUTES

Any reference to classified material has been eliminated.

The meeting was opened by the Chairman at 4:00 p.m. The attendance list is at attachment 1.

The Chairman introduced the newly appointed Executive Secretary, Mr. Lee Thomas, Acting Deputy Director of FEMA, and Mr. Kenneth W. Dam, the newly appointed Board member from the Department of State. He said that the President sent his best wishes to the Board. The Chairman stated that he knew that it was a very hectic period during the mobilization exercise REX-82 BRAVO, and he appreciated the effort everyone had made in keeping to the schedule for development of the Plan of Action.

Mr. Joseph Moreland, of FEMA, presented a wrap-up briefing on exercise REX-82 BRAVO. He highlighted issues that appeared during the Emergency Resources Board activities in the exercise, which related directly to specific implementation measures in the Plan of Action. A copy of his visual material is at attachment 2.

The Chairman thanked Mr. Moreland for his presentation and asked the Executive Secretary, Lee Thomas, to review the development of the Plan of Action.

Mr. Thomas stated that the next portion of the agenda would be to surface issues that had been identified in the second draft. He indicated that it was his intent to identify issues, develop issue papers, and resolve the issues prior to the next meeting, because it was necessary to seek Plan approval during that meeting in order to remain on schedule. He added that, as a preliminary assessment, he could see two issues, and that the first was the missing cost implication data.

The Chairman asked that the missing data be identified.

Mr. Thomas responded that cost implication data was missing from the Economic Stabilization and Public Finance preparedness area.

Mr. Mehle, representing the Treasury Department, and Chairman of the Economic Stabilization and Public Finance Working Group, asked what the cost implication data meant. Was it salaries, or what? He also questioned whether or not it would be used to track expenditures on the implementation measures in the Plan, because if that were the case, it would require an additional accounting system.

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Mr. Thomas responded that the cost implication data included staff salaries and expenses, contractual costs, and capital investment, and that it was not intended to be used to track expenditures in the Agencies. He added that the data was requested as a "ball park" figure, not budget level detail. The President had specified, in his December 17, 1981 memorandum establishing the Board, that the Board would prepare a National Policy Statement and a Plan of Action and that the document would "specify the level of resources required to attain the Administration's objectives."

Mr. Mehle questioned the need to display the total cost of the program, indicating that to do so could be dangerous. He indicated that highlighting the cost of the program would be opening the door to criticism, where it was not necessary. As an alternative, he suggested that the section merely indicate "within current budgets" or "new funding required" as appropriate, and without showing the dollar figures. He added that, if the costs were not to be used for tracking, they have no utility.

Mr. Thomas remarked that the utility of the cost implication data was two-fold: To satisfy the requirement established by the President; and to provide information to the Board in its decision-making process to determine whether or not certain measures were feasible and whether or not they should remain in the Plan.

Colonel Russell, of NSC, offered that, at the present time, the Agency budgets did not contain a line-item identifying preparedness funding. He added that an attempt was being made to track the costs, but it did not include a central accounting system.

Mr. Mares of Energy indicated that he supported Mr. Mehle's concerns and questioned the validity of the cost data.

Mr. Thomas stated that the discussions concerning costs led directly into the second issue. The costs shown for each measure are total estimates. Each agency involved will be required to fund their portion of the total. The promulgation section of the draft plan states: "Each Department and Agency will program and budget the funds and personnel necessary to accomplish the measures described in this National Plan of Action. The resources to fund the emergency mobilization preparedness measures in the National Plan of Action are to be accorded priority status by each Department and Agency during the budget process."

The Chairman asked if there were any questions or comments on the next steps.

Mr. Mares stated that he supported the effort, but that it appears that the plan does not represent a cohesive, integrated approach. He indicated that there are no priorities established which would tell us which are the most important measures, and questioned whether the necessary resources are available to fund the measures.

Mr. Thomas responded that a major job for the Secretariat staff would be to assure integration of the Plan as a whole.

Mr. Mehle asked if it wasn't true that everything that was shown as "within current budget" could be accomplished with no problems? And, wasn't it also true that those measures "requiring additional appropriations" would require further budgetary actions? The measures "within current budgets" should be broken out and implemented without further ado.

Mr. Thomas responded that it was a good point. He added that we would aim for resolution of this and other issues, including integration of the measures in the Plan of Action, so that we would be ready to consider approval at the next meeting.

The Chairman asked if there were other comments and remarked that time was short if we were going to pull this all together by January 5, 1983, the date of the next meeting.

General Dalton, of OJCS, stated that he had two issues. He said that measure A-1 in the Military Mobilization section had been prepared in response to a request from the Executive Secretary. He added that OJCS did not believe that measure A-1 should appear by itself, but rather should be folded into measure A-3 because it seemed to be a logical part of A-3. He stated that he had consulted with each of the Services and they all believed that readiness was a separate consideration for each of them rather than something that could be considered in a single measure.

General Dalton went on to say that the second issue concerned footnotes on measures H-1 and H-2 in the Government Operations section. He pointed out that the footnote on H-1 had been rewritten from the one the DOD/JCS representatives on the Working Group recommended, and that the same footnote on H-2 had been excluded. The footnote, as written by DOD/JCS, reads: "excludes military plans" rather than "excludes military operational plans of a purely warfighting nature that do not include, either directly or indirectly, other Federal Departments or Agencies." He stated that, as presently written, the footnote would not exclude any plans because it was inconceivable to imagine any plan that did not have impact on another agency. He recommended that the footnote be changed to read as originally suggested.

Mr. Giuffrida, of FEMA, stated that there is no intent to tell DOD what they need--but rather that DOD tell the other Agencies what their requirements are. He added that he would be satisfied to put a period

after "operational plans" because he did not want to get into a definition that we could not live with later. The footnote would then read, "excludes military operational plans." He agreed that it was impossible to have an operational plan that did not impact on other Agencies.

General Dalton said that he thought we should go back to the original definition. Mr. Thomas stated it was obvious that we must work through the language to arrive at a satisfactory definition.

Mr. Stivers, of DOD, stated that the Department had concern about the negative inducements, such as wage, price, salary and rent controls, and the rationing of consumer goods shown in the Economic Stabilization and Public Finance section. He indicated that Defense believed more positive inducements such as the incentives that can be authorized under the Defense Production Act (DPA) were more in keeping with the Administration's emphasis on the free market.

Mr. Mehle stated that he was the Chairman of the Economic Stabilization and Public Finance Working Group and that DPA was not within their purview. He indicated that he thought the Industrial Mobilization Working Group was concerned with such things as the DPA. He added that the controls shown in his section were to be available if necessary, but that his group's charter, the National Policy Statement on Emergency Mobilization Preparedness (NSDD47) made it very clear that the free market would be relied upon to the latest possible moment.

Mr. Giuffrida stated that he believed it was the intent in every Working Group to rely primarily on the efficiencies of the free market but that there had to be some method of adjudicating conflict. None of the measures suggested interference in the free market, but it was necessary to have measures available which would make sure military needs were met. He cited an example from the exercise Emergency Resources Board which he chaired. From the beginning there was a divergence of opinion on how the mobilization effort was to be financed. The Board met four times and that issue was never resolved.

Mr. Mehle stated that he didn't think there would be resolution of the issue. His Working Group is facing that issue and he recognizes conflict between the various groups of economists. He indicated tht his Group is charged with examining the various alternative measures and preparing option papers stating the pros and cons of the various methods. He indicated that his Working Group would be prepared to brief the alternatives.

Mr. Giuffrida agreed. He added that during the policy statement development there were divergent views concerning use of the DPA. He added that he believed it important to surface these various viewpoints.

The Chairman reiterated that the next meeting would be on January 5, 1983, and asked General Boverie to take over the chair.

General Boverie confirmed the next meeting date of January 5, 1983. He thanked everyone for their participation in the meeting and emphasized the importance of the effort.

The meeting was adjourned at 4:40 p.m.

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

DEC 30 1982

MEMORANDUM FOR: BOARD MEMBERS

FROM: Lee M. Thomas
Executive Secretary *John R. Hilley II, for*

SUBJECT: Eighth Board Meeting and Plan of Action on Emergency Mobilization Preparedness

The eighth Board meeting will be held as scheduled at 4:00 - 4:50 p.m. on January 5, 1983, in Room 305 of the Old Executive Office Building. The agenda is at attachment 1.

The purpose of the meeting will be to discuss the Plan of Action. Attachment 2 is a summary of the comments you provided in response to my memorandum request dated December 12, 1982.

The following changes have been made in the Plan of Action and are reflected in the third draft which accompanies this memorandum.

- The section entitled Responsibilities on page 2 has been rewritten to clarify the respective responsibilities of the elements of the Board during the implementation phase.

- In each implementation measure, the former sections III Priorities and VII Cost Implications have been deleted as discussed in my memorandum dated December 12, 1982. The latest cost implication data is provided for your information at attachment 3. The priorities established by the Working Groups are also provided for your information at attachment 4.

- The Military Mobilization implementation measure formerly coded A-1 has been deleted and the other measures in section A have been renumbered.

- The footnote on measures H-1 and H-2 has been changed to read "excludes military operational plans."

- Some milestone completion dates have been adjusted as requested by several Working Groups.

85 DEC 30 62:00

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- The Plan of Action has been reviewed carefully to make it more consistent in style and format, and many typographical errors have been corrected. Editorial improvements will continue to be made as required.

Several questions concerning priority and funding have been raised. This subject must be fully understood by everyone associated with the Board if the effort is to succeed. When the Plan of Action is signed by the President it will be a directive to the Executive Branch. Each Department and Agency will be expected to comply fully and on schedule with the requirements as stated in the milestones of each measure. This will require that each Department and Agency provide the necessary resources in the form of personnel and funds to carry the measures through to completion. The time for making changes to the Plan of Action is during this development phase, before final Board approval and Presidential signature.

The major issue that I see remaining concerns funding. Several Working Groups have requested that certain measures or milestones be deleted because they will require additional appropriations. The third draft does not reflect these requests and the measures and milestones remain pending discussion and decision at this next meeting.

Attachments

EMERGENCY MOBILIZATION PREPAREDNESS BOARD MEETING

4:00 to 4:50 p.m. January 5, 1983

Room 305

Old Executive Office Building

AGENDA

WELCOME

Honorable William P. Clark

RESOLUTION OF ISSUES

Honorable Lee M. Thomas

DISCUSSION OF PLAN
OF ACTION

Honorable William P. Clark
Honorable Lee M. Thomas

Summary of Comments

<u>Department/Agency</u>	<u>Comments</u>
USDA	Delete Food Agriculture milestones requiring additional appropriations. The Working Group will investigate alternatives.
DOC	Reduce the cost implications for measures B1 and B-5. Questions whether or not energy is adequately covered in the Plan.
DOD/OJCS	Rationalization of overlaps in the Plan should not result in substantive changes.
DOEd	Concurs with the approach shown in December 12 memorandum.
DOE	Cost estimates should be based on uniform, realistic standards. Uniform rules should be applied when designating priority.
HHS	Concurs with the approach shown in December 12, memorandum. Desire changes in milestone dates for Health and Social Services
HUD	No comments.
DOI	No comments.
DOJ	Plan must be more consistent in format and style. Needs rewrite. Uniform guidance needed for cost implications. Too many post 1985 milestones. Plan is too detailed for a Presidential document.

Summary of Comments (Con't)

DOL	Board approval of changes to the Plan should not be required in the case of milestone dates. Drop priority ranking. Failure to obtain funding will cause delays in meeting milestone dates. Delete cost implication data from Plan, but make available for information.
DOS	No comments.
DOT	Language in the Plan concerning priority funding is unnecessary because the wording in NSDD-47 is sufficient.
TREAS	No comments.
CIA	No comments.
OMB	Delete FY83 milestones that require additional appropriations because they would not be provided by Congress this year. Cost of all milestones should be absorbed within the Agency budgets except in exceptional circumstances. Priorities should be included so that Agencies will know what measures to stretch out in the case of across the board reductions.
FEMA	Civil Defense and Industrial Mobilization measures both call for identification of <u>key</u> or <u>critical</u> industries. These must be coordinated. Change Civil Defense costs as reflected in latest budget.
OPM	No comments.

RECAPITULATION OF COST IMPLICATION DATA FROM PLAN OF ACTION

WITHIN CURRENT BUDGETS

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
A1	352K	100K	100K	
A2	3,421K	199K	296K	
A3	<u>50K</u>	<u>25K</u>	<u>--</u>	
SUBTOTAL	3,823K	324K	396K	\$ 4,543K
B1	250K	--	--	
B2	240K	--	--	
B3	100K	50K	--	
B4	75K	--	--	
B5	<u>70K</u>	<u>535K</u>	<u>500K</u>	
SUBTOTAL	735K	585K	500K	\$ 1,820K
C1	200K	200K	200K	
C2	110K	110K	110K	
C3	95K	140K	140K	
C4	1K	1K	1K	
C5	<u>7K</u>	<u>8K</u>	<u>9K</u>	
SUBTOTAL	413K	459K	460K	\$ 1,332K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
D1	200K	400K	--	
D2	200K	400K	--	
D3	400K	400K	--	
D4	350K	350K	--	
D5	400K	--	--	
D6	400K	400K	--	
D7	150K	250K	--	
D8	<u>250K</u>	<u>175K</u>	<u>--</u>	
SUBTOTAL	2,350K	2,375K	0	\$ 4,725K
E1	15K	--	--	
E2	14K	--	--	
E3	15K	--	--	
E4	--	20K	--	
SUBTOTAL	<u>44K</u>	<u>20K</u>		\$ 64K
F1	142,700K	--	--	
F2	3,600K	--	--	
F3	<u>1,400K</u>	--	--	
SUBTOTAL	147,700K			\$ 147,700K

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	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	
G1	140K	140K	115K	115K	
G2	9,590K	9,590K	9,600K	9,600K	
G3	5,520K	5,050K	5,000K	5,000K	
G4	26,430K	29,880K	32,050K	32,750K	
G5	102K	116K	116K	116K	
G6	1,850K	2,050K	2,250K	1,210K	
G7	8K	6K	5K	8K	
G8	830K	610K	710K	710K	
G9	1,900K	1,900K	2,000K	2,000K	
G10	150K	168K	225K	156K	
G11	<u>1K</u>	<u>1K</u>	<u>1K</u>	<u>1K</u>	
SUBTOTAL	46,521K	49,511K	52,072K	51,666K	\$199,770K
H1	157K	260K	60K	--	
H3	61K	310K	302K	--	
H4	61K	3K	--	--	
H5	<u>1K</u>	<u>-</u>	<u>--</u>	<u>--</u>	
SUBTOTAL	280K	573K	362K		\$ 1215K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>
J1	100K	--	--	--
J2	100K	50K		
J3	150K	150K	--	--
J4	500K	600K	--	--
J5	150K	50K	--	--
J6	250K	100K	--	--
J7	200K	200K	--	--
J8	<u>150K</u>	<u>50K</u>	--	--
SUBTOTAL	1,600K	1,200K		\$ 2,800K
K1	120K	130K	40K	--
K2	100K	80K	--	--
K3	0	20K	30	--
K4	<u>50K</u>	<u>60K</u>	<u>10K</u>	--
SUBTOTAL	270K	290K	80K	\$ 640K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>
L1	100K	70K	--	--
L2	120K	95K	65K	--
L3	165K	45K	30K	--
L4	745K	1,190K	400K	--
L5	53K	50K	50K	--
L6	<u>90K</u>	<u>40K</u>	<u>30K</u>	--
SUBTOTAL	1,273K	1,490K	575K	\$3,338K
M1	102K	103K	--	--
M2 (m)	50K	50K	--	--
M3 (m)	100K	225K	--	--
M4 (m)	50K	50K	--	--
M5 (m)	50K	50K	--	--
M6 (m)	<u>50K</u>	<u>50K</u>	--	--
SUBTOTAL	402K	528K		\$ 930K
TOTAL	205,411K	57,355K	54,445K	51,666K

(m) incomplete figures awaiting completion of interim milestones

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REQUIRES ADDITIONAL APPROPRIATIONS

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
A1	1,880K	1,815K	150K	
A2	--	75K	00K	
	-----	-----	-----	
SUBTOTAL	1,880K	1,890K	250K	\$4,020K
B1	--	200K	200K	
B2	--	500K	2,000K	
B3	--	50K	--	
B4	--	50K	50K	
	-----	-----	-----	
SUBTOTAL		800K	2,250K	\$3,050K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	
D1	--	40K	--	
D2	70K	9,000K	--	
D3	200K	200K	--	
D4	(d)	(d)	--	
D6	15K	200K	--	
D7	20K	320K	--	
D8	<u>417K</u>	<u>417K</u>	<u>--</u>	
SUBTOTAL	722K	10,177K		\$ 10,899K

F1	--	318,000K	410,000K	
F2		7,100K	--	
F3	--	4,900K	--	
	<u>---</u>	<u>---</u>	<u>---</u>	
SUBTOTAL		330,000K	410,000K	\$ 740,000K

(d) incomplete figures awaiting completion of interim milestones

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>
M1	24K	894K	-	-
SUBTOTAL	24K	894K		\$ 918K
TOTALS	2,626K	343,761K	412,500K	

GRAND TOTAL - ALL FYS (Within Current Budget) 368,877K

GRAND TOTAL - ALL FYS (Requires Additional Funding) 758,887K

GRAND TOTAL - ALL FYS (Within and Additional) 1,127,764K

RECAP OF PRIORITIES OF MEASURES WITHIN WORKING GROUPS

	<u>Measure</u>	<u>Priority</u>
<u>Military Mobilization</u>	A-1	1 of 3
	A-2	2 of 3
	A-3	3 of 3
<u>Industrial Mobilization</u>	B-1	1 of 5
	B-2	1 of 5
	B-3	1 of 5
	B-4	1 of 5
	B-5	1 of 5
<u>Human Resources</u>	C-1	1 of 5
	C-2	2 of 5
	C-3	3 of 5
	C-4	4 of 5
	C-5	5 of 5
<u>Health</u>	D-1	1 of 8
	D-2	2 of 8
	D-3	3 of 8
	D-4	4 of 8
	D-5	5 of 8
	D-6	6 of 8
	D-7	7 of 8
	D-8	8 of 8
<u>Economic Stabilization and Public Finance</u>	E-1	1 of 4
	E-2	1 of 4
	E-3	1 of 4
	E-4	2 of 4
<u>Civil Defense</u>	F-1	1 of 3
	F-2	1 of 3
	F-3	1 of 3
<u>Earthquakes</u>	G-1	7 of 11
	G-2	3 of 11
	G-3	5 of 11
	G-4	4 of 11
	G-5	1 of 11
	G-6	6 of 11
	G-7	2 of 11
	G-8	9 of 11
	G-9	10 of 11
	G-10	8 of 11
	G-11	11 of 11

	<u>Measure</u>	<u>Priority</u>
<u>Government Operations</u>	H-1	1 of 5
	H-2	2 of 5
	H-3	3 of 5
	H-4	4 of 5
	H-5	5 of 5
<u>Emergency Communications</u>	J-1	1 of 8
	J-2	1 of 8
	J-3	1 of 8
	J-4	2 of 8
	J-5	1 of 8
	J-6	2 of 8
	J-7	2 of 8
	J-8	1 of 8
<u>Law Enforcement and Public Safety</u>	K-1	1 of 4
	K-2	3 of 4
	K-3	2 of 4
	K-4	4 of 4
<u>Food and Agriculture</u>	L-1	6 of 6
	L-2	5 of 6
	L-3	4 of 6
	L-4	3 of 6
	L-5	1 of 6
	L-6	2 of 6
<u>Social Services</u>	M-1	1 of 6
	M-2	2 of 6
	M-3	3 of 6
	M-4	4 of 6
	M-5	5 of 6
	M-6	6 of 6