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WITHDRAWAL SHEET

Ronald Reagan Library

Collection Name WHITE HOUSE OFFICE OF RECORDS MANAGEMENT
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MJD 7/16/1997

File Folder FG378 (EMPB) (145311) (3)

FOIA

S9352/3

Box Number

SYSTEMATIC

271

ID	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
252088	MEMO	TO LEE THOMAS, RE: MINUTES OF EMPB MEETING	1	2/15/1983	P5 MJD 12/12/00
252089	MINUTES	EMPB, 8TH BOARD MEETING	6	1/12/1983	P5
252090	LIST	ATTENDANCE, PARTIAL PAR 8/5/2000 F96-115, #11, CAS	1	1/12/1983	B3
252091	MINUTES	HEALTH MANPOWER TASK FORCE MEETING	4	2/1/1983	P5 MJD 12/12/00

The above documents were not referred for declassification review at time of processing

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]

B-3 Release would violate a Federal statute [(b)(3) of the FOIA]

B-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]

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B-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]

B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]

B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

RECAPITULATION OF COST IMPLICATION DATA FROM PLAN OF ACTION

PROGRAMMED COSTS

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	<u>TOTAL</u>
A1	352.5K	100K	100K	400K	952.5K
A2	861 K	274.5K	395.5K	--	1,531K
A3	<u>50K</u>	<u>25K</u>	<u>--</u>	<u>---</u>	<u>75K</u>
SUBTOTAL	1,263.5K	399.5K	495.5K	400K	\$ 2,558.5K
B1	200K	100K	--	--	300K
B2	240K	--	--	--	240K
B3	100K	50K	--	--	150K
B4	75K	--	--	--	75K
B5	<u>275K</u>	<u>100K</u>	<u>100K</u>	<u>---</u>	<u>475K</u>
SUBTOTAL	890K	250K	100K	--	\$ 1,240K
C1	200K	200K	200K	--	600K
C2	110K	110K	110K	--	330K
C3	95K	140K	140K	--	375K
C4	1K	1K	1K	--	3K
C5	<u>7K</u>	<u>8K</u>	<u>9K</u>	<u>---</u>	<u>24K</u>
SUBTOTAL	413K	459K	460K		\$ 1,332K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	<u>TOTAL</u>
D1	200K	400K		--	600K
D2	270K	400K		--	670K
D3	600K	600K	--	--	1200K
D4	350K	350K	--	--	700K
D5	400K	--	--	--	400K
D6	415K	400K	--	--	815K
D7	170K	570K	--	--	740K
D8	<u>250K</u>	<u>175K</u>	<u>--</u>	<u>--</u>	<u>425K</u>
SUBTOTAL	2,655K	2,895K			\$ 5,550K
E1	15K	--	--	--	15K
E2	14K	--	--	--	14K
E3	15K	--	--	--	15K
E4	--	20K	--	--	20K
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
SUBTOTAL	44K	20K			\$ 64K
F1	142,700K	240,300K	345,000K	410,000K	1,138,000K
F2	3,600K	7,100K	--	--	10,700K
F3	<u>1,400K</u>	<u>4,900K</u>	<u>--</u>	<u>--</u>	<u>6,300K</u>
SUBTOTAL	147,700K	252,300K	345,000K	410,000K	1,155,000K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	<u>TOTAL</u>
G1	140K	140K	115K	115K	510K
G2	9,590K	9,590K	9,600K	9,600K	38,380K
G3	5,520K	5,050K	5,000K	5,000K	20,570K
G4	26,430K	29,880K	32,050K	32,750K	121,110K
G5	102K	116K	116K	116K	450K
G6	1,850K	2,050K	2,250K	1,210K	7,360K
G7	8K	6K	5K	8K	27K
G8	830K	610K	710K	710K	2,860K
G9	1,900K	1,900K	2,000K	2,000K	7,800K
G10	150K	168K	225K	156K	699K
G11	<u>1K</u>	<u>1K</u>	<u>1K</u>	<u>1K</u>	<u>4K</u>
SUBTOTAL	46,521K	49,511K	52,072K	51,666K	\$199,770K
H1	157K	260K	60K	—	477K
H2	—	—	—	—	—
H3	61K	310K	302K	—	673K
H4	61K	3K	—	—	64K
H5	<u>1K</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>1K</u>
SUBTOTAL	280K	573K	362K		\$ 1,215K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	<u>TOTAL</u>
J1	100K	--	--	--	100K
J2	100K	50K			150K
J3	150K	150K	--	--	300K
J4	500K	600K	--	--	1,100K
J5	150K	50K	--	--	200K
J6	250K	100K	--	--	350K
J7	200K	200K	--	--	400K
J8	<u>150K</u>	<u>50K</u>	--	--	<u>200K</u>
SUBTOTAL	1,600K	1,200K			\$ 2,800K
K1	120K	130K	40K	--	290K
K2	100K	80K	--	--	180K
K3	0	20K	30K	--	50K
K4	<u>50K</u>	<u>60K</u>	<u>10K</u>	--	<u>120K</u>
SUBTOTAL	270K	290K	80K		\$ 640K

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	<u>TOTAL</u>
L1	100K	70K	--	--	170K
L2	120K	95K	65K	--	280K
L3	165K	45K	190K	10K	410K
L4	745K	d,190K	400K	--	2,335K
L5	53K	50K	152K	--	255K
L6	<u>90K</u>	<u>40K</u>	<u>7,609K</u>	<u>376K</u>	<u>8,115K</u>
SUBTOTAL	1,273K	1,490K	8,416K	386K	\$ 11,565K
M1	102K*	103K*	--	--	205K
M2 (m)	50K	50K	--	--	100K
M3 (m)	100K	225K	--	--	325K
M4 (m)	50K	50K	--	--	100K
M5 (m)	50K	50K	--	--	100K
M6 (m)	<u>50K</u>	<u>50K</u>	<u>--</u>	<u>--</u>	<u>100K</u>
SUBTOTAL	402K	528K			\$ 930K
TOTAL (less Civil Defense)	55,611.5	57,515.5K	62,085.5K	52,452K	227,664.5K

(m) Incomplete figures awaiting completion of interim milestones.

* Increased activity by States will probably result in some increase in claims for Federal matching funds. States may claim 50% Federal matching funds for their administrative expenses incurred for emergency welfare planning. It is difficult to estimate increased Federal matching funds which may be in the 250K-895K range.

UNPROGRAMMED COSTS

	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	<u>FY87</u>	<u>TOTAL</u>
B1	--	--	150K	--	--	150K
B2	--	--	2,500K	--	--	2,500K
B3	--	--	50K	--	--	50K
B4	--	--	100K	--	--	100K
B5	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
SUBTOTAL			2,800K			\$ 2,800K
D1	--	--	40K	--	--	40K
D2	--	--	3,000K	3,000K	3,000K	9000K
D6	--	--	200K	--	--	200K
D8	<u> </u>	<u> </u>	<u>417K</u>	<u>417K</u>	<u> </u>	<u>834K</u>
SUBTOTAL			3,657K	3,417K	3,000K	\$ 10,074K
 TOTAL (less Civil Defense)	--		6,417K	3,417K	3,000K	\$ 12,874K

GRAND TOTAL - ALL FYS (Programmed Funds) 227,664.5K

GRAND TOTAL - ALL FYS (Unprogrammed Funds) 12,874K

GRAND TOTAL - ALL FYS (Programmed and Unprogrammed) 240,538.5K

ATTENDANCE LIST
EIGHTH BOARD MEETING
JANUARY 12, 1983
INDIAN TREATY ROOM 474
4:00 - 4:50 P.M.

(ALT)	Richard Boverie - Acting Chairman	National Security Affairs
(ALT)	Jerome W. Van Gorkom	Department of State
(ALT)	Roger Mehle	Department of the Treasury
(ALT)	Richard Stilwell	Department of Defense
	Edward C. Schmults	Department of Justice
	Daniel Miller	Department of the Interior
(ALT)	George Bickerton	Department of Agriculture
(ALT)	Lawrence J. Brady	Department of Commerce
(ALT)	Alfred Zuck	Department of Labor
	Dale Sopper	Department of Health and Human Services
(ALT)	Emanuel C. Savas	Department of Housing and Urban Development
	Darrell M. Trent	Department of Transportation
	Jan W. Mares	Department of Energy
	Gary L. Jones	Department of Education
	Joseph R. Wright	Office of Management and Budget
(ALT)	Richard Michener	Central Intelligence Agency
(ALT)	Horace Russell	National Security Council Staff
(ALT)	Donald L. Felt, RADM	Organization of the Joint Chiefs of Staff
(ALT)	Ronald Frankum	Office of Science and Technology Policy
	Louis O. Giuffrida	Federal Emergency Management Agency
	Donald J. Devine	Office of Personnel Management
	Lee Thomas, Executive Secretary	Emergency Mobilization Preparedness Board
OBS)	John P. Chase	Environmental Protection Agency
OBS)	Alexander J. Eucare	General Services Administration
OBS)	Robert L. Rosenberry	Veterans Administration
OBS)	Thomas Stanley	Federal Communications Commission

LT - Alternate

BS - Observer



EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

FEB 20 1983

MEMORANDUM FOR: Board Members
Working Group Chairmen
Liaison Officers
Points of Contact

FROM:

John R. Hilley Jr., for
Lee M. Thomas
Executive Secretary

SUBJECT: Approved Minutes of Eighth Board Meeting

Attached are the minutes of the Eighth Board Meeting held January 12, 1983.

The minutes were approved by the Chairman on February 15, 1983.

Attachments

83 FEB 23 65:50

'83 FEB 23 P2:26

ATTACHMENTS

The minutes were submitted by the Chairman on February 12, 1983.

Attached are the minutes of the Emergency Board meeting held January 13, 1983.

SUBJECT: Approved Minutes of Emergency Board Meeting

FROM:

Executive Secretary

Lee H. Brown

Director of Contract

Prison Officers

Working Group Chairman

MEMORANDUM FOR: Board Members

FEB 30 1983



Washington, D.C. 20415

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

THE WHITE HOUSE

WASHINGTON

February 15, 1983

MEMORANDUM FOR LEE M. THOMAS
Executive Secretary
Emergency Mobilization Preparedness Board

SUBJECT: Minutes of EMPB Meeting

The minutes of the Eighth Board meeting are approved. I did note the reservations expressed by some Board members about the President approving the Plan, but understand that now, with one exception, the Board members no longer have these reservations. On balance, I believe a Plan without the President's approval would be a step in the wrong direction.



William P. Clark

FOR OFFICIAL USE ONLY

EIGHTH BOARD MEETING

JANUARY 12, 1983

Minutes

Any reference to classified material has been eliminated.

The meeting was chaired by General Boverie, who explained that Judge Clark had been called out on an emergency and that he expressed his regrets for not being able to attend.

The Acting Chairman opened the discussion by pointing out that the purpose of the meeting was to determine what changes may be needed to the Plan of Action in order to obtain approval from the Board. He indicated that the schedule called for Presidential approval of the Plan by the end of the month, and if necessary, another meeting would be called to resolve any final issues. He then turned the meeting over to the Executive Secretary, Lee Thomas, and requested that he lead the discussion.

Mr. Thomas stated that at the last meeting the Board dealt with issues concerning consistency in the language of the Plan and indicated that a number of changes had been made in the third draft to accommodate those concerns. He said that a more important issue, however, was whether the required funding for implementation measures should be included in the document. He observed that as a result of discussions at the last Board meeting, and subsequent Agency input, it was concluded that cost figures should not be included in the Plan, and they therefore had been reported separately. He indicated that cost issues would constitute a major part of this meeting's discussion. He stated that once the plan is approved, the Agencies will be expected to budget for the various components of the Plan giving them the highest priority consistent with those of the Administration.

Mr. Thomas stated that the overall costs for implementing the various components of the Plan add up to \$248 million (setting aside the Civil Defense program). He indicated that, of this figure, the Agencies have reported that \$221 million is within current or projected budgets, and that there is roughly \$27 million associated with milestones in the Plan that will require additional funding over the next two years. He then requested that the members raise any issues which should be discussed other than the funding issue, which would be discussed later in the meeting.

Mr. Mares, DOE member, expressed concern with the language contained in the promulgation portion of the Plan which states that: "Departments and Agencies not directly assigned milestone responsibility are directed to meet the requirements of those Agencies who are designated responsible for the milestones. Each Department and Agency will program and budget the funds and personnel necessary to accomplish the measures described in this National Plan of Action." In this regard, he indicated that those Agencies not responsible in the Plan for a milestone may be tasked by the responsible Agency without having had the opportunity to evaluate the impact of the tasking on their budgets. Additionally, he also stated that the tasked Agencies may not have had opportunity to make input into the Plan, or the particular milestone involved, and such a circumstance could have hidden impact on such secondary Agencies which the Board may not fully appreciate. Mr. Mehle, Treasury representative, suggested that the term "cooperate with" rather than "are directed to meet the requirements of..." might be more appropriate language in this area of the promulgation statement.

Mr. Thomas reiterated the rationale behind designating a lead Agency to be responsible for each milestone and pointed out that the other agencies tasked in implementing the milestones had representatives on the Working Groups when the milestones were developed. He suggested therefore that there should have been participation from every agency tasked, and if the Agencies participated they should not be surprised. He pointed out that this should have been included in the budgeting considerations of the tasked agencies.

Mr. Mares stated that he realized that in the "real world" Agencies would tend to work out problems, rather than just accepting a tasking that had not been agreed to ahead of time, and that as long as he had assurance that such taskings could be negotiated, he would have no problem.

During additional discussion on the subject, the members generally agreed that if a lead agency tasks another agency for resources which are not available, the matter will be referred to the Board for decision.

In this regard, Mr. Rosenberry, the Veterans Administration observer, indicated that his agency (a non-member of the Board) had not programmed any funds for EMPB activities, especially for those milestones under the Health Work Group in which the VA is very active.

In response thereto, Mr. Lilley, EMPB Secretariat, stated that that was the reason VA's activities are shown as requiring additional funds.

Mr. Giuffrida, FEMA member, stated that he would have difficulty understanding how the Plan could be implemented without all of these agreements on money being made before it goes to the President. He indicated that the Board was considering these budget items too late in the process for FY84, and except for FY85 and beyond, the budget items in the plan are no longer subject to negotiation.

Mr. Wright, OMB member, quoting from the President's December 17, 1981, memorandum which established the Board, pointed out that the policy statement and Plan of Action were to be formulated in light of the fiscal constraints operative through FY83, and that improvements in the national preparedness capabilities were to be accomplished through more effective use of existing resources and reallocation from less important programs. He concurred that it is very late in the budget negotiating process for those items in FY84, pointing out that the budget was about to go to print. He stated that supplemental requests would be too late for the present submission, and that the process had gone beyond the exception stage for FY84.

Mr. Thomas stated that FY85 is essentially the only year where there is room to add funds, and that the Board would have to consider reordering those items in the Plan requiring additional funding in FY84 to ensure that they are accomplished.

General Russell, NSC representative, pointed out in fact, that \$228 million is, included in current and projected budgets, and that only 10 or 12 percent would require additional funding. Mr. Sopper, HHS acting member, added that \$9 million of the \$27 million required in additional funds is for an HHS program. It was observed that an additional \$6 million of the \$27 million is included in one Agriculture program.

In the course of additional discussion on the subject of funding, the members generally agreed that some items in FY84 would have to be slipped to FY85 and that others could possibly be accomplished within budget. (Agencies should identify those milestones and schedule dates which require modification and report immediately through the Working Group).

In continuing the discussion, Mr. Sopper expressed concern with the statement on page 2 of the third draft under "RESPONSIBILITIES" which requires that: "The Agencies shown in the Plan as responsible for timely completion of the milestones will report, by exception, to the Board through the Working Group Chairmen." He indicated that, from his Department's point of view, they would prefer to see the Working Group Chairman reporting through the Board member.

General Stilwell, DOD representative, observed that from an organizational and chain of command point of view, the Plan would require an Assistant Secretary or Deputy Assistant Secretary to report delinquencies of the heads of other Departments and Agencies. He suggested that protocol would be better served by having the agency that missed the milestone report to the Board. He observed that the Working Group is simply a mechanism of the Board, but the authority is vested in the Board members and that it is important to protect the prerogatives of the Department heads to report their own discrepancies.

Mr. Mehle, Treasury representative, commented that, although organizationally it may sound like a bad idea to have the Working Group Chairmen responsible for reporting such delinquencies, the reporting flow would be disrupted if the individual Agencies were required to report directly to the Board members. He suggested that if the latter were the case, the Working Group Chairmen would find it convenient to refer complaints on missed milestones directly to the Agencies involved. He recommended, therefore, that a copy of any delinquency report made by Working Group Chairmen to the Board be sent to the head of the delinquent agency as well.

Mr. Giuffrida stated that, as an Agency head himself, he would expect that his FEMA representatives to the Working Groups would report any missed milestones to him as well as to the Working Group Chairmen.

After additional discussion on the subject, Mr. Thomas suggested that a modification to the language in the promulgation statement might resolve the issue. The members generally concurred in a proposal that the language be modified.

In continuing general comments on the Plan, Mr. Mehle suggested that the document is altogether too detailed for the President to sign. He expressed the opinion that the President's signature would make him responsible for every last detail of the program, because parts of it will undoubtedly be changed after signature. Therefore, he recommended that the President sign a "cover memorandum" and that someone else, such as Judge Clark, sign the actual Plan of Action.

Mr. Schmults, DOJ member, stated that he was in total agreement. He pointed out that much of the detailed programs contained in the Plan were put in by the Agencies without benefit of the "scrubbing down" they would normally get through the regular budget process. Additionally, he expressed reservations about the President embracing significant expenditures for unpopular programs, such as blast shelter analyses contained in the civil defense portion of the Plan (page 41). He therefore concurred in the proposal that the President endorse the goals of the Plan, while letting someone else sign it. The FEMA and DOD representatives also expressed concurrence in the proposal.

In further discussion, General Boverie asked Mr. Wright, if he interpreted the language in the promulgation statement to mean that approval of the Plan of Action will exempt the items requiring additional funding in FY85 from the standard OMB budget reviews.

Mr. Wright indicated that it would be his recommendation to accept those items listed in FY84 and, where necessary, slip their funding. The funds would be identified by OMB and scrubbed through the normal process for the FY85 budget.

Mr. Giuffrida, in continuing the budget discussion, suggested that OMB take part in the two-day conferences scheduled in the Industrial Mobilization measure on restructuring the National Defense Stockpile (page 10 of the Plan). It was agreed that OMB would be invited to take part in the conferences and that the milestones would be changed to reflect that.

Mr. Mares suggested that it would be beneficial for the Secretariat to develop a macro-level priorities listing which cuts across the various planning areas. In the event that the Board has to rule on which measures will get funding, the members would then have the benefit of the priorities established by the Working Groups for each measure. The members concurred in the case of those measures requiring additional funding.

Mr. Savas, HUD representative, suggested that an index be developed as an attachment to the plan showing which agencies are responsible for the steps to accomplish each milestone. The members also concurred in the proposal.

Mr. Miller, acting DOI member, expressed concern about the imminent expiration of the Defense Production Act and how that will affect the emergency mobilization preparedness program. General Stilwell indicated that OMB, FEMA, and DOD are working several strategies to obtain an extension rather than a modification to the Act at this time. He indicated that the objective is to keep the Act alive and that the Agencies are actively pursuing that goal.

Mr. Thomas called attention to revised language distributed prior to the meeting on the emergency communications measure for initiating a series of government/industry conferences to identify ways of accomplishing specific emergency telecommunications preparedness objectives (page 71 of the Plan). He explained that the White House staff had proposed revised language for the implementation measure different from that in the third draft. There were no objections to the revised language.

Mr. Thomas stated that an attempt will be made to accommodate all of the issues discussed at the meeting, and a fourth draft will be circulated with appropriate revision for Agency comments. He stated further that, not having heard any objections to the contrary, those measures in the Plan which are to be accomplished within budget, are now approved. He expressed the hope that another meeting would not be necessary to obtain final Board approval of the entire Plan, but if there were substantive objections another meeting would be scheduled.

The meeting adjourned at 5:10 p.m. Attendance list is attached.

Attachment

WITHDRAWAL SHEET

Ronald Reagan Library

Collection Name

WHITE HOUSE OFFICE OF RECORDS MANAGEMENT
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252090	LIST ATTENDANCE, PARTIAL	1	1/12/1983	B3

Freedom of Information Act - [5 U.S.C. 552(b)]

B-1 National security classified information [(b)(1) of the FOIA]

B-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]

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B-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]

B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

ATTENDANCE LIST
EIGHTH BOARD MEETING
JANUARY 12, 1983
INDIAN TREATY ROOM 474
4:00 - 4:50 P.M.

(ALT)	Richard Boverie - Acting Chairman	National Security Affairs
(ALT)	Jerome W. Van Gorkom	Department of State
(ALT)	Roger Mehle	Department of the Treasury
(ALT)	Richard Stilwell	Department of Defense
	Edward C. Schmults	Department of Justice
	Daniel Miller	Department of the Interior
(ALT)	George Bickerton	Department of Agriculture
(ALT)	Lawrence J. Brady	Department of Commerce
(ALT)	Alfred Zuck	Department of Labor
	Dale Sopper	Department of Health and Human Services
(ALT)	Emanuel C. Savas	Department of Housing and Urban Development
	Darrell M. Trent	Department of Transportation
	Jan W. Mares	Department of Energy
	Gary L. Jones	Department of Education
	Joseph R. Wright	Office of Management and Budget
(ALT)		Central Intelligence Agency
(ALT)	Horace Russell	National Security Council Staff
(ALT)	Donald L. Felt, RADM	Organization of the Joint Chiefs of Staff
(ALT)	Ronald Frankum	Office of Science and Technology Policy
	Louis O. Giuffrida	Federal Emergency Management Agency
	Donald J. Devine	Office of Personnel Management
	Lee Thomas, Executive Secretary	Emergency Mobilization Preparedness Board
(BS)	John P. Chase	Environmental Protection Agency
(BS)	Alexander J. Eucare	General Services Administration
(BS)	Robert L. Rosenberry	Veterans Administration
(BS)	Thomas Stanley	Federal Communications Commission

ALT - Alternate

BS - Observer

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8/15/01
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EMERGENCY MOBILIZATION PREPAREDNESS BOARD
Washington, D.C. 20472

February 25, 1983

MEMORANDUM FOR: Board Liaison Officers
Working Group Chairmen and Points of Contact
Non-Member Participating Agency Points of Contact

FROM: Dennis B. Green *Dennis B. Green*
Deputy Director for Administration
and Program Support

SUBJECT: Schedule of Board and Working Group Activities

The current Schedule of Board and Working Group (WG) Activities reported for the period February 28, 1983, through April 8, 1983, is forwarded for your information.

Also attached are the minutes of the Health WG Manpower Task Force Meeting dated February 1, 1983.

Attachments

DO NOT WRITE IN THESE SPACES

'83 FEB 28 A11 :00

EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Schedule of Board and Working Group Activities
Reported for the Period
February 28, 1983, through April 8, 1983

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
2/28/83	10:00 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Emergency Authorities Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
3/2/83	2:00 PM	Federal Center Plaza, Rm. 428	Civil Defense WG, Taskgroup C - Emergency Public Information and Education Meeting	Veronica Moreland (FEMA) 287-3885	Members	
3/3/83	10:00 AM	Patrick Henry Bldg., Rm. 10017	Human Resources WG, Labor Force/Labor Market Subgroup Meeting	Gerard Smith (DOL) 376-6303	Members	
3/3/83 TENTATIVE	10:00 AM	Federal Center Plaza, Rm. 428	Civil Defense WG, Taskgroup B - Enhanced Civil Defense and Crisis Relocation Planning Meeting	Veronica Moreland (FEMA) 287-3885	Members	
3/11/83	2:00 PM	Federal Center Plaza, Rm. 331	Civil Defense WG Meeting	Veronica Moreland (FEMA) 287-3885	Members	
3/11/83	2:00 to 4:00 PM	DCA Headquarters 8th and So. Courthouse Rd., Arlington, VA Management Infor- mation Center 4th Floor	Emergency Communications WG Meeting	Cher Terry (NCS) 692-9274	Members	

FTRI - Federal Triangle Building

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>ACTIVITY</u>	<u>ACTIVITY COORDINATOR (Name/Org/Phone)</u>	<u>INVITEES/ORG.</u>	<u>REMARKS</u>
3/14/83	10:00 AM	Patrick Henry Bldg., Rm. 4000	Human Resources WG, Information Systems/ Skills Identification Subgroup Meeting	Ronald E. Kutscher (DOL) 272-5381	Members	
3/15/83	10:00 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Immigration, Customs and Int'l Agreements Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
3/16/83	10:00 AM	Federal Center Plaza, Rm. 622	Government Operations WG Meeting	Audrey J. Reeg (FEMA) 287-3981	Members	
3/16/83	2:00 PM	Federal Center Plaza, Rm. 428	Civil Defense WG, Taskgroup C - Emergency Public Information and Education Meeting	Veronica Moreland (FEMA) 287-3885	Members	
3/22/83	1:30 PM	Federal Center Plaza, Rm. 331	Civil Defense WG, Taskgroup D - Protection of Industrial Capability Meeting	Gene Lupia (FEMA) 287-0035	Members	
3/30/83	9:30 AM	FTRI 315 9th St., NW Fifth Floor Conference Rm.	Law Enforcement and Public Safety WG, Emergency Resources Subgroup Meeting	Robert Payne (DOJ) 633-4535	Members	
4/7/83	2:00 PM	Humphrey Bldg., Rm. 729G	Health WG Meeting	Thomas Reutershan (HHS) 443-1167	Members	

Note: Date and room numbers are frequently changed at the last minute, so it is suggested that persons planning to attend a listed activity contact the Activity Coordinator to verify that the schedule has not been changed.

MINUTES

February 1, 1983

HEALTH MANPOWER TASK FORCE Principal Working Group on Health

Time/Place: 9:30 - 11:30 a.m.
February 1, 1983, Parklawn Building
Third Floor Conference Room I

Attendance:

1. Task Force Members: Dr. Whiteside, Chairman; Ms. Murphy; Colonel Schuman; Mr. McLaughlin; Mr. Schaeffer; Colonel Haase; and Mr. Biedenkapp
2. Other Participants: Mr. Belue, Point of Contact; Dr. Mahoney; Mr. Miskel; Mr. Reutershan, and Ms. Gainor

Agenda: (copy attached)

Meeting Summary

Dr. Whiteside called the meeting to order and welcomed the participants to the third session of the Health Manpower Task Force. Following introduction of the participants, he briefly reviewed the implementing milestones in the plan of action and noted recent changes in the due dates of certain tasks. These changes were necessary due to budget constraints placed on Health Manpower Task Force activities. The completion date of these particular tasks was advanced to fiscal year '85.

After several announcements, Dr. Whiteside discussed the purpose of the meeting. The Chairman proposed that the paper on "Medical Assistance Teams" serve as the basis for drafting a guidance paper on the composition, implementation, and operations of medical assistance teams for use in major emergencies. The paper, drafted by Dr. Louis E. Mahoney, was distributed to members of the Task Force prior to the meeting. Dr. Whiteside requested the members to discuss their concerns or identify defects so that the paper could be revised before the next meeting of the Principal Working Group on Health. He proposed that the draft paper, with revisions, be presented to the PWGH for its consideration at the February 10 meeting. While the paper may require further work, the PWGH will be requested to approve in principle the concept of medical assistance teams.

Mr. Miskel made a brief progress report on Emergency Mobilization Preparedness Board activities (EMPB). He indicated that while agencies are faced with certain budget constraints, work of the Task Force should continue as it is outlined in the revised plan of action. Activities that require additional funds should be deferred to another fiscal year when funds will be available. Due dates for submission of Task Force materials have been adjusted to accommodate for lack of funds in connection with certain activities. He also stated that the revised National Plan of Action will be presented next week to the President for his signature.

Mr. Reutershan gave a status report on the activities of the Principal Working Group on Health. He distributed a revised copy of the concept paper on the "National Disaster Medical System" and stated that Dr. Brandt will formally submit it to the EMPB for approval. It was noted that the list of medical facilities in the concept paper has been revised by the Facilities Task Force. In addition, Mr. Reutershan briefly described the progress on establishing the National Technical Center for Disaster Health Care Research at the Uniformed Services University of Health Sciences. Establishment of the center was proposed by the PWGH and is jointly sponsored by the Federal Emergency Management Agency (FEMA), the Department of Health and Human Services (DHHS), the Department of Defense (DOD), and the Veterans Administration (VA). It was reported that FEMA and HHS have approved the plan with approval expected within a short time from DOD and the VA. The center will begin operating as soon as all of the interagency agreements have been signed.

Following these reports, Dr. Mahoney began his presentation of the draft paper on medical response teams by showing a video tape entitled "Wounded Eagle" and a series of color slides. This brief presentation was a visual illustration of personnel and hardware necessary in a disaster situation. Dr. Mahoney's presentation is summarized as follows:

Medical assistance teams are the critical missing element in the national medical disaster system scheme.

California illustrates conventional civilian mass casualty care practices. Rescue and first aid services are provided by fire and law enforcement agencies. The first point of medical care is the "casualty collection point" (CCP), where triage and stabilization take place. From the CCP patients are transported to "disaster support areas" (DSAs) where they are further sorted, emergency surgical care rendered. From the DSA, patients are evacuated to receiving points in undamaged parts of the State. Here they are met by reception teams and distributed to hospitals capable of definitive care.

Military concepts of mass casualty care are basically similar.

Medical care related to casualty flow can be differentiated into distinct functions. A victim is first rescued and given necessary first aid in the field. He is then triaged at a casualty collection point and receives whatever medical stabilization is essential before evacuation. Subsequent to evacuation he receives definitive medical care at an appropriate hospital. At some points in the system patients who are not fit for transport are side-streamed for surgical stabilization. At all medical care sites, patients triaged into lower priority grades must be held for transport. The NDMS is concerned only with casualty clearing, surgical stabilization, and medical staging. These functions require organized and equipped teams of skilled people.

A casualty clearing team is a unit organized and equipped to triage and stabilize casualties for transport to definitive care. It may have capability to do limited lifesaving surgery to stop bleeding or restore ventilation. This unit must have limited self-sufficiency to operate in the environment of a disaster. The Army's Medical Clearing Company is the best model of an organized team for this function. A civilian equivalent is sketched in Appendix Section 1 of the document. This team would comprise 102 personnel, 60 to 75 of whom need to be in the core team; between 25 and 40 can be locally recruited volunteers. This team can staff a CCP holding 250 patients, or it can be divided into three sub-units if it is necessary to staff more CCPs with lower patient capacity.

A surgical team should be a self-sufficient medical and surgical unit capable of handling a variety of immediate life-threatening conditions by medical or surgical means. The Mobile Army Surgical Hospital (MASH) is the best model of a team for this function. A civilian equivalent can be organized by eliminating the purely military staff and equipment of the MASH, and eliminating its intrinsic transport. Such a "Mobile Emergency Surgical Hospital" might consist of 17 physicians and 41 nurses, 5 health administrators, 105 other health care technical staff, and 47 support staff.

At each transport node an organized unit must receive patients, re-triage them and side-stream any requiring immediate intervention, and shelter and care for the remainder while they await outgoing transport. It would be practical to train the clearing unit also in staging operations, and use it alternatively for this purpose.

There must be both regular Federal forces and volunteer units; States and local governments could be incorporated into the system. Sponsors of voluntary teams should concentrate on casualty collection and staging. The American Red Cross and major professional societies would probably participate for public relations reasons, and ask only a little help in recruitment and training.

Demonstration teams should be formed and evaluated in CHCHS or NDMS exercises next fiscal year.

The Health Manpower Task Force recommends five specific concepts to PWGH for consideration:

1. Formation of assistance teams from government and private sources.
2. Configuration of teams for casualty clearing, surgical services, and medical staging.
3. Tentative capability, staffing, and equipment patterns for each type of team, subject to later revision at staff level.
4. Pilot teams should be developed for evaluation in CMCHS or NDMS exercises contemplated for FY 84.
5. An advisory body should be formed, including representation of all major public and private sector organizations interested in emergency health manpower.

There were a number of comments and questions raised during the discussion; however, the participants agreed in principle with the concept presented in the draft paper. The paper has been revised to include Col. Haase's recommendation that an advisory body be formed of all major public and private sector organizations interested in emergency health manpower.

The Chairman adjourned the meeting.

DRAFT
AGENDA

HEALTH MANPOWER TASK FORCE
Principal Working Group on Health

Tuesday, February 1, 1983

9:30 - 11:30 a.m.

Conference Room I

3rd Floor

Parklawn Building

5600 Fishers Lane

Rockville, MD

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|---|-----------------------------------|
| 1. Call to Order and Introductions | Dr. Daniel F. Whiteside, Chairman |
| 2. Progress report from Emergency
Mobilization Preparedness Board
on Plan of Action | Mr. James Miskel |
| 3. Status Report on Principal Working
Group on Health Task Force Activities | Mr. Thomas P. Reutershan |
| 4. Discussion of Draft Paper on Medical
Response Teams for Use in Major
Emergencies | Dr. Louis E. Mahoney |
| 5. Conclusion | Dr. Daniel F. Whiteside |

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EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

FEB 18 1983

MEMORANDUM FOR: BOARD MEMBERS
WORKING GROUP CHAIRMEN
FROM: *John R. Lilley II, for*
Lee M. Thomas
Executive Secretary
SUBJECT: Implementation Measures Matrix

Attached is the updated Implementation Measures Matrix. The matrix shows lead and participating agency involvement for each milestone listed in the National Plan of Action.

Based on agency comments received by the Secretariat, milestones in the following implementation measures were revised:

A-1 and 3	G-1, 5, 6, 7, and 11
B-1, 2, 3, 4, and 5	H-1, 2, 3, 4, and 5
C-1, 2, 3, 4, and 5	J-4, 6, and 7
D-1, 2, 3, and 4	L-1
E-1, 2, 3, and 4	M-1, 2, 4, and 5
F-1 and 3	

The matrix is provided for information purposes and as a means of alerting agencies to their involvement in Plan of Action milestones. Lead agencies should assure that participating agencies are aware of their responsibilities.

Please review the matrix and provide any additional comments or changes to Jack Lilley, Director of Secretariat Operations.

Where there may be questions regarding lead or participating agency involvement in milestones, the agencies concerned should attempt to resolve them at the Liaison Officer or Point of Contact level. Agreed upon changes for inclusion in future updates of the matrix, or questions which can not be resolved by the concerned agencies, should be transmitted to Mr. Lilley for appropriate action.

Attachment

cc: Liaison Officers
Points of Contact

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HOUSE OF CONGRESS
OFFICE OF THE CLERK

'83 FEB 22 A8:39

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NATIONAL PLAN OF ACTION

IMPLEMENTATION MEASURES MATRIX

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ORGANIZATIONS

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Implementation Measure		Mile-stones	D O S	T R E A S	D O D	D O J	D O I	U S D A	D O C	D O L	D H S	D H U	D O T	E D	O M B	C I T A	S T O R	E N S P C	O C D A	C O J C S	N O R S T A	G V S A	V E P A	F E S M F	N O P C M C	F U S C P S	S S R C S	F N R C S	N N T S I A	N C S O E	REMARKS		
Page No																																	
43	F-1	a			P																				L								
		b			P																				L								
		c	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	
		d																							L								
		e			P	P	P	P	P	P	P	P	P	P	P									P	P	L		P					
		f	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	
		g	P	P	P	P	P	P		P	P	P		P	P										L								
		h			P																				L								
		i																				P			L								
45	F-2	a			P																				L								
		b			P																				L								
		c			P				P																L								
		d			P				P	P															L								
		e			P																				L								
		f			P																				L								
		g																							L								
		h			P																				L								
		i																							L								
		j																							L								
47	F-3	a			P	P																			L								
		b			P	P	P																		L								
		c			P	P	P																		L								
		d			P	P	P																		L								
		e			P	P																			L								
		f			P	P																			L								
		g			P	P	P																		L								
		h			P	P	P																		L								
		i			P	P	P																		L								
		j			P	P	P																		L								
		k			P	P	P																		L								

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ORGANIZATIONS

Implementation Measure		Milestones	D	T	D	D	D	U	D	D	D	D	D	E	O	C	S	E	N	O	C	O	N	O	G	V	E	F	N	O	F	U	S	F	N	N	N	C	O	REMARKS				
Page No			S	R	O	O	O	S	O	O	H	H	O	O	D	M	I	T	O	S	P	E	J	R	S	A	A	P	E	S	P	C	S	S	R	C	T	S	A		E	R		
49	G-1	a																											L															
		b					P																					P	L															
		c					L																					P	P															
		d					L																						P															
50	G-2	a					L																																					
		b					L																																					
		c					L																																					
		d					L																																					
51	G-3	a					L																																					
		b					L																																					
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		d																									L																	
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		f																									L																	
		g																									L																	
53	G-4	a					P																					L																
		b					L																																					
		c					P																					L																
		d					P																				P	L														P		
		e																										L																
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		g																										L																
		h																										L																
		i																										L																
		j																										L																
55	G-5	a																							P		L																	
		b			P	P	P	P	P	P	P	P	P	P	P								P		P	P	P	L			P	P			P			P						

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- ORGANIZATIONS

Implementation Measure		Milestones	D O S	T R O A S	D O J	D O I	D O D A	D O C	D O L	D H S	D H D	D H U	D O T	D O E	E D	O M B	C I T	S E R	E O P	N O S	O P C	C E D	O N A	C J C	N R S	O S T	G S A	V A	E P A	F E M A	N S F	O P C	F C M	U S P	S S	F R B	N C T	N T S	N I A	C S O	E		REMARKS															
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	G-5	c	P	P		P	P		P	P	P	P	P																P		L																											
		d		L																												L																										
		e																														L																										
		f	P	P		P	P		P	P	P	P	P															P	P		L																											
		g		L																																																						
		h	P	P		P	P		P	P	P	P	P																P		L																											
57	G-6	a																										P			L																											
58	G-7	a		L										P																																												
		b		L																																																						
59	G-8	a		P				P																								L																										
		b																														L																										
		c				L																										P	P																									
		d				L																										P																										
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		g																														L																										
61	G-9	a																															L																									
		b				L																										P																										
		c				P																										L																										
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		e				P																										L																										
		f																														L																										
		g																														L																										
		h																														L																										
63	G-10	a	P	P		P	P	P	P	P	P	P	P																		L																											
		b		L																																																						
		c		P																												L																										

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(L) Lead (P) Participation

ORGANIZATIONS

Implementation Measure		Milestones	D O S	T R E A S	D O J	D O I	D O S A	D O C	D O L	D H H S	D H U D	D O O T E	E D	O M B	C I A R	S T O P	E O S P C	N O C E J R S A C C S	O N O S S A P	G V E F N O F U S F N N C	A P E S P C S S R C T I A E	REMARKS																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
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ORGANIZATIONS

Implementation Measure		Milestones	D	T	D	D	D	U	D	D	D	D	D	E	O	C	S	E	N	O	C	O	N	O	G	V	E	F	N	O	F	U	S	F	N	N	N	C	O	T	REMARKS
Page No			S	R	O	O	O	S	O	O	H	H	O	D	M	I	T	O	S	P	E	J	R	S	S	A	A	P	E	S	P	C	S	S	R	C	T	S	A	E	
65	H-1	a	P	P	P	P	P	P	P	P	P	P	P	P	P								P	P	P	P	P	L	P	P	P	P	P	P	P				P		
		b	P	P	P	P	P	P	P	P	P	P	P	P	L								P	P	P	P	P	P	P	P	P		P	P	P				P		
		c				P																						L													
		d				P																						L													
		e	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
		f				P																						L													
		g	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
		h				P																						L													
67	H-2	a				P																						L													
		b	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
		c				P																						L													
		d	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
		e				P																						L													
		f	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
68	H-3	a				P																						L													
		b	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
		c				P																						L													
		d	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
		e				P																						L													
		f				L																																			
		g	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	
		h	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
70	H-4	a				P	P																					L													
		b	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	L	P	P	P	P	P	P	P	P	P	P	P	P	
		c				P																						L													
71	H-5	a				P																						L													

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ORGANIZATIONS

Implementation Measure		Milestones	D O S	T R O S	D O J	D O I	U S A	D O C L	D O H S	D O H U D	D O O T E	E O D	O C M I T B A R	S E T O S P C	N O S P E D A C	C O N J C S	N O R S T A	G S A	V A P A M A	E F S F M C	N O P C S	F U S C P S	S S R B S	F N C S A	N N T I A	N N S O E	REMARKS	
Page No																												
72	J-1	a	P	P	P	P		P	P		P	P	P		P	P	P	P		L		P	P		P	P	P	
		b	P	P	P	P		P	P		P	P	P		P	P	P	P		L		P	P		P	P	P	
		c	P	P	P	P		P	P		P	P	P		P	P	P	P		L		P	P		P	P	P	
73	J-2	a	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
		b	P	P	P	P		P	P		P	P	P		P	P	P	P		L		P	P		P	P	P	
		c	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	P	L	
		d	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		e	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
74	J-3	a	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
		b	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
		c	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
		d	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
75	J-4	a	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
		b	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
		c	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		L	P	P	
76	J-5	a	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		b	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		c	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		d	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		e	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		f	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
78	J-6	a	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		b	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	
		c	P	P	P	P		P	P		P	P	P		L	P	P	P		P		P	P		P	P	P	
		d	P	P	P	P		P	P		P	P	P		P	P	P	P		P		P	P		P	L	P	

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ORGANIZATIONS

Implementation Measure		Milestones	D	T	D	D	D	U	D	D	D	D	D	E	O	C	S	E	N	O	C	O	N	O	G	V	E	F	N	O	F	U	S	F	N	N	N	C	REMARKS	
Page No			S	R	O	O	I	O	O	H	H	O	O	D	M	I	T	O	S	P	E	J	R	S	S	A	A	P	E	S	P	C	S	S	S	R	C	T		A
79	J-7	a	P	P	P	P		P	P				P	P	P				P	P	P		P	P			P			P	P				L	P	P			
		b	P	P	P	P		P	P				P	P	P				P	P	P		L	P			P			P	P				P	P	P			
		c	P	P	P	P		P	P				P	P	P				P	P	P		P	P			P			L	P				P	P	P			
		d	P	P	P	P		P	P				P	P	P				P	P	P		P	P			P			L	P				P	L	P			
		e	P	P	P	P		P	P				P	P	P				P	P	P		P	P			P			P	P				L	P	P			
80	J-8	a	P	P	P	P		P	P				P	P	P				P	P	P		P	P			P			P	L				P	P	P			
		b	P	P	P	P		P	P				P	P	P				P	P	P		P	P			P			P	L				P	P	P			
		c	P	P	P	P		P	P				P	P	P				P	P	P		P	P			P			P	L				P	P	P			

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ORGANIZATIONS

Implementation Measure		Milestones	D	T	D	D	D	U	D	D	D	D	D	D	E	O	C	S	E	N	O	C	O	N	O	G	V	E	F	N	O	F	U	S	F	N	N	N	C	A	R	REMARKS																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																										
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94	M-1	a			P					L																P		P																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								</

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