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March 17, 1987

Dear Mr. Mayor:

I appreciate your letter of encouragement  
and your generous offer of assistance.

I'll bet there were times, <sup>while</sup> when we were  
young men in Tennessee when we wouldn't  
have dared dream what has become of us  
in Washington.

I look forward to working with you.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Marion Barry, Jr.  
Mayor of the District of Columbia  
Washington, DC 20004

HHB/ckb (3HHB)

March 17, 1987

Dear Bill:

Thanks very much for your letter.

I remember visiting you in Austin not long after you became Governor the first time, and I had hoped to pay a similar visit upon your triumphant return.

My plans have obviously been changed for me, but I still hope to see you one day soon.

Thank you for your very thoughtful letter and for your prayers. I've enjoyed being an honorary Texan through my association with Vinson & Elkins, and I'll try to make all my fellow Texans proud of me.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable William B. Clements, Jr.  
Governor of Texas  
Austin, TX 78701

HHB/ckb (3HHB)

March 17, 1987

Dear Alan:

I appreciate your note, and you may be certain I will be calling on you early and often for assistance.

Thanks for your encouragement, and I look forward to working with you to make these next two years productive and successful for all concerned.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Alan Cranston  
Assistant Majority Leader  
United States Senate  
Washington, DC 20510

HHB/ckb (3 HHB)

March 17, 1987

Dear Sil:

I appreciate your letter and your kind words, and I look forward to working with you again.

I trust we can count on the Massachusetts delegation to continue its unswerving support of the President's program. Please advise.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Silvio O. Conte  
House of Representatives  
Washington, DC 20515

HHB/ckb (3HHB)

March 17, 1987

Dear Walter:

I appreciate the telegram and the  
encouraging words.

I appreciate also the offer of assistance.  
I'll need it.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Walter Abendschein, M.D.  
5151 Palisade Lane  
Washington, DC 20016

HHB/ckb (3HHB)

March 17, 1987

My dear Mr. Ambassador:

Thank you very much for your special letter.

I recall with great fondness and admiration your service here in Washington, most especially the fine dinner you hosted for Prime Minister Gandhi.

I trust your work at NIAS is going well, and I hope the same will be said of my work here after the excitement of the first few weeks yields to the hard work of the next 22 months.

I am not sure Bohemian Grove is in the cards for me this year, but I appreciate the invitation nevertheless, and I look forward to seeing you again.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable K. S. Bajpai  
Distinguished Visiting Fellow  
N.I.A.S.  
Neyboomlaan 1, 2242 PR  
Wassenaar  
Holland

HHB/emu

March 17, 1987

Dear Lloyd:

I don't know what you're doing in London, but I hope you won't be there long.

I count you among the wisest of Washington's wise men, and I look forward to picking your magnificent brain one day soon.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Lloyd N. Cutler  
Wilmer, Cutler and Pickering  
2445 M Street, N.W.  
Washington, DC 20037-1420

HHB/ckb



March 17, 1987

Dear Pete:

You are too late.

I have already told Don Rumsfeld he is welcome to my portion of the chicken and peas on the campaign trail.

But I appreciate your letter and your offer of assistance, which I will take more seriously than you may have intended.

Good luck with your campaign.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Pete du Pont  
Post Office Box 1988  
Rockland, DE 19732

HHB/ckb (3HHB)

March 17, 1987

Dear Mr. Ebel:

Thank you for your very thoughtful letter.

It's a special honor to serve this President, as you know, and I'll do my best.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Wilfred L. Ebel  
Acting Director of Selective Service  
Washington, DC 20435

HHB/ckb

March 17, 1987

Dear Jim:

Thank you for your letter. I might say I wish I had been at the Plaza Athenee in Paris reading about your appointment last Saturday, but I trust you and Mary will live the good life for us by proxy for awhile.

I regret having to leave the AT&T board, but I hope we will find other ways of getting together in the coming months.

Thanks for your friendship and your encouragement. They mean a lot.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. James H. Evans  
Suite 2005  
375 Park Avenue  
New York, NY 10152

HHB/emu

March 17, 1987

Dear Tommy:

Yours may be the most enthusiastic letter I've gotten since I came here, and I appreciate it.

What will be interesting, of course, will be to see if you get another unanimous verdict two years from now.

I hope we can get together before that.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Thomas F. Frist, Jr., M.D.  
Chairman and Chief Executive Officer  
Hospital Corporation of America  
Post Office Box 550  
Nashville, TN 37202-0550

HHB/ckb

March 17, 1987

Dear Avron:

Thanks very much for your telegram.

Keep in touch.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Avron Fogelman  
5400 Poplar Avenue  
Memphis, TN 38119

HHB/ckb (3HHB)

March 17, 1987

Dear Fitz:

Thanks for your mailgram.

I'm glad EPA's Office of International Activities is in capable hands. I wish I could say the same for this office.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Fitzhugh Green  
3630 Prospect Street, N.W.  
Washington, DC 20007

HBB/ckb (3HBB)

March 17, 1987

Dear Billy:

You are, as always, an inspiration. I hope there's more where that came from.

I'll not trouble you with the burdens of this new responsibility, because the man who truly bears the burdens works down the hall.

But I would very much appreciate your prayers and your counsel. You've been a light for the nation for a long time, and I'm honored to be your friend.

Best to Ruth.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Reverend Billy Graham

Montreat, NC 28757

HHB/ckb (3HHB)

March 17, 1987

Dear John:

As you can see, I took the advice of your letter of February 27. Now what do I do?

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. John Jay Hooker  
Hooker Enterprises  
Suite 206  
3401 Tamiami Trail North  
Naples, FL 33940

P.S. Thanks for your thoughtful telegram of support.

HHB/ckb-jfc (3HHB)



March 17, 1987

Dear Chic:

Thanks for your note.

I know the 100 percent approval you speak of won't last, if it exists now, but it's been a heartwarming welcome back to public life in any event.

I appreciate the kind words, and I look forward to working with you again.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Chic Hecht  
United States Senate  
Washington, DC 20510

HHB/ckb (3HHB)

March 17, 1987

Dear Rawleigh:

Answering your letter is no bother.

I regret having to resign both the AT&T and Mayo boards, but I know I leave them in capable hands.

Thanks for the words of encouragement. Keep them coming.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Rawleigh Warner, Jr.  
Post Office Box 1910  
Hobe Sound, FL 33455

HHB/ckb (3HHB)

March 17, 1987

Dear Bill:

Thank you for your very thoughtful letter.  
It means a great deal to me.

It is a special honor to serve this  
President, as you know, and I will do my  
best to assist him in the great work yet  
to be done.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable William A. Wilson  
10475 Bellagio Road  
Los Angeles, CA 90077

HHB/ckb (3HHB)

March 17, 1987

Dear Nancy and Jimmy:

Thank you for your note.

I tell people with equal pride that Jimmy is one of my teachers, and I can tell you after two weeks on this job that I still have a lot to learn.

It's a great honor to serve this President, and I'll do my best.

I don't know if I'll be able to make your party, much as I want to and hard as I will try, but I will be there in spirit if not in person.

Joy sends her best.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. Jimmy Walls  
Condo 1102  
5709 Lyons View Pike  
Knoxville, TN 37919

HHB/ckb (3HHB)

March 17, 1987

Dear Jack:

Thanks for your letter, and welcome back.

I appreciate the lengths to which you went to get the news of my appointment, but doubt that Lew Wasserman would.

As an old hand around here, your counsel will be especially valuable in my new situation, and I'll be in touch.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Jack Valenti  
President and Chief Executive Officer  
Motion Picture Association of America, Inc.  
1600 I Street, N.W.  
Washington, DC 20006

HHB/ckb

March 17, 1987

Dear Cy:

Your letter means a great deal to me, and I appreciate the encouragement.

Your own service in this city set a standard for honor, civility and distinguished achievement which is probably impossible to meet, but to which I will do my best to repair.

Best to Gay.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Cyrus R. Vance  
One Battery Park Plaza  
New York, NY 10004

HHB/ckb (3HHB)

March 17, 1987

Dear Luke:

Thanks for the telegram and the offer of assistance.

Don't be surprised if I take you up on it.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Luke Simons  
J. C. Bradford and Company  
330 Commerce Street  
Nashville, TN 37201

HHB/ckb (3HHB)

March 17, 1987

Dear George:

Thank you for your letter.

At our last meeting in your office, this was the farthest thing from my mind, but after a couple more years I may get the hang of it.

You know how much I admire and appreciate what you've done for the country over a long and distinguished career, and I look forward to working with you and the President to finish our work with honor and success.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable George P. Shultz  
Secretary of State  
Washington, DC 20520

HHB/ckb (3HHB)



March 17, 1987

Dear Bob:

Thanks for calling. Sorry I missed you.

I take seriously your offer of assistance  
and will be in touch.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Robert Strauss  
Suite 400  
1333 New Hampshire Avenue, N.W.  
Washington, DC 20036

HHB/ckb (3HHB)

March 17, 1987

My dear Sir Michael:

I am very grateful for your letter and for your kind words.

I have forsworn my own Presidential ambitions to help this President, but I appreciate your confidence and will try to merit it in my present situation.

It was a great pleasure meeting with you recently, and I hope we will have occasion for other such meetings in the future.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Sir Michael Sandberg  
Chairman  
The Hong Kong and Shanghai  
Banking Corporation  
Box 64  
Hong Kong

HHB/ckb (3HHB)

March 17, 1967

Dear Pete:

You know just what to say. I appreciate the encouraging words, and I hope we can get together sometime soon.

I value your counsel and look forward to it.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Peter G. Peterson  
Suite 3401  
375 Park Avenue  
New York, NY 10152

HHB/ckb (3HHB)

March 17, 1987

Dear Joan and Bob:

Thanks for your telegram. I brought my camera in the second day on the job, and I plan to keep it here for the duration.

We'll see how things develop.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. Robert Olden  
Olden Camera and Lens Company  
1265 Broadway  
New York, NY 10001

HHB/ckb (3HHB)

March 17, 1987

Dear Al:

Thanks very much for your letter.

I appreciate your confidence, and while my plans have obviously changed in the last couple of weeks, I'll try to help Save the Eagle in this new and very interesting station.

I look forward to seeing you again soon.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Al Louis  
Save the Eagle Project  
Post Office Box 120206  
Nashville, TN 37212

HHB/ckb (3HHB)

March 17, 1987

Dear Bob:

Thanks for your letter. I appreciate the encouragement and the offer of assistance.

If you can keep Iacocca in line, that'll be plenty.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Robert G. Liberatore  
Federal Policy and  
Legislative Affairs Director  
Chrysler Corporation  
Suite 930  
1100 Connecticut Avenue, N.W.  
Washington, DC 20036

HHB/ckb (3HHB)

March 17, 1987

Dear George and Beverly:

Thanks very much for your telegram.

Joy sends her best.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. George Koide  
520 South Sixth  
Burbank, CA 91501

HHB/ckb

March 17, 1987

Dear Danny:

Thanks for your telegram.

I appreciate the encouragement. Regards to  
D. A. Biglane.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Danny Jaber  
Post Office Box 20  
Natchez, MS 39120

HHB/ckb (3HHB)



March 17, 1987

Dear Mitch:

Thanks for your note. I look forward to working more closely with you again, and I appreciate the offer of help.

I'll need it, and I'll ask for it.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Mitch McConnell  
United States Senate  
Washington, DC 20510

HHB/ckb (3HHB)

March 17, 1987

Dear Frank:

Thanks for your note.

I'll do my best, and it will be good to be in more regular contact with you again.

I look forward to working with you.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Frank H. Murkowski  
United States Senate  
Washington, DC 20510

HHB/ckb (3HHB)

March 17, 1987

Dear Joanne and Stanley:

Thank you for the telegram and the encouraging words.

I hope there are more where those came from.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. Stanley Meier  
2721 Sanibel Place  
Gulf Breeze, FL 32561

HHB/ckb (3HHB)

March 19, 1987

Dear Gordon:

As you and Congressman Hyde today introduce our legislative proposal to further protect the lives of unborn children, you may be assured that you and those who have joined in this bipartisan effort have my sincere thanks and appreciation.

Together, we can bring to an end the tragedy of abortion in America. The enactment of this bill would be an important step toward the day when the right to life of unborn children is respected again by our Nation's laws.

I look forward to working with you toward passage of this vital legislation.

Sincerely,

The Honorable Gordon Humphrey  
United States Senate  
Washington, D.C. 20510

RWR:WLB:KRJ:hlb

March 19, 1987

Dear Henry:

As you and Senator Humphrey today introduce our legislative proposal to further protect the lives of unborn children, you may be assured that you and the more than fifty cosponsors who have joined in this bipartisan effort have my sincere thanks and appreciation.

Together, we can bring to an end the tragedy of abortion in America. The enactment of this bill would be an important step toward the day when the right to life of unborn children is respected again by our Nation's laws.

I look forward to working with you toward passage of this vital legislation.

Sincerely,

The Honorable Henry Hyde  
House of Representatives  
Washington, D.C. 20515

RWR:WLB:KRJ:hlb

March 20, 1987

Dear Chris:

Thanks for your letter and the kind words.  
Thanks also for the brevity, which I find  
increasingly valuable.

Don't be surprised if I call on your good  
counsel from time to time.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Warren Christopher  
Fifteenth Floor  
400 South Hope Street  
Los Angeles, California 90071-2899

HHB/emu

March 20, 1987

Dear Chris:

Thanks for your note and for the kind words.

I take seriously your offer of help and will be in touch.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Christopher J. Dodd  
United States Senate  
Washington, D.C. 20510

HHB/emu

March 20, 1987

Dear Scotty:

Thanks for your letter and the Reston clip.

I don't feel any draft and don't expect to,  
but I appreciate your enthusiasm and your  
offer of assistance in my present situation.

Hope to see you soon.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Scott L. Probasco, Jr.  
Chairman of the Board  
American National Bank  
and Trust Company  
Chattanooga, Tennessee 37401

HHB/emu



March 20, 1987

Dear Mr. Presser:

Thank you for your letter and your pledge of support. Both mean a great deal.

There is much yet for the President and the nation to accomplish in these next two years, and I look forward to assisting him in completing this challenging agenda.

I take seriously your offer of assistance and appreciate it.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jackie Presser  
General President  
International Brotherhood  
of Teamsters  
25 Louisiana Avenue, N.W.  
Washington, D.C. 20001

HHB/emu

March 20, 1987

Dear Jennings:

Thank you for your letter and for your understanding of my abrupt change of schedule.

I find the White House every bit as fascinating and challenging as I expected (and more), and the training and counsel you've given so generously over the years will stand me in good stead here.

I appreciate your friendship, as does the President, and I hope we can keep in close touch.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Jennings Randolph  
Suite 515  
1730 M Street, N.W.  
Washington, D.C. 20036

HHB/emu

March 20, 1987

Dear Hal:

Thanks for your letter and for the kind words.

I appreciate your reasons for not volunteering for full-time service just now, and appreciate as well your offer of "small" assistance. I don't think you can do anything small, but will keep the offer in mind nevertheless.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Harold B. Malmgren  
Suite 640  
1120 20th Street, N.W.  
Washington, D.C. 20036

HHB/emu

March 20, 1987

Dear Jules:

Thanks for your note.

I came here to "serve," and intend to.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jules Witcover  
The Baltimore Sun  
Suite 1100  
1627 K Street, N.W.  
Washington, D.C. 20006-1792

HHB/emu

March 20, 1987

Dear T:

You write great letters.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. T. A. Wilson  
Chairman of the Board  
The Boeing Company  
Seattle, Washington 98124

HHB/emu

March 20, 1987

Dear Lee:

Thanks for your note and your offer of assistance. I'll need all I can get.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Lee L. Verstandig  
3616 Davis Street, N.W.  
Washington, D.C. 20007

HHB/emu

March 20, 1987

Dear Bill:

Thanks for your letter and your understanding of my new situation.

I have very much enjoyed our association these past two years and trust the Advisory Council will get along splendidly in my absence. I fear the opposite may not be true.

Let's stay in touch.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. William A. Schreyer  
Chairman of the Board  
and Chief Executive Officer  
Merrill Lynch & Company, Inc.  
One Liberty Plaza  
165 Broadway  
New York, NY 10020

HHB/emu

March 20, 1987

Dear Bill:

I'm not sure congratulations is the right word, but it is truly an honor to serve this President, as you have long known.

I haven't sorted out my role with PFIAB but am certain that, one way or another, we'll be seeing a lot of each other.

I look forward to that.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable William French Smith  
333 South Grand Avenue  
Los Angeles, California 90071

HHB/emu