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WITHDRAWAL SHEET

Ronald Reagan Library

Collection: WHORM: Subject File

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File Folder: FG378 133798 (1)

Date: 7/16/97

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. minutes (133798)	Principal Working Group on Health - meeting # 8, 2p	11/2/82	P5
2. minutes _____	Working Goup on Social Services, 2p	11/5/82	P5 M>N 12/12/80

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National security classified information [(a)(1) of the PRA].
- P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- F-1 National security classified information [(b)(1) of the FOIA].
- F-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- F-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- F-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

December 3, 1982

MEMORANDUM FOR: Board Liaison Officers
Working Group Chairmen and Points of Contact
Non-Member Participating Agency Points of Contact

FROM: Dennis B. Green
Deputy Director for Administration
and Program Support

SUBJECT: Schedule of Board and Working Group Activities

The current Schedule of Board and Working Group (WG) Activities reported for the period December 6, 1982, through January 14, 1983, is attached for your information.

Also included are the minutes from the following meetings:

Health WG Meeting	November 2, 1982
Social Services WG Meeting	November 5, 1982

Attachments

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Schedule of Board and Working Group Activities
 Reported for the Period
 December 6, 1982, through January 14, 1983

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
12/7/82	2:00 PM	Pentagon, Rm. 3E794	Military Mobilization WG Meeting	Elaine Babcock (DOD) 695-0711	Members	
12/8/82	10:00 AM	Main Justice, Rm. 6744	Law Enforcement and Public Safety WG Meeting	Robert Payne (DOJ) 633-4535	Members	
12/9/82	10:00 to 4:00 PM	FEMA/NETC Emmitsburg, MD	Civil Defense WG, Taskgroup C - Emergency Public Information and Education Meeting	Veronica Moreland (FEMA) 287-3885	Members	
12/9/82	2:00 PM	Humphrey Bldg., Rm. 729G	Health WG Meeting	Thomas Reutershan (HHS) 443-1167	Members	
*12/10/82	10:00 AM	Federal Center Plaza, Rm. 428	Civil Defense WG, Taskgroup B Enhanced Civil Defense and Crisis Relocation Planning Meeting	Veronica Moreland (FEMA) 287-3885	Members	Rescheduled from 12/9/82
12/10/82	10:00 AM	Federal Center Plaza, Rm. 622	Government Operations WG Meeting	Audrey J. Reeg (FEMA) 287-3981	Members	
12/13/82	2:00 PM	Federal Center Plaza, Rm. 401	Civil Defense WG Meeting	Veronica Moreland (FEMA) 287-3885	Members	
12/14/82	10:00 AM	Federal Center Plaza, Rm. 623	Health WG, Supplies and Equipment Task Force	Wendell Chappell (FEMA) 287-3957	Members	

*Indicates change in item since November 26, 1982, issuance of this schedule.

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
12/15/82	9:30 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Emergency Resources Subgroup	Robert Payne (DOJ) 633-4535	Members	
12/16/82	10:00 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Emergency Authorities Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
	<u>TBD</u>	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Immigration, Customs and Int'l Agreements	Robert Payne (DOJ) 633-4535	Members	
1/5/83	4:00 to 5:00 PM	EOB Rm. TBD	8th Board Meeting	Dennis B. Green (EMPB) 287-0880	Board Members	Secret Clearance Required
1/19/82	9:00 AM	Pentagon Rm. TBD	Health WG, Education and Public Infor- mation Taskgroup Meeting	Marjorie Swetonic (HHS) 697-8233	Members	Rescheduled from 12/8/82
1/27/83	9:00 AM	Federal Center Plaza, Rm. 401	ICC/NEHRP Subcommittee on Federal Earthquake Response Planning Meeting**	Mel Stemper (FEMA) 287-0415	Members	

NOTE: Dates and room numbers are frequently changed at the last minute, so it is suggested that persons planning to attend a listed activity contact the Activity Coordinator to verify that the schedule has not been changed.

TBD - To be Determined

FTRI - Federal Triangle Building

**An existing Subcommittee of the Interagency Coordinating Committee of the National Earthquakes Hazards Reduction Program (ICC/NEHRP) has been assigned the Earthquakes WG Implementation Measure on Development of Federal Earthquake Response Plans.

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

PRINCIPAL WORKING GROUP ON HEALTH

Minutes -- Meeting #8

November 2, 1982

11:00 A.M.

The meeting was called to order by Dr. Edward N. Brandt, Jr., Chairman, Principal Working Group on Health, at 11:10 (list of attendees attached).

National Plan of Action:

Dr. Brandt stated that General Lewis, EMPB Executive Secretary, had asked the Working Groups to provide additional cost implications data for each implementation measure. The cost implication figures are to include the approximate personnel, overhead and contract costs associated with each measure and are to specify whether these costs will be met within current budgets or whether they will require additional appropriations.

Mr. Reutershan explained the process used by the Oversight Committee in developing the "within current budgets" figures in the comment memorandum (attached). The Working Group approved the cost implications data, as developed by the Oversight Committee.

The Oversight Committee had also recommended minor technical changes on four of the implementation measures:

1. Supplies and Equipment - the organization responsible for Milestones A, B and C was changed to FEMA
2. Communications - Milestone C was amended to "Begin implementation of approved proposals" and Milestone D was added, "Complete Communications Network"
3. Finance - Milestone F was changed to read "Complete system preparation"
4. Epidemics - the deliverable for Milestone B should be "Action assignments/recommendations"

As there was no objection from the Working Group members, the comments will be transmitted to the EMPB.

Mr. Reutershan commented on two general aspects of the draft plan:

1. A specific implementation measure for review of authorities is not necessary because each task force will review authorities as an inherent part of their work.

2. In the draft promulgation statement, the last paragraph rescinds the 1964 National Plan for Emergency Preparedness. The Plan of Action, in its present form, cannot serve as a substitute for that National Plan. After the implementation measures are completed, we will have a basis for replacing the previous National Plan.

The Oversight Committee also recommends that "Official Use Only" not be stamped on the Plan of Action as this prevents widespread distribution of the document.

Mr. Reutershan asked the PWGH if there were any objections to submitting these comments and other general comments listed in the comment memorandum (attached). There was no objection.

Center for Disaster Health Research:

Dr. Miller from the Uniformed Services University for the Health Sciences (USUHS) made general comments on the most recent draft (dated November 3) of the Center for Disaster Health Research proposal. Dr. Miller stated that the proposal had been revised to eliminate potential conflict of interest and to rotate the chairmanship of the Steering Committee. Dr. Brandt suggested that the next step be the obtaining of official concurrences on the proposal from the four participating agencies (DOD, HHS, VA, FEMA).

Dr. Haber (VA) reminded that membership on the AMA Committee for a National Health Plan included Dr. Custis (VA) and Dr. Beary (DOD). Dr. Haber suggested that the Plan of Action and the NEMCS Concept Paper be shared with this committee.

The meeting was adjourned at approximately 12:00 Noon. The next meeting of the PWGH will be December 9, 1982, at 2:00 in room 729G, Hubert H. Humphrey Building.

Corrections and/or revisions to these minutes should be transmitted to T. P. Reutershan or Ms. Loretta P. Gainor, 443-1167.

Thomas P. Reutershan
PWGH Point of Contact

EMERGENCY MOBILIZATION PREPAREDNESS BOARD PRINCIPAL
WORKING GROUP ON SOCIAL SERVICES

MINUTES - MEETING NOVEMBER 5, 1982
2:00 p.m.

The Principal working Group on Social Services (PWGSS) held its 6th meeting on November 5, 1982, with Dorcas Hardy chairing the proceeding. A list of attendees is attached.

The agenda consisted of a review of the revised Social Services Plan of Action and a review of the first draft National Plan of Action.

Commander Dan Oliver, who is a White House Fellow, presently assigned as Special Assistant to Under Secretary Swoap, was introduced. Among other duties, Commander Oliver serves as Special Assistant to the Under Secretary in the area of Emergency Preparedness.

An explanation of steps taken to develop the revised Plan of Action was given and considerable discussion evolved regarding the revisions. Special comments on the revised plan were addressed. The comments and Working Group's revisions will be incorporated in a memo to the Under Secretary for his approval and transmitted to the Emergency Mobilization Preparedness Board. Members concurred generally with the revisions, documenting that the Plan's ultimate goal could be achieved.

Additional recommendations discussed to which the Group agreed:

- Include the private sector in the list of networks to be assessed regarding status of private and congregate facilities to cover emergencies.
- Add the Department of Education to implementation measures dealing with facilities, systems and personnel.
- Include the Treasury Department in the implementation measure that deals with payment of financial assistance.
- Under "Promulgation," delete the last paragraph which directs rescinding the National Plan of 1964. Presently, there is no other plan available.

Mr. Russell Wood who is the Department of Education's alternate and a member of the Subwork Group suggested that the Department of Education might be better represented if someone from Rehabilitation Services, School Facilities or Training be assigned as the Principal member. His suggestion was accepted favorably by the members present. Ms. Hawkes advised that a letter be drafted to the Department of Education requesting that an appropriate member be assigned.

Concerns regarding probable overlaps of implementation measures between the various Principal Working Groups were discussed. It was suggested that members from specific working groups be involved in future PWGSS meetings to identify overlaps, negotiate tasks, etc., with the EMPB's assistance.

Ms. Hawkes stated that the Subwork Group should continue to meet to flesh out milestones and begin to prepare deliverables.

The meeting adjourned at 3:00 p.m. The next scheduled meeting will be announced at a later date.

LIST OF ATTENDEES

November 5, 1982

Dorcas Hardy, Chair

Teresa Hawkes, Alternate - OHDS/HHS

Sylvia Vela, Acting Coordinator

Marvin Eskin	- USDA
Bernard Kulk	- SBA
Tom O'Brien	- Department of Labor
Mike Suzuki	- OHDS/HHS
Laurel Shannon	- OS/HHS
Jim Miskel	- EMPB
Loretta Gainor	- PHS/HHS
Steve Herring	- HUD
George Moerman	- VA
Jim Makris	- FEMA
Gordon Studelaker	- Department of Treasury
Russell Wood	- Department of Education
Judy Poston	- SSA/OFA/HHS
Dan Oliver	- OS/HHS
Barbara Conaway	- OHDS/HHS

.85 DEC -1 6:55P

'82 DEC -7 112:26

BRITISH COLUMBIA	- ONDS\NHS
BYN OTTAWA	- OS\NHS
INQY BOWEN	- SSY\OSY\NHS
UNIVERSITY MONT	- DEPARTMENT OF EDUCATION
GOVERNMENT DEPARTMENT	- DEPARTMENT OF HEALTH
THE MONTREAL	- LNU
GEORGE MONTREAL	- LU
STEELE MONTREAL	- NAD
TOLEDO CATHOLIC	- BNS\NHS
THE MONTREAL	- EMB
GENERAL MONTREAL	- OS\NHS
MIKE MONTREAL	- ONDS\NHS
JOHN O. MONTREAL	- DEPARTMENT OF GOVT
BEVERLY MONTREAL	- SSY
MONTREAL MONTREAL	- NAD

STUART LLOYD, YOUNG COUNCILMAN

LEWIS HANKEE, YOUNG COUNCILMAN - ONDS\NHS

DOUGLAS HANKEE, COUNCILMAN

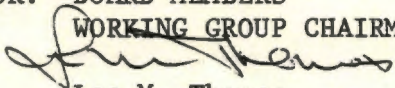
NOVEMBER 2, 1982

LIST OF ATTENDANCE



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

DEC 3 - 1982

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN
FROM:  Lee M. Thomas
Executive Secretary
SUBJECT: Revision of Mobilization Scenarios

Reference is made to an October 5, 1982 memorandum which requested your comments on five scenarios prepared by the Military Mobilization Working Group. I realize that your response has been delayed because of the REX-82 BRAVO exercise play. However, it is still imperative that we receive your comments so that the scenarios can be completed. I would appreciate your response by December 17, 1982

.85 DEC-3 6:55p

'82 DEC -7 112:26

subject's last known address as December 11, 1985
subject's last known address as the residence can be completed. I would
like to know the subject's birth date. I would like to know the subject's
last known address as the residence can be completed. I would like to know
the subject's last known address as the residence can be completed. I would
like to know the subject's last known address as the residence can be completed.

SUBJECT: RESIDENT OF NORTHWESTERN DISTRICT

FROM: J. M. Jones
FOR: ROBERT J. CHAMBERLAIN
MEMORANDUM FOR: ROBERT J. CHAMBERLAIN

DEC 3 - 1985



Washington, D.C. 20543
EMERGENCY NATIONAL PREPAREDNESS BOARD

FOR OFFICIAL USE ONLY

DRAFT

NATIONAL PLAN OF ACTION
FOR
EMERGENCY MOBILIZATION PREPAREDNESS

THIRD DRAFT

Supplement to:

The National Policy Statement on
Emergency Mobilization Preparedness
(NSDD-47 dated July 22, 1982)

January 1983

FOR OFFICIAL USE ONLY

DRAFT

PROMULGATION

The National Policy Statement on Emergency Mobilization Preparedness (NSDD-47) recognizes the obligation of government to provide for the security of the Nation and to protect its people, values, and its social, economic, and political structures.

It states:

"It is the Policy of the United States to have an emergency mobilization preparedness capability that will ensure that government at all levels, in partnership with the private sector and the American people, can respond decisively and effectively to any major national emergency with defense of the United States as the first priority."

The implementation measures covered by this National Plan of Action for Emergency Mobilization Preparedness are essential first steps in achieving an effective emergency mobilization preparedness capability. The Plan is dynamic and will be updated by the addition of new or revised implementation measures subject to the approval of the Emergency Mobilization Preparedness Board.

It consolidates the many emergency mobilization preparedness programs and functions carried out by the Federal Government in partnership with other levels of government and the private sector. Each Department and Agency is responsible for discharging its responsibilities under this National Plan of Action. Departments and Agencies not directly assigned milestone responsibility are directed to meet the requirements of those Agencies who are designated responsible for the milestones. Each Department and Agency will program and budget the funds and personnel necessary to accomplish the measures described in this National Plan of Action. The resources to fund the emergency mobilization preparedness measures in the National Plan of Action are to be accorded priority status by each Department and Agency during the budget process.

I direct the Assistant to the President for National Security Affairs to advise and assist me in the implementation of this Plan. He will report to me periodically on the performance of those responsibilities by the Department Secretaries and Agency heads who have responsibilities assigned in the implementation measures in this Plan.

RONALD REAGAN

RESPONSIBILITIES

To aid the Assistant to the President for National Security Affairs, the Emergency Mobilization Preparedness Board will monitor implementation of the Plan. It will resolve issues within the framework of current Administration policy. Any issue which cannot be resolved by the Board will be referred to the National Security Council for resolution and Presidential decision.

In its role as monitor, the Board will be assisted by the Working Groups which will monitor the progress of the Agencies as they accomplish the milestones. The Agencies shown in the Plan as responsible for timely completion of the milestones will report, by exception, to the Board through the Working Group Chairmen. The exception reports will be prepared by the appropriate Agency within three weeks following the end of a fiscal quarter. The exception reports will specify the missed milestone and provide an explanation for the exception.

The Secretariat will continue to assist the Board and the Working Groups in carrying out their assigned functions.

IMPLEMENTATION MEASURES

The implementation measures that follow constitute the initial activities to be undertaken by the Departments and Agencies of the Federal Government to enhance emergency mobilization preparedness.

<u>Preparedness Area</u>	<u>Section</u>	<u>Pages</u>
Military Mobilization	A	3 - 6
Industrial Mobilization	B	7 - 14
Human Resources	C	15 - 21
Health	D	22 - 32
Economic Stabilization and Public Finance	E	33 - 38
Civil Defense	F	39 - 44
Earthquakes	G	45 - 60
Government Operations	H	61 - 67
Emergency Communications	J	68 - 76
Law Enforcement and Public Safety	K	77 - 81
Food and Agriculture	L	82 - 89
Social Services	M	90 - 95

DRAFTA-1

- I. PREPAREDNESS AREA: Military Mobilization
- II. IMPLEMENTATION MEASURE: Develop and maintain plans and procedures for interagency support of the deployment of forces to theaters of operations.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: Coordinated plans and procedures for interagency support of military deployment will ensure that all agencies know and are prepared to carry out their responsibilities in a deployment and thereby enhance our deployment capability.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Identify and prepare a range of scenarios for planning and assessing national mobilization.	Report	DOD	1st Q FY 83
b. Develop deployment support plans and estimate requirements for interagency support for deployment of military forces in these areas: transportation, domestic staging areas, overseas staging/reception areas, fuel/refueling needs, overflight requirements and agreements, and host nation support requirements and agreements.	Deployment Support Plans and Interagency Requirements	DOD	1st Q FY 85
c. Establish a system to evaluate the above plans and periodically update requirements estimates.	Monitoring System	DOD	1st Q FY 85

A-2

I. PREPAREDNESS AREA: Military Mobilization

II. IMPLEMENTATION MEASURE: Develop, maintain, and exercise plans, procedures, or other peacetime actions to identify the availability of resources and dedicate them where necessary to implement military mobilization.

III. STATUS: Not included in current programs.

IV. EXPECTED BENEFIT: The continued development of comprehensive plans for military mobilization will permit estimation of the specific resources required and the development of procedures for allocation or reallocation. Resultant contingency plans will be more realistic and require less amendment during periods of crises. Improved plans will facilitate the development of more credible options for the President. Other Federal agency planning in support of military mobilization will be better able to provide for the availability of specific resources required.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop guidance to Federal departments and agencies for their development of policies, programs, and plans to meet military mobilization preparedness requirements.	Guidance	FEMA	2nd Q FY 83
b. Develop or update procedures policies and authorities for managing the transition to mobilization.	Agency Directives and Instructions	Each Agency	3rd Q FY 83
c. Determine resource requirements to support full military mobilization.	Report	DOD	4th Q FY 83
d. Identify and coordinate military mobilization support programs of all Federal agencies.	Coordinated Support Plan	FEMA	4th Q FY 83

DRAFT

<u>MILESTONES (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Redefine military mobilization resource requirements as identified by DOD in terms usable by the resource agencies.	Report	FEMA	1st Q FY 84
f. Estimate the availability of resources to meet military mobilization requirements under assumed planning factors and scenarios.	Report	Each Agency	3rd Q FY 84
g. Recommend resource program adjustments to adequately support resource requirements of military forces.	Report	Each Agency	4th Q FY 84
h. Test new policies and procedures during REX 84 BRAVO Federal mobilization exercise.	Exercise Plan and Evaluation	Each Agency	1st Q FY 85
i. Develop a system to monitor plans and procedures to ensure resource availability.	Monitoring System	FEMA	3rd Q FY 85

DRAFTA-3

- I. PREPAREDNESS AREA: Military Mobilization
- II. IMPLEMENTATION MEASURE: Develop an improved system for military support to civil authorities.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: The development and coordination of improved plans and procedures for military support to civil authorities will enable the Nation to better deal with any emergency which may arise. Each agency will be aware of how to request support and what kinds of support it may be able to secure from DOD under conditions of either a military mobilization or a domestic emergency.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Determine parameters of current system for military support of civil defense (MSCD). | System Description | DOD | 1st Q
FY 83 |
| b. Develop and evaluate proposed changes to current system for MSCD. | Report | DOD | 2nd Q
FY 83 |
| c. Determine parameters of current system for military assistance to civil authorities (MACA). | System Description | DOD | 2nd Q
FY 83 |
| d. Develop and evaluate changes to current system for MACA. | Report | DOD | 4th Q
FY 83 |
| e. Determine practicability of combining MSCD and MACA. | Report | DOD | 1st Q
FY 84 |
| f. Draft, coordinate and publish FEMA directive for military support to civil authorities. | Directive | FEMA | 4th Q
FY 84 |

DRAFTB-1

- I. PREPAREDNESS AREA: Industrial Mobilization
- II. IMPLEMENTATION MEASURE: Assess the impact on the industrial base from coproduction of defense materiel, related offset arrangements and other international trade agreements.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: The completion of this analysis will provide a thorough understanding of the consequences to national security of co-production, offset and other trade agreements for the allied industrial base. This measure will result in the development of a capability to evaluate quickly the consequences for the industrial base of proposed agreements.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|---------------------------------------|---------------------|----------------|
| a. Define the areas to be investigated. | Specific proposal | DOC | 1st Q
FY 83 |
| b. Assign tasks to affected agencies, industries & groups (domestic & foreign). | Reports on Opinions & Recommendations | DOC | 2nd Q
FY 83 |
| c. Develop initial findings and recommendations. | Draft Report | DOC | 3rd Q
FY 83 |
| d. Seek and review comments. | Federal Register Request | DOC | 3rd Q
FY 83 |
| e. Publish findings and recommendations for implementation. | Report | DOC | 4th Q
FY 83 |
| f. Establish in a line agency (probably Commerce) the capability for rapid review of proposed agreements to assess the impact on the industrial base. | New Organization | DOC | 1st Q
FY 84 |

DRAFTB-2

- I. PREPAREDNESS AREA: Industrial Mobilization
- II. IMPLEMENTATION MEASURE: Review current Federal industrial resource claimancy policy and procedures and prepare guidance to improve their capability and effectiveness.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: The resource claimancy process has not been critically examined since the late 1950's. This effort will result in an updated and improved system capable of effectively operating in the 1980's.
- V. IMPLEMENTATING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------------------------|----------------------|----------------|
| a. Review & analyze existing system and identify inadequacies. | Report | DOC | 3rd Q
FY 83 |
| b. Prepare plans and procedures, including the possible use of voluntary agreements to correct problems, or to revise resource claimancy system. | Recommendations | DOC | 1st Q
FY 84 |
| c. Revise relevant Executive Orders and FEMA guidance. | Documents | FEMA | 3rd Q
FY 84 |
| d. Draft pertinent legislation. | Recommendations | DOC/FEMA | 4th Q
FY 84 |
| e. Develop and implement training strategy. | Seminars, Exercises and Publications | DOC | 1st Q
FY 85 |
| f. Revise DOC <u>Emergency Plan for Industrial Mobilization.</u> | Documents | DOC | 1st Q
FY 85 |
| g. Revise requirements procedures. | Instructions to Claimant Agencies | DOC | 1st Q
FY 85 |
| h. Develop Claimant Agency procedures. | Manuals | Each Claimant Agency | 4th Q
FY 85 |

DRAFTB-3I. PREPAREDNESS AREA: Industrial Mobilization

II. IMPLEMENTATION MEASURE: Enhance the capability of industry to respond to emergencies by improving the effectiveness of the Defense Materials System (DMS) and the Defense Priorities System (DPS).

III. STATUS: Included in current DOC, DOD, DOE and FEMA programs.

IV. EXPECTED BENEFIT: The revision of the DMS/DPS will provide an efficient and effective priorities and allocation system for use today and one which would be readily expandable in case of an emergency.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Review & analyze current regulations.	Report on Inadequacies	DOC	1st Q FY 83
b. Make changes to improve regulations & publish.	Regulations	DOC	3rd Q FY 83
c. Develop and implement training for government and business on new provisions.	Training Program	DOC	1st Q FY 84

DRAFTB-4

- I. PREPAREDNESS AREA: Industrial Mobilization
- II. IMPLEMENTATION MEASURE: Identify and recommend techniques for accomplishing the needed restructuring of the National Defense Stockpile and other means to close the gap between strategic materials availability and requirements in time of mobilization.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: The purpose of this study is to develop a comprehensive five-year strategic materials program that, following from approved defense guidance, will significantly close the gap between strategic materials availability and requirements during a period of mobilization. The President, in his April 1982 National Materials and Minerals Program Plan and Report to Congress, said that the Administration would establish five-year planning guidelines to form the basis of GSA acquisitions and disposals. This study will establish such guidance and review the relationship of stockpile re-processing and Defense Production Act programs as complements to stockpile acquisitions.

The National Defense Strategic Minerals study is intended to document where we are now with regard to Strategic Materials preparedness, where we want to be five years from now, and recommend a course to achieve strategic materials mobilization goals in a five-year period.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Conduct intense two day conferences with NSC, FEMA, DOD, DOS, DOC and GSA participation to identify needed stockpile restructuring options and other useful strategic materials initiatives. Review stockpile planning assumptions and stockpile priorities to ensure compatibility with current defense program.	Report	NSC	2nd Q FY 83

DRAFT

<u>Milestones (Con't)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
b. Construct appropriate models to describe the efficient allocation of resources for materials acquisition, re-processing, and domestic capacity enhancement. Review off-budget stockpile funding mechanisms and the stockpile funding process.	Report	NSC	2nd Q FY 83
c. Develop strategic materials action plan including list of decisions to be made.	Final Report	NSC	3rd Q FY 83
d. Prepare documentation, as necessary, to initiate accelerated stockpile restructuring.	Presidential Decision Memoranda, Executive Orders and/or Proposed Legislation	NSC/FEMA	4th Q FY 83
e. Effect disposals and acquisitions of stockpile materials in accordance with the plan.	Restructured Stockpile	GSA	4th Q FY 84 and continuing

DRAFT

B-5

- I. PREPAREDNESS AREA: Industrial Mobilization
- II. IMPLEMENTATION MEASURE: Improve the capability of national emergency planning agencies to assess accurately the capability of industries vital to the industrial base.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: This effort should provide the foundation for action to ensure the vitality of the defense industrial base.
- | V. <u>IMPLEMENTING MILESTONES:</u> | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|----------------|
| a. Gather and review existing data on the capability of the defense industrial base. | Library | DOC | 1st Q
FY 83 |
| b. Prepare an issue paper on the industrial base and options for action. | Issue Paper | DOC | 2nd Q
FY 83 |
| c. Review comments and data from other agencies, Congress, defense industries, and the public. | Comments | DOC | 2nd Q
FY 83 |
| d. Prepare a preliminary assessment of the industrial base and policy recommendations covering, as appropriate, international economics, maintenance or expansion of domestic productive capacity, and stockpiling. | Report | DOC | 3rd Q
FY 83 |

DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Complete a description of the scope of the industry analysis that needs to be performed for each industry.	Survey Format	DOC	3rd Q FY 83
f. Complete contract with Census Bureau to collect data on 40 industries.	Memorandum of Under- Standing	DOC	3rd Q FY 83
g. Match tentative list of industries against revised scenarios and make adjustments.	Revised List	DOC	4th Q FY 83
h. Begin capacity study of one small industry.	Working Documents	DOC	4th Q FY 83
i. Match tentative list of industries against the final inter-agency task force requirements and make adjustments.	Revised List	DOC	4th Q FY 83
j. Present to inter-agency task force, for approval, a final list of critical industries.	Approved Final List	DOC	4th Q FY 83
k. Develop computer programming specifications for future data analyses.	Memorandum	DOC	4th Q FY 83

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
1. Complete DPD Entry Specifications.	Computer Program	DOC	4th Q FY 83
m. Complete development, clearance and design of industry survey forms.	Survey Format	DOC	4th Q FY 83
n. Print and mail final survey forms.	Survey Forms	DOC	4th Q FY 83
o. Complete prototype study of small industry.	Prototype Report	DOC	4th Q FY 83
p. Develop required computer programming from specifications.	Finalized Computer Programs	DOC	1st Q FY 84
q. Completion of questionnaires by respondents with follow-up to encourage timely completion.	Receipt of completed Questionnaires by Census	DOC	4th Q FY 84
r. Keying and Computer Entry of Collected data.	Computerized array of data as previously specified	DOC	1st Q FY 84
s. Complete collection of product data - 40 industries.	Reports	DOC	4th Q FY 84
t. Analyze collected data.	Industry Studies	DOC	4th Q FY 85
u. Propose alternative actions to improve identified deficiencies. Address issues such as easing of anti-trust prohibitions to allow intra-industry collaboration during time of mobilization; utilization of Title III Defense Production Act authority if free market cannot adequately provide mobilization requirements which impact negatively on defense industrial base such as EPA requirements.	Final Report	DOC	4th Q FY 85

C-1

DRAFT

- I. PREPAREDNESS AREA: Human Resources
- II. IMPLEMENTATION MEASURE: Develop plans for priority and allocation systems that ensure needed quantities and quality of workers for the Armed Forces, and for critical industries, mobilization tasks, and occupations.
- III. STATUS: Not in current programs.
- IV. EXPECTED BENEFIT: Plans for the prioritization and allocation of Human Resources will be ready for use, if necessary, to respond to a full spectrum of mobilization requirements.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|---------------------------------------|---------------------|----------------|
| a. Identify techniques and methods to determine essential occupation requirements/resources (skill shortages) and mechanisms for addressing problems. | Report | DOL | 3rd Q
FY 83 |
| b. Develop plans and procedures to reestablish occupational deferments under present statutory authority for essential workers and persons having critical skills. | Plans | SSS | 3rd Q
FY 83 |
| c. Develop national priority and allocation master plan for civilian workforce support of war mobilization and large scale civil emergencies. | Plan | DOL | 4th Q
FY 83 |
| d. Review current legislation and other authorities concerning human resources mobilization and develop stand-by legislation, that will support the priority and allocation plan. | Report and
Proposed
Legislation | DOL | 1st Q
FY 84 |

DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverables</u>	<u>Organization</u>	<u>Date</u>
e. Prepare planning guidance for facilitating work force mobilization and stabilization to be used by State employment security agencies for developing plans to carry out their role under various mobilization contingencies.	Standby Planning Guidelines	DOL	3rd Q FY 84
f. Provide plan for strengthening interstate clearance system (job matching).	Standby Emergency Plan	DOL	3rd Q FY 84
g. Develop a system to provide planning guidelines to State Employment Security agencies and develop a system for Employment Training Administration planning, monitoring and technical assistance capability in Regional Offices.	Standby systems	DOL	4th Q FY 84

DRAFTC-2

- I. PREPAREDNESS AREA: Human Resources
- II. IMPLEMENTATION MEASURE: Develop plans and procedures for enhancing the human resources base which encompasses education, training, and retraining objectives, particularly for highly skilled, professional and technical occupations.
- III. STATUS: Not in current programs.
- IV. EXPECTED BENEFIT: Plans for expanding and developing the quality of the labor force in essential skills to respond to a full spectrum of emergency requirements and which lead to National preeminence in scientific, technical and engineering skills.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|----------------|
| a. Review current plans/authorities related to education/training activities. | Report | ED | 3rd Q
FY 83 |
| b. Determine nature and extent of training requirements for highly skilled, technical, scientific, and engineering specialists. | Report | ED | 4th Q
FY 83 |
| c. Prepare plan for developing and expanding labor force in essential production, scientific, technical and engineering skills. | Plan | ED | 3rd Q
FY 84 |
| d. Determine authorities needed to implement educational and training plans. | Draft Legislation | ED | 4th Q
FY 84 |

DRAFT

C-3

- I. PREPAREDNESS AREA: Human Resources
- II. IMPLEMENTATION MEASURE: Develop plans for information systems essential to identify skills needed for emergency mobilization tasks and potential supply problems.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Data and information are to be developed for input to human resources emergency mobilization plans. Identification, development and assembly of the data, models, computer software needed to review skill availability for mobilization periods and for civil emergencies. The specific benefit will be to assemble the necessary information elements to assess the skill shortages, report on dimensions of problems, and on the options for dealing with the shortages.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverables</u> | <u>Organization</u> | <u>Date</u> |
|---|-------------------------------------|---------------------|----------------|
| a. Identify data, modeling, computer hardware and software needs for analyzing mobilization and civil emergencies. | Report | DOL | 3rd Q
FY 83 |
| b. Inventory of existing data, models, computer hardware and software. Identification and description of what exists in data, models or other elements. | Report | DOL | 3rd Q
FY 83 |
| c. Assign agency responsibilities, and identify resource needs. | Memorandum of Understanding | DOL | 4th Q
FY 83 |
| d. Test, modify and implement operational analytical system | Data and Working Models and System. | DOL | 1st Q
FY 84 |

DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverables</u>	<u>Organization</u>	<u>Date</u>
e. Develop methods and initial skill demand projections based on generalized increased levels of mobilization activity or disaster scenarios. Recommend ongoing needs including scenario specification for mobilization, disaster, and attack situations.	Report and Recommendations	DOL	2nd Q FY 84
f. Delineate methods to assess expected supply in occupation with largest increase in mobilization related demand and highest defense dependency. Assess supply and recommend system for periodic review, recommendations, and implementation.	Report	DOL	3rd Q FY 84

DRAFTC-4

- I. PREPAREDNESS AREA: Human Resources
- II. IMPLEMENTATION MEASURE: Prepare plans and procedures that will enhance the human resources aspects of wage and salary stabilization plans.
- III. STATUS: Included in Current Programs.
- IV. EXPECTED BENEFIT: Wage and salary stabilization plans will be improved.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverables</u>	<u>Organization</u>	<u>Date</u>
a. Conduct plan/authority review.	Report	DOL	3rd Q FY 83
b. Develop recommendations.	Report	DOL	4th Q FY 83
c. Revise plans.	Completed Plans	DOL	2nd Q FY 84

DRAFTC-5

- I. PREPAREDNESS AREA: Human Resources
- II. IMPLEMENTATION MEASURE: Develop plans for resolution of labor-management disputes during emergencies.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: The ability to handle and resolve emergency labor-management disputes that threaten the Nation's health and safety or that seriously impede mobilization needs of the Nation.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|-------------------------|---------------------|----------------|
| a. Review plans, authorities and programs on an annual basis to insure current procedures will meet needs of emergency requirements. | Report | DOL | 3rd Q
FY 83 |
| b. Prepare regulations or legislation to address changes needed in emergency procedures. | Regulations/Legislation | DOL | 4th Q
FY 83 |

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURE: Develop plans for improved utilization of existing medical care facilities to cover emergencies.
- III. STATUS: Included in current programs of HHS, DOD, VA, and FEMA.
- IV. EXPECTED BENEFIT: A national medical care facility capability that can be used in a major emergency.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Description and identification of organizational capabilities.	Concept Paper	HHS	2nd Q FY 83
b. Agency policies on role in emergency facility capability.	Policy Statement	HHS	3rd Q FY 83
c. Incorporate Civilian Military contingency Hospital System facilities into National Emergency Medical Care System (NEMCS).	Updated Agreements and Revised Plans	DOD	4th Q FY 83
d. Develop procedures for activation/utilization of emergency facility capability.	Agency approved Procedures	HHS	4th Q FY 83
e. Recruit additional facility capability for NEMCS (Goal:100,000 beds total nationwide).	New Facility Agreements and Plans	HHS	4th Q FY 83 thru 4th Q FY 84

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURE: Develop plans to increase availability of Federal and private sector health care personnel in an emergency.
- III. STATUS: Included in current programs of HHS, DOD, VA, and FEMA.
- IV. EXPECTED BENEFIT: Improved ability to identify, mobilize, and allocate health care personnel to treat casualties of a national security emergency or major domestic disaster.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|----------------------------------|---------------------|----------------|
| a. Inventories of Federal, State, local and private sector health care personnel. | Inventories | HHS | 3rd Q
FY 83 |
| b. Develop data system for future identification, mobilization, and allocation of health care personnel in emergencies. | Data System | HHS | 3rd Q
FY 83 |
| c. Recommend legislative changes to facilitate use of Federal health care personnel in emergencies. | Legislative
Proposals | HHS | 4th Q
FY 83 |
| d. Recommend legislative/policy changes to facilitate interstate mobility of private sector health care personnel in emergencies. | Legislative/
Policy Proposals | HHS | 4th Q
FY 83 |

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Develop guidance for composition, implementation, and operations of medical response teams for use in major emergencies.	Guidance Paper	HHS	2nd Q FY 84
f. Develop plan for increased availability of private sector health care personnel in emergencies.	Plans	HHS	4th Q FY 83
g. Implementation of data system.	Data System	HHS	4th Q FY 84

DRAFTD-3

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURE: Establish plans to increase availability of necessary medical supplies and equipment in an emergency.
- III. STATUS: Included in current programs of DOC, FEMA, GSA, DOD, VA, and HHS.
- IV. EXPECTED BENEFITS: Analysis of requirements for, and availability of emergency medical supplies and equipment within the public and private sectors, combined with guidance for claimants to obtain them, will improve national medical response to emergencies.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|--------------------------------------|----------------|
| a. Inventory Federal systems and processes for emergency acquisition and distribution of medical supplies and equipment | Inventory | FEMA | 1st Q
FY 83 |
| b. Develop lists of essential medical equipment and supplies for use in emergencies. | Lists | DOD | 2nd Q
FY 83 |
| c. Estimate amount of supplies and equipment needed in national security and domestic emergencies and a system for updating. | Estimates | DOD-Nat.
Security
HHS-Domestic | 2nd Q
FY-83 |
| d. Develop integrated Federal emergency supply system | Emergency
Supply System | FEMA | 1st Q
FY 84 |
| e. Inventory public and private medical equipment and supplies and production capabilities. | Inventory | DOC | 3rd Q
FY 84 |

DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
f. Develop/disseminate Resource Claimancy Manual for use by Federal agencies, States and localities.	Claimancy Manual	FEMA	4th Q FY 84
g. Recommend policies/methods for assuring adequate quantities of equipment and supplies not producible or available within CONUS or from reliable foreign sources.	Policy/Procedural Recommendations	DOC	4th Q FY 84
h. Recommend alternatives to stockpiling for essential medical supplies and equipment where shelf life is a significant factor.	Alternative Recommendations	FEMA	4th Q FY 84
i. Identify and recommend alternatives for medical equipment and supply facilities in areas of high risk.	Alternative Recommendations	DOC	4th Q FY 84

DRAFTD-4

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURES: Develop systems for improved interagency coordination and communications on health-related matters.
- III. STATUS: Included in current FEMA, DOD, VA, HHS and FCC programs.
- IV. EXPECTED BENEFITS: Less duplication of communications/coordination systems; increased utilization of dual-use communications systems; and validated requirements for additional telecommunication systems.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--|---------------------|----------------|
| a. Inventory emergency medical communications/coordination systems assets and needs. | Inventory | FEMA | 2nd Q
FY 83 |
| b. Recommendations for correcting identified deficiencies. | Recommendations | FEMA | 3rd Q
FY 83 |
| c. Begin implementation of approved proposals. | New or Modified Communications Systems | FEMA | 4th Q
FY 83 |
| d. Complete communications network. | Emergency Communications System | FEMA | 4th Q
FY 84 |

D-5

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURES: Develop plans and systems for emergency medical transportation.
- III. STATUS: Movement of military casualties included in current DOD programs. Movement of civilian disaster victims not included in any agency program.
- IV. EXPECTED BENEFIT: The rapid movement of medical personnel, equipment, and supplies to sites of major disasters, and the expeditious transport of patients to appropriate locations for medical care.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------------|---------------------|----------------|
| a. Description and identification of Federal transportation. | Concept Paper | DOD | 2nd Q
FY 83 |
| b. Plans/procedures for utilization of Federal emergency transportation capabilities. | Agency Approved Plans Procedures | DOD | 4th Q
FY 83 |
| c. Plans/procedures for use of State, local and private sector transportation capabilities to support national emergency medical requirements. | Plans/Procedures/Agreements | DOT | 4th Q
FY 83 |

DRAFTD-6

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURES: Develop plans for public information and professional education for emergency health services.
- III. STATUS: Included in current DOD, VA, HHS, FEMA, and the Department of Education programs.
- IV. EXPECTED BENEFIT: Maximized utilization and expansion of existing health education and public information resources to mitigate medical results of major emergencies by assuring availability of educational programs and informational materials on injury prevention, medical self-help, and treatment of mass casualties by health care professionals.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|---|---------------------|----------------|
| a. Sample emergency-related education program and information for the general public and health professional. | Listing | DOD | 2nd Q
FY 83 |
| b. Develop criteria for public and professional education program and information. | Program Criteria | DOD | 2nd Q
FY 83 |
| c. Evaluate all available emergency related health education programs and information; test current utilization and effectiveness. | Comprehensive Evaluation and Needs Assessment | DOD | 2nd Q
FY 84 |

DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
d. Recommend implementation strategies for existing programs and additional program development.	Recommendations	DOD	3rd Q FY 83
e. Implement strategies for existing programs and arrange development of additional programs.	Utilization Guidance; Agency Assignments	HHS	4th Q FY 84
f. Develop strategies for multimedia dissemination of existing and new education/information programs and implement strategies.	Implementation Strategies	DOD	4th Q FY 84

DRAFTD-7

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURE: Develop plans and systems to ensure reimbursement by the Federal Government of health care services provided by the private sector to casualties of major emergencies.
- III. STATUS: Included in current programs of HHS, DOD, VA, FEMA, and Treasury.
- IV. EXPECTED BENEFIT: Minimize individual, institutional, and societal financial hardship resulting from major emergencies by ensuring the timely processing of essential financial transactions, establishing temporary emergency financial mechanisms, and facilitating economic recovery.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|---------------------|----------------|
| a. Criteria for identifying and analyzing health claims processing systems with potential emergency use. | List of Criteria | HHS | 1st Q
FY 83 |
| b. Inventory existing claims mechanisms which could be used in emergencies. | Inventory | HHS | 2nd Q
FY 83 |
| c. Determine applicability of existing systems for emergencies. | Report | HHS | 2nd Q
FY 83 |
| d. Develop outline for a new (or modify existing) claims payment system for use in major emergencies. | System Outline | HHS | 3rd Q
FY 83 |
| e. Develop detailed design and operational specifications. | Report | HHS | 3rd Q
FY 84 |
| f. Complete System Preparation. | New or Modified System | HHS | 4th Q
FY 84 |
| g. Disseminate information on emergency claims payment system to health care providers, and health insurance industry. | Guidance to Private Sector | HHS | 4th Q
FY 84 |

D-8

DRAFT

- I. PREPAREDNESS AREA: Health
- II. IMPLEMENTATION MEASURE: Prepare plans to provide improved measures to prevent epidemics or other threats to the public health caused by major emergencies.
- III. STATUS: Include in current programs.
- IV. EXPECTED BENEFIT: Identification and correction of deficiencies in current plans and increased preparedness to prevent or mitigate epidemics or other public health threats resulting from major epidemics, with reduced morbidity and mortality from such events.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Concept paper on types of emergencies, potential public health threats, probability of threats, significance of risk, and how threats differ from usual threats.	Concept Paper	HHS	1st Q FY 83
b. Define range of public health considerations in major emergencies.	Report	HHS	1st Q FY 83
c. Assign actions to resolve outstanding issues and deficiencies, and/or develop policy recommendations.	Action Assignments/ Recommendations	HHS	2nd Q FY 83
d. Inventory/review existing public health plans and guidance at Federal, State, local levels.	Report	HHS	2nd Q FY 83
e. Prepare planning guidance for use by Federal, State, local agencies regarding public health/epidemic aspects of major emergencies.	Guidance	HHS	4th Q FY 83
f. Develop a chemical reference handbook comparable to APHA's <u>Control of Communicable Diseases in Man.</u>	Handbook	HHS	2nd Q FY 84

DRAFTE-1

I. PREPAREDNESS AREA: Economic Stabilization and Public Finance.

II. IMPLEMENTATION MEASURE: Review and revise the Draft Defense Resources Act (DDRA) and other authorities, both draft and existing, for direct and indirect controls on prices, wages, salaries and rents, the rationing of consumer goods and emergency banking measures in the event of a national defense emergency; and review, revise or initiate authorities for direct and indirect controls as may be required in the event of other major emergencies; and develop plans for the implementation of these authorities.

III. STATUS: Not included in current programs.

IV. EXPECTED BENEFIT: Will assist decision-making officials, in a time of national emergency, in assessing the situation, reviewing the different direct and indirect economic controls available, and determining which, if any, of these controls should be imposed.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Review and approve a "Survey of Legal Authority for Economic Stabilization and Public Finance Measures in the Event of a National Emergency."	Survey	Treasury	1st Q FY 83
b. Prepare, review and approve legislative working drafts to provide Presidential authorities to impose emergency measures.	Legislative Working Drafts	Treasury	2nd Q FY 83
c. Prepare, review and approve an outline of the different direct and indirect controls that could be used during a national emergency.	Outline	Treasury	2nd Q FY 83
d. Prepare, review, and approve a prototype set of policy options with pros and cons for each option or measure.	Policy Options Package	Treasury	4th Q FY 83

DRAFT

<u>Milestones (cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Prepare, review and approve any recommended changes to the Draft Defense Resources Act.	Draft Changes to the DDRA	Treasury	4th Q FY 83
f. Prepare, review and approve Executive orders to cover each option.	Draft Executive Orders	Treasury	4th Q FY 83
g. If indicated, prepare, review and approve regulations to implement each measure.	Draft Regulations	Treasury	4th Q FY 83

DRAFTE-2

- I. PREPAREDNESS AREA: Economic Stabilization and Public Finance
- II. IMPLEMENTATION MEASURE: Review existing authorities for emergency foreign trade controls, and, as may be necessary, revise existing authorities; and develop plans for the implementation of these authorities.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: Will assist decision-making officials, in a time of national emergency, in assessing the situation, reviewing the different foreign trade controls available, and determining which, if any, of these controls should be imposed.

V. <u>IMPLEMENTING MILESTONES</u> :	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Review and approve a "Survey of Legal Authority for Economic Stabilization and Public Finance Measures in the Event of a National Emergency."	Survey	Treasury	1st Q FY 83
b. Prepare, review and approve legislative working drafts to provide Presidential authorities to impose emergency measures.	Legislative Working Drafts	Treasury	2nd Q FY 83
c. Prepare, review and approve an outline of the different foreign trade controls that could be used during a national emergency.	Outline of Foreign Trade Controls	Treasury	2nd Q FY 83
d. Prepare, review and approve a prototype foreign controls policy options package, listing options and pros and cons for each.	Policy Options Package	Treasury	3rd Q FY 83
e. Prepare, review and approve Executive Orders to cover each policy option.	Draft Executive Orders	Treasury	3rd Q FY 83
f. If indicated, prepare, review and approve regulations to implement each measure.	Draft Regulations	Treasury	3rd Q FY 83

DRAFTE-3

- I. PREPAREDNESS AREA: Economic Stabilization and Public Finance
- II. IMPLEMENTATION MEASURE: Assess the types of emergency public finance measures, revenue-raising powers, and payment mechanisms that would be suitable for the full range of national emergencies requiring such measures; review the authorities for such measures (including the DDRA, other draft authorities and existing law), propose new authorities as required; and develop plans for their implementation.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: Will assist decision-making officials, in a time of national emergency, in assessing the situation, reviewing the different finance measures available, and determining which, if any, of these measures should be imposed.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|-----------------------------|---------------------|----------------|
| a. Review and approve a "Survey of Legal Authority for Economic Stabilization and Public Finance Measures in the Event of a National Emergency." | Survey | Treasury | 1st Q
FY 83 |
| b. Prepare, review and approve legislative working drafts to provide Presidential authorities to impose emergency measures. | Legislative Working Drafts | Treasury | 2nd Q
FY 83 |
| c. Prepare, review and approve an outline of the finance measures that could be used during a national emergency. | Outline of Finance Measures | Treasury | 2nd Q
FY 83 |
| d. Prepare, review, and approve a prototype set of policies with pros and cons for each option or measure. | Policy Options Package | Treasury | 4th Q
FY 83 |

DRAFT

<u>Milestones (cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Prepare, review and approve any recommended changes to the Draft Defense Resources Act.	Draft Changes to the DDRA	Treasury	4th Q FY 83
f. Prepare, review and approve Executive Orders to cover each option.	Draft Executive Orders	Treasury	4th Q FY 83
g. If indicated, prepare, review, and approve regulations to implement each measure.	Draft Regulations	Treasury	4th Q FY 83

DRAFT

E-4

- I. PREPAREDNESS AREA: Economic Stabilization and Public Finance
- II. IMPLEMENTATION MEASURE: Investigate and make recommendations concerning the need for investment in facilities which will enhance the survivability of important financial records, the Nation's gold stock and supplies of currency and coin, and maintenance of a functioning electronic financial transfer system and other computer facilities; and initiate appropriate action, as may be required, for undertaking the physical investment required for this protection and for managing a protection program.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: Will increase the understanding of the physical capabilities and integrity of the nation's financial system, and provide the basis for assessing the costs of insuring the survivability of that system during and after a nuclear attack, or other major emergency.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|------------------------------|---------------------|----------------|
| a. Investigate the feasibility of alternatives to protect the nation's financial records, computer systems and money supply in the event of a nuclear attack, or other major emergency. | Feasibility Study | FRB | 1st Q
FY 84 |
| b. Prepare, review and approve recommendations on the need for investment to protect the nation's financial system. | Recommendations | FRB | 2nd Q
FY 84 |
| c. Analyze the Recommendations and, if appropriate, indicate the expenditures necessary to implement them. | Analysis and Recommendations | Treasury | 2nd Q
FY 84 |

DRAFTF-1

- I. PREPAREDNESS AREA: Civil Defense
- II. IMPLEMENTATION MEASURE: Develop plans and supporting systems to relocate the population from U.S. metropolitan and other potential high risk areas to host areas of lower risk during periods of international crisis.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Crisis relocation operational plans and supporting systems will increase the survivability rate of U.S. population residing in risk areas in the event of nuclear attack or other major emergencies.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------------|---------------------|----------------|
| a. Validate crisis relocation planning assumptions (1978) provided to state planners. | Report | FEMA | 2nd Q
FY 83 |
| b. Present approved National Civil Defense Program to Federal agencies (overview & emphasis). | Briefing and Report | FEMA | 3rd Q
FY 83 |
| c. Identify Federal agency civil defense - related responsibilities and capabilities per E.O. 11490 assignments. | Inventory | FEMA | 3rd Q
FY 83 |
| d. Validate standards upon which State and local crisis relocation plans will be evaluated. | Standards Validation | FEMA | 4th Q
FY 83 |
| e. Define common Federal agency responsibilities in crisis relocation planning and implementation. | Guidance Recommendations | FEMA | 4th Q
FY 83 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
f. Identify and evaluate Federal authorities, policies and programs that enhance or impede the national CD effort, as well as identify areas where the same are needed but are currently lacking; determine such issues requiring resolution and recommend corrective actions.	Report & Recommendations	FEMA	1st Q FY 84
g. Develop coordinated system for Emergency Public Information & Education for CD, to include CRP.	Implementation Plan	FEMA	1st Q FY 84
h. Determine Federal agencies' roles in and support of crisis relocation planning and implementation.	Guidance Recommendations	FEMA	1st Q FY 84
i. Complete operational plans and supporting systems for crisis relocation.	Report on Risk and Host area CRPs (periodic reports will coincide with NSDD 26 reporting requirements)	FEMA	4th Q FY 89

F-2

I. PREPAREDNESS AREA: Civil Defense

II. IMPLEMENTATION MEASURE: Complete the analyses and make the preparations for major funding decisions to provide blast shelter protection for essential industrial workers in key defense and population relocation support industries.

III. STATUS: Included in current programs.

IV. EXPECTED BENEFIT: Analyses and preparations will provide basis for major Administration funding decisions regarding how best to provide cost effective blast shelter protection before or during intense crisis and would instill confidence in keyworkers who must commute from host areas to work in essential industries in risk areas.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Complete Protection of Industrial Capability Program Plan based on revised FY 83 budget.	Plan	FEMA	1st Q FY 83
b. Design cost-effective blast shelter.	Design and Cost Estimate	FEMA	2nd Q FY 83
	Construction Management Plan	FEMA	3rd Q FY 83
c. Identify key industries, their locations and production requirements.	Analysis Report	FEMA	3rd Q FY 83
d. Complete estimate of number and location of essential workers requiring blast shelter protection.	Analysis Report	FEMA	3rd Q FY 83

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<u>Milestones (Cont')</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Complete assessment of alternatives to new blast shelter construction.	Analysis Report	FEMA	4th Q FY 83
f. Complete analyses and submit deployment plans for approval.	Study Report (funding alternatives)	FEMA	4th Q FY 83
g. Complete field-testing of blast shelter designs.	Test Results	FEMA	Continuous in FY 83, 84; Major Test - Direct Course 4th Q FY 83 Overall Results 4th Q FY 84
h. Complete prototype blast shelter construction.	Completed Shelters	FEMA	4th Q FY 84
i. Obtain funding decision	Decision	FEMA	Classified

F-3

- I. PREPAREDNESS AREA: Civil Defense
- II. IMPLEMENTATION MEASURE: Complete the analyses and make preparations for major funding decisions related to protection of key defense and population relocation support industries.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFITS: Analyses and preparations will provide a basis for major Administration funding decisions regarding how best to deploy industrial protection programs to ensure the continued functioning of essential industries and services during a period of crisis.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Complete Protection of Industrial Capability Program Plan based on revised FY 83 budget. | Plan | FEMA | 1st Q
FY 83 |
| b. Identify key industries, their locations and production requirements. | Report | FEMA | 3rd Q
FY 83 |
| c. Establish matrix of candidate industrial protection countermeasures and strategies. | Report | FEMA | 3rd Q
FY 83 |
| d. Apply matrix of counter-measure strategies to key industrial sectors to determine costs and effectiveness. | Report | FEMA | 3rd Q
FY 83 |
| e. Complete infrastructure analyses in support of industrial protection (i.e., energy, transportation, water, etc.). | Report | FEMA | 4th Q
FY 83 |

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
f. Complete assessment of industrial protection concept feasibility.	Report	FEMA	4th Q FY 83
g. Develop and test guidance for industry/business relative to protection procedures, costs and benefits.	Guidance Documents	FEMA	4th Q FY 83
h. Complete industrial protection plans to demonstrate plant-level feasibility	Industry Plans	FEMA	4th Q FY 83
i. Establish alternative means to motivate industry/business participation in industrial protection programs.	Report	FEMA	4th Q FY 83
j. Complete analyses and submit deployment plans for approval.	Report and Deployment Plans	FEMA	4th Q FY 83
k. Obtain funding decision.	Decision	FEMA	Classified

G-1

- I. PREPAREDNESS AREA: Earthquakes

- II. IMPLEMENTATION MEASURE: Evaluate future basic and applied research needs in earthquake prediction and mitigation.

- III. STATUS: Included in current programs.

- IV. EXPECTED BENEFIT: The product of these evaluations can enable the Government to better assess and allocate future funding needs. Assessments of these needs can lead to directing research efforts in the most effective manner and to more clearly define roles for Federal, State, and local agencies and private sector in conducting research, allocating resources, and assigning responsibilities.

- V. IMPLEMENTING MILESTONES:

	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Evaluate progress in earthquake engineering in the past decade and identify research needs.	Report	NSF	1st Q FY 83
b. Conduct workshops to identify specific research needs.	Reports	NSF	1st Q FY 83 & Continuing
c. Conduct review to identify areas which merit emphasis in basic and applied research of earthquake prediction and mitigation.	Report	USGS	4th Q FY 83
d. Conduct review to identify areas which merit emphasis in basic and applied research in earthquake hazard assessment.	Report	USGS	4th Q FY 84

G-2

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Continue or enhance, where appropriate, earthquake prediction measures.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Improved reliability of statements on the increased probability of an imminent catastrophic earthquake may provide: warning to the populace to avoid hazardous structures; lead time to prepare emergency response equipment and personnel; and lead time to suspend or cautiously pursue hazardous critical industrial activities.
- V. IMPLEMENTING MILESTONES:

	<u>Deliverable</u>	<u>Organization</u>	<u>Date FY</u>
a. Develop earthquake prediction and earthquake occurrence response plans for USGS and coordinate with FEMA, State and local Governments.	Adopted Plans	USGS	2nd Q FY 83
b. Establish the conceptual design of an operational earthquake prediction system for implementation if research results indicate likely success of such a system.	Report on concepts and cost estimates for operational system.	USGS	2nd Q FY 83
c. Focus present earthquake prediction research efforts on coordinated experiments in Southern and Central California.	Coordinated Experiments and Prediction Research Data Bases.	USGS	4th Q FY 83
d. Refine earthquake potential on active faults in California by establishing the tectonic setting, earthquake recurrence intervals, and slip rates.	Regional maps of earthquake potential showing maximum earthquakes and annual probabilities for major faults.	USGS	3rd Q FY 84 & Continuing

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G-3

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Continue or enhance, where appropriate, earthquake hazard assessment measures.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Assessments of the anticipated severity of ground shaking, and ground failure can provide valuable data and information for earthquake-resistant construction, land-use planning, the design of critical facilities, and earthquake preparedness. This enhanced data and information capability should ultimately reduce casualties and damage to buildings, lessen the potential for economic instabilities and minimize adverse impacts on the national defense capabilities in California.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|---|---------------------|--------------------------------|
| a. Continue earthquake hazards assessment research in urban regions at high seismic risk, e.g., Los Angeles, Salt Lake City, Anchorage, Puget Sound, and other locales. | Reports (approximate rate of one report every three years) | USGS | 2nd Q
FY 83 &
Continuing |
| b. Synthesize research data and findings on earthquake hazards in the Los Angeles region. | Draft Report | USGS | 2nd Q
FY 83 |
| c. Completion of the Southern California Earthquake Preparedness Project. | Prototype Plans (for San Bernardino County, City of Los Angeles, and small city being selected) | FEMA | 4th Q
FY 83 |
| | Plan for protecting people in a high-rise building | FEMA | 4th Q
FY 83 |
| | Prototype Plan for Southern California (Los Angeles, Ventura, San Bernardino, Orange, and Riverside Counties) | FEMA | 4th Q
FY 83 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
	The prototypical materials developed by SCEPP on earthquake preparedness and mitigation will be modified to make them suitable for use in northern California	FEMA	2nd Q FY 84
d. Completion of a consensus set of seismic provisions for use in new building designs.	Resource Document (for trial design use)	FEMA	3rd Q FY 83
e. Conduct engineering evaluations using the provisions of baseline criteria for 27 buildings in four cities.	Report	FEMA	3rd Q FY 83
f. Evaluate buildings in three additional cities.	Report	FEMA	3rd Q FY 84
g. Encourage adoption of the provisions by State and local building authorities.	Educational Program	FEMA	4th Q FY 85 & Continuing

DRAFTG-4

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Improve scientific and engineering mitigation capabilities.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Improved design and construction standards, codes, and practices which can lead to more efficiently engineered facilities. More efficiently designed utilities and infrastructure can assist in minimizing loss of life and reduce property damage in a major earthquake.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|--------------------------------|
| a. Improve understanding and prediction of potentially damaging ground motions generated by an earthquake. | Reports | NSF | 3rd Q
FY 82 &
Continuing |
| b. Continue operation of National Strong Motion Network. | Data and Reports | USGS | 4th Q
FY 82 &
Continuing |
| c. Conduct research on response of structures, architectural, and nonstructural components to ground motions (analytical, numerical, and experimental). | Reports | NSF | 4th Q
FY 82 &
Continuing |
| d. Conduct research on life-line systems (gas, water, communications, highways, railroads, etc.). | Reports | NSF | 4th Q
FY 82 &
Continuing |
| e. Conduct research on methods to isolate major structures from vibrations. | Reports | NSF | 4th Q
FY 82 &
Continuing |
| f. Conduct research on socio-economic aspects of hazard mitigation, earthquake preparedness, disaster impacts and responses. | Reports | NSF | 4th Q
FY 82 &
Continuing |

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<u>Milestone (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
g. Conduct research on improved methods of information dissemination and utilization by design professionals.	Reports	NSF	4th Q FY 82 & Continuing
h. Study of feasibility of strong ground shaking warning network.	Report	NSF	4th Q FY 83
i. Continue work of Inter-agency Committee on Seismic Safety in Construction.	Periodic Reports	FEMA	4th Q FY 83 & Continuing
j. Conduct research on remedial measures for existing hazardous buildings.	Reports	NSF	4th Q FY 83 & Continuing

DRAFTG-5I. PREPAREDNESS AREA: EarthquakesII. IMPLEMENTATION MEASURE: Develop Federal earthquake response plans.III. STATUS: Included in current programs.IV. EXPECTED BENEFIT: Ensure prompt and coordinated Federal assistance to affected State and local governments and communities, enhance the management and allocation of Federal resources to facilitate emergency operations and recovery, and reduce the impact of such an event on our national defense capability. Site specific plans for three high risk areas (San Francisco, Salt Lake City, and Seattle-Puget Sound) are already in existence.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Establish a FEMA-chaired Interagency Working Group to develop Federal response plans.	Charter	FEMA	1st Q FY 83
b. Evaluate current Federal earthquake response plans and capability.	Report	FEMA	2nd Q FY 83
c. Update vulnerability assessment of California presently used as basis for site-specific plans.	Revised Estimates Report	FEMA	2nd Q FY 83
d. Conduct vulnerability assessment of military installations and defense contractors in the California area.*	Vulnerability assessment report of critical manufacturers and military installations*	DOD	2nd Q FY 83
	Recommended contractor/government measures*	DOD	2nd Q FY 84
	List of recommended government programs/assistance in order of priority*	DOD	2nd Q FY 84
e. Develop planning guidance.	Publish Guidance in Federal Register	FEMA	3rd Q FY 83
f. Federal agencies complete draft response Plans.	Draft Plan	FEMA	2nd Q FY 84