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WITHDRAWAL SHEET

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Collection Name WHITE HOUSE OFFICE OF RECORDS MANAGEMENT
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Withdrawer

MJD 7/16/1997

File Folder FG378 (EMPB) (133799-145310)

FOIA

S9352/3

Box Number

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270

ID Doc Type	Document Description	No of Pages	Doc Date	Restrictions
252084 DIRECTORY	DUPLICATE OF #252083; EMPB DIRECTORY (P. VI, VII, VIII, 35), PARTIAL PAR 8/5/2000 F96-115 #9, CAS	4	3/10/1983	B3
252085 MEMO	WILLIAM HILSMAN TO JEFFREY BRAGG, RE: EMERGENCY COMMUNICATIONS WORKING GROUP	1	4/25/1983	P5 my D 12/12/2000
252086 PAPER	FACT SHEET - AUTOMATED INFORMATION PROCESSING ISSUES	3	ND	P5
252087 DIRECTORY	EMPB (P. VI, VII, VIII, 35, 84), PARTIAL PAR 8/5/2000 F96-115, #10, CAS	5	5/5/1983	B3

The above documents were not referred for declassification review at time of processing

Freedom of Information Act - [5 U.S.C. 552(b)]

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- B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

MAR 17 1983

MEMORANDUM FOR: BOARD MEMBERS
LIAISON OFFICERS
WORKING GROUP CHAIRMEN
POINTS OF CONTACT
SECRETARIAT STAFF

FROM: Dennis B. Green *Dennis Green*
Deputy Director for Administration
and Program Support

SUBJECT: Change 1 to Emergency Mobilization Preparedness
Board (EMPB) Directory dated December 1982

To bring your Directory up-to-date, please remove and destroy the following pages and insert the attached replacement pages:

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New or changed items are marked with an asterisk. Future changes in names, titles, or phone numbers should be submitted by completing and returning the form provided in the back of the Directory.

Attachments

83 MAR 28 11:28

'83 MAR 28 A7:56

REFERENCE

ALL INFORMATION CONTAINED HEREIN IS UNCLASSIFIED
DATE 01-01-2001 BY 60322 UCBAW/SJS

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
SECRETARIAT STAFF

	<u>TITLE</u>	<u>PHONE</u>
THOMAS, Lee M.	Executive Secretary	287-0340
BRINKERHOFF, John R.	Deputy Executive Secretary	287-3904
<u>COORDINATING STAFF</u>		
LILLEY, John R., II	Director of Secretariat Operations	287-0879
GREEN, Dennis B.	Deputy Director for Administration and Program Support	287-0889
WINE, Janet B.	Program Analyst	287-0885
QUINN, Vanessa E.	Program Analyst	287-0195
DENNEHY, Sharon M.	Secretary-Steno	287-0880
GREER, Carol	Secretary-Steno	287-0880
MCFARLAND, Judy A.	Clerk-Steno	287-0464
VASSALLO, Vanessa	Clerk-Steno	287-0880
TAYLOR, Cynthia D.	Student Aide	287-0468
<u>WORKING GROUP COORDINATORS</u>	<u>WORKING GROUP(S)</u>	
BAKER, Gordon E. (DOL)	Human Resources	287-0887
DISILVESTRE, Anthony V. (TREAS)	Economic Stabilization & Public Finance	287-0882
KAISER, Kay R. (USDA)	Food-Agriculture	287-0886
MARTIN, D. Anne (FEMA)	Emergency Communications	287-0884
MCCARTHY, Bruce E. (HUD)	Government Operations	287-0116
MCFARLAND, Lewis (DOD)	Military Mobilization	287-0883
MILBURN, Lloyd E. (DOT)	Earthquakes	287-0216
* MISKEL, James (HHS)	Health Civil Defense	287-0891
SANDS, Robert G. (DOE)	Industrial Mobilization Energy Liaison (all Working Groups)	287-0888
* STASKO, John J. (DOI)	Social Services	287-0469
WARK, William B. (DOJ)	Law Enforcement and Public Safety	287-0274

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF AGRICULTURE

Representatives

Board Member: Richard E. Lyng
(447-6158)

Deputy Secretary

Liaison Officer: Raymond D. Lett
(447-5538)

Executive Assistant to the
Secretary of Agriculture

* Chairman, Food-Agriculture
Working Group:

(VACANT)

Alternate: Alan T. Tracy
(447-2593)

Deputy Under Secretary for
International Affairs and
Commodity Programs

* Point of Contact: (VACANT)

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member: Douglas MacCleery
(447-8570)

Deputy Assistant Secretary, Natural
Resources and Environment

Alternate: George Bickerton
(436-8051)

Director, Emergency Planning and
Defense Mobilization, Food
Safety Inspection Service

Economic Stabilization & Public Finance

Member: J. Dawson Ahalt
(447-4164)

Deputy Assistant Secretary for
Economics

Alternates: Richard McArdle
(447-5913)

World Agricultural Outlook Board

Homer Stroike
(447-5171)

Agricultural Stabilization &
Conservation Service

Member: James Zellner
(447-8829)

Associate Director, National
Economics Division

Emergency Communications

* Member:	Claude W. Gifford (447-8005)	Deputy Director for Publishing and Visual Communications, Office of Information
-----------	---------------------------------	---

Health

Member:	John Ford (447-7813)	Deputy Assistant Secretary for Marketing and Inspection Services
Alternate:	Dr. Robert Williamson (436-8261)	Director of the National Program Planning Staff

Human Resources

Member:	Dr. Terry Kinney (447-5923)	Acting Assistant Secretary, Science and Education
* Alternate:	Dr. Arthur H. Nies (447-3801)	Deputy Administrator for Administrative Management

Industrial Mobilization

Member:	Ruth Reister (447-5277)	Deputy Under Secretary, Small Community and Rural Development
Alternates:	Robert Wojciechowski (447-3168)	Deputy Director, Emergency Operations and Livestock Program Division
	Harold Gay (447-4283)	Chief, Emergency Preparedness Branch

Law Enforcement & Public Safety

Member:	John V. Graziano (447-8001)	Inspector General
* Alternate:	Francis J. Farrell (447-3853)	Director, Security Division
Member:	Gary Snyder (436-8295)	Assistant Director for Field Opera- tions Support Staff
Alternate:	Donald Thompson (436-8295)	Staff Officer

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF COMMERCE

Representatives

Board Member: Lionel H. Olmer
(377-2867)

Under Secretary for International
Trade

Liaison Officer: John A. Richards
(377-4506)

Director of the Office of Industrial
Resource Administration

Chairman, Industrial Mobilization
Working Group: Lawrence Brady
(377-1455)

Assistant Secretary for Trade
Administration

Alternate: Bohdan Denysyk
(377-5491)

Deputy Assistant Secretary for
Export Administration

Point of Contact: Harold Hendon
(377-4042)

Office of Industrial Resource
Administration

Vice Chairman, Emergency Communications
* Working Group: Sue Steubing
(377-1840)

Acting Assistant Secretary, National
Telecommunications & Information
Administration

* Point of Contact: Jordan Brilliant
(377-1896)

Manager of Emergency Communica-
tion Program, Office of Policy
Analysis and Development

Member: Bohdan Denysyk
(377-5491)

Deputy Assistant Secretary for
Export Administration

Alternate: Joseph Jasinski
(377-4506)

Office of Industrial Resource
Administration

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member: Bohdan Denysyk
(377-5491)

Deputy Assistant Secretary for
Export Administration

Alternate: Harold Hendon
(377-4042)

Office of Industrial Resource
Administration

Economic Stabilization & Public Finance

Member:	Kenneth Brown (377-4024)	Deputy Director, Bureau of Industrial Economics
Alternate:	John Richards (377-4506)	Director of the Office of Industrial Resource Administration

Food-Agriculture

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

Health

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Leo McIntyre (377-0128)	Industrial Specialist, Bureau of Industrial Economics

Human Resources

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

Military Mobilization

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Paul H. Butler (377-2323)	Office of Industrial Resource Administration

Human Resources

Member:	Charles W. Groover (697-9103)	Deputy Assistant Secretary of Defense (Program Integration)
Alternate:	Steve Denney (695-0711)	Mobilization Planning and Requirements (MRA&L)

Industrial Mobilization

Member:	Richard E. Donnelly (695-7458)	Director, Industrial Resources, Office of the Deputy Under Secretary for Defense Research & Evaluation
---------	-----------------------------------	---

* Law Enforcement & Public Safety

Member:	Kathleen Buck (697-2714)	Assistant General Counsel (OSD)
---------	-----------------------------	---------------------------------

Social Services

Member:	COL Larry N. Osborne (697-3203)	Chief, Military Support Division, Office of the Deputy Chief of Staff for Military Operations, Department of the Army
Alternate:	Anthony Auletta (697-3578)	Military Support Division

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF EDUCATION

Representatives

Board Member:	Gary L. Jones (755-1100)	Under Secretary
* Liaison Officer:	Robert W. Lewis (755-1100)	Special Assistant to the Under Secretary/Emergency Coordinator

MEMBERSHIP ON WORKING GROUPS

Health

* Member:	Diane Vines (755-1100)	White House Fellow
-----------	---------------------------	--------------------

Human Resources

Member:	Robert Worthington (245-8166)	Assistant Secretary for Vocational & Adult Education
* Alternate:	Howard Hjelm (245-2278)	Director, Division National Vocational Programs

Industrial Mobilization

* Member:	James Horn (245-8506)	Director, State and Local Programs, Office of Elementary and Secondary Education
-----------	--------------------------	--

Social Services

* Member:	Darld Long (245-0565)	Deputy Director, National Institute of Handicapped Research
* Alternate:	Richard LeClair (245-0073)	Special Assistant to the Director of National Institute of Handicapped Research

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF ENERGY

Representatives

* Board Member:

**Jan W. Mares
(252-6660)Assistant Secretary for
Fossil EnergyAlternate: William A. Vaughan
(252-4700)Assistant Secretary for Environ-
mental Protection, Safety, and
Emergency PreparednessLiaison Officer: Ronald L. Winkler
(252-2443)Deputy Assistant Secretary for
Energy EmergenciesDepartmental
Coordinator: James M. Brown, Jr.
(252-5150)National Security and Emergency
Operations DivisionMEMBERSHIP ON WORKING GROUPSCivil DefenseMember: James W. Culpepper
(353-2623)Deputy Assistant Secretary for
Security AffairsAlternate: Richard E. Weiner
(252-1311)Director, Office of Energy Emer-
gency OperationsEconomic Stabilization & Public Finance* Member: Stephen T. Minihan
(252-5667)Acting Deputy Director, Division of
Oil and Gas Policy, Office of
Policy, Planning and AnalysisAlternate: Benton F. Massell
(252-5589)Office of Energy Contingency
PlanningEmergency CommunicationsMember: John W. Polk
(353-3685)Director, Office of Computer Ser-
vices and Telecommunication
ManagementAlternate: James M. Brown, Jr.
(252-5150)National Security and Emergency
Operations Division

Food-Agriculture

Member: Richard D. Furiga Deputy Assistant Secretary for
(252-4410) Strategic Petroleum Reserve

Alternate: Brian Woodward Energy Supply Evaluation and Risk
(252-1365) Assessment Division

Government Operations

Member: Ronald L. Winkler Deputy Assistant Secretary for
(252-2443) Energy Emergencies

Alternate: Edwin J. Istvan Special Assistant to the Deputy
(252-5608) Assistant Secretary for Energy
Emergencies

Health

Member: Robert W. Davies Deputy Assistant Secretary for
(252-2407) Environment, Safety, & Health

Alternate: Hal Hollister Scientific Advisor to the Deputy
(252-2409) Assistant Secretary for Environ-
ment, Safety, and Health

Industrial Mobilization

Member: Ronald L. Winkler Deputy Assistant Secretary for Energy
(252-2443) Emergencies

Alternate: Samuel M. Bradley Acting Deputy Director, Office of
(252-2443) Energy Emergencies

Law Enforcement & Public Safety

Member: Troy E. Wade Deputy Assistant Secretary for Defense
(252-2179) Programs

Alternate: James W. Culpepper Deputy Assistant Secretary for
(353-2623) Security Affairs, Defense Programs

Military Mobilization

Member: Richard D. Furiga Deputy Assistant Secretary for Strategic
(252-4410) Petroleum Reserve

Alternate: Richard E. Weiner Director, Office of Energy Emergency
(252-1311) Operations

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Representatives

*Board Member:	John A. Svahn (245-7431)	Under Secretary
Liaison Officer:	Jacqueline Gleason (245-0645)	Emergency Coordinator
<u>Chairman, Health Working Group:</u>	Edward Brandt, Jr. (245-7694)	Assistant Secretary for Health
Alternate:	William H. Foege (404/329-3291) FTS 8-236-3291	Director, Centers for Disease Control, Atlanta, Georgia
Point of Contact:	Thomas P. Reutershan (443-1167)	Emergency Coordinator, Public Health Service
<u>Chairman, Social Services Working Group:</u>	Dorcas R. Hardy (245-7246)	Assistant Secretary for Human Development Services
Alternate:	David Rust (245-7027)	Director, Office of Policy Coordination and Review
* Point of Contact:	Sylvia Vela (245-2874)	Emergency Preparedness Coordinator, Office of Policy Coordination and Review

MEMBERSHIP ON WORKING GROUPSCivil Defense

Member:	Dorcas R. Hardy (245-7246)	Assistant Secretary for Human Development Services
Alternate:	David Rust (245-7027)	Director, Office of Policy Coordination and Review

Food-Agriculture

Member:	Richard Ronk (245-1057)	Deputy Director, Bureau of Foods
---------	----------------------------	----------------------------------

Government Operations

Member:	Edwin Sullivan (245-7097)	Director, Office of Management Services
Alternate:	Jacqueline Gleason (245-0645)	Emergency Coordinator

Human Resources

Member:	Thomas King (245-7153)	Senior Special Assistant to the Assistant Secretary for Personnel Administration
---------	---------------------------	--

Industrial Mobilization

Member:	Alan Kaplan (443-1382)	Food & Drug Administration
---------	---------------------------	----------------------------

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF THE INTERIOR

Representatives

* Board Member:	J. J. Simmons, III (343-5183)	Under Secretary
Liaison Officer:	Wilbert Dare (343-4367)	Special Assistant to the Assistant Secretary for Energy and Minerals

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Members:	Bette P. Segal (343-5781)	Special Assistant to the Deputy Assistant Secretary for Energy and Minerals
	James F. Devine (860-7491)	Assistant Director for Engineering Geology, United States Geological Survey
	John R. Filson (860-6471)	Chief, Office of Earthquake Studies, Geologic Division, United States Geological Survey
Alternate:	Walter W. Hays (860-6471)	Deputy for Research Applications, Office of Earthquake Studies

Food-Agriculture

Member:	Frank A. DuBois (343-6734)	Deputy Assistant Secretary, Land & Water Resources
Alternate:	William Wilson (343-2167)	Emergency Water Planner

Human Resources

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Administration
Alternate:	Morris A. Simms (343-6761)	Director of Personnel

Industrial Mobilization

Member:	Perry Pendley (343-4323)	Deputy Assistant Secretary for Energy and Minerals
Alternate:	Dr. John Morgan (634-1330)	Chief Staff Officer, Bureau of Mines

Law Enforcement & Public Safety

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Adminis- tration
Alternates:	Robert A. Smoak (343-8357)	Chief, Division of Enforcement and Security Management
*	Harry A. DeLashmutt (343-6319)	Director of Enforcement and Security Management

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF STATE

Representatives

Board Member:	Kenneth W. Dam (632-9640)	Deputy Secretary of State
* Alternate:	Jerome Van Gorkom (632-1500)	Under Secretary of State for Management
Liaison Officer:	Guy E. Coriden (632-0672)	Associate Director, Office of Management Operations

MEMBERSHIP ON WORKING GROUPS

Economic Stabilization & Public Finance

Member:	Ernest B. Johnston (632-7950)	Deputy Assistant Secretary, Bureau of Economic and Business Affairs
Alternate:	Paul Balabanis (632-1548)	Director, Planning & Economic Analysis Staff

Emergency Communications

Member:	Stuart Branch (632-1000)	Deputy Assistant Secretary for Communications
* Alternates:	Tom Ramsey (632-3062)	Director, Communications Interagency Affairs
*	Lowell Jones (632-1569)	Special Assistant Interagency Affairs

Government Operations

Member:	H. Freeman Matthews, Jr. (632-2298)	Deputy Director, Office of Management Operations
Alternate:	Guy E. Coriden (632-0672)	Associate Director, Office of Management Operations

Industrial Mobilization

Member:	Michael Calingaert (632-1625)	Deputy Assistant Secretary, International Resources and Food Policy, Bureau of Economic and Business Affairs
Alternate:	Ann Hollick (632-7952)	Director, Office of International Commodities, Bureau of Economic and Business Affairs

Law Enforcement & Public Safety

* Member:	Louis D. Goelz (632-1978)	Deputy Assistant Secretary for Visa Services, Bureau of Consular Affairs
Alternate:	Cornelius D. Scully (632-1980)	Director, Office of Legislations & Regulations & Advisory Assis- tance

Military Mobilization

Member:	Robert Dean (632-1791)	Deputy Director, Bureau of Politico - Military Affairs
Alternates:	Donald Poorman (632-9092)	Bureau of Politico - Military Affairs
	Jed C. Snyder (632-0620)	Bureau of Politico - Military Affairs

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF TRANSPORTATION

Representatives

Board Member:	Darrell M. Trent (426-2222)	Deputy Secretary
Liaison Officer:	Clarence G. Collins (426-4262)	Director of Emergency Transportation

MEMBERSHIP ON WORKING GROUPSCivil Defense

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation

Earthquakes

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Emergency Communications

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternate:	Sanford Glassman (426-8465)	Chief, Telecommunications Division

Food-Agriculture

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist

Government Operations

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Industrial Mobilization

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Law Enforcement & Public Safety

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	Elvin W. Sill (426-4270)	Office of Emergency Transportation
*	CDR Wayne P. Stevens (755-1174)	Special Policy Activities Officer U.S. Coast Guard

Military Mobilization

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Social Services

Member:	Leonard Mandrgoc (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation
---------	--------------------------------	--

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

CENTRAL INTELLIGENCE AGENCY

Representatives

Board Member:

John N. McMahon

Deputy Director, Central
Intelligence Agency

MEMBERSHIP ON WORKING GROUPS

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FEDERAL EMERGENCY MANAGEMENT AGENCY

Representatives

Board Member:	Louis O. Giuffrida (287-0330)	Director
Liaison Officer:	Fred A. Newton III (287-0423)	Director, Office of Program Analysis and Evaluation
Chairman, <u>Civil Defense</u>		
<u>Working Group:</u>	Dave McLoughlin (287-0486)	Acting Associate Director, State & Local Programs and Support
Alternate:	John E. Dickey (287-3830)	Assistant Associate Director, Office of Emergency Management Programs, SLPS
Point of Contact:	Joseph F. Mealy, Jr. (287-3886)	Chief, Emergency Management Systems Support Division, SLPS
Chairman, <u>Government Operations</u>		
<u>Working Group:</u>	John R. Brinkerhoff (287-3904)	Acting Associate Director, National Preparedness Programs
* Alternate:	Joseph A. Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Point of Contact:	Audrey J. Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Preparedness

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Member:	Richard W. Krimm (287-0176)	Assistant Associate Director, Office of Natural & Technological Hazards
Alternates:	Richard Sanderson (287-0270)	Chief, Natural Hazards Division
*	Ugo Morelli (287-0275)	Special Assistant, Natural Hazards Policy Staff
*Member:	Joe D. Winkle (287-0504)	Assistant Associate Director, Office of Disaster Assistance Programs
*Alternate:	Edward Sergeant (287-0560)	Emergency Management Officer, Response Planning and Coordination Division, Office of Disaster Assistance Programs

Economic Stabilization & Public Finance

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternates:	F. Joseph Russo (287-3977)	Chief, Economic Resources Division
	Thomas McKay (287-3985)	Economic Resources Division

Emergency Communications

* Member:	Bruce J. Campbell (287-0086)	Assistant Associate Director, Information Resources Management Office of Emergency Operations
* Alternate:	John Clark (287-0106)	ICAF Fellow

Food-Agriculture

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Daniel Schmidt (287-3862)	Chief, Resources Assessment Division, Office of Resources Preparedness

Health

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Fred Haase (287-3948)	Health Resources Manager, Resources Planning Division

Human Resources

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Alexander Faison (287-3865)	Special Assistant to the Assistant Associate Director, Office of Resources Preparedness

Industrial Mobilization

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Prepared- ness
* Alternates:	Gerald Oplinger (287-3950)	Chief, Resources Planning Division
	Clair Blong (287-3949)	Industrial Specialist, Resources Planning Division

Law Enforcement & Public Safety

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Prepared- ness
* Alternate:	Frank Salcedo (287-0785)	Chief, Civil Security Division, Office of Mobilization Prepared- ness

Military Mobilization

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Prepared- ness
* Alternate:	Audrey Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Prepared- ness

Social Services

Member:	Dave McLoughlin (287-0486)	Acting Associate Director, State and Local Programs and Support
* Alternate:	James Makris (287-0756)	Acting Division Chief, Response Operations Division



EMERGENCY MOBILIZATION PREPAREDNESS BOARD

GENERAL SERVICES ADMINISTRATION

Representatives

*Point of Contact: Clarence A. Lee, Jr. Director of Administrative Services
(566-1054)

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	Clarence A. Lee, Jr. (566-1054)	Director of Administrative Services
Alternate:	Alexander J. Eucare (566-1877 or 1831)	Emergency Planning Officer

Emergency Communications

Member:	Frank J. Carr (566-1000)	Assistant Administrator, Office of Information Resources Management
Alternate:	George Flynn (566-0843)	Director, Special Programs Division

Health

Member:	Clarence A. Lee, Jr. (566-1054)	Director of Administrative Services
Alternate:	Alexander J. Eucare (566-1877 or 1831)	Emergency Planning Officer

Law Enforcement & Public Safety

Member:	Charles T. Cobb (566-0888)	Assistant Commissioner, Office of Federal Protective Service
Alternate:	William J. Owen (566-0267)	Director, Operations Services Division

Military Mobilization

Observer:	Edward Wirt (557-7970)	Office of Policy and Agency Assistance
-----------	---------------------------	---

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

NATIONAL COMMUNICATIONS SYSTEM

Representatives

Chairman, Emergency Communications

Working Group: LTG William J. Hilsman Manager, National Communications
(692-0018) System

Alternate: John G. Grimes Deputy Manager, National Communi-
(692-3760) cations System

Point of Contact: Col Joseph C. Wheeler National Communications System
(692-9274)

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Member: COL Joseph E. Vercellone Assistant Manager for Emergency
(692-2108) Preparedness

Emergency Communications Working Group Secretariat

Executive
Secretary: Col Joseph C. Wheeler
(692-9274)

* Staff
Officer: Col Joseph E. Vercellone
(692-2108)

* Staff
Officer: Cher Terry
(692-9274)

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

NATIONAL SECURITY COUNCIL STAFF

Representatives

Board Member:	MG Richard T. Boverie (395-3330)	Director of Defense Programs
* Liaison Officer:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Member:	Maj. Oliver L. North (395-3345)	National Security Council Staff Member
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Emergency Communications

Member:	Robert W. Helm (395-6923)	National Security Council Staff Member
* Alternate:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

Industrial Mobilization

Member:	Richard B. Levine (395-7351)	National Security Council
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Law Enforcement & Public Safety

Member:	MAJ Oliver L. North (395-3345)	National Security Council Staff Member
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Military Mobilization

* Member:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

OFFICE OF MANAGEMENT AND BUDGET

Representatives

Board Member:	Joseph R. Wright (395-4742)	Deputy Director
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Liaison Officer:	James Jordan (395-5090)	Budget Examiner
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MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	James Jordan (395-5090)	Budget Examiner
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Economic Stabilization & Public Finance

Member:	James Jordan (395-5090)	Budget Examiner
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Emergency Communications

* Member:	Dr. John Cogan (395-3120)	Associate Director for Economics and Government
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Alternate:	Gregory Henry (395-3850)	Budget Examiner
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Food-Agriculture

Member:	Dennis Dickstein (395-3446)	Budget Examiner
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Government Operations

Member:	James Jordan (395-5090)	Budget Examiner
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Industrial Mobilization

Member:	Amy F. Belasco (395-3850)	Budget Examiner, National Security Division
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Alternate:	Bruce Fitzgerald (395-3700)	Economist
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Military Mobilization

Member:	Thomas Stanners (395-3780)	Chief, Personnel Policy Branch
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Social Services

Member:	John Ostenso (395-5611)	Management Analyst
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

ORGANIZATION OF THE JOINT CHIEFS OF STAFF

Representatives

Board Member:	Lt. Gen. James E. Dalton, USAF (694-5221)	Director, Joint Staff
Liaison Officer:	Colonel David K. Shroyer, USMC (697-2605)	Chief, Plans, Programs, and Mobilization Branch

MEMBERSHIP ON WORKING GROUPS

Emergency Communications

* Member:	BG Robert G. Lynn, USA (695-1369)	Deputy Director for Tactical Theater Command, Control & Communications Systems
Alternate:	Col. John J. Higgins (697-4230)	Chief, Defense Wide Communi- cations Systems Division

Military Mobilization

Member:	RADM D. L. Felt, USN (695-2934)	Deputy Director for Planning & Resources, J-4
Alternate:	BG J. T. Boddie, Jr., USAF (695-1143)	Assistant Deputy Director for Planning and Resources, J-4

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

EARTHQUAKES WORKING GROUPCHAired BY OFFICE OF SCIENCE AND TECHNOLOGY POLICY

Chairman:	George A. Keyworth (456-7116)	Director, Office of Science and and Technology Policy
Alternate:	Col Wayne G. Kay (395-3272)	Military Assistant to the Director, Office of Science and Technology Policy
Point of Contact:	Pat Neuhardt (395-3272)	Secretary, Office of Science and Technology Policy

DEPARTMENT OF DEFENSE

Member:	Richard E. Donnelly (695-7458)	Director, Industrial Resources, Office of the Deputy Under Secretary of Defense (Policy)
Alternates:	John Osterday (695-7580)	Staff Director, Industrial Base
	Rita A. Friga (756-2310)	Industrial Specialist, Office of the Under Secretary of Defense (R&E)

DEPARTMENT OF THE INTERIOR

Member:	Bette P. Segal (343-5781)	Special Assistant to the Deputy Assistant Secretary for Energy and Minerals
Member:	James F. Devine (860-7491)	Assistant Director for Engineering Geology, United States Geolo- gical Survey
Member:	John R. Filson (860-6471)	Chief, Office of Earthquake Studies, Geologic Division, United States Geological Survey
Alternate:	Walter W. Hays (860-6471)	Deputy for Research Applications, Office of Earthquake Studies

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Richard W. Krimm (287-0176)	Assistant Associate Director, Office of Natural & Technological Hazards
Alternates:	Richard Sanderson (287-0270)	Chief, Natural Hazards Division
*	Ugo Morelli (287-0275)	Special Assistant, Natural Hazards Policy Staff
* Member:	Joe D. Winkle (287-0504)	Assistant Associate Director, Office of Disaster Assistance Programs
* Alternate:	Edward Sergeant (287-0560)	Emergency Management Officer, Response Planning and Coordination Division, Office of Disaster Assistance Programs

NATIONAL COMMUNICATIONS SYSTEM

Member:	COL Joseph E. Vercellone (692-2108)	Assistant Manager for Emergency Preparedness
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NATIONAL SCIENCE FOUNDATION

Observer Member:	Dr. Jack T. Sanderson (357-9832)	Assistant Director for Engineering
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NATIONAL SECURITY COUNCIL

Member:	Maj. Oliver L. North (395-3345)	National Security Council Staff Member
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NUCLEAR REGULATORY COMMISSION

Member:	Dr. Robert E. Jackson (492-8063)	Chief, Geosciences Branch, Division of Engineering
Alternate:	Dr. Stephen Brocoum (492-4414)	Geosciences Branch, Division of Engineering

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

ECONOMIC STABILIZATION AND PUBLIC FINANCE WORKING GROUPCHAired BY DEPARTMENT OF THE TREASURY

Chairman:	Roger W. Mehle, Jr. (566-2103)	Assistant Secretary (Domestic Finance)
Alternate:	Manuel H. Johnson (566-2551)	Assistant Secretary (Economic Policy)
Point of Contact:	C. Warren Carter (566-5806)	Deputy Assistant Secretary (Federal Finance)

DEPARTMENT OF AGRICULTURE

Member:	J. Dawson Ahalt (447-4164)	Deputy Assistant Secretary for Economics
Alternates:	Richard McArdle (447-5913)	World Agricultural Outlook Board
	Homer Stroiike (447-5171)	Agricultural Stabilization & Conservation Service
Member:	James Zellner (447-8829)	Associate Director, National Economics Division

DEPARTMENT OF COMMERCE

Member:	Kenneth Brown (377-4024)	Deputy Director, Bureau of Industrial Economics
Alternate:	John Richards (377-4506)	Director of the Office of Industrial Resource Administration

DEPARTMENT OF DEFENSE

Member:	Dr. Talbot Lindstrom (697-4172)	Deputy Under Secretary of Defense for Research and Engineering (International Programs and Technology)
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DEPARTMENT OF ENERGY

* Member:	Stephen T. Minihan (252-5667)	Acting Deputy Director, Division of Oil and Gas Policy, Office of Policy, Planning and Analysis
Alternate:	Benton F. Massell (252-5589)	Office of Energy Contingency Planning

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	David Karnes (755-7123)	Executive Assistant to the Under Secretary
Alternate:	Alan Coffey (755-7240)	Deputy General Counsel

DEPARTMENT OF LABOR

Member:	William M. Otter (523-8305)	Administrator, Wage and Hour Division, Employment Standards Administration
Alternates:	Glenn Easton (523-7531)	Special Assistant to the Administrator
	Terrell Waters (523-8739)	Emergency Preparedness Coordinator

DEPARTMENT OF STATE

Member:	Ernest B. Johnston (632-7950)	Deputy Assistant Secretary, Bureau of Economic and Business Affairs
Alternate:	Paul Balabanis (632-1548)	Director, Planning & Economic Analysis Staff

COUNCIL OF ECONOMIC ADVISERS

Members:	Adrian Throop (395-3310)	Senior Economist
	Benjamin Zycher (395-5680)	Senior Staff Economist

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

EMERGENCY COMMUNICATIONS WORKING GROUP

CHAired BY NATIONAL COMMUNICATIONS SYSTEM

Chairman:	LTG William J. Hilsman (692-0018)	Manager, National Communications System
Alternate:	John G. Grimes (692-3760)	Deputy Manager, National Communications System
Point of Contact:	Col Joseph C. Wheeler (692-9274)	National Communications System

VICE CHAired BY DEPARTMENT OF COMMERCE

*Vice Chairman:	Sue Steubing (377-1840)	Acting Assistant Secretary, National Telecommunications and Information Administration
* Point of Contact:	Jordan Brilliant (377-1896)	Manager, Emergency Communications Program, Office of Policy Analysis and Development
Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Joseph Jasinski (377-4506)	Office of Industrial Resource Administration

DEPARTMENT OF AGRICULTURE

Member:	Claude W. Gifford (447-8005)	Deputy Director for Publishing and Visual Communications, Office of Information
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DEPARTMENT OF DEFENSE

Member:	William J. Cook (695-2844)	Special Assistant to the Assistant Deputy Under Secretary, Communications Command and Control
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DEPARTMENT OF ENERGY

Member:	John W. Polk (353-3685)	Director, Office of Computer Services and Telecommunication Management
Alternate:	James M. Brown, Jr. (252-5150)	National Security and Emergency Operations Division

DEPARTMENT OF JUSTICE

Member:	Rhoda R. Mancher (633-4559)	Deputy Assistant Attorney General, Office of Information Technology
Alternate:	Richard L. Dehaan (633-4292)	Director, Systems Policy Staff, Office of Information Technology

DEPARTMENT OF STATE

Member:	Stuart Branch (632-1000)	Deputy Assistant Secretary for Communications
* Alternates:	Tom Ramsey (632-3062)	Director, Communications Interagency Affairs
*	Lowell Jones (632-1569)	Special Assistant, Interagency Affairs

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternate:	Sanford Glassman (426-8465)	Chief, Telecommunications Division

DEPARTMENT OF THE TREASURY

Member:	** J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management
Alternate:	Gary E. Johnson (566-2679)	Chief, Communications Security Staff

FEDERAL COMMUNICATIONS COMMISSION

Member:	Mark S. Fowler (632-6600)	Chairman
Alternate:	Dr. Robert S. Powers (632-7060)	Acting Chief Scientist

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Bruce J. Campbell (287-0086)	Assistant Associate Director, Infor- mation Resources Management, Office of Emergency Operations
* Alternate:	John Clark (287-0106)	ICAF Fellow

** Acting until the Member is named

GENERAL SERVICES ADMINISTRATION

Member:	Frank J. Carr (566-1000)	Assistant Administrator, Office of Information Resources Management
Alternate:	George Flynn (566-0843)	Director, Special Programs Division

NATIONAL SECURITY COUNCIL STAFF

Member:	Robert W. Helm (395-6923)	National Security Council Staff Member
Alternate:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

OFFICE OF MANAGEMENT AND BUDGET

* Member:	Dr. John Cogan (395-3120)	Associate Director for Economics and Government
Alternate:	Gregory Henry (395-3850)	Budget Examiner

OFFICE OF POLICY DEVELOPMENT

Member:	Michael Uhlmann (456-2372)	Special Assistant to the President for Policy Development
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OFFICE OF SCIENCE AND TECHNOLOGY POLICY

Member:	Col Wayne G. Kay (395-3272)	Military Assistant to the Director, Office of Science and Technology Policy
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ORGANIZATION OF THE JOINT CHIEFS OF STAFF

* Member:	BG Robert G. Lynn (695-1369)	Deputy Director for Tactical Theater Command, Control & Communications Systems
Alternate:	COL John J. Higgins (697-4230)	Chief, Defense Wide Communications Systems Division

UNITED STATES POSTAL SERVICE

Member:	James V. Jellison (245-5472)	Senior Assistant Postmaster General, Operations Group
Alternate:	Thomas Reese (245-5105)	Director of Strategic Analysis Office

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FOOD-AGRICULTURE WORKING GROUP

CHAIRMAN BY DEPARTMENT OF AGRICULTURE

Chairman: (Vacant)

Alternate: Alan T. Tracy
(447-2593)

Point of Contact: (Vacant)

Deputy Under Secretary for Inter-
national Affairs and Commodity
Programs

DEPARTMENT OF COMMERCE

Member: Bohdan Denysyk
(377-5491)

Alternate: Harold Hendon
(377-4042)

Deputy Assistant Secretary for Export
Administration

Office of Industrial Resource
Administration

DEPARTMENT OF DEFENSE

Member: M. N. Shriber
(697-4186)

Alternate: Robert J. Moore
(695-2207)

Deputy Assistant Secretary, Logistics
& Material Management (MRA&L)

Deputy Director, Material Management
Systems Division (MRA&L)

DEPARTMENT OF ENERGY

Member: Richard G. Furiga
(252-4410)

Alternate: Brian Woodward
(252-1365)

Deputy Assistant Secretary for Stra-
tegic Petroleum Reserve

Energy Supply Evaluation and Risk
Assessment Division

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member: Richard Ronk
(245-1057)

Deputy Director, Bureau of Foods

DEPARTMENT OF THE INTERIOR

Member: Frank A. DuBois Deputy Assistant Secretary, Land &
(343-6734) Water Resources

Alternate: William Wilson Emergency Water Planner
(343-2167)

DEPARTMENT OF LABOR

Member: Gerard C. Smith Office of Strategic Planning and
(376-6303) Policy Development, Employment
and Training Administration

DEPARTMENT OF TRANSPORTATION

Member: Raymond A. Karam Deputy Assistant Secretary for Budget
(426-9192) and Programs

Alternates: Clarence G. Collins Director of Emergency Transportation
(426-4262)

Thomas J. Schneider Emergency Transportation Specialist
(426-4118)

ENVIRONMENTAL PROTECTION AGENCY

Member: Paul Cahill Director, Office of Federal Activities
(382-5053)

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member: Paul Krueger Assistant Associate Director, Office
(287-3916) of Resources Preparedness

Alternate: Daniel Schmidt Chief, Resources Assessment Division,
(287-3862) Office of Resources Preparedness

OFFICE OF MANAGEMENT AND BUDGET

Member: Dennis Dickstein Budget Examiner
(395-3446)

OFFICE OF POLICY DEVELOPMENT

Member: Burleigh Leonard Office of Policy Development
(456-2273)

EMERGENCY MOBILIZATION PREPAREDNESS BOARD**GOVERNMENT OPERATIONS WORKING GROUP****CHAIRMAN BY FEDERAL EMERGENCY MANAGEMENT AGENCY**

Chairman:	John R. Brinkerhoff (287-3904)	Acting Associate Director, National Preparedness Programs Directorate
* Alternate:	Joseph A. Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Point of Contact:	Audrey J. Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Preparedness

DEPARTMENT OF DEFENSE

Member:	Craig Alderman, Jr. (694-1308)	Director for Emergency Planning
Alternate:	Shirley Axtell (695-6285)	Assistant to the Director for Emergency Planning

DEPARTMENT OF ENERGY

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Alternate:	Edwin J. Istvan (252-5608)	Special Assistant to the Deputy Assistant Secretary for Energy Emergencies

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Edwin Sullivan (245-7097)	Director, Office of Management Services
Alternate:	Jacqueline Gleason (245-0645)	Emergency Coordinator

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Alan Coffey (755-7240)	Deputy General Counsel
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DEPARTMENT OF JUSTICE

Member: Richard Willard Deputy Assistant Attorney General,
(633-3333) Civil Division

Alternates: Alan L. Ferber Trial Attorney, Civil Division
(633-4770)

Jeffrey Fogel Chief of Staff, EMPB Support Group
(633-2286)

DEPARTMENT OF STATE

Member: H. Freeman Matthews, Jr. Deputy Director, Office of Management
(632-2298) Operations

Alternate: Guy E. Coriden Associate Director, Office of Manage-
(632-0672) ment Operations

DEPARTMENT OF TRANSPORTATION

Member: Raymond A. Karam Deputy Assistant Secretary for Budget
(426-9192) and Programs

Alternates: Clarence G. Collins Director of Emergency Transportation
(426-4262)

George W. Barry Deputy Director of Emergency
(426-4118) Transportation

DEPARTMENT OF THE TREASURY

Member: Cora P. Beebe Assistant Secretary (Administration)
(566-5391)

Alternate: George Astengo Deputy Assistant Secretary
(566-2033) (Administration)

OFFICE OF MANAGEMENT AND BUDGET

Member: James Jordan Budget Examiner
(395-5090)

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

HEALTH WORKING GROUP

CHAIRMAN BY DEPARTMENT OF HEALTH AND HUMAN SERVICES

Chairman:	Edward Brandt, Jr. (245-7694)	Assistant Secretary for Health
Alternate:	William H. Foege (404/329-3291) FTS 8-236-3291	Director, Centers for Disease Control Atlanta, Georgia
Point of Contact:	Thomas P. Reutershan (443-1167)	Emergency Coordinator, Public Health Service

DEPARTMENT OF AGRICULTURE

Member:	John Ford (447-7813)	Deputy Assistant Secretary for Marketing and Inspection Services
Alternate:	Dr. Robert Williamson (436-8261)	Director of the National Program Planning Staff

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Leo McIntyre (377-0128)	Industrial Specialist, Bureau of Industrial Economics

DEPARTMENT OF DEFENSE

Member:	Jay C. Bisgard, M.D. (694-1418)	Acting Deputy Assistant Secretary of Defense for Medical Readiness
Alternate:	Vernon McKenzie (697-2111)	Principal Deputy Assistant Secretary of Defense for Health Affairs

DEPARTMENT OF EDUCATION

* Member:	Diane Vines (755-1100)	White House Fellow
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DEPARTMENT OF ENERGY

Member:	Robert W. Davies (252-2407)	Deputy Assistant Secretary for Envi- ronment, Safety, & Health
Alternate:	Hal Hollister (252-2409)	Scientific Advisor to the Deputy Assistant Secretary for Environ- ment, Safety, and Health

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Mary Lee Garfield (755-6646)	Special Assistant to the General Counsel
Alternate:	Abbie J. Weist (755-7380)	Liaison Officer

DEPARTMENT OF LABOR

Member:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration
Alternate:	Eldridge Tabb (523-6230)	Emergency Planning Officer, Office of the Assistant Secretary for Administration and Management

ENVIRONMENTAL PROTECTION AGENCY

Member:	Paul Cahill (382-5053)	Director, Office of Federal Activities
Alternates:	Louis Cordia (382-5053)	Office of Federal Activities
	Alexander Williams (382-5909)	Office of Federal Activities

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Fred Haase (287-3948)	Health Resources Manager, Resources Planning Division

GENERAL SERVICES ADMINISTRATION

Member:	Clarence A. Lee, Jr. (566-1054)	Director, Office of Administrative Services
Alternate:	Alexander J. Eucare (566-1877 or 1831)	Emergency Planning Officer

OFFICE OF POLICY DEVELOPMENT

Member:	Robert Carleson (456-6630)	Special Assistant to the President for Policy Development
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

HUMAN RESOURCES WORKING GROUP

CHAired BY DEPARTMENT OF LABOR

Chairman:	Albert Angrisani (523-6050)	Assistant Secretary for Employment and Training Administration
Alternate:	Joyce Kaiser (376-6503)	Associate Assistant Secretary for Employment and Training Administration
Point of Contact:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration
Alt. Point of Contact:	Eldridge L. Tabb (523-6230)	Emergency Planning Officer, Office of the Assistant Secretary for Administration and Management

DEPARTMENT OF AGRICULTURE

Member:	Dr. Terry Kinney (447-5923)	Acting Assistant Secretary, Science and Education
* Alternate:	Dr. Arthur H. Nies (447-3801)	Deputy Administrator for Administrative Management

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF DEFENSE

Member:	Charles W. Groover (697-9103)	Deputy Assistant Secretary of Defense (Program Integration)
Alternate:	Steve Denney (695-0711)	Mobilization Requirements (MRA&L)

DEPARTMENT OF EDUCATION

Member:	Robert Worthington (245-8166)	Assistant Secretary for Vocational & Adult Education
* Alternate:	Howard Hjelm (245-2278)	Director, Division National Vocational Programs

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Thomas King (245-7153)	Senior Special Assistant to the Assis- tant Secretary for Personnel Administration
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DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Mark Goldhaber (755-5005)	Legislative Assistant
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DEPARTMENT OF THE INTERIOR

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Administration
Alternate:	Morris A. Simms (343-6761)	Director of Personnel

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Alexander Faison (287-3865)	Special Assistant to the Assistant Associate Director, Office of Resources Preparedness

OFFICE OF PERSONNEL MANAGEMENT

Member:	Terry W. Culler (254-3134)	Assistant Director for Planning and Evaluation
Alternates:	Schelia Miller/ James Connors (632-4533)	Alternate Emergency Preparedness Coordinator, Office of Management

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

INDUSTRIAL MOBILIZATION WORKING GROUP

CHAired BY DEPARTMENT OF COMMERCE

Chairman:	Lawrence Brady (377-1455)	Assistant Secretary for Trade Administration
Alternate:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Point of Contact:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF AGRICULTURE

Member:	Ruth Reister (447-5277)	Deputy Under Secretary, Small Community and Rural Development
Alternates:	Robert Wojciechowski (447-3168)	Deputy Director, Emergency Operations and Livestock Program Division
	Harold Gay (447-4283)	Chief, Emergency Preparedness Branch

DEPARTMENT OF DEFENSE

Member:	Richard E. Donnelly (695-7458)	Director, Industrial Resources, Office of the Deputy Under Secretary for Defense Research & Evaluation
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DEPARTMENT OF EDUCATION

* Member:	James Horn (245-8506)	Director, State and Local Programs Office of Elementary and Secondary Education
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DEPARTMENT OF ENERGY

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Alternate:	Samuel M. Bradley (252-2443)	Acting Deputy Director, Office of Energy Emergencies

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Alan Kaplan (443-1382)	Food & Drug Administration
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DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Robert E. Hudak (755-6383)	Assistant Inspector General
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DEPARTMENT OF THE INTERIOR

Member:	Perry Pendley (343-4323)	Deputy Assistant Secretary for Energy and Materials
Alternate:	Dr. John Morgan (634-1330)	Chief Staff Officer, Bureau of Mines

DEPARTMENT OF LABOR

Member:	Tom Plewes (523-1180)	Assistant Commissioner, Office of Employment Structure and Trends, Bureau of Labor Statistics
Alternate:	Gerard C. Smith (376-6303)	Office of Strategic Planning and Policy Development, Employment and Training Administration

DEPARTMENT OF STATE

Member:	Michael Calingaert (632-1625)	Deputy Assistant Secretary, Inter- national Resources and Food Policy, Bureau of Economic and Business Affairs
Alternate:	Ann Hollick (632-7952)	Director, Office of International Commodities, Bureau of Economic and Business Affairs

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

DEPARTMENT OF THE TREASURY

Member:	J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management
Alternate:	Charles Schotta (566-5881)	Deputy Assistant Secretary (Com- modities and Natural Resources)

COUNCIL OF ECONOMIC ADVISERS

Member:	Benjamin Zycher (395-5680)	Senior Staff Economist
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ENVIRONMENTAL PROTECTION AGENCY

Member:	T. Jackson Verell, Sr. (382-2021)	Emergency Preparedness Coordinator
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FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
* Alternates:	Gerald Oplinger (287-3950)	Chief, Resources Planning Division
	Clair Blong (287-3949)	Industrial Specialist, Resources Plan- ning Division

NATIONAL SECURITY COUNCIL STAFF

Member:	Richard B. Levine (395-7351)	National Security Council
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OFFICE OF MANAGEMENT AND BUDGET

Member:	Amy F. Belasco (395-3850)	Budget Examiner, National Security Division
Alternate:	Bruce Fitzgerald (395-3700)	Economist

OFFICE OF POLICY DEVELOPMENT

Member:	Wendell Gunn (456-6437)	Special Assistant to the President
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U.S. ARMY CORPS OF ENGINEERS

Member:	Col. Brian J. Branagan (272-0196)	Assistant Chief, Construction Operations Division
Alternate:	William L. Jarrell (272-0830)	Mobilization Planning Officer

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

LAW ENFORCEMENT AND PUBLIC SAFETY WORKING GROUP

CHAired BY DEPARTMENT OF JUSTICE

Chairman:	D. Lowell Jensen (633-2601)	Assistant Attorney General, Criminal Division
Alternate:	Mark M. Richard (633-2333)	Deputy Assistant Attorney General, Criminal Division
Point of Contact:	Jeffrey I. Fogel (633-2286)	Chief of Staff, Criminal Division, DOJ/EMPB Support Group
Alternate Point of Contact:	Robert Payne (633-4535)	Staff Assistant DOJ/EMPB Support Group

DEPARTMENT OF AGRICULTURE

Member:	John V. Graziano (447-8001)	Inspector General
* Alternate:	Francis J. Farrell (447-3853)	Director, Security Division
Member:	Gary Snyder (436-8295)	Assistant Director for Field Opera- tions Support Staff
Alternate:	Donald Thompson (436-8295)	Staff Officer

DEPARTMENT OF DEFENSE

Member:	Kathleen Buck (697-2714)	Assistant General Counsel (OSD)
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DEPARTMENT OF ENERGY

Member:	Troy E. Wade (252-2179)	Deputy Assistant Secretary for Defense Programs
Alternate:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs, Defense Programs

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member: Alan Coffey Deputy General Counsel
 (755-7240)

DEPARTMENT OF THE INTERIOR

Member: Richard R. Hite Deputy Assistant Secretary for Policy,
 (343-4502) Budget, and Administration

Alternates: Robert A. Smoak Chief, Division of Enforcement
 (343-8357) and Security Management

* Harry A. DeLashmutt Director of Enforcement and Security
 (343-6319) Management

DEPARTMENT OF STATE

* Member: Louis D. Goelz Deputy Assistant Secretary for Visa
 (632-1978) Services, Bureau of Consular
 Affairs

Alternate: Cornelius D. Scully Director, Office of Legislations
 (632-1980) & Regulations & Advisory Assis-
 tance

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Member: Raymond A. Karam Deputy Assistant Secretary for Budget
 (426-9192) and Programs

Alternates: Clarence G. Collins Director of Emergency Transportation
 (426-4262)

Elvin W. Sill Office of Emergency Transportation
(426-4270)

* CDR Wayne P. Stevens Special Policy Activities Officer,
 (755-1174) U.S. Coast Guard

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Member: Robert E. Powis Deputy Assistant Secretary (Enforcement)
 (566-5054)

Alternate: J. Robert McBrien Deputy for Security Affairs and Crisis
 (566-8534) Management, Office of Assistant
 Secretary (Enforcement and Opera-
 tions)

FEDERAL EMERGENCY MANAGEMENT AGENCY

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Alternate:	Frank Salcedo (287-0785)	Chief, Civil Security Division, Office of Mobilization Preparedness

GENERAL SERVICES ADMINISTRATION

Member:	Charles T. Cobb (566-0888)	Assistant Commissioner, Office of Federal Protective Service
Alternate:	William J. Owen (566-0267)	Director, Operations Services Division

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Member:	MAJ Oliver L. North (395-3345)	National Security Council Staff Member
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Member:	Michael Uhlmann (456-2372)	Special Assistant to the President for Policy Development
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U.S. POSTAL SERVICE

Member:	Kenneth H. Fletcher (245-5445)	Chief Postal Inspector
Alternate:	Ralph H. Jusell (245-5325)	Civil Defense Coordinator

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

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Alt. Point of Contact:	Elaine Babcock (695-0711)	Office of Mobilization Planning and Requirements
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DEPARTMENT OF THE TREASURY

Observer:	Dan Dennison (376-0325)	Preparedness and Physical Security Division
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FEDERAL EMERGENCY MANAGEMENT AGENCY

* Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Alternate:	Audrey Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Preparedness

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

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* Point of Contact: Sylvia Vela
(245-2874)

Emergency Preparedness Coordinator,
Office of Policy Coordination
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Deputy Assistant Secretary, Food
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Military Support Division

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* Alternate: Richard LeClair
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Special Assistant to the Director
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Executive Assistant to the Assistant
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(456-6630) Policy Development

SMALL BUSINESS ADMINISTRATION

Member: Bernard Kulik Deputy Associate Administrator for
(653-6879) Disaster Assistance

VETERANS ADMINISTRATION

Member: George Moerman Assistant Director for Loan Policy
(389-3042)



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

GENERAL COUNSEL

March 21, 1983

Honorable William French Smith
Attorney General
Washington, D. C. 20530

Dear Mr. Attorney General:

Enclosed, in accordance with the provisions of Executive Order No. 11030, as amended, is a proposed Executive Order entitled "Government Space Management Reforms."

The proposed Executive Order was submitted by the Administrator of General Services.

The proposed Executive order requires each Executive agency to establish space planning, information and reporting programs, in order to ensure that Federal space and furnishings are utilized efficiently. The order also authorizes the Administrator of General Services to establish space utilization objectives for each Executive agency and to issue procedures, guidelines and regulations to be followed by the agencies in developing the planning, information and reporting systems required by the Order.

The White House has requested that this Order be processed immediately, so that its management objectives may be implemented as soon as possible.

Your staff may direct any questions concerning this proposed Executive order to Mr. John F. Cooney of this office (395-5600).

This proposed Executive order has the approval of the Director of the Office of Management and Budget.

Sincerely,

Michael J. Horowitz
Counsel to the Director

Enclosures

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

APR 27 1983

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN
POINTS OF CONTACT
LIAISON OFFICERS

FROM: Jeffrey S. Bragg
Executive Secretary

SUBJECT: Ninth Board Meeting--Automated
Information Processing Issue

May 4 83

In my April 26, 1983 memorandum to you announcing the ninth Board meeting, I indicated that background material on the Automated Information Processing issue would be provided for your information prior to the meeting.

The issue is attached.

Attachment



NATIONAL COMMUNICATIONS SYSTEM
OFFICE OF THE MANAGER
WASHINGTON, D. C. 20305

IN REPLY REFER TO:

NCS-JS

April 25, 1983

The Honorable Jeffrey S. Bragg
Executive Secretary
Emergency Mobilization Preparedness Board
Washington, D.C. 20472

Dear Mr. Bragg:

In a letter to General Lewis, on March 19, 1982, I raised the issue of our critical national dependence on Automated Information Processing (AIP) which supports the operations of Government and industry across the full range of emergencies. The Emergency Communications Working Group (ECWG) Principals became deeply involved in analyzing this very contentious but critical issue and how it might be addressed by the Board. We now have reached agreement among the Principals upon an AIP Fact Sheet (enclosure 1), which discusses the problem and contains recommended approaches for Board action.

The majority of the Principals have agreed that the Emergency Mobilization Preparedness Board (EMPB) recommend to the Cabinet Council for Management and Administration (CCMA) that a Presidential Initiative on AIP for Emergency Operations be established. I recommend that a senior official personally carry this problem to the CCMA and brief it.

The Departments of Treasury, Justice, Defense and Agriculture have not concurred with the recommendation that responsibility be assigned to the CCMA. The four Departments recommend that the AIP issue be retained as a Presidential initiative within the EMPB structure to receive the proper emergency preparedness orientation. Specifically, the EMPB with its working groups is constituted and staffed to deal with all other emergency issues and hence, should also work the AIP issue.

The ECWG and I stand prepared to offer whatever assistance may be required. I hope that our analysis of this issue will prove useful to you and the Board in addressing this important problem.

Sincerely,

- 1 Enclosure
- 1 AIP Fact Sheet


WILLIAM J. HIESMAN
Lieutenant General, USA
ECWG Chairman

FACT SHEET

Automated Information Processing Issue

Problem Description

There is an increasing reliance on automated information processing (AIP) to support the operations of government and industry. This increasing dependence brings with it a corresponding increase in vulnerability due to potential loss of AIP required to support essential national security/emergency preparedness (NS/EP) functions.

The dependence upon automated information processing in all sectors of our society has kept pace with the rapid proliferation of new electronics technologies. This dependence extends to private sector capabilities such as banking and transportation which are essential to both society in general and the Federal government.

Definition

As provided in P.L. 96-511, Paperwork Reduction Act, automated information processing (AIP) is a part of Information Resources Management. AIP is the collection, storage, manipulation, presentation and distribution of data to provide intelligence for some specific purpose. AIP resources include processors, systems and application programs, data bases, procedures, human resources and telecommunications.

Discussion (Current Emergency Planning)

No one has articulated, collected, or reviewed and validated requirements for information processing to support national security/emergency preparedness (NS/EP) requirements. Hence there has not been a sound basis from which to recommend actions to mitigate vulnerabilities of critical functions due to dependence on, and potential loss of, information processing. Also there does not exist an integrated government program by which this can be accomplished.

The public and private sectors have addressed AIP security, survivability and endurance. OMB Circular A-71 promulgates policy regarding the security and survivability of Federal AIP systems. However, these emergency planning efforts are primarily oriented to physical resources rather than functional applications.

Private sector efforts are usually identified as "contingency planning" and have principally been directed at providing backup facilities in the event of equipment failure or loss of capability because of fire, floods, earthquakes and other emergencies, man-made or natural. They all assume a limited geographic problem area and are directed at achieving something approaching a "normal" level of operations. The principal mind set, is "How do we stay in business?".

The Federal government's efforts at contingency planning are much like the private sector's, i.e., providing emergency information processing to support normal operations, rather than providing information processing to support priority emergency functions.

There are two major exceptions to this rule. One is the Federal government's attempt to provide resource data files for agency headquarters or participating offices to use to support emergency management. These cover 110 resource categories involving 14 major private sector interest groups such as transportation, manufacturing, and housing as well as 30 major agencies. However, over 50% of the resource data bases were last updated prior to 1980 and some 20% prior to 1970. FEMA, in late 1980, instituted a major update program with the Federal Departments and Agencies. However, validation of the data to support critical emergency functions remains to be accomplished. Since these files clearly have little relationship to the data agencies use for their day-to-day operations, their value in emergency situations has to be open to question.

The second exception is where agencies have a clear wartime mission. In planning information systems to support that mission or in planning day-to-day operations carried out overseas, their contingency planning for automated information processing differs significantly from the type of contingency planning carried out by the private sector and most of the Federal government.

Contingency Planning for Automated Information Processing

Contingency planning in the information systems area is not simply a matter of defining certain functions performed in peacetime as critical under emergency situations. It requires an understanding of how the emergency situation modifies the agency mission and the consequent information processing requirement.

If we want continued operation, while bombs are dropping, of selective systems considered critical, that points us in one direction. If we hope to have certain elements of a law enforcement system in operation 5 days after an attack, that is something else. If we hope to have national financial systems to renew operation in 30 days, this would point us in still another direction toward another set of systems. Almost certainly, the system and application programs used to perform automated information processing under these circumstances would be different from those used during peacetime.

While emergency communication seems to be an area for which some reasonable plan can be developed in a timely manner, automated information processing, because of its greater complexity, will take much more time and involve a great many more people in both the private sector and government.

Putting aside the private sector, which most of us in the Federal government little understand, the complexity of automated information processing in the Federal government can best be appreciated by considering the following:

(1) Equipment in the government inventory may have been supplied by 1000 or more vendors. Some of it has not been manufactured for years.

(2) Nobody knows how many application systems there are in government. And agreement on what is a critical system would be hard to achieve.

(3) Many systems are poorly documented. Successful operation of some systems depends on the interaction and knowledge of a few people.

(4) Besides the few key people who can make the "automated" part of government information systems work, there are many, many more who are intimately involved in the care and feeding of these "automated" information systems.

(5) The information systems community in government is much larger and more fragmented than the telecommunications field and is growing with the rapid introduction of new information processing products such as word processors and personal computers.

While the problems of the private sector differ in many ways from those of government, the above list is indeed typical of most large, diverse organizations that are not in a single industry such as banking, life insurance, retailing and such. And the list certainly would apply to the total collection of small to medium size companies in industries such as medicine and food distribution.

Scope

The proposed scope of the EMPB AIP issue is: Reduce the vulnerability of national security/emergency preparedness (NS/EP) functions resulting from the nation's dependence upon automated information processing by carrying out government and private sector planning of automated information processing in support of emergency operations instead of focusing on the security, survivability and endurance of resources used to support normal operations.

Alternatives

1. Recommend to Federal agencies that they each address the AIP issue both with respect to their agency and with respect to the private sector groups for which they represent the principal government liaison.
2. Assign action to one EMPB working group (existing or new) for development of an integrated EMPB approach assigning action to each of the existing working groups for their respective functional areas.
3. Recommend to the Cabinet Council for Management and Administration (CCMA) that a Presidential Initiative on Automated Information Processing for Emergency Operations be established.

The first alternative implies minimal EMPB involvement, does not provide an integrated approach and can lack interagency coordination. The second alternative provided for establishment of an integrated action within EMPB. The third alternative provides a government-wide, coordinated approach to contingency planning for AIP.

Recommendation

It is the consensus of the ECWG that alternative 3 be pursued.

'83 APR 28 P3:23



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

APR 26 1983

*postponed
until next week*

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN
POINTS OF CONTACT
LIAISON OFFICERS

FROM: Jeffrey S. Bragg
Executive Secretary

SUBJECT: Ninth Board Meeting

The ninth Board Meeting will be held from 4:10-5:00 p.m., on Wednesday, May 4, 1983, in Room 450 of the Old Executive Office Building. The Chairman has asked that the maximum number of participants be invited so that he will have the opportunity to personally thank everyone for their endeavors to date in this important effort.

An unresolved issue will be raised to the Board for decision concerning Automated Information Processing. Background material will be forwarded later this week so that all members can be informed and prepared to discuss the issue.

Several important initiatives will be briefed at this meeting which are of interest to all participants. The Department of Health and Human Services will briefly describe the National Disaster Medical System developed by the Health Working Group. The Federal Emergency Management Agency will give a briefing on the Conceptual Framework for Emergency Mobilization Preparedness, a blueprint for integrated emergency management in the Federal Government. Board Member, Louis O. Giuffrida of FEMA, will provide a status report on actions underway to address concerns raised at a Cabinet Council meeting on Economic Affairs concerned with the National Defense Stockpile.

A copy of the Agenda is attached.

Attachment

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Ninth Meeting

May 4, 1983
4:10 - 5:00 p.m.

Room 450

Old Executive Office Building

AGENDA

Opening Remarks

Honorable William P. Clark
Chairman

Status Report on Plan
of Action

Honorable Jeffrey S. Bragg
Executive Secretary

Automated Information
Processing

LTG William J. Hilsman
Chairman, Emergency Communications
Working Group

National Defense Stockpile

Honorable Louis O. Giuffrida
Director, Federal Emergency
Management Agency

National Disaster Medical
System

Honorable Edward N. Brandt, Jr.
Chairman, Health Working Group

Conceptual Framework

Mr. John R. Brinkerhoff
Federal Emergency Management Agency

Closing Remarks

Honorable William P. Clark
Chairman

'83 APR 26 A11 :35

STOBTUJ KAMETKA

CONCEALMENT DISSEMINATE

PLANES

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

May 9, 1983

MEMORANDUM FOR: BOARD MEMBERS
LIAISON OFFICERS
WORKING GROUP CHAIRMEN
POINTS OF CONTACT
SECRETARIAT STAFF

FROM:

Dennis B. Green *Dennis Green*
Deputy Director for Administration
and Program Support

SUBJECT:

Change 2 to Emergency Mobilization Preparedness
Board (EMPB) Directory dated December 1982

To bring your Directory up-to-date, please remove and destroy the following pages and insert the attached replacement pages:

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
SECRETARIAT STAFF

	<u>TITLE</u>	<u>PHONE</u>
* BRAGG, Jeffrey	Executive Secretary	287-0340
* BRINKERHOFF, John R.	Deputy Executive Secretary	287-0857
<u>COORDINATING STAFF</u>		
LILLEY, John R., II	Director of Secretariat Operations	287-0879
GREEN, Dennis B.	Deputy Director for Administration and Program Support	287-0889
WINE, Janet B.	Program Analyst	287-0885
QUINN, Vanessa E.	Program Analyst	287-0195
DENNEHY, Sharon M.	Secretary-Steno	287-0880
GREER, Carol	Secretary-Steno	287-0880
* MCFARLAND, Judy A.	Clerk-Steno	287-0468
VASSALLO, Vanessa R.	Clerk-Steno	287-0880
* TAYLOR, Cynthia D.	Student Aide	287-0463
<u>WORKING GROUP COORDINATORS</u>	<u>WORKING GROUP(S)</u>	
BAKER, Gordon E. (DOL)	Human Resources	287-0887
DISILVESTRE, Anthony V. (TREAS)	Economic Stabilization & Public Finance	287-0882
KAISER, Kay R. (USDA)	Food-Agriculture	287-0886
MARTIN, D. Anne (FEMA)	Emergency Communications	287-0884
MCCARTHY, Bruce E. (HUD)	Government Operations	287-0116
MCFARLAND, Lewis (DOD)	Military Mobilization	287-0883
MILBURN, Lloyd E. (DOT)	Earthquakes	287-0216
MISKEL, James (HHS)	Health Civil Defense	287-0891
SANDS, Robert G. (DOE)	Industrial Mobilization Energy Liaison (all Working Groups)	287-0888
STASKO, John J. (DOI)	Social Services	287-0469
WARK, William B. (DOJ)	Law Enforcement and Public Safety	287-0274

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF AGRICULTURE

Representatives

Board Member:	Richard E. Lyng (447-6158)	Deputy Secretary
Liaison Officer:	Raymond D. Lett (447-5538)	Executive Assistant to the Secretary of Agriculture
* Chairman, <u>Food-Agriculture</u> <u>Working Group:</u>	Daniel G. Amstutz (447-3111)	Under Secretary-Designate for International Affairs and Commodity Programs
Alternate:	Alan T. Tracy (447-2593)	Deputy Under Secretary for International Affairs and Commodity Programs
Point of Contact:	(VACANT)	

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	Douglas MacCleery (447-8570)	Deputy Assistant Secretary, Natural Resources and Environment
Alternate:	George Bickerton (436-8051)	Director, Emergency Planning and Defense Mobilization, Food Safety Inspection Service

Economic Stabilization & Public Finance

Member:	J. Dawson Ahalt (447-4164)	Deputy Assistant Secretary for Economics
Alternates:	Richard McArdle (447-5913)	World Agricultural Outlook Board
	Homer Stroikey (447-5171)	Agricultural Stabilization & Conservation Service
Member:	James Zellner (447-8829)	Associate Director, National Economics Division

Emergency Communications

Member:	Claude W. Gifford (447-8005)	Deputy Director for Publishing and Visual Communications, Office of Information
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Health

Member:	John Ford (447-7813)	Deputy Assistant Secretary for Marketing and Inspection Services
Alternate:	Dr. Robert Williamson (436-8261)	Director of the National Program Planning Staff

Human Resources

Member:	Dr. Terry Kinney (447-5923)	Acting Assistant Secretary, Science and Education
Alternate:	Dr. Arthur H. Nies (447-3801)	Deputy Administrator for Administrative Management

Industrial Mobilization

* Member:	James H. Johnson (447-5277)	Deputy Under Secretary, Small Community and Rural Development
Alternates:	Robert Wojciechowski (447-3168)	Deputy Director, Emergency Operations and Livestock Program Division
	Harold Gay (447-4283)	Chief, Emergency Preparedness Branch

Law Enforcement & Public Safety

Member:	John V. Graziano (447-8001)	Inspector General
Alternate:	Francis J. Farrell (447-3853)	Director, Security Division
Member:	Gary Snyder (436-8295)	Assistant Director for Field Opera- tions Support Staff
Alternate:	Donald Thompson (436-8295)	Staff Officer

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF COMMERCE

Representatives

Board Member:	Lionel H. Olmer (377-2867)	Under Secretary for International Trade
Liaison Officer:	John A. Richards (377-4506)	Director of the Office of Industrial Resource Administration
Chairman, <u>Industrial Mobilization Working Group:</u>	Lawrence Brady (377-1455)	Assistant Secretary for Trade Administration
Alternate:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Point of Contact:	Harold Hendon (377-4042)	Office of Industrial Resource Administration
Vice Chairman, <u>Emergency Communications Working Group:</u>	Sue Steubing (377-1840)	Acting Assistant Secretary, National Telecommunications & Information Administration
* Point of Contact:	Arthur J. Altenburg (377-1876)	Program Manager for Federal Policies, Office of Policy Analysis and Development
Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
* Alternate:	Joseph Jasinski (377-4042)	Office of Industrial Resource Administration

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

Economic Stabilization & Public Finance

Member:	Kenneth Brown (377-4024)	Deputy Director, Bureau of Industrial Economics
Alternate:	John Richards (377-4506)	Director of the Office of Industrial Resource Administration

Food-Agriculture

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

Health

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Leo McIntyre (377-0128)	Industrial Specialist, Bureau of Industrial Economics

Human Resources

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
* Alternate:	Joseph Jasinski (377-4042)	Office of Industrial Resource Administration

Military Mobilization

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Paul H. Butler (377-2323)	Office of Industrial Resource Administration

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF DEFENSE

Representatives

Board Member:	Fred C. Ikle (697-7200)	Under Secretary for Policy
Liaison Officer:	Craig Alderman, Jr. (694-1308)	Director for Emergency Planning
Chairman, <u>Military Mobilization</u> <u>Working Group:</u>	Lawrence J. Korb (695-5254)	Assistant Secretary for Manpower, Reserve Affairs, and Logistics
Alternate:	Charles W. Groover (697-9103)	Deputy Assistant Secretary for Pro- gram Integration
* Point of Contact:	Elaine Babcock (695-0711)	Office of Mobilization Planning and Requirements
* Alt. Point of Contact:	(Vacant)	Office of Mobilization Planning and Requirements
Member:	Kenneth P. Bergquist (695-9652)	Deputy Assistant Secretary of the Army for Reserve Affairs and Mobilization
Member:	E. C. Grayson (695-4350)	Deputy Assistant Secretary of the Navy for Manpower
Member:	James W. Lucas (697-1032)	Principal Deputy Assistant Secretary of the Air Force for Manpower, Reserve Affairs, and Installations
Member:	John Mittino (695-6322)	Assistant Deputy Under Secretary for Production
Member:	Jay C. Bisgard, M.D. (694-1418)	Acting Deputy Assistant Secretary of Defense for Medical Readiness

MEMBERSHIP ON WORKING GROUPSCivil Defense

Member:	Craig Alderman, Jr. (694-1308)	Director for Emergency Planning
Alternate:	Shirley Axtell (695-6285)	Assistant to the Director for Emer- gency Planning

Earthquakes

Member: Richard E. Donnelly Director, Industrial Resources,
(695-7458) Office of the Deputy Under
Secretary of Defense for Policy

Alternates: John Osterday Staff Director, Industrial Base,
(695-7580) Office of the Under Secretary
of Defense (R&E)

Rita A. Friga Industrial Specialist, Office of the
(756-2310) Under Secretary of Defense (R&E)

Economic Stabilization & Public Finance

* Member: Dr. Dov Zakheim Assistant Under Secretary of Defense
(697-4172) for Policy/Resources

Emergency Communications

Member: William J. Cook Special Assistant to the Assistant
(695-2844) Deputy Under Secretary, Communi-
cations Command and Control

Food-Agriculture

Member: M. N. Shriber Deputy Assistant Secretary, Logistics
(697-4186) & Material Management (MRA&L)

Alternate: Robert J. Moore Deputy Director, Material Management
(695-2207) Systems Division (MRA&L)

Government Operations

Member: Craig Alderman, Jr. Director for Emergency Planning
(694-1308)

Alternate: Shirley Axtell Assistant to the Director for Emergency
(695-6285) Planning

Health

Member: Jay C. Bisgard, M.D. Acting Deputy Assistant Secretary of
(694-1418) Defense for Medical Readiness

Alternate: Vernon McKenzie Principal Deputy Assistant Secretary
(697-2111) of Defense for Health Affairs

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF ENERGY

Representatives

* Board Member:	**Jan W. Mares (252-6660)	Assistant Secretary for Fossil Energy
Alternate:	William A. Vaughan (252-4700)	Assistant Secretary for Environ- mental Protection, Safety, and Emergency Preparedness
Liaison Officer:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Departmental Coordinator:	James M. Brown, Jr. (252-5150)	National Security and Emergency Operations Division

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs
Alternate:	Richard E. Weiner (252-1311)	Director, Office of Energy Emer- gency Operations

Economic Stabilization & Public Finance

* Member:	Stephen T. Minihan (252-5667)	Acting Deputy Director, Division of Oil and Gas Policy, Office of Policy, Planning and Analysis
Alternate:	Benton F. Massell (252-5589)	Office of Energy Contingency Planning

Emergency Communications

Member:	John W. Polk (353-3685)	Director, Office of Computer Ser- vices and Telecommunication Management
Alternate:	James M. Brown, Jr. (252-5150)	National Security and Emergency Operations Division

Food-Agriculture

Member:	Richard D. Furiga (252-4410)	Deputy Assistant Secretary for Strategic Petroleum Reserve
Alternate:	Brian Woodward (252-1365)	Energy Supply Evaluation and Risk Assessment Division

Government Operations

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Alternate:	Edwin J. Istvan (252-5608)	Special Assistant to the Deputy Assistant Secretary for Energy Emergencies

Health

Member:	Robert W. Davies (252-2407)	Deputy Assistant Secretary for Environment, Safety, & Health
Alternate:	Hal Hollister (252-2409)	Scientific Advisor to the Deputy Assistant Secretary for Environ- ment, Safety, and Health

Industrial Mobilization

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
* Alternate:	Margaret W. Sibley (252-2443)	Acting Deputy Director for Energy Emergencies

Law Enforcement & Public Safety

Member:	Troy E. Wade (252-2179)	Deputy Assistant Secretary for Defense Programs
Alternate:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs, Defense Programs

Military Mobilization

Member:	Richard D. Furiga (252-4410)	Deputy Assistant Secretary for Strategic Petroleum Reserve
Alternate:	Richard E. Weiner (252-1311)	Director, Office of Energy Emergency Operations

EMERGENCY MOBILIZATION PREPAREDNESS BOARD
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Representatives

Board Member:	Donald I. Hovde (755-7123)	Under Secretary
Liaison Officer:	Joseph Strauss (755-3636)	Special Assistant to the Secretary of Housing and Urban Development

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	R. Hunter Cushing (755-9364)	Special Assistant to the General Counsel
Alternate:	Joseph Strauss (755-3636)	Special Assistant to the Secretary of Housing and Urban Development

Economic Stabilization & Public Finance

Member:	David Karnes (755-7123)	Executive Assistant to the Under Secretary
* Alternate:	** R. Hunter Cushing (755-9364)	Special Assistant to the General Counsel

Government Operations

* Member:	** R. Hunter Cushing (755-9364)	Special Assistant to the General Counsel
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Health

Member:	Mary Lee Garfield (755-6646)	Special Assistant to the General Counsel
Alternate:	Abbie J. Weist (755-7380)	Liaison Officer

Human Resources

Member:	Mark Goldhaber (755-5005)	Legislative Assistant
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** Acting until Member or Alternate is named

Industrial Mobilization

Member: Robert E. Hudak Assistant Inspector General
(755-6383)

Law Enforcement & Public Safety

* Member: ** R. Hunter Cushing Special Assistant to the
(755-9364) General Counsel

Social Services

* Member: Silvio de Bartolomeis Special Assistant to the Secretary
(755-3532)

* Alternates: Janice Golec Staff Assistant to the Secretary
(755-6065)

* Steve Herring Special Assistant to the Deputy
(755-0950) Assistant Secretary

** Acting until Member is named

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF THE INTERIOR

Representatives

* Board Member: J. J. Simmons, III Under Secretary
(343-5183)

Liaison Officer: Wilbert Dare Special Assistant to the Assistant
(343-4367) Secretary for Energy and Minerals

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Members: Bette P. Segal Special Assistant to the Deputy
(343-5781) Assistant Secretary for Energy and
Minerals

James F. Devine Assistant Director for Engineering
(860-7491) Geology, United States Geological
Survey

John R. Filson Chief, Office of Earthquake Studies,
(860-6471) Geologic Division, United States
Geological Survey

Alternate: Walter W. Hays Deputy for Research Applications,
(860-6471) Office of Earthquake Studies

Food-Agriculture

Member: Frank A. DuBois Deputy Assistant Secretary, Land &
(343-6734) Water Resources

* Alternate: Roy H. Boyd Chief, Water Operations Branch,
(343-5471) Division of Operation and
Maintenance

Human Resources

Member: Richard R. Hite Deputy Assistant Secretary for
(343-4502) Policy, Budget, and Administration

Alternate: Morris A. Simms Director of Personnel
(343-6761)

Industrial Mobilization

Member:	Perry Pendley (343-4323)	Deputy Assistant Secretary for Energy and Minerals
Alternate:	Dr. John Morgan (634-1330)	Chief Staff Officer, Bureau of Mines

Law Enforcement & Public Safety

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Adminis- tration
Alternates:	Robert A. Smoak (343-8357)	Chief, Division of Enforcement and Security Management
*	Harry A. DeLashmutt (343-6319)	Director of Enforcement and Security Management

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF LABOR

Representatives

* Board Member:	(Vacant)	Under Secretary
* Liaison Officer:	William J. McLaughlin (523-6963)	Emergency Coordinator
Chairman, <u>Human Resources Working Group:</u>	Albert Angrisani (523-6050)	Assistant Secretary for Employment and Training Administration
Alternate:	Joyce Kaiser (376-6503)	Associate Assistant Secretary for Employment and Training Administration
* Point of Contact:	Gerard C. Smith (376-6498)	Office of Strategic Planning and Policy Development, Employment and Training Administration
Alt. Point of Contact:	Eldridge L. Tabb (523-6230)	Emergency Planning Officer, Office of the Assistant Secretary for Administration and Management

MEMBERSHIP ON WORKING GROUPS

Economic Stabilization & Public Finance

Member:	William M. Otter (523-8305)	Administrator, Wage and Hour Division, Employment Standards Administration
Alternates:	Glenn Easton (523-7531)	Special Assistant to the Administrator
	Terrell Waters (523-8739)	Emergency Preparedness Coordinator

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Food-Agriculture

* Member: Gerard C. Smith Office of Strategic Planning and
(376-6498) Policy Development, Employment
and Training Administration

Health

* Member: Gerard C. Smith Office of Strategic Planning and
(376-6498) Policy Development, Employment
and Training Administration

Alternate: Eldridge L. Tabb Emergency Planning Officer, Office
(523-6230) of the Assistant Secretary for
Administration and Management

Industrial Mobilization

Member: Tom Plewes Assistant Commissioner, Office
(523-1180) of Employment Structure and
Trends, Bureau of Labor Statis-
tics

* Alternate: Gerard C. Smith Office of Strategic Planning and
(376-6498) Policy Development, Employment
and Training Administration

Military Mobilization

* Member: Gerard C. Smith Office of Strategic Planning and
(376-6498) Policy Development, Employment
and Training Administration

Social Services

Member: Tom O'Brien Office of the Assistant Secretary
(523-6341) for Administration and Management

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF TRANSPORTATION

Representatives

Board Member:	(Vacant) (426-2222)	Deputy Secretary
Liaison Officer:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation

Earthquakes

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Emergency Communications

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternate:	Sanford Glassman (426-8465)	Chief, Telecommunications Division

Food-Agriculture

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist

Government Operations

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Industrial Mobilization

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Law Enforcement & Public Safety

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	Elvin W. Sill (426-4270)	Office of Emergency Transportation
*	CDR Wayne P. Stevens (755-1174)	Special Policy Activities Officer, U.S. Coast Guard

Military Mobilization

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

Social Services

Member:	Leonard Mandrgoc (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

DEPARTMENT OF THE TREASURY

Representatives

Board Member:	R. T. McNamar (566-2801)	Deputy Secretary
Liaison Officer:	J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management, Office of Assistant Secretary (Enforce- ment and Operations)
Chairman, <u>Economic Stabilization & Public Finance</u>		
* <u>Working Group:</u>	C. Warren Carter (566-5806)	Acting Assistant Secretary (Domestic Finance)
Alternate:	Manuel H. Johnson (566-2551)	Assistant Secretary (Economic Policy)
* Point of Contact:	C. Warren Carter (566-5806)	Acting Assistant Secretary (Domestic Finance)

MEMBERSHIP ON WORKING GROUPS

Civil Defense

Member:	Robert W. Rafuse, Jr. (566-8661)	Deputy Assistant Secretary for State and Local Finance
Alternate:	Michael Springer (566-5681)	Policy Advisor for Intergovern- ment Fiscal Assistance

Emergency Communications

Member:	**J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management
Alternate:	Gary E. Johnson (566-2679)	Chief, Communications Security Staff

** Acting until the Member is named

Government Operations

Member:	Cora P. Beebe (566-5391)	Assistant Secretary (Administration)
Alternate:	George Astengo (566-2033)	Deputy Assistant Secretary (Administration)

Industrial Mobilization

Member:	J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management
Alternate:	Charles Schotta (566-5881)	Deputy Assistant Secretary (Commodities and Natural Resources)

Law Enforcement & Public Safety

Member:	Robert E. Powis (566-5054)	Deputy Assistant Secretary (Enforcement)
Alternate:	J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management, Office of Assistant Secretary (Enforce- ment and Operations)

Military Mobilization

Observer:	Dan Dennison (376-0325)	Preparedness and Physical Security Division
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Social Services

Member:	Gerald Murphy (566-2861)	Deputy Fiscal Assistant Secretary
Alternate:	Robert Miller (566-9304)	Special Assistant to Assistant Secretary (Administration)

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

CENTRAL INTELLIGENCE AGENCY

Representatives

Board Member: John N. McMahon Deputy Director, Central
Intelligence Agency

* Liaison Officer

MEMBERSHIP ON WORKING GROUPS

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

ENVIRONMENTAL PROTECTION AGENCY

Representatives

* Point of Contact: John Chase
(382-7063) Environmental Protection
Specialist

MEMBERSHIP ON WORKING GROUPS

Food-Agriculture

* Member: John Chase Environmental Protection
(382-7063) Specialist

Health

* Member: Alexander Williams Office of Federal Activities
(382-5909)

Industrial Mobilization

Member: T. Jackson Verell, Sr. Emergency Preparedness Coordinator
(382-2021)

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FEDERAL EMERGENCY MANAGEMENT AGENCY

Representatives

Board Member:	Louis O. Giuffrida (287-0330)	Director
Liaison Officer:	Fred A. Newton III (287-0423)	Director, Office of Program Analysis and Evaluation
Chairman, <u>Civil Defense</u>		
<u>Working Group:</u>	Dave McLoughlin (287-0486)	Acting Associate Director, State & Local Programs and Support
Alternate:	John E. Dickey (287-3830)	Assistant Associate Director, Office of Emergency Management Programs, SLPS
Point of Contact:	Joseph F. Mealy, Jr. (287-3886)	Chief, Emergency Management Systems Support Division, SLPS
* Chairman, <u>Government Operations</u>		
<u>Working Group:</u>	Bernard A. Maguire (287-3904)	Associate Director, National Preparedness Programs
Alternate:	Joseph A. Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Point of Contact:	Laurel Shannon (287-3984)	Planning Officer, Mobilization Plans Division, Office of Mobilization Preparedness

MEMBERSHIP ON WORKING GROUPSEarthquakes

Member:	Richard W. Krimm (287-0176)	Assistant Associate Director, Office of Natural & Technological Hazards
Alternates:	Richard Sanderson (287-0270)	Chief, Natural Hazards Division
	Ugo Morelli (287-0275)	Special Assistant, Natural Hazards Policy Staff
Member:	Joe D. Winkle (287-0504)	Assistant Associate Director, Office of Disaster Assistance Programs
Alternate:	Edward Sergeant (287-0560)	Emergency Management Officer, Response Planning and Coordination Division, Office of Disaster Assistance Programs

Economic Stabilization & Public Finance

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternates:	F. Joseph Russo (287-3977)	Chief, Economic Resources Division
	Thomas McKay (287-3985)	Economic Resources Division

Emergency Communications

* Member:	Bruce J. Campbell (287-0086)	Assistant Associate Director, Information Resources Management Office of Emergency Operations
* Alternate:	John Clark (287-0106)	ICAF Fellow

Food-Agriculture

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Daniel Schmidt (287-3862)	Chief, Resources Assessment Division, Office of Resources Preparedness

Health

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Fred Haase (287-3948)	Health Resources Manager, Resources Planning Division

Human Resources

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Alexander Faison (287-3865)	Special Assistant to the Assistant Associate Director, Office of Resources Preparedness

Industrial Mobilization

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Prepared- ness
Alternates:	Gerald Oplinger (287-3950)	Chief, Resources Planning Division
	Clair Blong (287-3949)	Industrial Specialist, Resources Planning Division

Law Enforcement & Public Safety

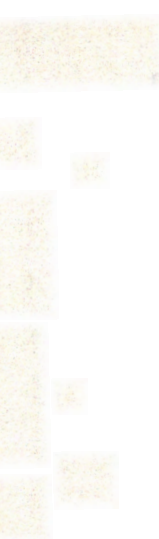
Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Prepared- ness
Alternate:	Frank Salcedo (287-0785)	Chief, Civil Security Division, Office of Mobilization Prepared- ness

Military Mobilization

Member:	Joseph Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Prepared- ness
Alternate:	Audrey Reeg (287-3974)	Chief, Mobilization Plans Division, Office of Mobilization Prepared- ness

Social Services

* Member:	Jack W. McGraw (287-0075)	Deputy Director, Emergency Operations
Alternate:	James Makris (287-0756)	Acting Division Chief, Response Operations Division



EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FEDERAL RESERVE SYSTEM

Representatives

Point of Contact:	Edward T. Mulrenin (452-3766)	Assistant Staff Director for Management
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MEMBERSHIP ON WORKING GROUP

Economic Stabilization & Public Finance

Member:	Jared J. Enzler (452-3978)	Economist
* Alternate:	Michael J. Prell (452-3166)	Senior Associate Director, Division of Research and Statistics
* Member:	Charles W. Bennett (452-3442)	Assistant Director, Division of Bank Operations



EMERGENCY MOBILIZATION PREPAREDNESS BOARD

NATIONAL SCIENCE FOUNDATION

Representatives

*Point of Contact: Marie Savoy
(357-7580)

Section Head, Reference
and Records

MEMBERSHIP ON WORKING GROUP

Earthquakes

Member: Dr. Jack T. Sanderson
(357-9832)

Assistant Director for
Engineering

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

NATIONAL SECURITY COUNCIL STAFF

Representatives

* Board Member:	(Vacant)	Director of Defense Programs
Liaison Officer:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

MEMBERSHIP ON WORKING GROUPS

Earthquakes

Member:	Maj. Oliver L. North (395-3345)	National Security Council Staff Member
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Emergency Communications

Member:	Robert W. Helm (395-6923)	National Security Council Staff Member
Alternate:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer

Industrial Mobilization

Member:	Richard B. Levine (395-7351)	National Security Council
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Law Enforcement & Public Safety

Member:	MAJ Oliver L. North (395-3345)	National Security Council Staff Member
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Military Mobilization

Member:	BG Horace L. Russell (395-5024)	National Security Council Liaison Officer
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

CIVIL DEFENSE WORKING GROUPCHAIRMAN BY FEDERAL EMERGENCY MANAGEMENT AGENCY

Chairman:	Dave McLoughlin (287-0486)	Acting Associate Director, State & Local Programs and Support
Alternate:	John E. Dickey (287-3830)	Assistant Associate Director, Office of Emergency Management Programs, SLPS
Point of Contact:	Joseph F. Mealy, Jr. (287-3886)	Chief, Emergency Management Systems Support Division, SLPS

DEPARTMENT OF AGRICULTURE

Member:	Douglas MacCleery (447-8570)	Deputy Assistant Secretary, Natural Resources and Environment
Alternate:	George Bickerton (436-8051)	Director, Emergency Planning and Defense Mobilization, Food Safety Inspection Service

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF DEFENSE

Member:	Craig Alderman, Jr. (694-1308)	Director for Emergency Planning
Alternate:	Shirley Axtell (695-6285)	Assistant to the Director for Emergency Planning

DEPARTMENT OF ENERGY

Member:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs
Alternate:	Richard E. Weiner (252-1311)	Director, Office of Energy Emergency Operations

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8/5/00

EMPB-05/5/83
Change 2

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Dorcas R. Hardy (245-7246)	Assistant Secretary for Human Development Services
Alternate:	David Rust (245-7027)	Director, Office of Policy Coordination and Review

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	R. Hunter Cushing (755-9364)	Special Assistant to the General Counsel
Alternate:	Joseph Strauss (755-3636)	Special Assistant to the Secretary of Housing and Urban Develop- ment

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transpor- tation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist, Office of Emergency Transportation

DEPARTMENT OF THE TREASURY

Member:	Robert W. Rafuse, Jr. (566-8661)	Deputy Assistant Secretary for State and Local Finance
Alternate:	Michael Springer (566-5681)	Policy Advisor for Intergovernment Fiscal Assistance

CENTRAL INTELLIGENCE AGENCY

[REDACTED]

FEDERAL COMMUNICATIONS COMMISSION

Member:	Edward J. Minkel (632-6390)	Managing Director
Alternate:	Raymond Seddon (634-1600)	Chief, Emergency Communications Division

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

ECONOMIC STABILIZATION AND PUBLIC FINANCE WORKING GROUP

CHAIRMAN BY DEPARTMENT OF THE TREASURY

* Chairman:	C. Warren Carter (566-5806)	Acting Assistant Secretary (Domestic Finance)
Alternate:	Manuel H. Johnson (566-2551)	Assistant Secretary (Economic Policy)
* Point of Contact:	C. Warren Carter (566-5806)	Acting Assistant Secretary (Domestic Finance)

DEPARTMENT OF AGRICULTURE

Member:	J. Dawson Ahalt (447-4164)	Deputy Assistant Secretary for Economics
Alternates:	Richard McArdle (447-5913)	World Agricultural Outlook Board
	Homer Stroikey (447-5171)	Agricultural Stabilization & Conserva- tion Service
Member:	James Zellner (447-8829)	Associate Director, National Economics Division

DEPARTMENT OF COMMERCE

Member:	Kenneth Brown (377-4024)	Deputy Director, Bureau of Industrial Economics
Alternate:	John Richards (377-4506)	Director of the Office of Industrial Resource Administration

DEPARTMENT OF DEFENSE

* Member:	Dr. Dov Zakheim (697-4172)	Assistant Under Secretary of Defense for Policy/Resources
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DEPARTMENT OF ENERGY

Member:	Stephen T. Minihan (252-5667)	Acting Deputy Director, Division of Oil and Gas Policy, Office of Policy, Planning and Analysis
Alternate:	Benton F. Massell (252-5589)	Office of Energy Contingency Planning

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	David Karnes (755-7123)	Executive Assistant to the Under Secretary
* Alternate:	** R. Hunter Cushing (755-9364)	Special Assistant to the General Counsel

DEPARTMENT OF LABOR

Member:	William M. Otter (523-8305)	Administrator, Wage and Hour Division, Employment Standards Administration
Alternates:	Glenn Easton (523-7531)	Special Assistant to the Administrator
	Terrell Waters (523-8739)	Emergency Preparedness Coordinator

DEPARTMENT OF STATE

Member:	Ernest B. Johnston (632-7950)	Deputy Assistant Secretary, Bureau of Economic and Business Affairs
Alternate:	Paul Balabanis (632-1548)	Director, Planning & Economic Analysis Staff

COUNCIL OF ECONOMIC ADVISERS

Members:	Adrian Throop (395-3310)	Senior Economist
	Benjamin Zycher (395-5680)	Senior Staff Economist

** Acting until Alternate is named

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternates:	F. Joseph Russo (287-3977)	Chief, Economic Resources Division
	Thomas McKay (287-3985)	Economic Resources Division

FEDERAL RESERVE SYSTEM

Member:	Jared J. Enzler (452-3978)	Economist
* Alternate:	Michael J. Prell (452-3166)	Senior Associate Director, Division of Research and Statistics
* Member:	Charles W. Bennett (452-3442)	Assistant Director, Division of Bank Operations

OFFICE OF MANAGEMENT AND BUDGET

Member:	James Jordan (395-5090)	Budget Examiner
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OFFICE OF POLICY DEVELOPMENT

Member:	Leslie Denend (456-2562)	Deputy Assistant Director for Economic Affairs
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

EMERGENCY COMMUNICATIONS WORKING GROUPCHAired BY NATIONAL COMMUNICATIONS SYSTEM

Chairman:	LTG William J. Hilsman (692-0018)	Manager, National Communications System
Alternate:	John G. Grimes (692-3760)	Deputy Manager, National Communications System
Point of Contact:	Col Joseph C. Wheeler (692-9274)	National Communications System

VICE CHAired BY DEPARTMENT OF COMMERCE

Vice Chairman:	Sue Steubing (377-1840)	Acting Assistant Secretary, National Telecommunications and Information Administration
* Point of Contact:	Arthur J. Altenburg (377-1876)	Program Manager for Federal Policies Office of Policy Analysis and Development
Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
* Alternate:	Joseph Jasinski (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF AGRICULTURE

Member:	Claude W. Gifford (447-8005)	Deputy Director for Publishing and Visual Communications, Office of Information
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DEPARTMENT OF DEFENSE

Member:	William J. Cook (695-2844)	Special Assistant to the Assistant Deputy Under Secretary, Communications Command and Control
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DEPARTMENT OF ENERGY

Member:	John W. Polk (353-3685)	Director, Office of Computer Services and Telecommunication Management
Alternate:	James M. Brown, Jr. (252-5150)	National Security and Emergency Operations Division

DEPARTMENT OF JUSTICE

Member:	Rhoda R. Mancher (633-4559)	Deputy Assistant Attorney General, Office of Information Technology
Alternate:	Richard L. Dehaan (633-4292)	Director, Systems Policy Staff, Office of Information Technology

DEPARTMENT OF STATE

Member:	Stuart Branch (632-1000)	Deputy Assistant Secretary for Communications
* Alternates:	Tom Ramsey (632-3062)	Director, Communications Interagency Affairs
*	Lowell Jones (632-1569)	Special Assistant, Interagency Affairs

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternate:	Sanford Glassman (426-8465)	Chief, Telecommunications Division

DEPARTMENT OF THE TREASURY

Member:	** J. Robert McBrien (566-8534)	Deputy for Security Affairs and Crisis Management
Alternate:	Gary E. Johnson (566-2679)	Chief, Communications Security Staff

FEDERAL COMMUNICATIONS COMMISSION

Member:	Mark S. Fowler (632-6600)	Chairman
Alternate:	Dr. Robert S. Powers (632-7060)	Acting Chief Scientist

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Bruce J. Campbell (287-0086)	Assistant Associate Director, Infor- mation Resources Management, Office of Emergency Operations
* Alternate:	John Clark (287-0106)	ICAF Fellow

** Acting until the Member is named

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

FOOD-AGRICULTURE WORKING GROUP

CHAIRIED BY DEPARTMENT OF AGRICULTURE

* Chairman: Daniel G. Amstutz
(447-3111)

Under Secretary-Designate for
International Affairs and
Commodity Programs

Alternate: Alan T. Tracy
(447-2593)

Deputy Under Secretary for Inter-
national Affairs and Commodity
Programs

Point of Contact: (Vacant)

DEPARTMENT OF COMMERCE

Member: Bohdan Denysyk
(377-5491)

Deputy Assistant Secretary for Export
Administration

Alternate: Harold Hendon
(377-4042)

Office of Industrial Resource
Administration

DEPARTMENT OF DEFENSE

Member: M. N. Shriber
(697-4186)

Deputy Assistant Secretary, Logistics
& Material Management (MRA&L)

Alternate: Robert J. Moore
(695-2207)

Deputy Director, Material Management
Systems Division (MRA&L)

DEPARTMENT OF ENERGY

Member: Richard G. Furiga
(252-4410)

Deputy Assistant Secretary for Stra-
tegic Petroleum Reserve

Alternate: Brian Woodward
(252-1365)

Energy Supply Evaluation and Risk
Assessment Division

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member: Richard Ronk
(245-1057)

Deputy Director, Bureau of Foods

DEPARTMENT OF THE INTERIOR

Member:	Frank A. DuBois (343-6734)	Deputy Assistant Secretary, Land & Water Resources
* Alternate:	Roy H. Boyd (343-5471)	Chief, Water Operations Branch Division of Operation and Maintenance

DEPARTMENT OF LABOR

* Member:	Gerard C. Smith (376-6498)	Office of Strategic Planning and Policy Development, Employment and Training Administration
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DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
	Thomas J. Schneider (426-4118)	Emergency Transportation Specialist

ENVIRONMENTAL PROTECTION AGENCY

* Member:	John Chase (382-7063)	Environmental Protection Specialist
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FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Daniel Schmidt (287-3862)	Chief, Resources Assessment Division, Office of Resources Preparedness

OFFICE OF MANAGEMENT AND BUDGET

Member:	Dennis Dickstein (395-3446)	Budget Examiner
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OFFICE OF POLICY DEVELOPMENT

Member:	Burleigh Leonard (456-2273)	Office of Policy Development
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

GOVERNMENT OPERATIONS WORKING GROUP

CHAIRMAN BY FEDERAL EMERGENCY MANAGEMENT AGENCY

* Chairman:	Bernard A. Maguire (287-3904)	Associate Director, National Preparedness Programs Directorate
Alternate:	Joseph A. Moreland (287-3970)	Assistant Associate Director, Office of Mobilization Preparedness
* Point of Contact:	Laurel Shannon (287-3984)	Planning Officer, Mobilization Plans Division, Office of Mobilization Preparedness

DEPARTMENT OF DEFENSE

Member:	Craig Alderman, Jr. (694-1308)	Director for Emergency Planning
Alternate:	Shirley Axtell (695-6285)	Assistant to the Director for Emergency Planning

DEPARTMENT OF ENERGY

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
Alternate:	Edwin J. Istvan (252-5608)	Special Assistant to the Deputy Assis- tant Secretary for Energy Emergen- cies

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Edwin Sullivan (245-7097)	Director, Office of Management Services
Alternate:	Jacqueline Gleason (245-0645)	Emergency Coordinator

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	** R. Hunter Cushing (755-9364)	Special Assistant to the General Counsel
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** Acting until Member is named

DEPARTMENT OF JUSTICE

Member:	Richard Willard (633-3333)	Deputy Assistant Attorney General, Civil Division
Alternates:	Alan L. Ferber (633-4770)	Trial Attorney, Civil Division
	Jeffrey Fogel (633-2286)	Chief of Staff, EMPB Support Group

DEPARTMENT OF STATE

Member:	H. Freeman Matthews, Jr. (632-2298)	Deputy Director, Office of Management Operations
Alternate:	Guy E. Coriden (632-0672)	Associate Director, Office of Manage- ment Operations

DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
Alternates:	Clarence G. Collins (426-4262)	Director of Emergency Transportation
	George W. Barry (426-4118)	Deputy Director of Emergency Transportation

DEPARTMENT OF THE TREASURY

Member:	Cora P. Beebe (566-5391)	Assistant Secretary (Administration)
Alternate:	George Astengo (566-2033)	Deputy Assistant Secretary (Administration)

OFFICE OF MANAGEMENT AND BUDGET

Member:	James Jordan (395-5090)	Budget Examiner
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

HEALTH WORKING GROUP

CHAired BY DEPARTMENT OF HEALTH AND HUMAN SERVICES

Chairman:	Edward Brandt, Jr. (245-7694)	Assistant Secretary for Health
Alternate:	William H. Foege (404/329-3291) FTS 8-236-3291	Director, Centers for Disease Control Atlanta, Georgia
Point of Contact:	Thomas P. Reutershan (443-1167)	Emergency Coordinator, Public Health Service

DEPARTMENT OF AGRICULTURE

Member:	John Ford (447-7813)	Deputy Assistant Secretary for Marketing and Inspection Services
Alternate:	Dr. Robert Williamson (436-8261)	Director of the National Program Planning Staff

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Alternate:	Leo McIntyre (377-0128)	Industrial Specialist, Bureau of Industrial Economics

DEPARTMENT OF DEFENSE

Member:	Jay C. Bisgard, M.D. (694-1418)	Acting Deputy Assistant Secretary of Defense for Medical Readiness
Alternate:	Vernon McKenzie (697-2111)	Principal Deputy Assistant Secretary of Defense for Health Affairs

DEPARTMENT OF EDUCATION

* Member:	Diane Vines (755-1100)	White House Fellow
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DEPARTMENT OF ENERGY

Member:	Robert W. Davies (252-2407)	Deputy Assistant Secretary for Envi- ronment, Safety, & Health
Alternate:	Hal Hollister (252-2409)	Scientific Advisor to the Deputy Assistant Secretary for Environ- ment, Safety, and Health

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member: Mary Lee Garfield Special Assistant to the General
(755-6646) Counsel

Alternate: Abbie J. Weist Liaison Officer
(755-7380)

DEPARTMENT OF LABOR

* Member: Gerard C. Smith Office of Strategic Planning and Policy
(376-6498) Development, Employment and Training
Administration

Alternate: Eldridge Tabb Emergency Planning Officer, Office of the
(523-6230) Assistant Secretary for Administration
and Management

ENVIRONMENTAL PROTECTION AGENCY

* Member: Alexander Williams Office of Federal Activities
(382-5909)

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member: Paul Krueger Assistant Associate Director, Office
(287-3916) of Resources Preparedness

Alternate: Fred Haase Health Resources Manager, Resources
(287-3948) Planning Division

GENERAL SERVICES ADMINISTRATION

Member: Clarence A. Lee, Jr. Director of Administrative Services
(566-1054)

Alternate: Alexander J. Eucare Emergency Planning Officer
(566-1877 or 1831)

OFFICE OF POLICY DEVELOPMENT

Member: Robert Carleson Special Assistant to the President
(456-6630) for Policy Development

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

HUMAN RESOURCES WORKING GROUP

CHAIRMAN BY DEPARTMENT OF LABOR

Chairman:	Albert Angrisani (523-6050)	Assistant Secretary for Employment and Training Administration
Alternate:	Joyce Kaiser (376-6503)	Associate Assistant Secretary for Employment and Training Administration
* Point of Contact:	Gerard C. Smith (376-6498)	Office of Strategic Planning and Policy Development, Employment and Training Administration
Alt. Point of Contact:	Eldridge L. Tabb (523-6230)	Emergency Planning Officer, Office of the Assistant Secretary for Administration and Management

DEPARTMENT OF AGRICULTURE

Member:	Dr. Terry Kinney (447-5923)	Acting Assistant Secretary, Science and Education
Alternate:	Dr. Arthur H. Nies (447-3801)	Deputy Administrator for Administrative Management

DEPARTMENT OF COMMERCE

Member:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
* Alternate:	Joseph Jasinski (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF DEFENSE

Member:	Charles W. Groover (697-9103)	Deputy Assistant Secretary of Defense (Program Integration)
Alternate:	Steve Denney (695-0711)	Mobilization Requirements (MRA&L)

DEPARTMENT OF EDUCATION

Member:	Robert Worthington (245-8166)	Assistant Secretary for Vocational & Adult Education
* Alternate:	Howard Hjelm (245-2278)	Director, Division National Vocational Programs

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Thomas King (245-7153)	Senior Special Assistant to the Assis- tant Secretary for Personnel Administration
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DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Mark Goldhaber (755-5005)	Legislative Assistant
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DEPARTMENT OF THE INTERIOR

Member:	Richard R. Hite (343-4502)	Deputy Assistant Secretary for Policy, Budget, and Administration
Alternate:	Morris A. Simms (343-6761)	Director of Personnel

FEDERAL EMERGENCY MANAGEMENT AGENCY

Member:	Paul Krueger (287-3916)	Assistant Associate Director, Office of Resources Preparedness
Alternate:	Alexander Faison (287-3865)	Special Assistant to the Assistant Associate Director, Office of Resources Preparedness

OFFICE OF PERSONNEL MANAGEMENT

Member:	Terry W. Culler (254-3134)	Assistant Director for Planning and Evaluation
Alternates:	Schelia Miller/ James Connors (632-4533)	Alternate Emergency Preparedness Coordinator, Office of Management

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

INDUSTRIAL MOBILIZATION WORKING GROUP

CHAired BY DEPARTMENT OF COMMERCE

Chairman:	Lawrence Brady (377-1455)	Assistant Secretary for Trade Administration
Alternate:	Bohdan Denysyk (377-5491)	Deputy Assistant Secretary for Export Administration
Point of Contact:	Harold Hendon (377-4042)	Office of Industrial Resource Administration

DEPARTMENT OF AGRICULTURE

* Member:	James H. Johnson (447-5277)	Deputy Under Secretary, Small Community and Rural Development
Alternates:	Robert Wojciechowski (447-3168)	Deputy Director, Emergency Operations and Livestock Program Division
	Harold Gay (447-4283)	Chief, Emergency Preparedness Branch

DEPARTMENT OF DEFENSE

Member:	Richard E. Donnelly (695-7458)	Director, Industrial Resources, Office of the Deputy Under Secretary for Defense Research & Evaluation
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DEPARTMENT OF EDUCATION

* Member:	James Horn (245-8506)	Director, State and Local Programs Office of Elementary and Secondary Education
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DEPARTMENT OF ENERGY

Member:	Ronald L. Winkler (252-2443)	Deputy Assistant Secretary for Energy Emergencies
* Alternate:	Margaret W. Sibley (252-2443)	Acting Deputy Director for Energy Emergencies

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Member:	Alan Kaplan (443-1382)	Food & Drug Administration
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DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Member:	Robert E. Hudak (755-6383)	Assistant Inspector General
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DEPARTMENT OF THE INTERIOR

Member:	Perry Pendley (343-4323)	Deputy Assistant Secretary for Energy and Materials
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Alternate:	Dr. John Morgan (634-1330)	Chief Staff Officer, Bureau of Mines
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DEPARTMENT OF LABOR

Member:	Tom Plewes (523-1180)	Assistant Commissioner, Office of Employment Structure and Trends, Bureau of Labor Statistics
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* Alternate:	Gerard C. Smith (376-6498)	Office of Strategic Planning and Policy Development, Employment and Training Administration
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DEPARTMENT OF STATE

Member:	Michael Calingaert (632-1625)	Deputy Assistant Secretary, Inter- national Resources and Food Policy, Bureau of Economic and Business Affairs
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Alternate:	Ann Hollick (632-7952)	Director, Office of International Commodities, Bureau of Economic and Business Affairs
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DEPARTMENT OF TRANSPORTATION

Member:	Raymond A. Karam (426-9192)	Deputy Assistant Secretary for Budget and Programs
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Alternates:	Clarence G. Collins, Jr. (426-4262)	Director of Emergency Transportation
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	George W. Barry (426-4118)	Deputy Director of Emergency Transportation
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

LAW ENFORCEMENT AND PUBLIC SAFETY WORKING GROUP

CHAIRIED BY DEPARTMENT OF JUSTICE

Chairman:	D. Lowell Jensen (633-2601)	Assistant Attorney General, Criminal Division
Alternate:	Mark M. Richard (633-2333)	Deputy Assistant Attorney General, Criminal Division
Point of Contact:	Jeffrey I. Fogel (633-2286)	Chief of Staff, Criminal Division, DOJ/EMPB Support Group
Alternate Point of Contact:	Robert Payne (633-4535)	Staff Assistant DOJ/EMPB Support Group

DEPARTMENT OF AGRICULTURE

Member:	John V. Graziano (447-8001)	Inspector General
* Alternate:	Francis J. Farrell (447-3853)	Director, Security Division
Member:	Gary Snyder (436-8295)	Assistant Director for Field Opera- tions Support Staff
Alternate:	Donald Thompson (436-8295)	Staff Officer

DEPARTMENT OF DEFENSE

Member:	Kathleen Buck (697-2714)	Assistant General Counsel (OSD)
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DEPARTMENT OF ENERGY

Member:	Troy E. Wade (252-2179)	Deputy Assistant Secretary for Defense Programs
Alternate:	James W. Culpepper (353-2623)	Deputy Assistant Secretary for Security Affairs, Defense Programs

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

* Member: ** R. Hunter Cushing Special Assistant to the General
 (755-9364) Counsel

DEPARTMENT OF THE INTERIOR

Member: Richard R. Hite Deputy Assistant Secretary for Policy,
(343-4502) Budget, and Administration

Alternates: Robert A. Smoak Chief, Division of Enforcement
(343-8357) and Security Management

Harry A. DeLashmutt Director of Enforcement and Security
(343-6319) Management

DEPARTMENT OF STATE

Member:	Louis D. Goelz (632-1978)	Deputy Assistant Secretary for Visa Services, Bureau of Consular Affairs
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Alternate: Cornelius D. Scully Director, Office of Legislations
(632-1980) & Regulations & Advisory Assistance

DEPARTMENT OF TRANSPORTATION

Member: Raymond A. Karam Deputy Assistant Secretary for Budget
(426-9192) and Programs

Alternates: Clarence G. Collins, Jr. Director of Emergency Transportation
(426-4262)

Elvin W. Sill Office of Emergency Transportation
(426-4270)

CDR Wayne P. Stevens Special Policy Activities Officer,
(755-1174) U.S. Coast Guard

DEPARTMENT OF THE TREASURY

Member: Robert E. Powis Deputy Assistant Secretary (Enforcement)
(566-5054)

Alternate: J. Robert McBrien Deputy for Security Affairs and Crisis
(566-8534) Management, Office of Assistant
Secretary (Enforcement and Operations)

**** Acting until Member is named**

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

MILITARY MOBILIZATION WORKING GROUP

CHAIRIED BY DEPARTMENT OF DEFENSE

Chairman:	Lawrence J. Korb (695-5254)	Assistant Secretary of Defense for Manpower, Reserve Affairs, and Logistics
Alternate:	Charles W. Groover (697-9103)	Deputy Assistant Secretary of Defense for Program Integration
* Point of Contact:	Elaine Babcock (695-0711)	Office of Mobilization Planning and Requirements
* Alt. Point of Contact:	(Vacant)	Office of Mobilization Planning and Requirements
Members:	Kenneth P. Bergquist (695-9652)	Deputy Assistant Secretary of the Army for Reserve Affairs and Mobilization
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Alternate:	Richard E. Weiner (252-1311)	Director, Office of Energy Emergency Operations

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