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**Collection:** North, Oliver: Files  
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# WITHDRAWAL SHEET

## Ronald Reagan Library

**Collection Name** NORTH, OLIVER: FILES

**Withdrawer**

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**File Folder** CONSULTATION/MEETING REPORTS, A-E

**FOIA**

F99-008/2

**Box Number** 32

WILLS

37

ID	Doc Type	Document Description	No of Pages	Doc Date	Restrictions
12567	REPORT	RE; CDR JERRY AGEE	1	ND	B1
17272	LIST	ATA MEMBER AIRLINE ATTENDEES, PARTIAL	1	ND	B6
12574	REPORT	RE: FBI COUNTERTERRORISM	2	ND	B1
12577	REPORT	DUPLICATE OF #12574	2	ND	B1
12579	REPORT	CAPT. L.H. BOINK	1	ND	B1
12581	REPORT	DUPLICATE OF 12574	2	ND	B1
12584	REPORT	DUPLICATE OF #12574	2	ND	B1

Freedom of Information Act - [5 U.S.C. 552(b)]

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B-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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CONSULTATION/MEETING REPORT

3

1. Name/current position/phone number of subject(s) interviewed:

ACADEMIC

2. Working Staff Action Officer:

HITCHINGS

3. Time/Place of interview:

WED 28 AUG 85 1600 —

4. Participants:

MEET W/ JH 10 MIN

ALL OTHERS EXCEPT MCMUNN

5. Experience/qualifications of subject(s):

LONG STUDY OF INTEL POLICY + OPS

6. Summary of subject(s) comments and recommendations.

A. Main theme:

INTEL COLLECTION IS HAMSTRUNG BY LACK OF "ETHNICITY" IN ITS OFFICER CADRE, BY OVER-RELIANCE ON OFFICIAL COVER RESTRICTIONS ON COLLECTION - GUIDELINES  
LEAKS

B. What should be done, that is not currently done in combatting terrorism?

RE-DRAFT OF E.O., ESP. ON ASSASSINATION

ACTIVE CA OPV. TERMS.

C. What is being done that could be improved upon?

analysis is "past-oriented"

There is no all-source analysis centre - (domestic/int'l)

D. Areas to focus on to improve U.S. Government effectiveness in combatting terrorism:

↑  
British model fusion centre for domestic + foreign

GET CSIS 5 VOLS (by letter request)  
GET GAZETTE'S ESSAY

1800 K St  
Wash D.C.

429-0129

4



CONSULTATION/MEETING REPORT

1. Name/current position/phone number of subject(s) interviewed:

ACADEMIC \*

2. Working Staff Action Officer:

HUTCHINGS

3. Time/Place of interview:

WED 28 AUG 85 1600-1745

4. Participants:

MET WITH EXDIR 10 MINUTES  
THEN WITH ALL W6 MBRs EXCEPT McMUNN

5. Experience/qualifications of subject(s):

LONG STUDY OF INTELLIGENCE POLICY AND OPERATIONS

6. Summary of subject(s) comments and recommendations.

- A. Main theme:

INTELLIGENCE COLLECTION (ON TERRORISM AND OTHER TOPICS) IS  
"HAMSTRUNG" BY HOMOGENEITY OF HUMINT OFFICER CADRE, RELIANCE  
ON OFFICIAL COVER, BY OVER RESTRICTIVE COLLECTION  
GUIDELINES, AND BY LEAKS. "ENTRAIL" ANALYSIS IS THE PROBLEM.

- B. What should be done, that is not currently done in  
combatting terrorism?

REDRAFT EXECUTIVE ORDER, ESPECIALLY THOSE SECTIONS  
THAT PROHIBIT ASSASSINATION. GET MORE ACTIVE COVERT  
OPERATIONS AGAINST TERRORISTS. DON'T GIVE AGENT  
NAMES TO CONGRESS -- EVER!

- C. What is being done that could be improved upon?

ANALYSIS IS "PAST-ORIENTED", SHOULD STRIVE TO BE  
MORE PREDICTIVE.

"NEUTRALIZE" TERRORIST GROUPS BY PLAYING ONE FACTION OR  
GROUP OFF AGAINST ANOTHER (e.g. IN LEBANON)

- D. Areas to focus on to improve U.S. Government effectiveness  
in combatting terrorism:

THERE SHOULD BE AN ALL-SOURCE, DOMESTIC AND INT'L  
ANALYSIS CENTER, ON THE BRITISH MODEL.

\* NAME HELD CONFIDENTIALLY AT HIS REQUEST



/ Agee, Jerry  
/ CDR, C.O., Navy  
Anti-Terrorism Alert Ctr  
(NAVATAC)

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Air Transport Assoc.  
Senior Executives

CONSULTATION/MEETING REPORT

1. Name/current position/phone number of subject(s) interviewed:

Air Transport Assoc. Senior Executives (See attached list.)

2. Working Staff Action Officer:

Capt. Louis H. Boink, USN

3. Time/Place of interview:

1015, 19 September 1985

4. Participants: Vice President Bush, Amb Peck, LTC Daly  
LCDR Coy, CAPT Boink

5. Experience/qualifications of subject(s):

Commercial Aviation Senior Executives (e.g. CEO's, Presidents, Vice Presidents). Also attending were VADM Donald Engen, USN, Ret. (Dir, FAA) and Ms. YBarra, DOT.

6. Summary of subject(s) comments and recommendations.

VP provided general restatement of concern vis-a-vis the terrorist threat against U.S. commercial aviation. Offered floor for comments. TWA noted general pleasure at Government's handling of the TWA 847 incident. Pan Am (and others) noted displeasure with the skymarshal program which ADM Engen mentioned. As noted by one ATA member, "it's a dumb idea." ATA recognizes that there's nothing they can do about it.

As a broad summary, the VP ensured all present that the Task Force is working the problem (a problem which is complex and not likely to go away anytime soon).

Other topics addressed included drug trafficking on U.S. commercial air, air controller shortages and other topics not related to the terrorism issue. In sum, a very interesting meeting.

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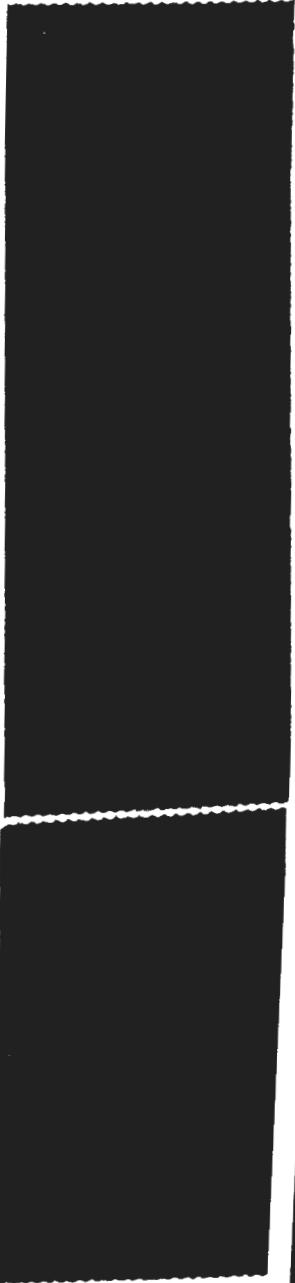
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Air Transport Association **ata** OF AMERICA

1709 New York Avenue, NW  
Washington, DC 20006  
Phone (202) 626-4000

ATA MEMBER AIRLINE ATTENDEES  
FOR MEETING WITH VICE PRESIDENT BUSH  
SEPTEMBER 19, 1985

<u>Airline</u>	<u>Attendee/Title</u>	<u>DOB</u>	<u>SS No.</u>
PanAmerican	C. Edward Acker, Chairman, Pres. & CEO	4/7/29	
Air California	William R. Bell, Vice President	1/31/33	
Eastern	Frank Borman, Chairman & CEO	3/14/28	
USAir	Edwin I. Colodny, Chairman & President	6/7/26	
<del>Ozark</del>	<del>Frederick Davis, Vice President</del>	6/25/09	
Delta	M. E. "Murph" Dullum, Vice President	8/23/22	
Evergreen	Ward R. Eason, President	10/30/34	
United	Richard J. Ferris, Chairman & CEO	8/31/36	
Western	Gerald Grinstein, Chief Executive Officer	6/26/32	
Midway	David R. Hinson, Chairman & CEO	3/2/33	
Piedmont	William R. Howard, President & CEO	5/26/22	
ATA	Paul R. Ignatius, Chairman & CEO	11/11/20	
Flying Tiger	Lewis H. Jordan, Executive Vice President	7/28/44	
ATA	Richard F. Lally, Director of Security	11/23/25	
Continental	Francisco A. Lorenzo, Chairman & CEO	5/19/40	
TWA	C. E. Meyer, Jr., President & CEO	8/6/28	
Aloha	A. Maurice Myers, President & CEO	5/20/40	
Frontier	Joseph R. O'Gorman, Jr., President & CEO	7/12/43	
Braniff	William C. Oliver, Vice President	7/31/44	
American	Gene E. Overbeck, Senior Vice President	6/16/29	
TWA	Richard D. Pearson, Executive Vice President	4/11/35	
Northwest	Steven G. Rothmeier, President & CEO	10/4/46	
Federal Express	Frederick W. Smith, Chairman & CEO	8/11/44	
Republic	Stephen M. Wolf, President & CEO	8/7/41	

Donald Engen  
Shirley Ybama

5/28/24  
7/16/45

/ Alexander, Yonah  
CSIS and SUNY  
Inst. for Int'l Terrorism

CONSULTATION/MEETING REPORT

1. Name/current position/phone number of subject(s) interviewed:

Dr. Yonah Alexander/CSIS and SUNY - Institute for International  
Terrorism/887-3298

2. Working Staff Action Officer:

Dave McMunn

3. Time/Place of interview:

1300 - 20 September - 730 Jackson Place

4. Participants:

Ambassador Peck/Boink/Hutchings/Earl

5. Experience/qualifications of subject(s):

Began in 30's and 40's in Israel's Haganna. Lifetime  
academic pursuit.

6. Summary of subject(s) comments and recommendations.

A. Main theme: Terrorism is multi-disciplinary academic  
field - need to amass expertise to deal with it - (e.g.,  
economics, sociology, regional experts, strategic studies,  
psychology). All segments of society have a role (Government,  
media, clergy, academics, business). It's a war . . . We  
must mobilize.

- B. What should be done, that is not currently done in  
combatting terrorism?

Government has little or no continuity in its organization for  
combatting terrorism. Establish Government "body" that focuses  
on terrorism.

- C. What is being done that could be improved upon?

Cross fertilize experts more, get universities to provide seminars  
and briefings in concert with Governments "strategic program."

- D. Areas to focus on to improve U.S. Government effectiveness  
in combatting terrorism:

Mobilize the clergy to defuse (e.g. Liberation theology in Latin  
America, Catholics in Ireland, Shite Moslem's, etc.)





Barcella, Larry  
DOJ Attorneys (for  
Achille Lauro)

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12574	REPORT  RE: FBI COUNTERTERRORISM	2	ND	B1

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Barnett, Dr. Roger  
Stanford Research Inst.

CONSULTATION/MEETING REPORT

1. Name/current position/phone number of subject(s) interviewed:

Dr. Roger Barnett and Mr. Bernie Stewart, Stanford Research Institute

2. Working Staff Action Officer:

Capt. Lou Boink, USN

3. Time/Place of interview:

1500, 25 September 1985, 730 Jackson Place

4. Participants:

Amb. Peck, Capt McMunn, LtCol Earl, Mr. Hutchings, Capt. Boink,  
LCDR Coy

5. Experience/qualifications of subject(s):

6. Summary of subject(s) comments and recommendations.

A. Main theme: The U.S. infrastructure is extremely vulnerable to low-level attack. Power grids, computerized banking networks and communications links are especially vulnerable. The Government considers this to be a commercial problem; and vice versa. State-sponsored terrorism is of particular concern because the support, manpower, and (possibly) resolve is there to seriously effect the country.

B. What should be done, that is not currently done in combatting terrorism?

The Government, in concert with industry, should begin a program of awareness and training. We need to publicize the vulnerabilities and begin corrective action.

C. What is being done that could be improved upon? Security upgrades in the physical sense and redundancies should be included where possible.

D. Areas to focus on to improve U.S. Government effectiveness in combatting terrorism:

This issue needs to be elevated to one which takes on national security ramifications. Unfortunately, Noone feels threatened and therefore, little is being done to harden facilities and design redundancies into new systems.

Binney, David (ASAC)  
FBI Wash Ofc

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12577	REPORT  DUPLICATE OF #12574	2	ND	B1

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Boink, L. H., CPT USN



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12579	REPORT  CAPT. L.H. BOINK	1	ND	B1

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Buvinger, David  
DOJ Liaison Ofcr to  
the Task Force

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12581	REPORT  DUPLICATE OF 12574	2	ND	B1

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/ Cline, Ray (Dr.)  
Consultant with CSIS

3

CONSULTATION/MEETING REPORT

1. Name/current position/phone number of subject(s) interviewed:

DR. RAY CLINE, CONSULTANT WITH CSIS. 1887 0218

2. Working Staff Action Officer: CAPT Lou Boink, USA

3. Time/Place of interview: 1400-1600, 13 SEP 85, 730 JACKSON PLACE.

4. Participants: ADM Holloway, AMB Peck, Lou Boink, CRAIG COY, BOB EARL, DAVE McMURD, BURT HUTCHINGS.

5. Experience/qualifications of subject(s): CONSULTANT, THINKER, AND ONE OF THE RECOGNIZED "EXPERTS" ON TERRORISM.

AUTHOR: TERRORISM: THE SOVIET CONNECTION

6. Summary of subject(s) comments and recommendations.

BUILD CONTINUITY  
IN THE PEOPLE ARMED  
EFFORT TO COMBAT  
TERRORISM.

A. Main theme: PUBLIC MUST BE EDUCATED TO THE REAL NATURE OF TERRORISM AND ITS DIRECT STRATEGIC THREAT TO THEM. THERE IS A GEOPOLITICAL BASIS FOR MANY OF THE TERRORIST ACTS AND THEREFORE THEY ARE STRATEGIC ISSUES. WITH RESPECT TO A LEAD AGENCY OR OFFICE, IT SHOULD REMAIN WITH STATE BECAUSE OF THE INTERNATIONAL IMPLICATIONS - HOWEVER, IT SHOULD BE AT A MUCH HIGHER LEVEL BECAUSE OF THE SECURITY IMPLICATIONS. EXTRAORDINARY MEASURES BY THE WHITE HOUSE REQUIRED.

B. What should be done, that is not currently done in combatting terrorism? WE NEED TO DO MUCH BETTER AT EDUCATING THE PUBLIC ON TERRORISM AND OUR POLICIES/CAPABILITIES TO DEAL WITH IT. ALSO, WE NEED TO APPEAR TOUGHER THAN WE DO NOW. THE MILITARY RESPONSE, THOUGH IMPORTANT, SHOULD BE HELD LAST ON THE OPTION LIST. TRY LEGAL MEANS FIRST; FAILING THAT, RAISE THE RESPONSE UNTIL YOU MUST USE MILITARY FORCE. PREPARE TO TAKE LOSSES AND USE ENOUGH FORCE TO ENSURE DETERRENCE OF FURTHER ACTS.

C. What is being done that could be improved upon? WE NEED A FAR BETTER "UNITY OF PURPOSE", I.E. BEING SERIOUS ABOUT TERRORISM. WE SHOULD RE-EXAMINE THE BUSINESS OF ASSASSINATION, I.E. LEGALIZING IT UNDER CERTAIN CIRCUMSTANCES. CEASE USING THE TERM "RETALIATION" - A FAR BETTER PHRASE IS "DEMAND FOR JUSTICE" BECAUSE THAT'S EXACTLY WHAT WE'RE SEEKING.

D. Areas to focus on to improve U.S. Government effectiveness in combatting terrorism: THE WHOLE ISSUE OF "LOW INTENSITY CONFLICT" (LIC) NEEDS TO BE ADDRESSED WITH A VIEW TOWARD CREATING AN ORGANIZATION (OFFICE) TO DEAL WITH IT; TERRORISM TO BE INCLUDED SINCE IT IS A PART OF LIC. FINALLY, WE NEED TO INSTILL VISIBILITY AND CONFIDENCE IN OUR ABILITY TO DEAL WITH TERRORISM. THESE ARE NOT NECESSARILY THERE NOW.

DEVELOP "PRIVATE" DATABASE / BETTER INTERNATIONAL LIAISON FOR TERRORISM. CONSIDER RELAXATION OF EO THAT PROHIBITS ASSASSINATIONS.



Day , Tony  
LA Times



CONSULTATION/MEETING REPORT

1. Name/current position/phone number of subject(s) interviewed:  
Tony Day, LA Times
2. Working Staff Action Officer:  
Pat Daly
3. Time/Place of interview:  
1600, 18 September, 730 Jackson Place
4. Participants:  
Peck, Daly, Hutchings, Earl
5. Experience/qualifications of subject(s):  
Presently, Editor of Editorial pages of the LA Times; working journalist domestically and in Vietnam; Neiman/Harvard Fellowship; Harvard graduate.
6. Summary of subject(s) comments and recommendations.
  - A. Main theme: Public Affairs/Media relations  
Formal guidelines with the press not possible; informal guidelines may work. Press has had a traditional code of conduct when dealing with police, e.g., kidnappings, night stalker.
  - B. What should be done, that is not currently done in combatting terrorism? Vice President should meet with the network Presidents to discuss ways to moderate coverage of terrorists incidents. Live, unedited TV is the big problem.
  - C. What is being done that could be improved upon?  
Lack of communication between Government & media
  - D. Areas to focus on to improve U.S. Government effectiveness in combatting terrorism:  
Should talk to National Press Association  
Bob Overdorfer, Bill Moyers, Fred Friendly

Dulbar, Carson  
FBI

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