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November 17, 1987

Dear Mr. Stevenson:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement. 17

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. A. Robert Stevenson  
Vice President  
Government & Public Relations  
K Mart Corporation  
3100 West Big Beaver Road  
Troy, Michigan 48064

HBA  
HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW --  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Katz:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Abraham Katz  
President  
United States Council for  
International Business  
1212 Avenue of the Americas  
New York, New York 10036

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Mabry:


Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely, 

  
Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Guy O. Mabry  
Executive Vice President  
Owens-Corning Fiberglas Corporation  
Fiberglas Tower  
Toledo, Ohio 43659

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB (

November 17, 1987

Dear Mr. Oelman:

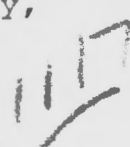
Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,



Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Bradford C. Oelman  
Vice President  
Corporate Relations  
Owens-Corning Fiberglas Corporation  
Fiberglas Tower  
Toledo, Ohio 43659

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: ~~Dan Crippen, WW~~  
cc: Lorraine Camarano - 61 OEOB



November 17, 1987

Dear Mr. Pistole:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Robert G. Pistole  
Vice President  
Corporate Engineering  
Owens-Corning Fiberglas Corporation  
Fiberglas Tower  
Toledo, Ohio 43659

HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Jack:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jack Carlson  
Executive Director  
American Association of  
Retired Persons  
1909 K Street, N.W.  
Washington, D.C. 20049

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: ~~Dan Crippen~~, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Murphy:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Gerald Murphy  
National Licensed Beverage Association  
309 North Washington Street  
Alexandria, Virginia 22314

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, ~~KW~~  
cc: Lorraine Camarano - 61 OEOB



November 17, 1987

Dear Mr. Engebretson:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

ABA

Mr. Gary D. Engebretson  
Executive Director  
Contract Services Association  
Suite 200  
1350 New York Avenue, N.W.  
Washington, D.C. 20005-4709

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Harper:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Charles M. Harper  
Chairman and Chief Executive Officer  
ConAgra, Inc.  
ConAgra Center  
One Central Park Plaza  
Omaha, Nebraska 68102

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, NW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Herman:

Thank you for your letter of October 26 and for the very kind words of support and confidence. I agree that there is still much to be accomplished, and it's good to have your encouragement.

I will be sure to pass along your letter addressed to the President so that he too is aware of your views and friendship. You can be sure that your interest is appreciated.

Warm regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Herman L. Reviere  
194 South Washington  
Ripley, Tennessee 38063

Enclosure: Unsigned photo of HHB

HHB/MO/CAD/AVH/jfc (pc2-c)

cc: Kathleen Connolly with incoming  
cc: Lorraine Camarano, 61 OEOB

November 17, 1987

Dear Dr. Pordy:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Leon Pordy, M.D.  
Chairman of the Board and  
Chief Executive Officer  
Chock full o'Nuts  
370 Lexington Avenue  
New York, New York 10017

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Hockaday:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Irvine O. Hockaday, Jr.  
President and Chief Executive Officer  
Hallmark Cards Incorporated  
Kansas City, Missouri 64108

HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, NW  
cc: Lorraine Camarano - 61 CEOB



November 17, 1987

Dear Mr. Hobart:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Larry Hobart  
Executive Director  
American Public Power Association  
2301 M Street, N.W.  
Washington, D.C. 20037

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OE0B

November 17, 1987

Dear Mr. Delaney:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Edward N. Delaney  
President  
The Bankers Committee for  
Tax Equality  
Suite 220  
1615 M Street, N.W.  
Washington, D.C. 20036

HNB/DCrippen/RRRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Collins:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Denver Collins, Jr.  
Chairman  
American Road & Transportation  
Builders Association  
525 School Street, S.W.  
Washington, D.C. 20024

MHB/DCrippen/RRRange/JCT/CAD/ptf5  
MHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Haley:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Clifton E. Haley  
President and  
Chief Operating Officer  
Budget Rent a Car Corporation  
200 North Michigan Avenue  
Chicago, Illinois 60601

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Sigler:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Andrew C. Sigler  
Chairman and Chief Executive Officer  
Champion International Corporation  
One Champion Plaza  
Stamford, Connecticut 06921

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, NW  
cc: Lorraine Camarano - 61 OEOB



November 17, 1987

Dear Mr. Aylward:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. David K. Aylward  
Executive Director  
Alliance for Capital Access  
Suite 704  
1919 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006

HNB/DCrippen/RRRange/JCT/CAD/bt15  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Lynch:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Frank W. Lynch  
Vice Chairman of the Board  
Northrop Corporation  
1840 Century Park East  
Los Angeles, California 90067

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, AW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Ms. Macdonald:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Sheila Macdonald  
Director, Government Relations  
National Taxpayers Union  
325 Pennsylvania Avenue, S.E.  
Washington, D.C. 20003

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Lamm:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Lester P. Lamm  
President  
Highway Users Federation for  
Safety and Mobility  
1776 Massachusetts Avenue, N.W.  
Washington, D.C. 20036-1993

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Eckel:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Keith Eckel  
President  
The Pennsylvania Farmers Association  
Camp Hill, Pennsylvania 17011

HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB



November 17, 1987

Dear Mr. Thomas:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. John P. Thomas  
Executive Director  
National Association of Counties  
440 First Street, N.W.  
Washington, D.C. 20001

HNB/DCrippen/RRRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, NW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Mr. Goldberger:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Stephen Goldberger  
Chairman of the Board  
Government Relations Office  
National Mass Retailing Institute  
1901 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: ~~Dan Crippen~~, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Gene:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Gene A. Murphy  
National Commander  
Disabled American Veterans  
National Service and  
Legislative Headquarters  
807 Maine Avenue, S.W.  
Washington, D.C. 20024

HNB/DCrippen/RRRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Dean:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Dean R. Kleckner  
President  
American Farm Bureau Federation  
Suite 800  
600 Maryland Avenue, S.W.  
Washington, D.C. 20024

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Tom:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Thomas J. Donohue  
President and Chief Executive Officer  
American Trucking Associations, Inc.  
2200 Mill Road  
Alexandria, Virginia 22314

HNB/DCrippen/RRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Red:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Red Cavaney  
President  
American Paper Institute  
Suite 210  
1250 Connecticut Avenue, N.W.  
Washington, D.C. 20036

HHB/DCrippen/RRRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB



November 17, 1987

Dear Barry:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Barry M. Cullen  
President  
National Forest Products Association  
Suite 210  
1250 Connecticut Avenue, N.W.  
Washington, D.C. 20036

HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Harry:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Harry Sullivan  
Senior Vice President and  
General Counsel  
Food Marketing Institute  
1750 K Street, N.W.  
Washington, D.C. 20006

HNB/DCrippen/RRRange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Bo:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Bo Roberts  
Events International  
1210 8th Avenue South  
Nashville, Tennessee 37203

HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 17, 1987

Dear Hamish:

I apologize for the delay in responding to your letter of September 22. Circumstances have been changing so rapidly that it has been difficult to give you a reply which won't have been overtaken by events by the time you receive it. Unfortunately, that is still the situation. However, I can fill you in on developments to this point.

As you know, we are now engaged in discussion with Congress to see if we can achieve some agreement that will continue last year's success in reducing the Federal budget deficit. The purpose of this first round of negotiations is to establish broad parameters of a possible agreement between the President and the Congress. If and when such an agreement is reached, there will be a second round of talks concerning the specifics of the package, including particular tax provisions. At that stage, I anticipate that Jim Baker will be our chief spokesman on tax issues. He will negotiate directly with the two tax-writing committees to see if we can come up with an acceptable bill.

The President has instructed all of us, as he has said publicly, that virtually everything should be on the table. Therefore, it would be a violation of those instructions for me to flatly rule out anything. I can tell you, however, that he has not said, nor has anyone in our negotiations, that an increase in excise taxes on cigarettes or beer would be acceptable.

Best regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Hamish Maxwell  
Chairman  
Philip Morris Companies, Inc.  
120 Park Avenue  
New York, NY 10017

HBB/Dan Crippen/LRC/ws 11HBB

cc: Lorraine Camarano - Rm. 61 - OEOB

November 17, 1987

Dear Carey:

Thank you for your letter of October 28. The purpose of this first round of negotiations is to establish broad parameters of a possible agreement between the President and the Congress on the budget. If and when such an agreement is reached, there will be a second round of talks concerning the specifics of the package, including particular tax provisions. At that stage, I anticipate that Jim Baker will be our chief spokesman on tax issues. He will negotiate directly with the two tax-writing committees to see if we can come up with an acceptable bill.

As I'm sure you're aware, there are several provisions in the existing bills that are cause for great concern. Obviously, we'll seek to remove them as we proceed. In the interim, I've taken the liberty of forwarding a copy of your letter to Don Chapoton who heads the tax policy shop at Treasury. I'll also make sure that Jim Baker is aware of your concerns.

It was good to hear from you again, and I hope we'll have a chance to meet when I next visit Chattanooga.

Warm regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. H. Carey Hanlin  
President  
Provident Life & Accident  
Insurance Company  
Chattanooga, TN 37402

cc: Don Chapoton (Treasury) w/copy of incmg. Jim Baker  
w/copy of incmg.

HHB/Dan Crippen/LRC/CAD/ws 11HHB

cc: Lorraine Camarano - Rm. 61 - OEOB

November 18, 1987

Dear Roger:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Roger B. Smith  
Chairman  
The Business Roundtable  
1615 L Street, N.W.  
Washington, D.C. 20036

HNB/DCrippen/ERange/JCT/CAD/ptf5  
HNB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB



November 18, 1987

Dear Ms. Gray:

Thank you for your thoughtful message. I appreciate your friendship, but I do not plan to run for office in 1988. It is my intention to serve President Reagan until the end of his term.

Your words of encouragement mean a great deal to me. Please accept my warm best wishes.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Stasia Gray  
747 Buffington Street  
Somerset, MA 02726

HHB/LRC/CAD/AVH/emuf  
HHB-17

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mrs. Newth:

Thank you for your thoughtful message. I appreciate your friendship, but I do not plan to run for office in 1988. It is my intention to serve President Reagan until the end of his term.

Your words of encouragement mean a great deal to me. Please accept my warm best wishes.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mrs. Robert H. Newth  
228 Twin Oaks Drive  
San Angelo, TX 76901

HHB/LRC/CAD/AVH/emuf  
HHB-17

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mr. Alloway:

Thank you for your recent message.

It was good of you to tell me where you stand on these significant issues. You have no idea how helpful it is for me to hear directly from the American people. I will share your comments with the appropriate members of the White House staff.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Samuel P. Alloway, Jr.  
Retreat Road at Route 206  
Vincentown, NJ 08088

HHB/SW/WJB/RKS/emuf  
HHB-3A

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mr. Schmidt:

Thank you for your recent message.

It was good of you to tell me where you stand on these significant issues. You have no idea how helpful it is for me to hear directly from the American people. I will share your comments with the appropriate members of the White House staff.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. George H. Schmidt  
3903 West 147th Street  
Hawthorne, CA 90250

HHB/SW/WJB/RKS/emuf  
HHB-3A

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Ms. Albert:

Thank you for your message and thoughtful words of support.

I appreciate your bringing your observations to my attention. I will be sure to share these views with the appropriate members of the White House staff.

Again, thank you for your interest and encouragement.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Loretta Albert  
65 Foxridge Road  
West Hartford, CT 06107

HHB/SW/WJB/emuf  
HHB-3

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mr. Wadsworth:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. William Victor Wadsworth  
Brittany Place  
Apartment 101  
8579 Greenbelt Road  
Greenbelt, MD 20770

HNB/SW/WJB/RKS/emuf  
HNB-1

cc: Lorraine Camarano - 61 OEOB



November 18, 1987

Dear Mr. Magnuson:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. C. Magnuson  
58 Front Street, North  
Issaquah, WA 98027

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mr. Winston:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Benjamin E. Winston  
4511 South Ocean Boulevard  
Highland Beach, FL 33431

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mrs. Turner:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mrs. Alison J. Turner  
6515 Stefanie Drive  
Dallas, TX 75225

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mr. Hunter:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jeremy Keith Hunter  
2922 Hermitage Avenue  
Fayetteville, NC 28304

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mr. Kelley:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Richard A. Kelley  
7 Woods End Road  
Rumson, NJ 07760

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mr. Taft:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Paul Taft  
Taft Broadcasting Corporation  
4808 San Felipe Road  
Houston, TX 77056

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB



November 18, 1987

Dear Mrs. Sheppard:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mrs. Lenore M. Sheppard  
6 Kenridge Avenue  
Toronto, Ontario  
Canada M8Y 2E3

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Mrs. Moore:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mrs. Charlotte Moore  
2600 Glencroft Road  
Vienna, VA 22180

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear Ms. Jones:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Lou Ann P. Jones  
812 Arbor  
Wheaton, IL 60187

HHB/SW/WJB/RKS/emuf  
HHB-1

cc: Lorraine Camarano - 61 OEOB

MAILGRAM - November 18, 1987

Mr. Brian McCormack  
Mr. Michael McCormack  
World Hello Day  
Post Office Box 993  
Omaha, Nebraska 68101  
(402) 558-2998

Hello!

I am happy to greet everyone taking part in the 15th annual World Hello Day on November 21. Your efforts capture a great truth -- that peace begins with each of us, in our homes and offices, in our streets and schools, in our farms and factories. By fostering personal communication you're encouraging people to overcome barriers to the friendship, understanding, reconciliation, and peace the world needs so much.

On this special occasion, may the spirit of "Hello!" fill our hearts, brighten our smiles, and bring us a little closer to the day when all mankind will live in harmony and peace.

God bless you.

RONALD REAGAN

RR:DC:DE:AVH:ltd PM79  
cc: K.Osborne/H.Baker/Pres.Msgs.Rm.18/D.Clancy/CF  
EVENT: Nov 21 87  
DUE: Nov 21 87  
11/18 World Hello Day

November 18, 1987

Dear Judge McConnell:

Thanks for your message recommending a woman for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Judith McConnell  
President  
National Association of Women Judges  
2851 Meadow Lark Drive  
San Diego, CA 92123

HNB:LRC:CAD:jz (11HNB)  
Enclosure: 11/11/87 Press Release on nomination of Anthony M.  
Kennedy  
cc: Lorraine Camarano  
cc: w/copy of incoming to A. B. Culvahouse  
#Kennedy

November 18, 1987

Dear General Graham:

Thanks for your message recommending Judge Will Garwood for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

LTG Daniel O. Graham, USA, Ret.  
Director  
High Frontier  
Suite 1000  
1010 Vermont Avenue, N.W.  
Washington, D.C. 20005

HHB:LRC:CAD:jz (11HHB)  
Enclosure: 11/11/87 Press Release on nomination of Anthony M. Kennedy  
cc: Lorraine Camarano  
cc: w/copy of incoming to A. B. Culvahouse

#Kennedy

November 18, 1987

Dear Mr. Huestis:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Dana Huestis  
President  
The Associated General Contractors  
of America  
1957 E Street, N.W.  
Washington, D.C. 20006

HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB



November 18, 1987

Dear Sandy:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction, which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Alexander B. Trowbridge  
President  
National Association of Manufacturers  
Suite 1500 - North Lobby  
1331 Pennsylvania Avenue, N.W.  
Washington, D.C. 20004-1703

HHB/DCrippen/RRange/JCT/CAD/ptf5  
HHB-21

cc: Dan Crippen, WW  
cc: Lorraine Camarano - 61 OEOB

November 18, 1987

Dear John:

Thanks for your message recommending Judge William W. Wilkins, Jr. for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable John C. West  
Post Office Drawer 13  
Hilton Head Island, South Carolina 29938

HHB:LRC:CAD:jz (11HHB)  
Enclosure: 11/11/87 Press Release on nomination of Anthony M. Kennedy

cc: Lorraine Camarano  
cc: w/copy of incoming to A. B. Culvahouse

#Kennedy

November 18, 1987

Dear Mac:

Thanks for your message recommending Judge Harry Wellford for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Maclin P. Davis, Jr.  
Waller Lansden Dortch & Davis  
2100 One Commerce Place  
Nashville, TN 37239

HHB:LRC:CAD:jz (11HHB)  
Enclosure: 11/11/87 Press Release on nomination of Anthony M.  
Kennedy  
cc: Lorraine Camarano  
cc: w/copy of incoming to A. B. Culvahouse

#Kennedy

November 18, 1987

Dear Don:

Thanks for your message on behalf of Phil Hayes recommending Judge Thomas A. Higgins for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Don Sundquist  
House of Representatives  
Washington, D.C. 20515

HHB:LRC:CAD:jz (11HHB)

Enclosure: 11/11/87 Press Release on nomination of Anthony M. Kennedy

cc: Lorraine Camarano

cc: w/copy of incoming to A. B. Culvahouse

#Kennedy