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DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
g. Prepare DOD preparedness plan covering Military installations and defense contractors.*	DOD Preparedness Plan*	DOD	3rd Q FY 84
h. Complete the Federal Response Plan for a catastrophic earthquake.	Final approval plan to include Federal Headquarters Plan/Regional Plans in support of State Response Plans	FEMA	4th Q FY 84

- * Unique DOD requirements with DOD-owned facilities and relationships with prime and subcontractors mandate a parallel set of response planning procedures tailored to their needs. Every effort will be made to integrate DOD end-product plans with FEMA-coordinated Federal response plans.

DRAFTG-6

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Develop Federal earthquake mitigation plans.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Produce more comprehensive mitigation plans designed to (1) reduce casualties and damage to buildings; (2) prepare communities to reduce economic instabilities; (3) reduce the adverse impact on the national defense capabilities; and (4) facilitate transition from routine, day-to-day conditions to emergency operations.
- | | | | |
|---|---------------------------------------|---------------------|--------------------------------|
| V. <u>IMPLEMENTING MILESTONES:</u> | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
| a. Completion of National Earthquake Hazards Reduction Program Plan - FY 83 to FY 87 - which covers all aspects of the Program from basic research to applications by all levels of government and dissemination to the various user communities. | The National Earthquake Program Plan* | FEMA | 2nd Q
FY 83 &
Continuing |

- * There is a subelement of the Program Plan that deals with earthquake preparedness and mitigation efforts in California. This subelement will present major tasks, milestones, and required resources for the next five years that are relevant to earthquake mitigation in California.

G-7

DRAFT

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Assess the possible effects of catastrophic earthquakes on defense facilities, defense-related industry, and their implications on national security.
- III. STATUS: Included in current DOD programs.
- IV. EXPECTED BENEFIT: Accurate assessments of the potential effects on military installations and defense-related industries. Implementation of effective mitigation measures that will ensure (1) maximum military operational effectiveness is retained; (2) minimal interruption of military communication systems; (3) that R&D and production capability of prime and subcontractors producing critical defense items can continue operations on a timely basis; and (4) effective allocation of limited available regional and national resources, manpower, energy, transportation, and communications facilities.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Review impact on defense contractors and military installations in the California area.* Ensure that this effort is integrated with and considers other earthquake implementation measures.	List of critical prime contractors, weapon systems, and production needs.	DOD	1st Q FY 83
	Report of impact on critical subcontractors and vendors and key military facilities.	DOD	2nd Q FY 83
	Identify contractor preparedness, work-around measures.	DOD	4th Q FY 83
	Identify bottlenecks/resource shortfalls.	DOD	4th Q FY 83
	Recommendations for government programs/assistance in order of priority	DOD	2nd Q FY 84
b. Develop plan for contractor/government actions as required.	Plan	DOD	2nd Q FY 84

- * Initial efforts will be focused on California; follow-on assessments will be applied to other regions in consideration of their relative risk from similar types of earthquake conditions.

DRAFTG-8

- I. PREPAREDNESS AREA: Earthquake
- II. IMPLEMENTATION MEASURE: Develop an improved public awareness program emphasizing survival for all levels of the populace.
- III. STATUS: Included in current DOD, NSF, FEMA and USGS programs.
- IV. EXPECTED BENEFIT: Reduce fatalities and injuries. Education and awareness of the public can lead to or promote a more effective response to emergency conditions. Equip all levels of the populace with specific information to help them survive. Promote realistic public perceptions of earthquake threats.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--|---------------------|--------------------------------|
| a. Provide examples of survival procedures used by defense contractors and military installations. | Pamphlet | FEMA | 3rd Q
FY 83 |
| b. Complete model earthquake curriculum. | Curriculum, Pilot Test, Slide Presentation, Radio Public Service Campaign. | FEMA | 4th Q
FY 83 |
| | Los Angeles Emergency Broadcast System (EBS) Spots. | | 4th Q
FY 83 |
| | EBS Preparedness Materials. | | 4th Q
FY 83 |
| c. Continue workshops with State/local officials and the technical user community | Report/Proceedings | USGS | 4th Q
FY 83 &
Continuing |
| d. Continue support of the initiation of seismic hazard organizations at State level. | State Organizations | USGS | 4th Q
FY 83 &
Continuing |

DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Improve methods of information dissemination and utilization by public officials and general public.	Reports	NSF	4th Q FY 83 & Continuing
f. Develop general survival procedures that could be used by the public, defense contractors, and military installations.	Procedures	DOD	4th Q FY 83 & Continuing
g. Adapt model earthquake curriculum for Northern California.	Curriculum	FEMA	2nd Q FY 84

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G-9

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Continue to promote international cooperation to increase scientific and engineering knowledge as to prediction and mitigation measures.
- III. STATUS: Included in current USGS and NSF programs.
- IV. EXPECTED BENEFIT: Acquire data, research results, and practical experience from other countries which will accelerate U.S. prediction, mitigation, hazard assessment, and response preparedness capabilities.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|---------------------------------|---------------------|--------------------------------|
| a. Establish cooperative strong motion arrays at foreign sites of high seismic potential. | Reports, Data | NSF | 4th Q
FY 82 &
Continuing |
| b. Continue scientific and engineering exchange with China under existing protocol. | Program Status
Reports | USGS | 4th Q
FY 82 &
Continuing |
| c. Conduct studies of the effects, impact, and response of major foreign earthquakes and earthquake predictions. | Reports | NSF | 4th Q
FY 82 &
Continuing |
| d. Continue joint U.S. - Japanese workshops on Earthquakes Hazard Reduction in developing countries, e.g., Indonesia. | Developing Country
Workshops | NSF | 4th Q
FY 82 &
Continuing |
| e. Continue scientific and engineering exchanges with a number of countries, including the USSR, under existing environmental agreements. | Program Status
Reports | NSF | 1st Q
FY 83 &
Continuing |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
f. U.S. - China workshop on earthquake engineering research.	Proceedings	NSF	2nd Q FY 83
g. Continue the joint U.S. - Mexico Working Group related to earthquakes.	Program Proposal	FEMA	4th Q FY 83 & Continuing
h. U.S. - Japan cooperative program on large-scale structural testing.	Reports, Data	NSF	4th Q FY 84

DRAFTG-10

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Establish procedures for the preparation and implementation of response plan exercises.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: The development of an exercise program to test Federal catastrophic earthquake plans will ensure prompt coordinated Federal assistance to affected State and local governments and communities. This will also provide a mechanism for systematic updating and refinement of the plans.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Establish procedures for the development of earthquake exercises to test Federal response plans.*	Report	FEMA	3rd Q FY 84
b. DOD establish procedures, implementation and validation requirements for their exercise of preparedness plan for military installations and defense contractors.	Exercise Plan	DOD	4th Q FY 84
c. Review and finalize exercise development procedures and conduct an exercise.*	Development Plan	FEMA	4th Q FY 84
	Exercise Procedures	FEMA	1st Q FY 85
	Post-exercise Analysis, Recommendations, Revised Plan		2nd Q FY 85
d. Revise Federal agencies' plans.	Revised Plans	FEMA	4th Q FY 85

- * Unique DOD requirements with DOD-owned facilities and relationships with prime and subcontractors mandate a parallel set of exercise procedures tailored to their needs. Every effort will be made to integrate the DOD needs with the FEMA exercise procedures.

G-11**DRAFT**

- I. PREPAREDNESS AREA: Earthquakes
- II. IMPLEMENTATION MEASURE: Conduct a legislative and regulatory review.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Aggregate relevant legislation, regulations, and applicable authorities; identify unnecessary or obsolete laws, regulations, etc., constraining implementation of initiatives; introduce updated or new authorities for Presidential or Congressional action.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Agencies shall identify relevant legislation, regulations, authorities, etc.	Abstract/Report	FEMA	2nd Q FY 83
b. Jointly review identified documentation.	Report	FEMA	3rd Q FY 83
c. Take coordinated action (as necessary).	To Be Determined	FEMA	4th Q FY 83

DRAFTH-1

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Develop guidance and prepare plans for the rapid and efficient transition of government from routine to emergency operations in both national security emergencies and national and regional domestic emergencies.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Improve the speed and efficiency of the government's transition from routine to emergency operations for major domestic emergencies, conventional war mobilizations or nuclear war operations. Development of these plans will minimize confusion, wasted motion, and the creation of unnecessary and/or unproductive emergency organizations.
- | V. <u>IMPLEMENTING MILESTONES:</u> | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|-----------------------------|---------------------|-------------------------------|
| a. Revise Executive Order 11490 in accordance with NSDD 47 and Dept/Agency comments. | Draft Executive Order 11490 | FEMA | 1st Q
FY 83 |
| b. Clearance of Executive Order 11490 with Depts/Agencies. | Executive Order 11490 | OMB | 2nd Q
FY 83 |
| c. Update Executive Order 11490 as necessary. | Executive Order 11490 | FEMA | 2nd Q
FY 83
and ongoing |
| d. Review the 27 existing Federal Preparedness Circulars (FPCs) as the basis for development of a comprehensive system of FPCs to provide guidance for government operations in emergencies and for the transition of government from routine to emergency operations. | Draft FPCs | FEMA | 2nd Q
FY 83 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
Applications include continuity of the Executive Branch, succession to key positions in the Federal Government, operation of Regional Preparedness Committees, resource management, National Defense Executive Reserve and related topics. Prepare new and revised FPCs.			
e. Comment on new and revised FPCs.	Comments	All Depts/ Agencies	3rd Q FY 83
f. Publish new and revised FPCs.	FPCs	FEMA	1st Q FY 84
g. Revise Dept/Agency plans to be consistent with new FPCs.	Dept/Agency Plans	All Depts/ Agencies	4th Q FY 84
h. Review Dept/Agency plans.*	Comments to Dept/Agency	FEMA	2nd Q FY 85

* Excludes military operational plans.

DRAFTH-2

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Develop guidance and prepare plans for the reconstitution of the Federal government following nuclear attack.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: This effort will put in place a plan for restoring a viable Federal Government following nuclear attack or other catastrophic emergency.

V. <u>IMPLEMENTING MILESTONES</u> :	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop draft Federal Preparedness Circular (FPC) concept and policy guidance for post attack reconstitution.	Draft FPC	FEMA	4th Q FY 83
b. Review draft FPC.	Comments	Departments/ Agencies	1st Q FY 84
c. Publish new FPC.	FPC	FEMA	3rd Q FY 84
d. Prepare Department/Agency plans for reconstitution.	Department/ Agency Plans	Departments/ Agencies	1st Q FY 85
e. Review and evaluate Department/Agency plans.*	Comments to Departments/ Agencies	FEMA	3rd Q FY 85
f. Publish new plans.	Plans	Departments/ Agencies	1st Q FY 86

* Excludes military operational plans

DRAFTH-3

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Review current Federal Government emergency authorities and organizational structure and recommend new or revised policies, authorities or organizations as required.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: This effort will provide ready reference and retrieval of information on emergency organizations and authorities for National Command Authorities. It will facilitate development of effective emergency preparedness plans and the identification of gaps.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Complete analysis and review of existing governmental emergency organizations and identify inadequacies.	Report	FEMA	2nd Q FY 83
b. Identified inadequacies will be addressed by the appropriate government Department/Agency.	Corrective Action	Departments/ Agencies	3rd Q FY 83
c. Develop statement of scope for identification and compilation of Federal emergency authorities, develop research plan to include computer support and survey methodology, and survey, research, and compile existing authorities.	Statement of Scope, Research Plan, and Report	FEMA	2nd Q FY 84
d. Review report on authorities for completeness, identify inadequacies, and refer any questions regarding legal sufficiency to DOJ for legal opinion.	Referrals to DOJ	Departments/ Agencies	4th Q FY 84

DRAFT

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Review of Departments/ Agencies corrective action.	Analysis	FEMA	1st Q FY 85
f. Issue opinions to Departments/Agencies regarding legal sufficiency of exist- ing authorities.	Opinions	DOJ	2nd Q FY 85
g. Correction of inadequacies.	Draft Legisla- tion and Other Authorities	Departments/ Agencies	4th Q FY 85
h. Continual review of status.	Report	FEMA	Semi- annual review 2nd & 4th Q

DRAFTH-4

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Evaluate methods of accommodating the existing Federal regional structure in emergency mobilization preparedness planning.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: It will permit more effective implementation of continuity of government procedures in a period of national emergency as only 8 of the 31 Departments and Agencies conform to the existing standard Federal regional structure.

V. <u>IMPLEMENTING MILESTONES</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Review existing Federal regional structure.	Paper	FEMA	2nd Q FY 83
b. Departments/Agencies review current structure and identify methods of accommodation.	Comments	All Departments/ Agencies	4th Q FY 83
c. Compile Department/Agency comments and prepare report containing recommendations.	Approved Report	FEMA	2nd Q FY 84

DRAFTH-5

- I. PREPAREDNESS AREA: Government Operations
- II. IMPLEMENTATION MEASURE: Ensure preservation of essential Federal emergency authorities and responsibilities of any Federal agency proposed for major reorganization or termination.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Assure that essential Federal emergency authorities and responsibilities are not discontinued when any major organizational element of the Federal Government is terminated or reorganized.
- | V. <u>IMPLEMENTING MILESTONES</u> : | <u>Deliverables</u> | <u>Organization</u> | <u>Dates</u> |
|---|---------------------|---------------------|----------------|
| a. Develop, as part of the new system of Federal Preparedness Circulars (FPCs), guidance so that essential Federal emergency authorities and responsibilities are preserved when Federal agencies are proposed for major reorganization or termination. | Draft FPC | FEMA | 2nd Q
FY 83 |

DRAFTJ-1

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Identify and prioritize national security and domestic emergency telecommunications requirements.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: This is the requirements analysis component of the Emergency Communications Program. Accomplishment of this implementation measure will provide a basis for identifying deficiencies through a comparison of existing capabilities and these identified requirements. It will provide a consolidated compendium of emergency communications objectives and requirements.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Emergency telecommunications preparedness objectives identified. | Objectives List | FEMA | 2nd Q
FY 83 |
| b. Identify essential emergency telecommunications requirements. | Requirements | FEMA | 3rd Q
FY 83 |
| c. Provide prioritized listing of emergency telecommunications requirements. | Report | FEMA | 1st Q
FY 84 |

DRAFTJ-2

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Evaluate the Nation's telecommunications systems, identifying and prioritizing emergency telecommunications preparedness issues.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: This is the system performance evaluation component of the Emergency Communications Program. The results from this implementation measure will be compared with identified requirements, resulting in a determination of existing deficiencies and any issues associated with deficiency resolution. The evaluation should provide an indication of how well the system can perform specific technical requirements.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|---------------------|----------------|
| a. Evaluate the Nation's telecommunications systems with respect to significant factors such as access, routing, transmission, interoperability and support requirements. | Report | NCS | 2nd Q
FY 83 |
| b. Assess adequacy of Emergency Broadcast System to discharge its assigned mission to include system description, status of ongoing actions, and recommendations for improvement. | Report and Recommendations | FEMA | 2nd Q
FY 83 |
| c. Evaluate capability of COMSEC program to protect critical government information. This evaluation will include a review of national policies; a review of the need for secured communications; and recommendations for changes in policy. | Report and Recommendations | NSA | 2nd Q
FY 83 |
| d. Identify and prioritize candidate emergency telecommunications preparedness issues. | Candidate Issue List | NTIA | 3rd Q
FY 83 |
| e. Validate candidate issues through interagency coordination process. | Coordinated List | NCS | 4th Q
FY 83 |

DRAFTJ-3

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Identify deficiencies between existing capabilities and anticipated needs and develop corrective approaches, including funding.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: This is the component of the Emergency Communications Program that will identify the concept of operations and provide a basis for establishing the specific actions required for communications in support of national security/emergency preparedness. Comparison of identified requirements with existing emergency communications capabilities will provide planning objectives for developing corrective approaches and identifying future funding requirements.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|---------------------|----------------|
| a. Conduct a review of the existing operations concept for emergency communications support, including the National Plan for Communications Support in Emergencies and Major Disasters, Telecommunications Plan for Annex C-XI (Telecommunications) Federal Emergency Plan D, and relevant NTIA and FCC emergency and spectrum management plans. | Concept Paper | NCS | 2nd Q
FY 83 |
| b. Conduct an analysis to identify the deficiencies or shortcomings between existing capabilities and anticipated needs. | Report | NCS | 2nd Q
FY 84 |
| c. Establish specific programs and agency assignments for correction of deficiencies under existing national security/emergency preparedness initiatives. | Recommended Program Plan | NCS | 2nd Q
FY 84 |
| d. Identify deficiencies that cannot be appropriately assigned to current programs or agencies. | Report and Recommendations | NCS | 2nd Q
FY 84 |

DRAFTJ-4

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Establish a joint planning effort to initiate a series of government and industry conferences to identify ways of accomplishing specific emergency telecommunications preparedness objectives.*
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: The Nation's dependence upon privately-owned communications systems makes it essential that a joint government/industry planning mechanism be established and chartered at the highest level. Joint planning will provide a source of expertise, knowledge, and insight not available in the government on issues and problems related to national security/emergency preparedness telecommunications policies and capabilities.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|---|---------------------|----------------|
| a. Industry/government point-of-contact meeting held to plan National Security Telecommunications Policy. | Draft Organizational Structure and Planning Methodology | NCS | 4th Q
FY 82 |
| b. Industry/government working group meetings to develop national security/emergency preparedness initiatives and recommendations for the National Security Telecommunications Advisory Committee (NSTAC). | Conference Reports | NCS | 1st Q
FY 83 |
| c. NSTAC meeting to prioritize initiatives and make recommendations to EOP. | Report | NCS | 1st Q
FY 83 |
| d. Conduct semi-annual NSTAC meetings. | Report | NCS | Continuing |

* Will be conducted in conformity with procedures approved by the Attorney General.

DRAFTJ-5

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Recommend necessary legislative changes and incentive approaches to assist government and industry in mobilization planning and in improving the survivability of the Nation's telecommunications capabilities.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: This implementation measure is the component of the emergency communications program that integrates the legislative and incentive requirements associated with recommendations from other implementation measures. Existing legislative and incentive frameworks and capabilities will be assessed to determine their adequacy for satisfying identified requirements, and provide specific proposals for changes and new approaches when necessary.
- | V. <u>IMPLEMENTING MILESTONES:</u> | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|----------------------|---------------------|----------------|
| a. Identify the processes for achieving legislation, incentive approaches, and/or Executive Orders to improve the survivability of the Nation's telecommunications capabilities. Assess the adequacy of existing authorities and the legislative framework. | Report | NTIA | 1st Q
FY 83 |
| b. Perform broad-based analysis to identify potential deficiencies that could be removed through appropriate legislative or incentive actions. | Report | NTIA | 2nd Q
FY 84 |
| c. Develop conceptual plan to resolve deficiencies through most appropriate processes. | Plan | NTIA | 2nd Q
FY 84 |
| d. Classify the deficiencies utilizing the conceptual plan and propose legislative initiatives and incentive approaches. | Proposed Legislation | NTIA | 2nd Q
FY 84 |

<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Utilizing joint planning conferences, obtain government and industry comments on proposals.	Compendium of Comments	NTIA	2nd Q FY 84
f. Draft legislation and recommendations.	Draft Legislation	NTIA	2nd Q FY 84

DRAFT

J-6

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Establish an emergency telecommunications planning process and provide a basis for funding the implementation and operation of emergency telecommunications capabilities involving both government and the civil sector.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: This implementation measure will develop and provide for the establishment of a planning process across all elements of government, with appropriate interaction and cooperation with the civil sector. The outcome will provide a basis for funding improvements and will provide planning criteria, and specific solutions, including requirements for legislative, regulatory and incentive for a common planning process. Benefits will accrue through the establishment of an integrated national planning activity for national security/emergency preparedness.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Survey existing planning processes, identifying significant factors such as funding, status, scope, organizational responsibilities and approved methodologies. | Report | NTIA | 2nd Q
FY 83 |
| b. Review existing authorities and responsibilities relating to the establishment of a planning process and determine if reassignments or other changes are appropriate. | Report | NTIA | 2nd Q
FY 83 |
| c. Assess adequacy of existing planning and funding processes, authorities, and responsibilities. | Report | EOP | 2nd Q
FY 83 |
| d. Develop overall process for interagency planning, including responsibilities, scheduling, funding, specific objectives, and priorities. | Plan | NTIA | 1st Q
FY 84 |

J-7

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Develop a smooth, effective process for shifting telecommunications from a non-emergency to an emergency status.
- III. STATUS: Included in current OSTP, NCS and FCC programs.
- IV. EXPECTED BENEFIT: This implementation measure will establish the guidelines regarding assignments and procedures for national security/emergency preparedness before, during, and after an emergency. With adequate planning, responsibilities will be clearly delineated and appropriate guidance provided to effect the smooth transition from routine to emergency management. Procedures will be developed to ensure that the Federal Government can interact effectively with industry to coordinate emergency management functions.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|----------------------------|---------------------|----------------|
| a. Conduct a review of the National Plan for Communications Support in Emergencies and Major Disasters. | Updated Plan | NCS | 2nd Q
FY 83 |
| b. Conduct a review of the Telecommunications Plan for Annex C-XI (Telecommunications) Federal Emergency Plan D. | Updated Annex | OSTP | 3rd Q
FY 83 |
| c. Conduct a review of FCC plans for civil emergency communications management. | Updated Plan | FCC | 3rd Q
FY 83 |
| d. Conduct a review of NTIA and FCC frequency spectrum management plans. | Report and Recommendations | NTIA/FCC | 4th Q
FY 83 |
| e. Evaluate alternative government emergency management procedures and develop guidelines for improving the transition process. | Management Guidelines | NCS | 2nd Q
FY 84 |

J-8

- I. PREPAREDNESS AREA: Emergency Communications
- II. IMPLEMENTATION MEASURE: Identify issues and prepare an implementation plan to address non-electronic postal requirements.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: This implementation measure will ensure the U.S. Postal Service's capability to function and deliver the Nation's mail, during and after an emergency, to the maximum extent possible under the circumstances.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|----------------|
| a. Analyze and assess the adequacy of existing USPS programs to meet emergency requirements and identify any specific deficiencies. | Deficiency Listing | USPS | 2nd Q
FY 83 |
| b. Correct the deficiencies revealed by analysis and assessment and report actions taken. | Report | USPS | 4th Q
FY 83 |
| d. Evaluate the dependence of the USPS upon electronic communications and develop emergency procedures for continuing operations in situations of curtailed capability. | Report | USPS | 1st Q
FY 84 |

K-1

I. PREPAREDNESS AREA: Law Enforcement and Public Safety.

II. IMPLEMENTATION MEASURE: Determine whether existing Federal laws, Presidential directives, executive orders, Federal regulations, and other legal authorities are adequate to meet the needs of the program, and, if not, propose the adoption of corrective measures.

III. STATUS: Included in current programs.

IV. EXPECTED BENEFIT: To provide the statutory, regulatory, and administrative authorities necessary to enable the Federal Government to undertake an effective and coordinated emergency law enforcement mobilization response in the event of a national crisis. Areas of responsibility and authority will be delineated among Federal, State, and local governments.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop a statement of scope identifying those areas of emergency authorities to be researched.	Statement of Scope	DOJ	3rd Q FY 83
b. Prepare an Inventory of Emergency Law Enforcement Authorities.	Inventory	FEMA	2nd Q FY 84
c. Prepare report identifying and analyzing inadequacies in existing law enforcement emergency authorities and proposing legislative, regulatory, and administrative options to correct those areas of inadequacy.	Final Report	FEMA	1st Q FY 85

K-2

- I. PREPAREDNESS AREA: Law Enforcement and Public Safety
- II. IMPLEMENTATION MEASURE: Identify existing emergency Federal law enforcement resources, plans, programs, and interagency agreements among Federal, State and local agencies.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Provide comprehensive perspective on Federal, State, and local government capabilities to provide effective law enforcement response to a broad spectrum of national emergency situations in a timely and coordinated manner. This perspective should identify areas of Federal resource adequacy as well as Federal resource shortage, and allow for identification of measures necessary to correct imbalances. Further, it will provide the foundation for preparedness planning to develop a strategy for coordinated emergency law enforcement mobilization response.
- | | | | |
|---|--------------------|---------------------|----------------|
| V. <u>IMPLEMENTING MILESTONES:</u> | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
| a. Develop a statement of scope to identify those types of resources, plans, programs, and agreements to be targeted for identification. | Statement of Scope | DOJ | 1st Q
FY 83 |
| b. Prepare a comprehensive Federal Law Enforcement Resources Inventory of Federal law enforcement resources, plans, programs, and intergovernmental agreements. | Inventory | DOJ | 2nd Q
FY 84 |

DRAFTK-3

- I. PREPAREDNESS AREA: Law Enforcement and Public Safety
- II. IMPLEMENTATION MEASURE: Determine whether additional Federal resources, plans, programs, and interagency agreements are required to ensure timely and effective Federal emergency law enforcement mobilization response.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Will allow for activities necessary to develop a Federal strategy for coordinated emergency law enforcement mobilization response. Areas of responsibility for emergency law enforcement action which are ambiguous or neglected, or which are deficient in resources, will be identified and proposals designed to correct them. Will provide data enabling estimation of budget requirements for Federal emergency law enforcement mobilization efforts.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Develop concept paper establishing Federal law enforcement emergency resource requirements for various national emergency situations. | Concept Paper | DOJ | 4th Q
FY 84 |
| b. Prepare report comparing existing resources, plans, programs, and agreements (as identified in Federal Law Enforcement Resources Inventory) and projected requirements for dealing with emergency situations (as identified in concept paper). Report will identify areas currently having inadequate resources for meeting those requirements and will include recommendations for correction. | Report | DOJ | 1st Q
FY 85 |

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<u>Milestones (Cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
c. Prepare implementation plans detailing actions necessary to correct any identified deficiencies in emergency Federal law enforcement response capability, in coordination with appropriate Federal entities.	Implementation Plan	DOJ	1st Q FY 85

DRAFTK-4I. PREPAREDNESS AREA: Law Enforcement and Public Safety.II. IMPLEMENTATION MEASURE: Determine whether existing international agreements, including agreements with Canada and Mexico, are adequate to meet the needs of the emergency law enforcement and public safety program, and, if not, propose new ones.III. STATUS: Included in current programs.IV. EXPECTED BENEFIT: To facilitate optimal international cooperation/coordination affecting Federal law enforcement response to severe regional and national emergencies.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverables</u>	<u>Organization</u>	<u>Date</u>
a. Identify existing international agreements related to Federal emergency law enforcement powers and responsibilities.	Compilation of International Treaties and Other Agreements Relevant to Law Enforcement	DOJ	3rd Q FY 83
b. Prepare a report analyzing existing international agreements and emergency law enforcement mobilization measures to determine powers and authorities that should be created by treaty.	Report	DOJ	4th Q FY 84
c. Initiate negotiation process to enter into new treaties and agreements and to amend existing treaties and agreements.	Summary of Federal Law Enforcement Goals Sought Through International Negotiations.	DOS	1st Q FY 85

DRAFTL-1

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Develop proposed legislation to provide efficient mobilization capabilities.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: Will provide updated emergency authorities for use in national emergencies.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Initiate a legal review of current legislation relating to emergency mobilization authorities.	Report	USDA	3rd Q FY 83
b. Analyze legislative authorities to identify problem areas.	Report	USDA	1st Q FY 84
c. Develop legislative actions necessary to correct deficiencies.	Draft Legislation	USDA	2nd Q FY 84
d. Submit approved legislative initiatives.	Legislation	USDA	4th Q FY 84

L-2

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish regulations and procedures based on emergency mobilization legislation.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: This will provide procedures and guidelines for Government and industry during mobilization periods.
- | V. <u>IMPLEMENTING MILESTONES:</u> | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|----------------|
| a. Review departmental regulations on agricultural production, storage procedures, processing and inspection practices, Defense food orders and Memorandums of Understanding. | Report | USDA | 3rd Q
FY 83 |
| b. Analyze results of the report to identify weaknesses and prepare alternative programs. | Analysis/Plans | USDA | 1st Q
FY 84 |
| c. Coordinate revised plans and agreements with other agencies and the private sector. | Coordinated Plans | USDA | 2nd Q
FY 84 |
| d. Develop procedural guidelines for emergency procedures and develop information system and training to assure understanding. | Plans/System | USDA | 4th Q
FY 84 |

L-3

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish alternate inspection and grading procedures for raw, semi-processed, and processed food and fiber.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: Will establish methods to assure wholesomeness of food and feed stock during emergency conditions.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------------|---------------------|----------------|
| a. Identify specific agencies that may have responsibilities for emergency certification of stored commodities. | Informational Memorandum | USDA | 3rd Q
FY 83 |
| b. Analyze and develop rotational measures for quality assurance, safety and security plans and emergency certification procedures to assure wholesomeness and safety of food and feed. | Plans | USDA | 4th Q
FY 84 |
| c. Issue emergency food inspection procedures for State and local use. | Plans | USDA | 4th Q
FY 84 |
| d. Develop a U.S. storage facility inventory to include data from commercial sources. | Inventory | USDA | 2nd Q
FY 85 |

DRAFTL-4

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish emergency processing capabilities
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: This measure will provide procedures to assure processing capabilities under emergency conditions.

V. <u>IMPLEMENTING MILESTONES</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Develop working table giving the interrelationship between processing facilities and the crops and livestock available for processing.	Matrix	USDA	4th Q FY 83
b. Analyze inputs necessary for food and feed processing, including emergency fuel and power sources, machinery parts, packaging materials, water supplies, and waste material disposal methods.	Analysis	USDA	2nd Q FY 84
c. Develop alternative methods for emergency food processing to assure maximum utilization of available resources.	Plans	USDA	4th Q FY 84
d. Develop coordinated plans for orderly implementation of emergency measures facilities including reactivation procedures for affected facilities.	Plans	USDA	1st Q FY 85

DRAFTL-5

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Establish emergency food and feed allocation plans and market distribution system.
- III. STATUS: Not included in current programs.
- IV. EXPECTED BENEFIT: Determine basic requirements to provide food production resources and establish methods of priority distribution.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Prepare plans for proper release of Commodity Credit Corporation owned commodities and distribution of all Federally controlled commodities.	Plans	USDA	2nd Q FY 84
b. Develop standards for home storage and procedures for safe use of food exposed to contaminants, including recommended quantities for home storage.	Procedures	USDA	3rd Q FY 84
c. Identify minimum food and feed requirements to meet needs of U.S. and allied producers and consumers and develop a production requirements calendar.	Report Calendar	USDA	4th Q FY 84
d. Develop an inventory of all agricultural transportation resources, including equipment manufacturers.	Inventory	USDA	4th Q FY 84

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<u>Milestones (cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
e. Conduct survey to determine average quantities of food and feed in privately owned facilities.	Statistical Report	USDA	4th Q FY 85
f. Analyze current market structure and assess effects on the market system of a national emergency, and develop a plan for market rehabilitation or re-establishment.	Plan	USDA	4th Q FY 85
g. Develop an emergency food allocation and distribution plan.	Plan	USDA	4th Q FY 85

DRAFTL-6

- I. PREPAREDNESS AREA: Food and Agriculture
- II. IMPLEMENTATION MEASURE: Conduct research to analyze, identify and provide needed information for mobilization planners.
- III. STATUS: Included in current programs.
- IV. EXPECTED BENEFIT: This measure will provide information necessary to determine actions needed for the most practical response to emergency situations.
- | V. <u>IMPLEMENTING MILESTONES:</u> | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|-----------------------|---------------------|----------------|
| a. Develop a survey to determine the length of time survivable stored commodities would be expected to last. | Survey | USDA | 1st Q
FY 84 |
| b. Develop and initiate a survey to identify substitute locations, capacities and security of stored commodities. | Survey | USDA | 1st Q
FY 84 |
| c. Develop survey systems to assess the supplies of food and feed stocks normally stored by restaurants and mass feeding institutions, other Government contracted facilities, retail and wholesale distribution centers and farm controlled grain storage facilities. | Statistical
Report | USDA | 2nd Q
FY 84 |

<u>Milestones (cont'd)</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
d. Identify resources items essential to food production which are not produced domestically and analyze availability of alternates or the need for maintaining a resource capability.	Report	USDA	3rd Q FY 84
e. Analyze the impact of long and short term manmade and natural disasters on agricultural production, including biological, radiological, and chemical accidents or incidents.	Report	USDA	1st Q FY 85
f. Identify basic food and feed requirements and reserve assumptions, and recommend alternative methods of providing nutritive rations.	Report	USDA	4th Q FY 85

M-1

I. PREPAREDNESS AREA: Social Services

II. IMPLEMENTATION MEASURE: Prepare repatriation plans to receive and help resettle persons evacuated from overseas during emergencies.

III. STATUS: Included in current programs.

IV. EXPECTED BENEFIT: In emergency situations it is anticipated that large numbers of U.S. citizens and dependents who are abroad will be returned to the U.S. in a short time frame. Planning is essential so that evacuees can be processed and transported to final destination as quickly as possible.

V. <u>IMPLEMENTING MILESTONES:</u>	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Distribute revised draft of national Emergency Repatriation Plan for review and comment.	Draft Plan	HHS	4th Q FY 82
b. Resolve issues identified during the Federal exercise REX-82 BRAVO.	Draft Plan	HHS	2nd Q FY 83
c. Revise national plan.	Plan	HHS	3rd Q FY 83
d. Distribute national plan to States.	Plan	HHS	4th Q FY 84
e. Exercise plan in various locations.	After Exercise Report and Revisions to Plan	HHS	4th Q FY 84

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M-2

- I. PREPAREDNESS AREA: Social Services

- II. IMPLEMENTATION MEASURE: Develop plans to more effectively utilize existing private and congregate facilities to cover emergencies.

- III. STATUS: Included in current HHS, Education, HUD and FEMA programs.

- IV. EXPECTED BENEFIT: Improved capacity to provide and continue essential social services, including shelter, during an emergency.

- V. IMPLEMENTING MILESTONES:

	<u>Deliverable</u>	<u>Organization</u>	<u>Date</u>
a. Identify agency capabilities, authorities and responsibilities.	Concept Paper	HHS	3rd Q FY 83
b. Assess current status of Federal/State/local/private sector preparedness.	Report	HHS	4th Q FY 83
c. Develop agency policies on their role in emergency welfare facility capability.	Policy Statements	HHS	1st Q FY 84
d. Develop procedures for use of emergency welfare facility capability.	Agency Approved Procedures	HHS	2nd Q FY 84
e. Provide technical assistance as requested.	Recommendations	HHS	3rd Q FY 84
f. Monitor the implementation of agency procedures.	First Report	HHS	4th Q FY 84

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M-3

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Develop plans and systems to provide emergency social services (feeding, clothing, counseling, etc).
- III. STATUS: Included in current HHS, Education, USDA, HUD, ACTION, and FEMA programs.
- IV. EXPECTED BENEFIT: The capacity to provide and continue essential social services, such as, feeding and clothing, to dependent persons, and all other feasible social services for people separated from their regular support system
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------------|---------------------|----------------|
| a. Inventory emergency social services needs. | Inventory | HHS | 2nd Q
FY 83 |
| b. Identify responsibilities/authorities of Federal, State/local governments, and the private sector. | Concept Paper | HHS | 3rd Q
FY 83 |
| c. Develop guidance for providing emergency social services. | Agency Approved Guidance | HHS | 2nd Q
FY 84 |
| d. Design mechanisms such as workshops/seminars and other forums to allow for exchange of information among Federal/State/local and private sector. | Concept and Schedule | HHS | 3rd Q
FY 84 |
| e. Provide technical assistance requested by State/local/private sector agencies. | Reports | HHS | 3rd Q
FY 84 |
| f. Monitor the implementation of guidelines. | Reports | HHS | 4th Q
FY 84 |

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M-4

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Develop plans to increase availability of Federal, State, local and private sector social services personnel in an emergency.
- III. STATUS: Included in current HHS, Education, HUD, DOL, USDA, ACTION, and FEMA programs.
- IV. EXPECTED BENEFIT: Improved capacity to recruit, train and assign social services personnel to provide services during an emergency.
- V. MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|----------------------------|---------------------|----------------|
| a. Inventory of Federal, State, local and private sector personnel and authorities. | Inventories | HHS | 3rd Q
FY 83 |
| b. Identify essential social services personnel. | List of Personnel
Needs | HHS | 4th Q
FY 83 |
| c. Develop procedures for recruiting, training and assigning personnel for use in emergencies. | Procedures | HHS | 2nd Q
FY 84 |
| d. Provide technical assistance as requested. | Recommendations | HHS | 3rd Q
FY 84 |
| e. Monitor the implementation of agency procedures. | Reports | HHS | 4th Q
FY 84 |

DRAFTM-5

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Establish plans to increase availability of supplies and equipment related to providing social services (e.g., kitchen equipment, cots, linen, paper, etc.).
- III. STATUS: Included in current HHS, HUD, GSA, USDA, ACTION, and FEMA programs.
- IV. EXPECTED BENEFIT: Improved capacity to provide and continue essential social services during an emergency.
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|--|--------------------|---------------------|----------------|
| a. Inventory Federal/State/local/and private systems authorities and processes for emergency acquisition and distribution of social services supplies and equipment. | Inventory | HHS | 3rd Q
FY 83 |
| b. Develop list of essential social services supplies and equipment. | List | HHS | 4th Q
FY 83 |
| c. Develop policies/methods to assure adequate quantities of supplies and equipment. | Procedures | HHS | 2nd Q
FY 84 |
| d. Provide technical assistance upon request. | Recommendations | HHS | 3rd Q
FY 84 |
| e. Monitor implementation of agency procedures. | Reports | HHS | 4th Q
FY 84 |

M-6

- I. PREPAREDNESS AREA: Social Services
- II. IMPLEMENTATION MEASURE: Develop plans and systems to ensure payment of financial assistance or reimbursement of social services by the Federal, State, local or private sectors to casualties of emergencies.
- III. STATUS: Included in current HHS, HUD, Treasury, USDA and FEMA programs.
- IV. EXPECTED BENEFIT: Minimize financial hardships by establishing temporary emergency financial mechanisms
- V. IMPLEMENTING MILESTONES:
- | | <u>Deliverable</u> | <u>Organization</u> | <u>Date</u> |
|---|--------------------|---------------------|----------------|
| a. Develop criteria for identifying and analyzing income security and welfare claims processing systems and authorities with potential emergency use. | List of Criteria | HHS | 3rd Q
FY 83 |
| b. Inventory existing mechanisms which could be used in emergency. | Inventory | HHS | 3rd Q
FY 83 |
| c. Determine applicability of existing claims payment systems for use in emergencies. | Report | HHS | 1st Q
FY 84 |
| d. Develop procedures for improving/modifying existing claims payment systems for use in emergencies. | Procedures | HHS | 2nd Q
FY 84 |
| e. Disseminate information/provide technical assistance on claims payment systems to income security and welfare assistance providers. | Reports | HHS | 4th Q
FY 84 |